

Budget - DRAFT

2020-2021



Financial Services
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Appendices to Budget Report

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REVENUE BUDGET SUMMARY

Appendix A

| | 2019-2020 Original Budget £ | 2019-2020 Revised Budget £ | 2020-2021 Estimate Budget £ |
|--|--------------------------------------|-------------------------------------|--------------------------------------|
| Directorates | | | |
| Corporate Resources | 1,366,870 | 1,339,580 | 375,870 |
| Operational Services | 11,958,288 | 13,548,280 | 11,525,404 |
| Direct Service Expenditure | 13,325,158 | 14,887,860 | 11,901,274 |
| Contingency Provision (incl. R&R Reserve) | 300,000 | 0 | 300,000 |
| Total Service Expenditure | 13,625,158 | 14,887,860 | 12,201,274 |
| Provision for the Repayment of Principal (MRP) | 1,184,000 | 1,176,000 | 1,624,000 |
| Net Interest (Earnings) / Payments | 1,334,533 | 1,307,491 | 1,568,240 |
| Total Expenditure | 16,143,691 | 17,371,351 | 15,393,514 |
| Amount to be met from Grant and Collection Fund | | | |
| Government Grant - Revenue Support Grant | 0 | 0 | (1,004,283) |
| New Homes Bonus | (556,337) | (556,337) | (199,482) |
| NNDR (Surplus) / Deficit | (28,183) | (28,183) | 187,752 |
| Council Tax (Surplus) / Deficit | (144,914) | (144,914) | (50,307) |
| Housing Benefit Administration Grant | (389,046) | (389,046) | (361,813) |
| Council Tax Support Admin Grant | (160,753) | (164,592) | (155,930) |
| Business Rates | (3,563,061) | (3,513,569) | (2,767,136) |
| Business Rates - Pooling | (91,361) | (129,107) | (9,402) |
| Business Rates - Section 31 Grant | (1,568,916) | (1,536,715) | (1,564,173) |
| Council Tax | (6,867,158) | (6,867,158) | (7,093,624) |
| Total Funding | (13,369,728) | (13,329,620) | (13,018,399) |
| Funding deficit / (surplus) | 2,773,963 | 4,041,731 | 2,375,116 |
| Reserve movements | | | |
| Contributions to Reserves (e.g. R&R) | 744,440 | 779,000 | 733,000 |
| Use of Earmarked Reserves (see Appendix H) | (1,771,850) | (2,705,174) | (1,859,840) |
| Net Contribution to/(from) Reserves | (1,027,410) | (1,926,174) | (1,126,840) |
| Use of Reserves to fund Deficit | | | |
| Transfer from Transition Reserve | (1,095,553) | (1,200,000) | 0 |
| Transfer from General Reserve | 0 | (64,557) | (1,248,276) |
| Transfer to/(from) Specific Reserve | (651,000) | (851,000) | 0 |
| Total | (1,746,553) | (2,115,557) | (1,248,276) |
| General Fund Movement | 0 | 0 | 0 |
| Net Council Expenditure | 15,116,281 | 15,445,177 | 14,266,674 |

COUNCIL TAX

| 2019-2020 | | | 2020-2021 | | |
|-------------------|-----------------|--|-------------------|-----------------|----------|
| Total | Band D | | Total | Band D | Increase |
| £ | £ | | £ | £ | % |
| 13,369,728 | | Budget requirement | 13,018,399 | | |
| 0 | | Revenue Support Grant | (1,004,283) | | |
| (160,753) | | Council Tax Administration Support Grant | (155,930) | | |
| (556,337) | | New Homes Bonus | (199,482) | | |
| (173,097) | | Collection Fund (Surplus) / Deficit | 137,445 | | |
| (2,049,323) | | Other non-ring fenced grants | (1,935,388) | | |
| (3,563,061) | | Retained Business Rates | (2,767,136) | | |
| 6,867,158 | 265.50 | Borough Council Tax | 7,093,624 | 270.78 | 1.99% |
| 37,110,585 | 1,434.78 | County Council Precept | 39,090,409 | 1,492.17 | 4.00% |
| 2,422,775 | 93.67 | Fire Authority Precept | 2,502,705 | 95.53 | 1.99% |
| 4,912,022 | 189.91 | Police and Crime Commissioner Precept | 5,106,057 | 194.91 | 2.63% |
| 51,312,539 | 1,983.86 | Total Council Tax | 53,792,795 | 2,053.40 | 3.51% |
| | 25,865.0 | Council Taxbase at Band D | | 26,197.0 | |

TABLE OF COUNCIL TAX BANDS AND AMOUNTS :

| 2019-2020 | | Relationship | East Sussex | Police and Crime Commissioner | East Sussex Fire Authority | Hastings B.C. | 2020-2021 |
|---------------------|--|---------------------|--------------------|--------------------------------------|-----------------------------------|----------------------|---------------------|
| Total Amount | Band and Value * | to Band D | C.C. | Commissioner | Fire Authority | B.C. | Total Amount |
| £1,322.58 | A - up to £40,000 | 6 / 9 | £994.78 | £129.94 | £63.69 | £180.52 | £1,368.93 |
| £1,543.00 | B - £40,001 up to £52,000 | 7 / 9 | £1,160.58 | £151.60 | £74.30 | £210.61 | £1,597.09 |
| £1,763.43 | C - £52,001 up to £68,000 | 8 / 9 | £1,326.37 | £173.25 | £84.92 | £240.69 | £1,825.23 |
| £1,983.86 | D - £68,001 up to £88,000 | - | £1,492.17 | £194.91 | £95.53 | £270.78 | £2,053.40 |
| £2,424.72 | E - £88,001 up to £120,000 | 11 / 9 | £1,823.76 | £238.22 | £116.76 | £330.95 | £2,509.69 |
| £2,865.57 | F - £120,001 up to £160,000 | 13 / 9 | £2,155.36 | £281.54 | £137.99 | £391.13 | £2,966.02 |
| £3,306.44 | G - £160,001 up to £320,000 | 15 / 9 | £2,486.95 | £324.85 | £159.22 | £451.30 | £3,422.32 |
| £3,967.72 | H - over £320,000 | 18 / 9 | £2,984.34 | £389.82 | £191.07 | £541.56 | £4,106.79 |
| 43,525 | Number of properties on Council Tax Banding List | | | | | | 43,683 |
| £25,865 | Each £1 of Council Tax at Band D will raise | | | | | | £26,197 |

Appendix A (continued)

1. BUSINESS RATES BASELINE

| | Budget 2019-20 Amount £ | Revised Budget 2019-20 Amount £ | Budget 2020-21 Amount £ |
|---|----------------------------------|--|----------------------------------|
| NNDR Income | | | |
| Gross rateable value | 62,755,809 | 62,322,204 | 62,322,204 |
| Small business multiplier | 49.1 | 49.1 | 49.9 |
| Gross rates receivable | 30,813,102 | 30,600,202 | 31,098,780 |
| Reliefs and allowances for bad debt and appeals | (9,628,106) | (9,346,156) | (9,833,252) |
| Net rates less losses | 21,184,996 | 21,254,046 | 21,265,528 |
| Cost of Collection allowance | (132,166) | (132,166) | (132,166) |
| NNDR Income | 21,052,830 | 21,121,880 | 21,133,362 |
| Hastings BC Share (44% / 40%) | 9,263,245 | 9,293,627 | 8,453,345 |
| Tariff Calculation | | | |
| Business Rates Baseline for HBC | 10,268,310 | 10,268,310 | 9,486,922 |
| DCLG calculation of baseline funding level | 4,746,465 | 4,746,465 | 3,819,518 |
| Adjustment for Revised budget | 0 | 0 | 0 |
| Tariff | 5,521,845 | 5,521,845 | 5,667,405 |
| Levy calculation | | | |
| Total income | 9,263,245 | 9,293,627 | 8,453,345 |
| Add 50% small business relief | 1,020,538 | 1,168,071 | 739,866 |
| Add reliefs attracting Section 31 grant | 345,588 | 323,037 | 331,318 |
| Adjusted income | 10,629,371 | 10,784,735 | 9,524,529 |
| Less Tariff | (5,521,845) | (5,521,845) | (5,667,405) |
| | 5,107,526 | 5,262,890 | 3,857,125 |
| Baseline funding level | (4,746,465) | (4,746,465) | (3,819,518) |
| Growth | 361,061 | 516,425 | 37,607 |
| Levy payable (50% / 25% growth (pool share)) | 180,531 | 258,213 | 18,804 |
| Pooling income (50% of levy / additional pool share) | (90,266) | (129,107) | (9,402) |
| Safety Net calculation | | | |
| Baseline funding level | 4,746,465 | 4,746,465 | 3,819,518 |
| Threshold (95.0% / 92.5% of baseline funding level) | 4,509,142 | 4,509,142 | 3,533,054 |
| Adjusted income less Tariff | 5,107,526 | 5,262,890 | 3,857,125 |
| Difference | 598,384 | 753,748 | 324,071 |
| Safety Net receivable | 0 | 0 | 0 |
| Business Rates Collection | | | |
| Business Rates precept | 9,263,245 | 9,293,627 | 8,453,345 |
| Tariff | (5,521,845) | (5,521,845) | (5,667,405) |
| Levy | (180,531) | (258,213) | (18,804) |
| Safety Net | 0 | 0 | 0 |
| Net Business Rates collection | 3,560,869 | 3,513,569 | 2,767,136 |

2. COLLECTION FUND

| | 2019-20 Original Budget £ | 2019-20 Revised Budget £ | 2020-21 Estimate Budget £ |
|--|------------------------------------|-----------------------------------|------------------------------------|
| Council Tax (Surplus) / Deficit | (144,914) | (144,914) | (50,307) |
| Non Domestic Rates (Surplus) / Deficit | (28,183) | (28,183) | 187,752 |
| Total Collection Fund (Surplus) / Deficit | (173,097) | (173,097) | 137,445 |

INTEREST, MINIMUM REVENUE PROVISION & CONTRIBUTIONS TO RESERVES

Appendix B

| | 2019-20 Original Budget £000's | 2019-20 Revised Budget £000's | 2020-21 Estimated Outturn £000's |
|--|---|--|---|
| Net Interest Payments | 1,335 | 1,307 | 1,568 |
| Contributions to Reserves | 744 | 779 | 733 |
| Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement) | 1,184 | 1,176 | 1,624 |
| Total | 3,263 | 3,262 | 3,925 |
| Interest | £000's | £000's | £000's |
| Gross Interest Payable | 1,950 | 1,914 | 2,315 |
| Gross Interest Received | (553) | (545) | (693) |
| Income and expenditure in relation to investment properties | (72) | (72) | (64) |
| Fees | 10 | 10 | 10 |
| | 1,335 | 1,307 | 1,568 |
| Contributions to Reserves | £000's | £000's | £000's |
| IT Reserve | 214 | 214 | 214 |
| Government Grant Reserve | 0 | 0 | 11 |
| Transfer to Specific Reserve re: Selective Licensing | 3 | 0 | 0 |
| Transfer to Specific Reserve re: Housing Licensing | 19 | 0 | 0 |
| R&R General | 420 | 420 | 420 |
| R&R White Rock Theatre | 80 | 80 | 80 |
| R&R re: New Vehicles | 8 | 8 | 8 |
| | 744 | 779 | 733 |
| Transfers to/ between Reserves | £000's | £000's | £000's |
| Transfer from General Reserve to IT Reserve | 0 | 0 | 0 |
| Transfer to Transition Reserve from Capital Reserve | 0 | 0 | 0 |
| Transfer to Transition Reserve from General Reserve | 0 | 0 | 0 |
| Transfer between General Reserve to Community Housing Reserve | 0 | 0 | 0 |
| General Reserve | 0 | 0 | 0 |
| Invest to Save and Efficiency Reserve | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| Total Income and Transfers | 744 | 779 | 733 |

REVENUE BUDGET VARIATION ANALYSIS

Appendix C

| | 2019-2020 | | 2020-2021 | |
|---|-----------|---------------|-----------|---------------|
| | £'000 | £'000 | £'000 | £'000 |
| Original 2019/20 Budget | | 13,325 | | 13,325 |
| <u>Inflation</u> | | | | |
| Pay & Prices | | 0 | | 543 |
| <u>Income Variations</u> | | | | |
| Local Land Charges | 4 | | 4 | |
| Other income | (10) | | 165 | |
| Recycling Credits | (11) | | 83 | |
| Selective Licensing | 120 | | 25 | |
| Fees and Charges | (0) | | (180) | |
| Universal Credit Delivery Partnership | 80 | | 80 | |
| Rental Income | (105) | | (622) | |
| | | 78 | | (445) |
| <u>Budget Reductions</u> | | | | |
| Turnover Savings | (438) | | (11) | |
| Waste Contract / DSO | (188) | | (231) | |
| Business Rates | (86) | | (37) | |
| CHART | (0) | | (13) | |
| Planning Policy | 0 | | (78) | |
| PIER savings (appendix K) | 6 | | (1,754) | |
| | | (706) | | (2,124) |
| <u>Growth & Commitments</u> | | | | |
| Homelessness (excluding borrowing) | 245 | | 39 | |
| Housing Benefit Costs | 296 | | 302 | |
| Salaries Growth | 51 | | 51 | |
| Election in 2020-21 | 0 | | 75 | |
| Pension costs | 3 | | 53 | |
| Renewable Energy Solutions | 20 | | 79 | |
| West Hill loss of income for repairs | 104 | | 0 | |
| | | 719 | | 599 |
| Previous years unspent budgets carried forward into 2019/20 | | 445 | | 0 |
| Other Minor Changes | | 27 | | 18 |
| Internal Recharges | | (0) | | (0) |
| Invest to save funded items | | (144) | | 8 |
| R&R Reserve funded items | | 155 | | 94 |
| IT Reserve Spend | | (68) | | (97) |
| Foreshore Trust Recharges | | (47) | | (20) |
| Revenues Services Reserve (GGR) | | (35) | | 0 |
| Estimated Redundancy Cost | | 1,139 | | 0 |
| TOTAL - Net Additional/ (Reduced) Council Expenditure | | 1,563 | | (1,424) |
| Direct Service Expenditure | | <u>14,888</u> | | <u>11,901</u> |

CAPITAL PROGRAMME SUMMARY

| | Original 2019/20 | Revised 2019/20 | 2020/21 | 2021/22 | 2022/23 | Subseq. Years | Total over Prog Period |
|----------------------------|---------------------|--------------------|---------------|---------------|-----------|------------------|---------------------------|
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Net cost by Service | | | | | | | |
| Corporate Resources | 5,492 | 6,986 | 13,279 | 6,923 | 0 | 0 | 27,188 |
| Operational Services | 11,164 | 8,594 | 3,657 | 10,387 | 70 | 1,645 | 24,353 |
| | 16,656 | 15,580 | 16,936 | 17,310 | 70 | 1,645 | 51,541 |

Net cost by Status

| | | | | | | | | |
|---------------------|---|---------------|---------------|---------------|---------------|-----------|--------------|---------------|
| Committed Schemes | c | 14,156 | 13,262 | 5,471 | 15,194 | 70 | 1,645 | 35,642 |
| Uncommitted Schemes | u | 0 | 0 | 8,650 | 0 | 0 | 0 | 8,650 |
| New Schemes | n | 2,500 | 2,318 | 2,815 | 2,116 | 0 | 0 | 7,249 |
| | | 16,656 | 15,580 | 16,936 | 17,310 | 70 | 1,645 | 51,541 |

Gross cost of schemes analysed by service

| | | | | | | | |
|----------------------|---------------|---------------|---------------|---------------|--------------|--------------|---------------|
| Corporate Resources | 5,492 | 6,986 | 14,079 | 6,923 | 0 | 0 | 27,988 |
| Operational Services | 13,759 | 11,475 | 12,021 | 12,199 | 1,882 | 3,457 | 41,035 |
| | 19,251 | 18,461 | 26,100 | 19,122 | 1,882 | 3,457 | 69,022 |

CAPITAL PROGRAMME FINANCING STATEMENT

Appendix E

| | 2019/20 Original £'000 | 2019/20 Revised £'000 | 2020/21 £'000 | 2021/22 £'000 | 2022/23 £'000 | Total over life of Programme £'000 |
|--|------------------------------|-----------------------------|------------------|------------------|------------------|--|
| <u>Spending</u> | | | | | | |
| <u>Capital Spending</u> | | | | | | |
| Total Gross Spend | 19,251 | 18,461 | 26,100 | 19,122 | 1,882 | 3,457 |
| Capital Grants and Contributions Received | (2,595) | (2,881) | (9,164) | (1,812) | (1,812) | (15,669) |
| Capital Requirement | 16,656 | 15,580 | 16,936 | 17,310 | 70 | (12,212) |
| <u>Financing available</u> | | | | | | |
| New Capital receipts in year | 185 | 185 | 5,185 | 185 | 185 | 5,740 |
| Bfwd Capital Receipts | 360 | 0 | 0 | 5,000 | 0 | 5,000 |
| Total | 545 | 185 | 5,185 | 5,185 | 185 | 10,740 |
| <u>Finance Used</u> | | | | | | |
| Capital Reserve / Revenue/R&R reserve | 184 | 0 | 184 | 23 | 0 | 207 |
| Capital Receipts used from asset sales | 185 | 185 | 185 | 185 | 70 | 625 |
| Capital receipts from prior years | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Financing available from internal resources | 369 | 185 | 369 | 208 | 70 | 832 |
| <u>Remaining Financing Requirement</u> | 16,287 | 15,395 | 16,567 | 17,102 | 0 | 49,064 |

Government Grant Reserves

Appendix F

| Cost Centre Code | Description | Holding Account Code | Balance b/f 1 April 2019 £ 000's | Income & Transfers £ 000's | Expenditure & Transfers £ 000's | Balance c/f 31 March 2020 £ 000's | Income & Transfers £ 000's | Expenditure & Transfers £ 000's | Balance c/f 31 March 2021 £ 000's |
|------------------|-----------------------------------|----------------------|-------------------------------------|-------------------------------|------------------------------------|--------------------------------------|-------------------------------|------------------------------------|--------------------------------------|
| 20110 | DCE-Revenues Division | Q1028 | (524) | 0 | 60 | (464) | 0 | 60 | (404) |
| 20124 | EU Exit Funding Reserve | Q1039 | (17) | (35) | 0 | (52) | 0 | 0 | (52) |
| 20298 | High Street Clean-up | Q1041 | (16) | 0 | 0 | (16) | 0 | 0 | (16) |
| 20216 | FLAG | Q1011 | (16) | 0 | 0 | (16) | 0 | 0 | (16) |
| 20310 | Local Authority Parks Improvement | Q1043 | (15) | 0 | 15 | 0 | 0 | 0 | 0 |
| 20262 | Street Games | Q1032 | (21) | 0 | 21 | 0 | 0 | 0 | 0 |
| 20263 | Sports for All | Q1030 | (28) | 0 | 28 | 0 | 0 | 0 | 0 |
| 20314 | Countryside Stewardship | Q1007 | (72) | 0 | 10 | (62) | 0 | 26 | (36) |
| Total | | | (710) | (35) | 135 | (610) | 0 | 86 | (524) |

Revenue Budget Forward Plan

Appendix G

| Ref | Revenue Budget Forward Plan | 2019-20 Revised Budget £000's | 2020-21 Budget £000's | 2021-22 Projection £000's | 2022-23 Projection £000's | 2023-24 Projection £000's |
|-----|--|--|-----------------------------|---------------------------------|---------------------------------|---------------------------------|
| 1 | Net Service Expenditure | 14,888 | 11,901 | 12,239 | 12,584 | 12,936 |
| 2 | Funding Commitments:- | | | | | |
| 3 | Election Costs (bi-annually) | | | 0 | 120 | 0 |
| 4 | Potential loss of Homelessness Reduction Act grant | | | 211 | 211 | 211 |
| 5 | Savings/Additional Income Identified | | | | | |
| 6 | Previous PIER savings | | | | | |
| 7 | Theatre - reduced contributions | | | (100) | (200) | (200) |
| 8 | Revenues and Benefits | | | (40) | (40) | (40) |
| 9 | Community Partnership Fund | | | (156) | (156) | (156) |
| 10 | PIER saving Gross Adj (shown net in Apx K) | | | (245) | (245) | (245) |
| 11 | Income - Commercial Property | | | (210) | (240) | (389) |
| 12 | Income - re Schemes in Capital Programme | | | (513) | (1,627) | (1,627) |
| 13 | Fees and Charges | | | (60) | (120) | (180) |
| 14 | Other: | | | | | |
| 15 | Contingency Provision | 0 | 300 | 300 | 300 | 300 |
| 16 | Interest (net of Fees) & other Adjustments | 1,307 | 1,568 | 2,026 | 2,323 | 2,343 |
| 17 | Minimum Revenue Provision (excl. Inc Gen Adj) | 1,176 | 1,624 | 1,884 | 2,425 | 2,435 |
| 18 | Contribution to Reserves | 779 | 733 | 733 | 733 | 733 |
| 19 | Net Use of Earmarked Reserves | (2,705) | (1,860) | (1,860) | (1,860) | (1,860) |
| 20 | Net Council Expenditure | 15,445 | 14,267 | 14,209 | 14,208 | 14,261 |
| 21 | Taxbase | 25,865 | 26,197 | 26,459 | 26,724 | 26,991 |
| 22 | Council Tax | 265.50 | 270.78 | 276.17 | 281.66 | 287.27 |
| 23 | Funding | | | | | |
| 24 | From Collection Fund - Council Tax | (6,867) | (7,094) | (7,307) | (7,527) | (7,754) |
| 25 | From Collection Fund - Business Rates | (3,514) | (2,767) | (2,795) | (2,823) | (2,851) |
| 26 | Revenue Support Grant | 0 | (1,004) | (1,004) | (1,004) | (1,004) |
| 27 | New Homes Bonus | (556) | (199) | (168) | (26) | 0 |
| 28 | Council Tax Support Admin Grant | (165) | (156) | (144) | (133) | (123) |
| 29 | Housing Benefit Admin Grant | (389) | (362) | (335) | (310) | (286) |
| 30 | NNDR (Surplus) / Deficit | (28) | 188 | 0 | 0 | 0 |
| 31 | NNDR Pooling | (129) | (9) | (9) | (9) | (9) |
| 32 | Business Rates Section 31 Grant | (1,537) | (1,564) | (1,595) | (1,627) | (1,660) |
| 33 | Council Tax Surplus | (145) | (50) | 0 | 0 | 0 |
| 34 | Contribution To General Fund | (13,330) | (13,018) | (13,358) | (13,460) | (13,688) |
| 35 | Funding Shortfall / (Surplus) | 2,116 | 1,248 | 851 | 749 | 573 |
| 36 | Use of General Reserve | (65) | (1,248) | 0 | 0 | 0 |
| 37 | Use of Transition Reserve | (1,200) | 0 | 0 | 0 | 0 |
| 38 | Use of Resilience and Stability Reserve | (200) | 0 | 0 | 0 | 0 |
| 39 | Use of Community Safety Reserve | (250) | 0 | 0 | 0 | 0 |
| 40 | Use of Economic Development Reserve | (401) | 0 | 0 | 0 | 0 |
| 41 | Net Funding Shortfall / (Surplus) | 0 | 0 | 851 | 749 | 573 |

RESERVES

Appendix H

| | 2019 / 20 | | | 2020 / 21 | | | |
|---------------------------------------|-------------------------------------|--------------------------------|-------------------------------------|------------------------------------|--------------------------------|-------------------------------------|------------------------------------|
| | Balance at 1 April 2019 £'000 | Income & Transfers £'000 | Expenditure & Transfers £'000 | Balance at 31 Mar 2020 £'000 | Income & Transfers £'000 | Expenditure & Transfers £'000 | Balance at 31 Mar 2021 £'000 |
| General Reserve | (7,714) | (422) | 648 | (7,488) | 0 | 1,248 | (6,240) |
| Capital Reserve | (150) | 0 | 100 | (50) | 0 | 0 | (50) |
| Earmarked Reserves | | | | | | | |
| Renewal and Repairs Reserve | (1,600) | (508) | 907 | (1,201) | (508) | 912 | (797) |
| Risk Management Reserve | (330) | 0 | 4 | (326) | 0 | 15 | (311) |
| Information Technology Reserve | (153) | (214) | 243 | (124) | (214) | 214 | (124) |
| On-Street Car Parking Surplus Reserve | (40) | 0 | 0 | (40) | 0 | 40 | 0 |
| Section 106 Revenue Reserve | (496) | (57) | 20 | (533) | 0 | 20 | (513) |
| VAT Reserve | (252) | 0 | 252 | 0 | 0 | 0 | 0 |
| Government Grant Reserve | (710) | (35) | 135 | (610) | 0 | 86 | (524) |
| Monuments in Perpetuity | (47) | 0 | 1 | (47) | 0 | 1 | (46) |
| Ore Valley Reserve | (250) | 0 | 0 | (250) | 0 | 0 | (250) |
| Resilience and Stability Reserve | (600) | 0 | 200 | (400) | 0 | 0 | (400) |
| Transition Reserve | (1,200) | 0 | 1,200 | 0 | 0 | 0 | 0 |
| Redundancy Reserve | (606) | (500) | 606 | (500) | 0 | 225 | (275) |
| Community Safety Reserve | (250) | 0 | 250 | 0 | 0 | 0 | 0 |
| Economic Development Reserve | (401) | 0 | 401 | 0 | 0 | 0 | 0 |
| Safer Hastings Partnership | (81) | 0 | 0 | (81) | 0 | 0 | (81) |
| Disabled Facilities Grant | (1,493) | (1,813) | 1,200 | (2,106) | (1,813) | 1,813 | (2,106) |
| First World War Project | (11) | 0 | 11 | 0 | 0 | 0 | 0 |
| Invest to Save and Efficiency Reserve | (269) | (83) | 159 | (193) | 0 | 159 | (34) |
| Clinical Commissioning Group | (349) | 0 | 0 | (349) | 0 | 0 | (349) |
| Carry-forward Reserve | (686) | 0 | 608 | (78) | 0 | 78 | 0 |
| Selective Licensing Reserve | (574) | 0 | 119 | (455) | 0 | 51 | (404) |
| Revenue Hardship Fund | (80) | 0 | 0 | (80) | 0 | 0 | (80) |
| Syrian Refugee Resettlement Programme | (21) | 0 | 0 | (21) | (11) | 0 | (32) |
| Housing Licensing Reserve | (39) | 0 | 0 | (39) | 0 | 0 | (39) |
| Community Housing Fund | (74) | 0 | 3 | (71) | 0 | 0 | (71) |
| | (18,476) | (3,632) | 7,066 | (15,041) | (2,546) | 4,861 | (12,726) |

EXPENDITURE FUNDED BY USE OF RESERVES

(expenditure & transfers) / Income & transfers

| | Cost Centre / Account | 2019-20 Original £ | 2019-20 Revised £ | 2020-21 Estimate £ |
|--|-----------------------------|--------------------------|-------------------------|--------------------------|
| General Reserve | | | | |
| General reserve Saving to/(Use of) | Q1012 | 0 | (64,557) | (1,248,276) |
| Total | | 0 | (64,557) | (1,248,276) |
| Transfers between Reserves | | | | |
| VAT Reserve to General Reserve | | 0 | (252,000) | 0 |
| Carry Forward Reserve | | 0 | (158,751) | 0 |
| First World War Project Reserve | | | (11,000) | 0 |
| Increase Redundancy Reserve from General Reserve | | 0 | 0 | 0 |
| | | 0 | (421,751) | 0 |
| Carry Forward Reserve | | | | |
| Carried forward | Q1004 | 0 | (449,509) | (77,740) |
| | | 0 | (449,509) | (77,740) |
| Capital Reserve | | | | |
| 2016 - 950th Anniversary (£330k in total over 3 years) | Q1017 | 0 | 0 | 0 |
| Various Capital Expenditure to be Financed | | | | |
| CPO - Empty Homes Strategy -capital | | (100,000) | (100,000) | 0 |
| | | (100,000) | (100,000) | 0 |
| Disabled Facilities Grant | | | | |
| Disabled Facilities Grant - Salaries | Q1008 | (60,000) | (60,000) | (60,000) |
| Disabled Facilities Grant - Capital | | (1,440,000) | (1,140,000) | (1,752,584) |
| | | (1,500,000) | (1,200,000) | (1,812,584) |
| VAT reserve | | | | |
| | Q1035 | 0 | 0 | 0 |
| | | 0 | 0 | 0 |
| Economic Development Reserve | | | | |
| General Fund | Q1009 | (401,000) | (401,000) | 0 |
| | | (401,000) | (401,000) | 0 |
| Community Safety Reserve | | | | |
| General Fund | Q1006 | (250,000) | (250,000) | 0 |
| | | (250,000) | (250,000) | 0 |
| Renewal & Repairs Reserve | | | | |
| (per programme of works - Appendix J) | Q1026 | (774,100) | (906,580) | (812,000) |
| Capital | | 0 | 0 | 0 |
| Vehicles | | 0 | 0 | 0 |
| Contingency | | (100,000) | 0 | (100,000) |
| | | (874,100) | (906,580) | (912,000) |
| Transition Reserve | | | | |
| Transfer to General Fund | Q1034 | (1,095,553) | (1,200,000) | 0 |
| Resilience and Stability Reserve | | | | |
| | Q1031 | 0 | (200,000) | 0 |
| Information Technology Reserve | | | | |
| (per programme of works - Appendix I) | Q1013 | (239,000) | (243,000) | (214,000) |
| | | (239,000) | (243,000) | (214,000) |
| Invest to Save & Efficiency Reserve | | | | |
| Transfer to General Fund | Q1015 | (250,000) | (159,000) | (159,000) |
| Transfer to Capital Reserve | | 0 | 0 | 0 |
| | | (250,000) | (159,000) | (159,000) |
| Redundancy Reserve | | | | |
| Transfer to General Fund | Q1024 | (225,000) | (606,000) | (225,000) |
| | | (225,000) | (606,000) | (225,000) |

| <u>Earmarked Reserves</u> | Cost Centre | 2019-20 Original £ | 2019-20 Revised £ | 2020-21 Estimate £ |
|--|-------------|-----------------------|----------------------|-----------------------|
| <u>Government Grant Reserve</u> | Various | | | |
| capital (further details - Appendix F) | | (94,000) | (134,556) | (86,000) |
| | | <u>(94,000)</u> | <u>(134,556)</u> | <u>(86,000)</u> |
| <u>Monuments in Perpetuity</u> | Q1023 | | | |
| capital | | | | |
| Revenue | 20303 | (5,000) | (500) | (500) |
| | | <u>(5,000)</u> | <u>(500)</u> | <u>(500)</u> |
| <u>S106 Reserve</u> | | | | |
| Capital | Q2451 | 0 | 0 | 0 |
| Revenue | Q1029 | (17,000) | (20,000) | (20,000) |
| | | <u>(17,000)</u> | <u>(20,000)</u> | <u>(20,000)</u> |
| <u>On-Street Car Parking Surplus Reserve</u> | Q1003 | | | |
| Havelock Road Crossing | 20292 | 0 | 0 | (40,000) |
| | | <u>0</u> | <u>0</u> | <u>(40,000)</u> |
| <u>Risk Management Reserve</u> | Q1014 | | | |
| Risk Management Schemes | 20135 | (15,000) | (4,000) | (15,000) |
| | | <u>(15,000)</u> | <u>(4,000)</u> | <u>(15,000)</u> |
| <u>Ore Valley</u> | #REF! | 0 | 0 | 0 |
| | | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>Safer Hastings partnership</u> | | 0 | 0 | 0 |
| | | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>Clinical Commissioning Group</u> | Q1020 | | | |
| Housing NHS CCG | | 0 | 0 | 0 |
| Lets Get Moving | | 0 | 0 | 0 |
| | | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>Selective Licensing</u> | Q1042 | | | |
| Selective Licensing surplus / deficit | 20195 | 0 | (119,200) | (50,600) |
| | | <u>0</u> | <u>(119,200)</u> | <u>(50,600)</u> |
| <u>First World War Reserve</u> | Q1010 | 0 | 0 | 0 |
| | | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>Housing Licensing Reserve</u> | Q1036 | | | |
| Housing Licensing Reserve | | 0 | 0 | 0 |
| | | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>Syrian Refugee Resettlement Programme</u> | Q1033 | 0 | 0 | 0 |
| | | <u>0</u> | <u>0</u> | <u>0</u> |
| <u>Community Housing Fund</u> | Q1037 | | | |
| Housing Administration | | 0 | (2,830) | 0 |
| | | <u>0</u> | <u>(2,830)</u> | <u>0</u> |
| Total use of earmarked and capital reserves * | A | <u>(5,065,653)</u> | <u>(5,996,174)</u> | <u>(3,612,424)</u> |
| Revenue use of earmarked reserves | | (1,779,100) | (2,705,174) | (1,859,840) |
| Transfers between Reserves | | 0 | 421,751 | 0 |
| Capital use of earmarked reserves | | (1,540,000) | (1,240,000) | (1,752,584) |
| Transition Reserve and Com / Econ Reserve | | (1,746,553) | (2,051,000) | 0 |
| Total Expenditure & Transfers (Excl General Reserve Use) | B | <u>(5,065,653)</u> | <u>(5,574,423)</u> | <u>(3,612,424)</u> |

INFORMATION TECHNOLOGY RESERVE

Appendix I

| | 2019-20 | 2019-20 | 2020-21 | 2021-22 | 2022-23 |
|---|------------|------------|------------|------------|------------|
| | Original | Revised | ESTIMATE | ESTIMATE | ESTIMATE |
| | £'000 | £'000 | £'000 | £'000 | £'000 |
| OPENING BALANCE : | | | | | |
| BALANCE B/FWD. AT 1 APRIL | (55) | (186) | (157) | (157) | (157) |
| EXPENDITURE : | | | | | |
| GOVCONNECT | 9 | 0 | 9 | 9 | 9 |
| MICROSOFT LICENSING FOR TEST ENVIRONMENT | 0 | 0 | 0 | 0 | 0 |
| RESILIENCE IMPROVMENTS | 10 | 0 | 0 | 0 | 0 |
| ANTI VIRUS | 25 | 9 | 0 | 0 | 0 |
| KACE SYSTEMS MANAGEMENT SERVER | 0 | 5 | 0 | 0 | 0 |
| SERVICE REVIEW EFFICIENCY PROJECTS | 80 | 0 | 80 | 90 | 90 |
| PC HARDWARE AND SOFTWARE | 115 | 115 | 115 | 115 | 115 |
| MICROSOFT 365 | 0 | 40 | 0 | 0 | 0 |
| TELEPHONE SYSTEM UPGRADE | 0 | 44 | 0 | 0 | 0 |
| PLANNING SYSTEM UPGRADES | 0 | 16 | 0 | 0 | 0 |
| NEW ELECTORAL REGISTRATION SYSTEM | 0 | 14 | 0 | 0 | 0 |
| SERVER OPERATING SYSTEMS UPGRADES | 0 | 0 | 10 | 0 | 0 |
| | 239 | 243 | 214 | 214 | 214 |
| INCOME : | | | | | |
| CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND | (214) | (214) | (214) | (214) | (214) |
| ADDITIONAL CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND | 0 | 0 | 0 | 0 | 0 |
| CLOSING BALANCE : | | | | | |
| BALANCE IN-HAND C/FWD. AT 31 MARCH | (30) | (157) | (157) | (157) | (157) |

RENEWAL AND REPAIRS RESERVE**APPENDIX J**

| 2018-19 | | 2019-20 | 2019-20 | 2020-21 |
|--------------------------------|--|-----------|-----------|-----------|
| Actual | | ORIGINAL | REVISED | ESTIMATED |
| £ | | BUDGET | BUDGET | BUDGET |
| | | £ | £ | £ |
| <u>OPENING BALANCE:</u> | | | | |
| 1,627,865 | BALANCE BROUGHT FORWARD | 1,329,395 | 1,599,714 | 1,201,134 |
| <u>INCOME:</u> | | | | |
| 508,000 | CONTRIBUTIONS TO RESERVE - GENERAL | 508,000 | 508,000 | 508,000 |
| 508,000 | | 508,000 | 508,000 | 508,000 |
| <u>EXPENDITURE:</u> | | | | |
| 536,151 | PROGRAMMED REPAIRS AND REDECORATIONS | 265,500 | 199,490 | 282,500 |
| | OTHER REPAIRS & RENEWALS | 508,600 | 707,090 | 529,500 |
| 536,151 | SUB TOTAL | 774,100 | 906,580 | 812,000 |
| 0 | CAPITAL EXPENDITURE FUNDED FROM RESERVES | 0 | 0 | 0 |
| 0 | VEHICLES | 0 | 0 | 0 |
| 0 | PROVISION FOR UNEXPECTED ITEMS | 100,000 | 0 | 100,000 |
| 536,151 | | 874,100 | 906,580 | 912,000 |
| <u>CLOSING BALANCE:</u> | | | | |
| 1,599,714 | BALANCE CARRIED FORWARD | 963,295 | 1,201,134 | 797,134 |

PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

| Cost Centre | Reference | PROPERTY | DESCRIPTION OF WORK | 2019-2020 Original Budget Plus C/F £ | 2019-2020 REVISED BUDGET £ | 2020-2021 ESTIMATE £ | 2021-2022 ESTIMATE £ | 2022-2023 ESTIMATE £ |
|-------------|------------------|--------------------------------------|---|--|-------------------------------------|----------------------------|----------------------------|----------------------------|
| 20116 | PR001 | TOWN HALL | Isolated internal / external redecs & repairs. MEWP high level stonework H&S inspection | 20,000 | 10,000 | 20,000 | 30,000 | 30,000 |
| 20118 | PR047 (OR216) | ALL BUILDINGS - ASBESTOS | Asbestos surveys and re-inspections | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 20118 | PR048 | ALL BUILDINGS - ASBESTOS | Works arising out of asbestos inspections | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 20118 | PR049 (OR217) | ALL BUILDINGS - FIRE RISK | Fire risk assessments & works arising | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 20118 | PR051 (OR238) | ALL BUILDINGS - AIR CONDITIONING | AC energy efficiency certification (every 3 years) | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 |
| 20118 | PR52 (OR239) | ALL BUILDINGS - ENERGY CERTIFICATION | Annual Display Energy Certs for major bldgs | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| 20118 | PR54 (OR240) | ALL BUILDINGS - LEGIONELLA RISK | Automated checks & monitoring inc hygiene assess | 30,000 | 30,000 | 25,000 | 20,000 | 25,000 |
| 20118 | PR55 (OR225) | ALL BUILDINGS - ELECTRICAL TESTING | routine cyclical testing & works arising | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| 20118 | PR57 (OR241) | ALL BUILDINGS - SAFETY ANCHORS | Annual testing of access safety anchors | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 20118 | PR58 (OR242) | ALL BUILDINGS - AUTOMATIC DOORS | Annual maintenance routine | 500 | 500 | 500 | 500 | 500 |
| 20132 | PR008 | BANK BUILDINGS | External redecs to front elevation | 0 | 0 | 0 | 8,000 | 0 |
| 20131 | PR009 | MICRO UNIT FACTORIES | External redecs | 0 | 0 | 0 | 5,000 | 0 |
| 20131 | PR037 | FACTORY UNITS | External redecs/roof repairs to empty units | 30,000 | 30,000 | 30,000 | 30,000 | 0 |
| 20132 | PR041 | OTHER BUILDINGS (ESTATES MISC.) | Essential upgrades/repairs. | 10,000 | 10,000 | 10,000 | 10,000 | 0 |
| 20245 | PR023 | WEST HILL CLIFF RAILWAYS | Redecorations & repairs | 5,000 | 5,000 | 5,000 | 5,000 | 0 |
| 20245 | PR024 | EAST HILL CLIFF RAILWAYS | Redecorations & repairs | 5,000 | 5,000 | 5,000 | 5,000 | 0 |
| 20258 | PR034 | FALAISE FITNESS CENTRE | External redecorations. | 0 | 0 | 0 | 25,000 | 0 |
| 20303 | PR013 | CREMATORIUM | Internal / External redecorations. Main GF offices | 0 | 0 | 5,000 | 0 | 0 |
| 20303 | PR014 | CREMATORIUM - CREMATOR FT2 | Rehearthng & rebricking of cremator FT2 | 46,000 | 12,000 | 46,000 | 7,000 | 7,000 |

PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

| Cost Centre | Reference | PROPERTY | DESCRIPTION OF WORK | 2019-2020 Original Budget Plus C/F £ | 2019-2020 REVISED BUDGET £ | 2020-2021 ESTIMATE £ | 2021-2022 ESTIMATE £ | 2022-2023 ESTIMATE £ |
|-------------|-----------|---|---|--|-------------------------------------|----------------------------|----------------------------|----------------------------|
| 20303 | PR014 | CREMATORIUM - CREMATOR FT3 | Rebricking / reearthng of cremator FT3 | 47,000 | 12,000 | 47,000 | 8,000 | 8,000 |
| 20303 | PR52a | CEMETERY | Path health & safety repairs | 15,000 | 15,000 | 16,000 | 8,000 | 8,000 |
| 20310 | PR52 | PARKS | Path health & safety repairs | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| 20250 | OR210 | FRONT LINE | Concrete health & safety inspection & testing | 12,000 | 12,000 | 6,000 | 6,000 | 6,000 |
| 20250 | OR255 | FRONT LINE | Concrete health & safety repair works | 5,000 | 5,000 | 9,000 | 9,000 | 9,000 |
| 20250 | PR025 | FRONT LINE | Alcoves, seating, bottle alley - repairs/redecs | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 |
| 20252 | PR029 | FISHERMENS MUSEUM | External redecs/stonework pointing | 0 | 0 | 0 | 2,000 | 0 |
| 20259 | PR033 | SUMMERFIELDS SPORTS CENTRE | External redecs | 0 | 0 | 0 | 6,000 | 0 |
| 20310 | PR026 | SPORTS PAVILIONS | Int/ext redecs. | 8,000 | 6,930 | 8,000 | 8,000 | 8,000 |
| 20310 | PR044 | ALEXANDRA PARK RAILINGS | Phased railing redecorations | 5,000 | 5,060 | 5,000 | 5,000 | 5,000 |
| 20306 | PR030 | HASTINGS STATION - FISHING BOAT FEATURE | Survey repairs / redecs | 0 | 0 | 2,000 | 0 | 0 |
| 20306 | PR031 | TOWN CENTRE UNDERPASS | Decoration | 0 | 0 | 2,000 | 0 | 0 |
| | | Total of Programmed work | | 279,500 | 199,490 | 282,500 | 238,500 | 147,500 |

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

| Cost Centre | Reference | PROPERTY | DESCRIPTION OF WORK | 2019-2020 Original Budget Plus C/F £ | 2019-2020 REVISED BUDGET £ | 2020-2021 ESTIMATE £ | 2021-2022 ESTIMATE £ | 2022-23 ESTIMATE £ |
|-------------|-----------|--|---|--------------------------------------|----------------------------|----------------------|----------------------|--------------------|
| 20131 | OR304 | THEAKLEN DRIVE ROOFS | Single ply over-roofing of existing worn out membrane | 70,000 | 70,000 | 0 | 0 | 0 |
| 20245 | OR247 | EAST HILL LIFT LOWER STATION | Roof replacement | 0 | 0 | 0 | 30,000 | 0 |
| 20249 | OR250 | WHITE ROCK THEATRE | General repair contributions | 15,000 | 15,000 | 0 | 20,000 | 20,000 |
| 20249 | OR251 | WHITE ROCK THEATRE | Contribution to large plant / boiler replacement | 0 | 0 | 51,000 | 0 | 0 |
| 20310 | OR231 | CLIFF REPAIR SURVEY | Biennial or Sextennial survey | 0 | 0 | 8,000 | 0 | 15,000 |
| 20313 | OR211 | HASTINGS COUNTRY PARK - TACKLEWAY WALL | Health & safety repairs and repointing | 0 | 0 | 0 | 0 | 1,000 |
| 20310 | OR320 | RECREATIONAL GROUNDS | Emergency lighting upgrade | 11,000 | 10,830 | 0 | 0 | 0 |
| 20259 | OR326 | INDOOR BOWLS CENTRE | Equality Act works | 50,000 | 20,000 | 20,000 | 10,000 | 0 |
| 20150 | OR328 | STREET LIGHTS | White Rock Promenade Improvements | 14,500 | 14,500 | 0 | 0 | 0 |
| 20259 | OR331 | SUMMERFIELDS LEISURE CENTRE | Landlord obligation - progressive replacement of existing swimming pool filtration plant | 3,000 | 3,000 | 0 | 0 | 0 |
| 20259 | OR332 | SUMMERFIELDS LEISURE CENTRE | Installation of UV water hygiene treatment, if req'd and justified by FL due to alterations to regulations. | 0 | 0 | 0 | 5000 | 0 |
| 20251 | OR334 | JOHNS PLACE MUSEUM | Essential stoneworks repairs to interior of window openings | 3,014 | 0 | 3,000 | 10,000 | 0 |
| 20132 | OR336 | 3 PLACE FARM COTTAGES, FAIRLIGHT | Repointing external walls (Energy efficiency measures no longer needed). | 3,000 | 3,000 | 0 | 0 | 0 |
| 20310 | OR339 | CLIFFS | Cliff Repairs arising from engineer's inspections | 74,690 | 260,000 | 100,000 | 50,000 | 50,000 |
| 20117 | OR340 | MURIEL MATTERS HOUSE REPLACEMENT RISING MAIN | Replacement of existing rising main in rear of building to avoid further flooding issues | 20,000 | 20,000 | 10,000 | 0 | 0 |
| 20117 | OR342 | MURIEL MATTERS HOUSE - PASSENGER LIFTS | Heavy duty door closing mechanisms | 0 | 0 | 0 | 5,000 | 0 |
| 20245 | OR345 | WEST HILL LIFT OLD MOTOR ROOM - STRUCTURAL REPAIRS | Provision of permanent support works to café floor and external area. | 18,000 | 10,000 | 0 | 0 | 0 |
| 20245 | OR347 | WEST HILL LIFT - ATTENDANT'S & STORE AREAS | Works to patio waterproofing to prevent water ingress | 18,000 | 0 | 0 | 18,000 | 0 |
| 20250 | OR348 | PROMENADE SURFACING | Further tarmac repairs to worst areas | 29,806 | 29,800 | 30,000 | 50,000 | 50,000 |
| 20313 | OR362 | HCP PLACE FARM FARM YARD | Roadway resurfacing of farmyard | 10,000 | 10,000 | 0 | 0 | 0 |
| 20310 | OR364 | BEXHILL REC WEST | Internal redecoration | 0 | 0 | 10,000 | 0 | 0 |

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

| Cost Centre | Reference | PROPERTY | DESCRIPTION OF WORK | 2019-2020 Original Budget Plus C/F £ | 2019-2020 REVISED BUDGET £ | 2020-2021 ESTIMATE £ | 2021-2022 ESTIMATE £ | 2022-23 ESTIMATE £ |
|-------------|-----------|-------------------------------------|--|--------------------------------------|----------------------------|----------------------|----------------------|--------------------|
| 20117 | OR365 | MURIEL MATTERS HOUSE | Lightning Protection | 50,000 | 50,000 | 0 | 0 | 0 |
| 20310 | OR366 | ST LEONARDS GARDENS | Possible remedial works to sewer / drain | 5,940 | 5,940 | 0 | 0 | 0 |
| 20251 | OR371 | HASTINGS MUSEUM - LIGHTING | Provide LED lighting | 0 | 0 | 0 | 40,000 | 0 |
| 20116 | OR372 | TOWN HALL LED LIGHTING | Provide new LED lighting | 0 | 0 | 0 | 30,000 | 0 |
| 20245 | OR374 | WEST HILL LIFT - ENTRANCE ROOF | Replace railings with galv. steel railings | 0 | 0 | 5,000 | 0 | 0 |
| 20132 | OR376 | ESTATES - EPC UPGRADES | Alex Pk Depot work shop, office | 15,000 | 17,130 | 0 | 0 | 0 |
| 20250 | OR378 | FORESHORE - FORMER LIFEGUARD STORE | Concrete repairs to prom slab | 20,000 | 25,000 | 0 | 0 | 0 |
| 20132 | OR379 | ESTATES - INDUSTRIAL ESTATE SIGNAGE | Renew road and welcome signs | 5,000 | 5,000 | 0 | 0 | 0 |
| 20287 | OR380 | PRIORY STREET MSCP | Structural Survey / Concrete Testing | 13,000 | 13,000 | 0 | 0 | 0 |
| 20303 | OR381 | CEMETERY | Clear Trees for burial spaces | 20,000 | 10,000 | 0 | 0 | 0 |
| 20310 | OR384 | ALEXANDRA PARK | Harmers Knee rail H&S | 2,000 | 1,820 | 0 | 0 | 0 |
| 20310 | OR385 | ALEXANDRA PARK | Information Shelter lower decoration | 0 | 0 | 2,000 | 0 | 0 |
| 20313 | OR386 | HASTINGS COUNTRY PARK | Farm Yard - levels phase 2 | 7,000 | 0 | 0 | 0 | 0 |
| 20310 | OR390 | OLD ROAR GILL | Bridge 2 repairs , replace, dredge/de-silt | 4,000 | 2,530 | 0 | 0 | 0 |
| 20310 | OR391 | OLD ROAR GILL | Re fence , edge by ROW | 4,000 | 4,510 | 0 | 0 | 0 |
| 20310 | OR392 | ALEXANDRA PARK | Lower Stream Culvert Wall | 0 | 0 | 4,000 | 0 | 0 |
| 20310 | OR394 | SUMMERFIELDS WOODS | Folly Protection | 3,600 | 3,600 | 0 | 0 | 0 |
| 20310 | OR395 | WHITE ROCK GARDENS | Demolition of old toilet block | 0 | 0 | 0 | 9,000 | 0 |
| 20132 | OR399 | PELHAM ARCADE | Replace lead guttering with zinc | 25,000 | 25,000 | 0 | 0 | 0 |
| 20132 | OR400 | OLD TOWN HALL | Replace lead guttering with zinc | 30,000 | 30,000 | 0 | 0 | 0 |
| 20132 | OR401 | OLD TOWN HALL | Heating upgrade to improve EPC rating | 10,000 | 10,000 | 0 | 0 | 0 |

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

| Cost Centre | Reference | PROPERTY | DESCRIPTION OF WORK | 2019-2020 Original Budget Plus C/F £ | 2019-2020 REVISED BUDGET £ | 2020-2021 ESTIMATE £ | 2021-2022 ESTIMATE £ | 2022-23 ESTIMATE £ |
|--------------------|------------------|---|---|---|-----------------------------------|-----------------------------|-----------------------------|---------------------------|
| 20131 | OR403 | CBCW MAIN ROOF | Over-roofing of profiled metal roof | 0 | 0 | 0 | 0 | 150,000 |
| 20245 | OR405 | EAST HILL CLIFF RAILWAY - UPPER STATION | Pedestrian paths resurfacing - deterioration of existing patched up surface creating trip hazards | 0 | 0 | 10,000 | 0 | 0 |
| 20250 | OR406 | WHITE ROCK PROMENADE | Removal of remaining vestigial cycle lane markings opposite Robertson Street. | 1,000 | 1,000 | 0 | 0 | 0 |
| 20303 | OR409 | CEMETERY OFFICE | New wireless fire alarm system | 7,000 | 6,430 | 0 | 0 | 0 |
| 20303 | OR410 | CEMETERY CHAPEL | Front window and stone reveal repairs | 0 | 0 | 0 | 20,000 | 0 |
| 20313 | OR411 | HASTINGS COUNTRY PARK | Surface dressing to Coastguard Lane tarmac/asphalt path surfacing | 0 | 0 | 25,000 | 0 | 0 |
| 20246 | OR412 | HASTINGS CASTLE | Curtain wall consolidation following emergency stabilisation works | 25,000 | 0 | 25,000 | 0 | 0 |
| 20251 | OR413 | HASTINGS MUSEUM & ART GALLERY | Works to improve security following report | 20,000 | 20,000 | 10,000 | 0 | 0 |
| 20245 | OR415 | WEST HILL CLIFF RAILWAY | Brick repairs following tunnel survey. | 10,000 | 10,000 | 0 | 0 | 0 |
| 20259 | OR416 | SUMMERFIELDS LEISURE CENTRE | Re-tiling of edge of pool | 70,000 | 0 | 100,000 | 0 | 0 |
| 20310 | OR417 | BEXHILL REC BRIDGE 6 | Repair & redec to steel support (H&S) | 0 | 0 | 2,000 | 0 | 0 |
| 20313 | OR420 | HCP LOWER ECCLESBOURNE GLEN | 2 no. new boardwalk bridges (H&S) | 0 | 0 | 3,000 | 0 | 0 |
| 20310 | OR421 | ST JOHNS PLAYGROUND | Stabilise playground retention wall | 0 | 0 | 2,500 | 0 | 0 |
| 20310 | OR422 | TORFIELD MUGA | Survey of subsidence to MUGA corner | 0 | 0 | 2,000 | 0 | 0 |
| 20310 | OR423 | SUMMERFIELDS WOODS | New bridge over heritage site Roman Bath (H&S) | 0 | 0 | 4,000 | 0 | 0 |
| 20310 | OR424 | WEST MARINA GARDENS | Timber repairs & redecorate | 0 | 0 | 0 | 2,000 | 0 |
| 20310 | OR425 | ALEX PARK SHORNDEN | Reservoir access point for Idverde | 0 | 0 | 0 | 1,500 | 0 |
| 20313 | OR426 | HCP OLD VISITOR CENTRE | External & internal redecoration | 0 | 0 | 0 | 4,000 | 0 |
| 20313 | OR427 | HCP HIGH WICKHAM | Replace knee rail with posts | 0 | 0 | 0 | 2,500 | 0 |
| 20310 | OR428 | GLOUCESTER COTTAGE | Wall repairs ? (Contingency figure) | 0 | 0 | 0 | 5,000 | 0 |
| 20310 | OR429 | GENSING GARDENS | Sandstone wall repairs | 0 | 0 | 0 | 3,000 | 0 |

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE

Appendix J (con't)

| Cost Centre | Reference | PROPERTY | DESCRIPTION OF WORK | 2019-2020 Original Budget Plus C/F £ | 2019-2020 REVISED BUDGET £ | 2020-2021 ESTIMATE £ | 2021-2022 ESTIMATE £ | 2022-23 ESTIMATE £ |
|-------------|-----------|--------------------------------|--|--------------------------------------|----------------------------|----------------------|----------------------|--------------------|
| 20310 | OR430 | ST CLEMENTS CHURCH | Wall repairs ? (Contingency figure) | 0 | 0 | 0 | 5,000 | 0 |
| 20306 | OR431 | TOWN CENTRE STATION BOAT | Stone dressing | 0 | 0 | 0 | 2,000 | 0 |
| 20310 | OR432 | WHITE ROCK GARDENS EAST | Make good to pillar remains | 0 | 0 | 2,000 | 0 | 0 |
| 20310 | OR434 | WHITE ROCK GARDENS WEST | Repair or replace tennis court fence | 0 | 0 | 0 | 4,000 | 0 |
| 20310 | OR435 | ALEXANDRA PARK | Resin bonded paths phased resurfacing | 0 | 0 | 0 | 5,000 | 0 |
| 20313 | OR436 | HCP YARD | Clear historic waste | 0 | 0 | 0 | 6,000 | 0 |
| 20287 | OR437 | CARLISLE PARADE UGCP | Replacement of lighting | 0 | 0 | 10,000 | 0 | 0 |
| 20251 | OR438 | HASTINGS MUSEUM & ART GALLERY | Lightning protection upgrade | 0 | 0 | 5,000 | 0 | 0 |
| 20250 | OR439 | BOTTLE ALLEY | Cleaning of glass mosaic | 0 | 0 | 10,000 | 0 | 0 |
| 20117 | OR440 | MURIEL MATTERS HOUSE | Heating pipe insulation | 0 | 0 | 0 | 15,000 | 0 |
| 20250 | OR441 | WEST OF HAVEN | Installation of biodigesters inc. elec power | 0 | 0 | 0 | 40,000 | 0 |
| 20313 | OR442 | HCP PATHS EAST COASTGUARD LANE | Reapply 'Fibredec' last laid in 2015 | 0 | 0 | 25,000 | 0 | 0 |
| 20116 | OR443 | TOWN HALL PASSENGER LIFT | Upgrade lift door operating gear | 0 | 0 | | 10,000 | 0 |
| 20117 | OR444 | MURIEL MATTERS HOUSE | Repairs to rear car park waterproofing | 0 | 0 | 20,000 | 0 | 0 |
| 20250 | OR445 | WEST OF HAVEN | Resurface MP path to worn areas of mesh | 0 | 0 | 6,000 | 0 | 0 |
| 20250 | OR446 | CINQUE PORTS WAY | Resurface highway tarmac (non ESCC) | 0 | 0 | 15,000 | 0 | 0 |
| 20250 | OR447 | MILLSTONE FOUNTAIN | Replace inlet grille & improve internals | 0 | 0 | 0 | 2,000 | 0 |
| 20250 | OR448 | BOTTLE ALLEY UPPER | Railing replacement - heritage railings poor | 0 | 0 | 0 | 25,000 | 0 |
| 20245 | OR449 | EAST HILL LIFT PC | Interior refit due to dampness | 0 | 0 | 10,000 | 0 | 0 |
| | | Total of Other Work | | 687,550 | 707,090 | 529,500 | 337,000 | 286,000 |

PIER Outcomes

Appendix K

| | Cost Centre | Revised | | | |
|--|------------------|------------------|------------------|------------------|------------------|
| | | 2019-20 £'000 | 2020-21 £'000 | 2021-22 £'000 | 2022-23 £'000 |
| PIER Savings identified in 2019/20 for 2020/21 (not included elsewhere) | | | | | |
| 1 Street Cleaning | 20295 | 0 | 12 | 12 | 12 |
| 2 Parks and Open Spaces | 20310 | 0 | 7 | 7 | 7 |
| 3 Business Support | 20111 | 0 | 5 | 5 | 5 |
| 4 Community Contact Centre - Staff Savings | 20113 | 0 | 23 | 23 | 23 |
| 5 Revenues and Benefits - Staff Savings | Various | 0 | 150 | 150 | 190 |
| 6 Community Cohesion - reduce compliance officer post | 20215 | 0 | 15 | 15 | 15 |
| 7 Theatre - Reduced Contribution | 20249 | 0 | 100 | 200 | 200 |
| 8 Community Partnership Fund - Cease from 2021/22 | 20219 | 0 | 8 | 156 | 156 |
| 9 ICT Manager post | Various | 44 | 44 | 44 | 44 |
| Total Prior year identified savings for 2020-21 onwards | | 44 | 364 | 612 | 652 |
| PIER Savings identified for 2020/21 Budget Process | | | | | |
| 10 Insurance contract retender | Various | 150 | 150 | 150 | 150 |
| 11 Cemetery rate revaluation appeal | 20303 | 86 | 37 | 37 | 37 |
| 12 Accountancy - Reduced hours of a number of posts | 20109 | 0 | 30 | 30 | 30 |
| 13 ICT - Delete ICT support officer currently vacant | 20121 | 0 | 20 | 20 | 20 |
| 14 Continuous Improvement & Democratic Services - Delete Policy & Performance Co-ordinator post | 20102 | 0 | 30 | 30 | 30 |
| 15 HR/Business Support team - Restructure team | 20111 | 0 | 10 | 10 | 10 |
| 16 Pensions Contributions - Implement salary sacrifice scheme | 20135 | 0 | 17 | 17 | 17 |
| 17 Legal Services - Delete vacant senior legal admin post and other savings | 20106 | 0 | 10 | 10 | 10 |
| 18 CCTV - Cease activity | 20290 | 0 | 150 | 150 | 150 |
| 19 Hate Crime - Budget given to Hastings Voluntary Action ceased | 20299 | 0 | 20 | 20 | 20 |
| 20 Waste and Street Cleansing - Reduction in agency staff costs | Various | 0 | 30 | 30 | 30 |
| 21 Bowling greens - Reduce subsidy given by undertaking maintenance etc. | 20310 | 0 | 20 | 20 | 20 |
| 22 Economic Development - Delete Economic Development Officer post | 20208 | 0 | 31 | 31 | 31 |
| 23 Regeneration and Culture - Delete Community Cohesion Officer post | 20215 | 0 | 20 | 20 | 20 |
| 24 Community Partnership Fund - Project Support and compliance officer post to be transferred to Foreshore Trust | 20219 | 0 | 15 | 15 | 15 |
| 25 Resorts Services - Resort Facilities Officer - Reduce hours and responsibility | 20176 | 0 | 9 | 9 | 9 |
| 26 Regeneration and Culture - Cultural Regeneration Officer reduction in hours | 20212 | 0 | 27 | 27 | 27 |
| 27 Leisure Services - Seasonal Sports worker post deleted | 20257 | 0 | 10 | 10 | 10 |
| 28 Leisure Services - Delete 2 x play worker posts | 20265 | 0 | 7 | 7 | 7 |
| 29 Tourism Marketing - Reduce hours of TIC – reduce call on casual staff | 20225 | 0 | 11 | 11 | 11 |
| 30 Museum Services - reduced hours. | 20251 | 0 | 14 | 14 | 14 |
| 31 Development Control Restructure | 20182 | 0 | 104 | 104 | 104 |
| 32 Housing Options - Delete Housing Solutions Officer | 20172 | 0 | 7 | 7 | 7 |
| 33 Housing Options - Fund expenditure by FHSG | 20172 | 0 | 32 | 32 | 32 |
| 34 Housing Options - Delete Administration Officer post | 20172 | 0 | 9 | 9 | 9 |
| 35 Community Contact Centre - Delete CCC Team Leader post | 20113 | 0 | 30 | 30 | 30 |
| 36 LLPG & Land Charges - Delete the LLPG & Land Charges Manager post | 20173 | 0 | 52 | 52 | 52 |
| 37 Licensing - Delete Licensing Manager post | 20281 | 0 | 34 | 34 | 34 |
| 38 Parks and Open Spaces - Delete Natural Environment Manager post | 20171 | 0 | 30 | 30 | 30 |
| 39 Communications - Restructure communications team and refocus work | 20324 | 0 | 30 | 30 | 30 |
| 40 Senior Management restructure | 20135 | 0 | 260 | 260 | 260 |
| 41 Reduce support to In 2 Play | 20267 | 0 | 10 | 20 | 32 |
| 42 Create admin hub | Various | 0 | 0 | 30 | 30 |
| 43 Selective / Housing Licencing Restructure | 20195/20196 | 0 | 95 | 95 | 95 |
| 44 Regeneration - Senior manager cost part funded by grant funding for 1 year | 20208 | 0 | 25 | 0 | 0 |
| 45 Active Hastings - Core funding reduced | 20264 | 0 | 24 | 24 | 24 |
| 46 Stade Saturdays - Core funding reduced | 20212 | 0 | 10 | 10 | 10 |
| PIER Savings identified for 2020/21 Budget Process | Sub-total | 236 | 1,420 | 1,435 | 1,447 |
| 47 Land sales - Income generated by proceeds from land sales being invested. | Various | 0 | 75 | 150 | 150 |
| 48 Commercial Property/Economic Development income generated from further £10m investment | 20132 | 6 | 100 | 200 | 200 |
| PIER Additional Income Identified 2020/21 Budget Process (excluding fees and charges) | Sub-total | 6 | 175 | 350 | 350 |
| Total PIER Savings | | 286 | 1,959 | 2,397 | 2,449 |
| Growth Items | | | | | |
| 49 Renewable Energy Commitment additional FTE | 20321 | 0 | (50) | (50) | (50) |
| 50 Housing temporary accommodation costs | 20182 | (386) | (386) | (386) | (386) |
| 51 Development - Bohemia feasibility and land studies | 20209 | 0 | (65) | 0 | 0 |
| 52 Cliffs works | 20310 | 0 | (100) | (100) | (100) |
| 53 Reservoir works | 42346 | 0 | (68) | (68) | (68) |
| 54 Council Tax Reduction Scheme | Various | 0 | (35) | (35) | (35) |
| 55 Land Charges - reduced Income | 20181 | (82) | (82) | (82) | (82) |
| 56 Cliff railway lost income from downtime and repair costs. | 20245 | (100) | 0 | 0 | 0 |
| Total Growth | Sub-total | (568) | (786) | (721) | (721) |
| Net Overall Savings | Total | (282) | 1,173 | 1,676 | 1,728 |

| Activity/Budget Cost Code | Proposal | Staffing/ Other Savings/ Income (£) | | | HBC Staff impact (net loss) | Draft Equalities Impact Assessment |
|---|---|-------------------------------------|-----------------|-----------------|-----------------------------|--|
| | | 2020/21 | 2021/22 | 2022/23 | | |
| PIER Savings identified in 2019/20 for 2020/21 | | | | | | Assessment of likelihood of disproportionate impact on equalities/protected characteristics: Low / Medium / High |
| 1 Street cleansing service | <ul style="list-style-type: none"> Reduction in assumptions about fuel costs Re-charging accurate costs to FT for beach cleaning Cost of year 1 process mapping and systems support met from prioritising existing resources | £12,000 | £12,000 | £12,000 | N/A | Low |
| 2 Parks and Open Spaces - Grounds maintenance | Reduce grounds maintenance costs by: prioritising key areas: Alexandra Park, St Leonards Gardens (green flags) and lower part of Warrior Square and Seafront. | £7,000 | £7,000 | £7,000 | N/A | Low |
| 3 Business Support | Reduction to training budget due to increased usage of e-learning suite of training packages | £5,000 | £5,000 | £5,000 | N/A | Low |
| 4 Community Contact Centre | 1 Customer Support Officer | £23,000 | £23,000 | £23,000 | 1 FTE | Low - adequate staffing levels remain and will be prioritised to support most vulnerable residents. |
| 5 Revenues and Benefits - Staff Savings | Staff reductions in line with transition to Universal Credit and implementation of new technology enabling self-service for more customers | £150,000 | £150,000 | £190,000 | 3 FTE | Low - adequate staffing levels remain and will be prioritised to support most vulnerable residents. |
| 6 Community Cohesion | Reduce Compliance Officer post – in line with changes to CPF funding | £15,000 | £15,000 | £15,000 | 0.5 FTE | Low |
| 7 White Rock Theatre - Reduced Contribution | Reduced contribution following Cabinet decision to negotiate terms for the extension of the current contract with HQ Theatres & Hospitality for a period of 5 years | £100,000 | £200,000 | £200,000 | N/A | Low |
| 8 Community Partnership Fund | Cease from 2021/22 | £8,000 | £156,000 | £156,000 | N/A | High - The Council is exploring options for alternative funding sources together with other key partners. |
| 9 ICT Manager | Manager vacant position. | £44,000 | £44,000 | £44,000 | 1 FTE | Low |
| Sub Total | PIER Savings identified in 2019/20 | £364,000 | £612,000 | £652,000 | 5.50 | |
| PIER Savings identified for 2020/21 Budget Process | | | | | | |
| 10 Insurance contract retender | Savings resulting from retendering insurance contract. | £150,000 | £150,000 | £150,000 | N/A | Low |
| 11 Cemetery rate revaluation appeal | Appeal of ratings valuation | £37,000 | £37,000 | £37,000 | N/A | Low |
| 12 Accountancy | Reduced hours of a number of posts. | £30,000 | £30,000 | £30,000 | Reduced by 0.6 FTE | Low |
| 13 ICT | Delete ICT support officer (1FTE). Currently vacant. | £20,000 | £20,000 | £20,000 | 1 FTE | Low |
| 14 Continuous Improvement and Democratic Services | Delete 1 x Policy and Performance Co-ordinator post (0.8FTE) | £30,000 | £30,000 | £30,000 | 0.8 FTE | Low |

| Activity/Budget Cost Code | Proposal | Staffing/ Other Savings/ Income (£) | | | HBC Staff impact (net loss) | Draft Equalities Impact Assessment |
|-----------------------------|--|-------------------------------------|----------|----------|--------------------------------------|---|
| | | 2020/21 | 2021/22 | 2022/23 | | |
| 15 HR/Business Support team | Delete vacant Senior HR officer (0.6FTE) Create new grade 10 trainee HR officer (1FTE) to assist remaining seniors Create Little Gate Farm apprentice (0.4 FTE) (already in place) | £10,000 | £10,000 | £10,000 | Net 0.8FTE gain (lower graded posts) | Low |
| 16 Pensions Contributions | Undertake work to implement AVC salary sacrifice scheme to save on NI payments at no disadvantage to HBC or employee | £17,000 | £17,000 | £17,000 | N/A | Low |
| 17 Legal Services | Delete vacant senior legal administration post and replace with 0.8FTE administration officer post. Also licenses, supplies and services reductions | £10,000 | £10,000 | £10,000 | 0.2 FTE | Low |
| 18 CCTV | Pause service: Cease activity and mothball equipment until adequate funding for monitoring is found from Police and/or ESCC or other sources. Savings will arise from: <ul style="list-style-type: none"> • Deleting 4 posts • Cease monitoring CCTV cameras owned by HBC • Cease maintenance payments to Sussex Police • Cease payments to contractors for maintenance of car park and buildings cameras and data transmission associated with this infrastructure. • Stop operating: <ul style="list-style-type: none"> ○ town centre pedestrianised area rising bollards on behalf of ESCC ○ access arrangements to the Stade - move to fully automated user fob system ○ as the 'control' for the shopwatch and barwatch radio networks • Introduce alternative emergency call handling arrangements for the Priory Street car park lift. Some savings will be re-directed to: <ul style="list-style-type: none"> • Extend externalized out of hours cover to times covered by CCTV team • Different lone worker monitoring arrangements for services that use the CCTV control room staff | £150,000 | £150,000 | £150,000 | 4 FTE | Medium/High – The council acknowledges that this service is valued by the community, but it is not a statutory function and the council's financial position means we are unable to continue to provide this service until other funding is made available. |
| 19 Hate Crime | Funding to Hastings Voluntary Action ceased | £20,000 | £20,000 | £20,000 | N/A | High – The council acknowledges that this will have a disproportionate impact, however our financial position means we are unable to continue our support in this way. |

| Activity/Budget Cost Code | Proposal | Staffing/ Other Savings/ Income (£) | | | HBC Staff impact (net loss) | Draft Equalities Impact Assessment |
|-------------------------------|---|-------------------------------------|---------|---------|-----------------------------|---|
| | | 2020/21 | 2021/22 | 2022/23 | | |
| 20 Waste and Street Cleansing | Reduction in agency staff costs by moving to new weekend shift patterns. Other supplies and services | £30,000 | £30,000 | £30,000 | N/A | Low |
| 21 Bowling greens | Reduce subsidy given by undertaking maintenance etc. | £20,000 | £20,000 | £20,000 | N/A | Medium – The council acknowledges that this will have a disproportionate impact to these service users, however our financial position means we are unable to continue our support in this way. |
| 22 Economic Development | Delete Economic Development Officer | £31,000 | £31,000 | £31,000 | 0.72FTE | Low |
| 23 Regeneration and Culture | Delete Community Cohesion Officer | £20,000 | £20,000 | £20,000 | 1 FTE | Medium - A key function of this post is to support the Youth Council, however the council is retaining some funds and will seek alternative support to the YC |
| 24 Community Partnership Fund | Duties of 0.5FTE* Project Support and compliance officer post to be transferred to Foreshore Trust to administer the FT grants programme from 2020/21 | £15,000 | £15,000 | £15,000 | N/A | Low |
| 25 Resorts Services | Change role of Resort Facilities officer - Reduce hours and responsibility 0.45 FTE | £9,000 | £9,000 | £9,000 | 0.55 FTE | Low |
| 26 Regeneration and Culture | Change role of Cultural Regeneration Officer to focus on specific duties - Reduce hours by 0.5FTE and responsibility | £27,000 | £27,000 | £27,000 | 0.5 FTE | Low |
| 27 Sports Development | Seasonal Sports worker – delete when bowls consolidated | £10,000 | £10,000 | £10,000 | 0.7 FTE | Medium – The council acknowledges that this will have a disproportionate impact to these service users, however our financial position means we are unable to continue our support in this way. |
| 28 Leisure Services | Delete 2x casual play worker posts (already achieved). | £7,000 | £7,000 | £7,000 | 0.32 FTE | Medium/High - this will directly impact on children and families, however our future play activity will be targeted closely at deprived communities where our very limited resources may be applied |
| 29 Tourism Marketing | Reduce hours of TIC – reduce call on casual staff | £11,000 | £11,000 | £11,000 | N/A | Low |
| 30 Museum Services | Museum – reduced hours. | £14,000 | £14,000 | £14,000 | N/A | Low |

| Activity/Budget Cost Code | Proposal | Staffing/ Other Savings/ Income (£) | | | HBC Staff impact (net loss) | Draft Equalities Impact Assessment |
|------------------------------------|--|-------------------------------------|----------|----------|---|---|
| | | 2020/21 | 2021/22 | 2022/23 | | |
| 31 Development Control Restructure | Restructure of Development Control Team completed resulting in some posts being deleted and some new posts being created. Net loss of 3.72 FTE but no further redundancies as posts are vacant. Reduce vacant administration posts within Development Control <ul style="list-style-type: none"> • Administrative officers (-1.49 FTE) • Administrative apprentice (-1 FTE) Loss of <ul style="list-style-type: none"> • Enforcement Manager (-1 FTE) • Principal Planners (-1.81 FTE) • Planning Officer (-0.42 FTE) • Affordable Housing Officer (-0.5 FTE) Creation of new post <ul style="list-style-type: none"> • Senior Planning Officer (+1 FTE) • Assistant Planning Officer (+1 FTE) • Planning Obligations Officer (+0.5 FTE) | £104,000 | £104,000 | £104,000 | Net loss of 3.72 FTE | Low |
| 32 Housing Options | Delete Housing Solutions Officer | £7,000 | £7,000 | £7,000 | 0.5FTE | Low - adequate staffing levels remain to meet our statutory duties and support vulnerable residents |
| 33 Housing Options | Fund from FHSG not core - Housing Options Officer | £32,000 | £32,000 | £32,000 | N/A | Low |
| 34 Housing Options | Delete Administration Officer | £9,000 | £9,000 | £9,000 | 0.5 FTE | Low |
| 35 Community Contact Centre | Following further channel shift and increased on-line services Delete 1 x CCC Team Leader post | £30,000 | £30,000 | £30,000 | 1 FTE | Low - adequate staffing levels remain and will be prioritised to support most vulnerable residents. |
| 36 LLPG & Land Charges | Delete the LLPG & Land Charges Manager | £52,000 | £52,000 | £52,000 | 1 FTE | Low |
| 37 Licensing | Delete Licensing Manager post | £34,000 | £34,000 | £34,000 | 0.6 FTE | Low |
| 38 Parks and Open Spaces | Delete: Natural Environment Manager | £30,000 | £30,000 | £30,000 | 1 FTE | Low |
| 39 Communications | Restructure communications team Delete: <ul style="list-style-type: none"> • Communications Manager 1FTE (£48k saving) • Vacant 0.8FTE Graphic Designer post (£25k saving) Create 1.5 FTE grade 8 officers. Retain some budget to purchase external support only if essential. | £30,000 | £30,000 | £30,000 | 0.3 FTE Net loss Loss 1.8 FTE + 1.5FTE lower graded posts | Low |
| 40 Senior Management restructure | Delete 1 x Director Delete 1 x Assistant Director Delete 2 x Pas from senior PAs pool | £260,000 | £260,000 | £260,000 | 4 FTE | Low |

| Activity/Budget Cost Code | Proposal | Staffing/ Other Savings/ Income (£) | | | HBC Staff impact (net loss) | Draft Equalities Impact Assessment |
|--|---|-------------------------------------|-------------------|-------------------|-----------------------------|---|
| | | 2020/21 | 2021/22 | 2022/23 | | |
| 41 In 2 Play | Taper support to In 2 Play over a number of years. | £10,000 | £20,000 | £32,000 | N/A | High – The council acknowledges that this will have a disproportionate impact to these service users, however our financial position means we are unable to continue our support in this way. |
| 42 Create admin hub | Project underway to identify new a service support model to provide appropriate levels of admin, technical and project support across HBC as the council continues to reduce in overall size. | £0 | £30,000 | £30,000 | N/A | Low |
| 43 Selective / Housing Licencing Restructure | Delete a Technical Assistant and Admin Assistant post (presently funded from licensing income) Use licensing income to fund core EHO (existing post). Deletion of Licensing Team Leader (presently funded from fee income). Saving to licensing income will be used to fund core service team leader. | £95,000 | £95,000 | £95,000 | 3 FTE | Low |
| 44 Regeneration | Senior manager – core cost part funded by grant funding for one year | £25,000 | £0 | £0 | N/A | Low |
| 45 Active Hastings | Core funding reduced by £24k | £24,000 | £24,000 | £24,000 | N/A | Low - the model applied means the team will continue to seek external funding to support activities and will continue to target the most vulnerable groups/communities |
| 46 Stade Saturdays | Reduce core budget to £5k | £10,000 | £10,000 | £10,000 | N/A | Low |
| Sub Total | PIER Savings identified in 2020/21 | £1,420,000 | £1,435,000 | £1,447,000 | 25.21 | |
| PIER Income identified for 2020/21 Budget Process | | | | | | |
| 47 Commercial Property/economic development | Indicative income from investing a further £10m in economic development schemes commercial property | £100,000 | £200,000 | £200,000 | N/A | Low |
| 48 Land sales | Indicative capital receipts from sale e.g. Harrow Lane, Mayfield E and Bexhill Road South and investment of proceeds to generate interest or finance capital expenditure. | £75,000 | £150,000 | £150,000 | N/A | Low |
| Sub Total | PIER Savings identified in 2020/21 | £175,000 | £350,000 | £350,000 | 0.00 | |

| Activity/Budget Cost Code | Proposal | Growth (£) | | | HBC Staff impact (net loss) | Equalities Impact Assessment |
|---------------------------|---|------------|-----------|-----------|-----------------------------|------------------------------|
| | | 2020/21 | 2021/22 | 2022/23 | | |
| Growth | | | | | | |
| 49 Climate change | Establish a budget to demonstrate what resources will be applied to meeting Renewable Energy Commitment | -£50,000 | -£50,000 | -£50,000 | N/A | Low |
| 50 Housing | Temporary accommodation costs including borrowing. | -£386,000 | -£386,000 | -£386,000 | N/A | Low |

| Activity/Budget Cost Code | Proposal | Staffing/ Other Savings/ Income (£) | | | HBC Staff impact (net loss) | Draft Equalities Impact Assessment |
|----------------------------------|--|-------------------------------------|------------------|------------------|-----------------------------|------------------------------------|
| | | 2020/21 | 2021/22 | 2022/23 | | |
| 51 Development | Bohemia feasibility and land studies £65k growth for site surveys (£19k left from this year plus ACE funding) | -£65,000 | £0 | £0 | N/A | Low |
| 52 Cliffs works | Ongoing cliff maintenance revenue costs | -£100,000 | -£100,000 | -£100,000 | N/A | Low |
| 53 Reservoir works | Cost of borrowing £1m over 20-40 years | -£68,000 | -£68,000 | -£68,000 | N/A | Low |
| 54 Council Tax Reduction Scheme | Council Tax Reduction Scheme 100% our share | -£35,000 | -£35,000 | -£35,000 | N/A | Low |
| 55 Land charges - reduced income | Reduction in income | -£82,000 | -£82,000 | -£82,000 | N/A | Low |
| Sub Total | Growth | -£786,000 | -£721,000 | -£721,000 | 0.00 | |

| SUMMARY | Staffing/ Other Savings/ Income (£) | | | HBC Staff impact (net loss) |
|--------------------------------------|-------------------------------------|-------------------|-------------------|-----------------------------|
| | 2020/21 | 2021/22 | 2022/23 | |
| PIER Savings identified in 2019/20 | £364,000 | £612,000 | £652,000 | 6.50 |
| PIER Savings identified in 2020/2021 | £1,420,000 | £1,435,000 | £1,447,000 | 25.21 |
| PIER Income identified in 2020/2021 | £175,000 | £350,000 | £350,000 | 0.00 |
| Savings subtotal | £1,959,000 | £2,397,000 | £2,449,000 | 31.71 |
| Growth | -£786,000 | -£721,000 | -£721,000 | 0.00 |
| TOTAL | £1,173,000 | £1,676,000 | £1,728,000 | 31.71 |

Land and Property Disposal Programme**Estimated
Receipts
£****2019/20**Sale of Ex Council Houses
Other

185,000**2020/21**Harrow Lane
Mayfield E
Bexhill Road South
West Marina (long leasehold - freehold on houses)
Old Town Hall (subject to rental bids received)
Land at Whitworth Road
Sale of Ex Council Houses
Other

5,185,000**2021/22**Sale of Ex Council Houses
Other

185,000**2022/23**Sale of Ex Council Houses
Other

185,000**2023/24**Sale of Ex Council Houses
Other

185,000

CORPORATE SERVICES AND GOVERNANCE

Appendix O

| Reference NO. | 2018-19 ACTUAL | SERVICE | 2019-20 | 2019-20 | 2020-21 |
|------------------|-------------------|---|--------------------|-------------------|----------------------|
| | | | ORIGINAL BUDGET | REVISED BUDGET | ESTIMATED OUTTURN |
| | £ | SUMMARY OF REVENUE ESTIMATES | £ | £ | £ |
| CR1 | 171,559 | 20101 (1023) - Director of Corporate Services and Governance | 179,380 | 177,010 | 179,710 |
| CR2 | 324,891 | 20102 (1024) - Corp. Policy, Partnerships and Performance | 349,060 | 314,650 | 271,630 |
| CR3 | 203,800 | 20103 (1031) - Electoral Services | 218,000 | 215,180 | 223,130 |
| CR4 | 358,889 | 20104 (1022) - Estates Services | 383,950 | 444,580 | 453,810 |
| CR5 | 211,921 | 20105 (1029) - Building Surveyors | 219,680 | 216,650 | 221,840 |
| CR6 | 415,093 | 20106 (1032) - Legal Services | 458,360 | 463,650 | 462,990 |
| CR7 | 200,067 | 20107 / 20108 (1051 / 1058) - Audit and Investigations Services | 224,130 | 238,720 | 232,760 |
| CR8 | 948,144 | 20109 (1052) - Accountancy Services | 982,720 | 996,940 | 1,015,490 |
| CR9 | 2,491,262 | 20110 (1055) - Revenues Services | 2,560,010 | 2,528,630 | 2,493,450 |
| CR10 | 652,649 | 20111 (1020) - People, Customer and Business Support | 619,330 | 612,040 | 618,560 |
| CR11 | 218,074 | 20112 (1090) - Corporate Personnel Expenses | 187,980 | 196,920 | 185,760 |
| CR12 | 832,608 | 20113 (5712) - Contact Centre | 927,930 | 871,140 | 876,530 |
| CR13 | 267,402 | 20115 (1085) - Transformation Team | 314,370 | 280,360 | 265,660 |
| CR14 | 12,507 | 20116 (1151) - Admin Buildings - Town Hall | 51,420 | 75,800 | 50,290 |
| CR15 | 473,905 | 20117 (1157) - Admin Buildings - Murial Matters House | 488,940 | 522,960 | 487,140 |
| CR16 | 78,633 | 20118 (1160) - Admin Buildings - General Expenses 20119 (1169) - Admin Buildings - Corporate Archive / DSO | 75,870 | 78,560 | 73,930 |
| CR17 | 60,899 | Operational Building | 63,200 | 60,940 | 57,310 |
| CR18 | 1,174,201 | 20120 (1080) - Corporate Expenses | 1,393,170 | 1,318,270 | 1,255,700 |
| CR19 | 734,964 | 20121 (1034) - IT | 783,040 | 755,660 | 736,710 |
| CR20 | 295,293 | 20122 (5228) - IT Reserve / Hardware | 411,670 | 340,330 | 313,690 |
| CR21 | 42,792 | 20123 (5227) - Land & Property Systems-GIS | 44,170 | 46,590 | 48,770 |
| | (10,169,274) | Less recharges to other services | (10,936,380) | (10,755,580) | (10,524,860) |
| | 271 | Unallocated Balance | 0 | 0 | 0 |
| CR22 | 787,289 | 20124 (5510) - Corporate Management Expenses | 776,880 | 566,130 | 608,200 |
| CR23 | 730,365 | 20125 (5511) - Non Distributed Costs | 767,350 | 769,960 | 820,000 |
| CR24 | 1,521,798 | 20126 / 20127 / 20128 (4200 / 4250 / 5900) - Benefit Payments | 1,288,640 | 1,562,290 | 1,547,060 |
| CR25 | 521,691 | 20129 (5950) - Council Tax and Business Rates Collection | 684,610 | 663,600 | 651,170 |
| CR26 | (349,831) | 20130 (2101) - Employment Areas | (349,480) | (363,430) | (358,500) |
| CR27 | (1,267,722) | 20131 (2201) - Factory Units | (1,175,630) | (1,207,050) | (1,299,490) |
| CR28 | (2,237,490) | 20132 (2404) - Farms and Other Properties | (2,713,350) | (2,713,570) | (3,310,320) |
| CR29 | 0 | 20133 (2602) - St Mary in the Castle | 0 | 0 | 0 |
| CR30 | 50,777 | 20135 (5299) - Other Expenditure | 576,000 | 276,620 | 163,600 |
| CR31 | 200,506 | 20136 / 20137 (1200 / 1205) - Registration of Electors | 211,750 | 217,360 | 214,750 |
| CR32 | 828,403 | 20138 (5501) - Cost of Democracy | 893,300 | 889,280 | 897,290 |
| CR33 | 228,490 | 20139 / 20140 (5503 / 5505) - Election Expenses | 126,970 | 124,350 | 201,690 |
| CR34 | 25,439 | 20144 (5224) - Local Strategic Partnership | 27,330 | 24,640 | 21,270 |
| CR35 | 20,394 | 20145 (3405) - Sustainable Energy & Development | 23,970 | 19,510 | 16,840 |
| CR36 | 8,480 | 20146 (5513) - Public Consultation | 9,110 | 8,210 | 7,090 |
| CR37 | 0 | 20147 (5004) - Pier Closure Costs | 0 | 0 | 0 |
| CR38 | 14,811 | 20148 (1501) - Shelters and Seats | 19,250 | 18,140 | 18,260 |
| CR39 | 7,718 | 20149 (1502) - Street Naming and Numbering | 8,210 | 8,350 | 8,210 |
| CR40 | 65,926 | 20150 (5236) - Decorative Lighting | 80,570 | 116,810 | 87,910 |
| CR41 | 18,194 | 20318 (5514) - Corporate Systems ERP | 0 | 0 | 0 |
| CR42 | 0 | 20151 / 20152 / 20155-61 (1983 / 1989 / 5289-96 / 6668) - Fore | 0 | 0 | 0 |
| CR43 | 104,720 | 20324 - Communications and Design Estimated Redundancy Costs | 111,390 | 100,380 | 80,840 |
| | 1,280,229 | | 1,366,870 | 1,339,580 | 375,870 |

OPERATIONAL SERVICES

Appendix O

| Reference NO. | 2018-19 ACTUAL | SERVICE | 2019-20 | 2019-20 | 2020-21 |
|---------------|----------------|---|-----------------|----------------|--------------------|
| | | | ORIGINAL BUDGET | REVISED BUDGET | ESTIMATED OUTTURN |
| | £ | SUMMARY OF REVENUE ESTIMATES | £ | £ | £ |
| OS1 | 976,078 | 20169 (1009) - Environmental Services Management & Administration | 1,047,060 | 1,013,330 | 1,027,400 |
| OS2 | 417,422 | 20170 (1071) - Amenities Administration | 438,800 | 437,290 | 408,360 |
| OS3 | 538,283 | 20316 - Waste Service - Management and Admin | 462,690 | 421,460 | 466,750 |
| OS4 | 808,396 | 20317 - Parking Service - Management and Admin | 933,490 | 826,210 | 875,160 |
| OS5 | 859,180 | 20172 (1072) - Administration - Housing | 893,200 | 74,950 | 68,200 |
| OS6 | 139,152 | 20173 (1005) - Local Land Planning Management & Admin | 143,550 | 6,050 | (45,130) |
| OS7 | 182,401 | 20174 (1015) - Director of Operational Services | 186,430 | 185,760 | 189,010 |
| OS8 | 260,085 | 20175 (1070) - Leisure Administration | 263,530 | 280,830 | 283,930 |
| OS9 | 179,081 | 20176 (1075) - Resort Services Management and Administration | 156,290 | 156,940 | 161,150 |
| OS10 | 345,813 | 20177 (1021) - Regeneration Administration Division | 341,880 | 365,910 | 368,570 |
| OS11 | 356,610 | 20178 (1025) - Communications & Marketing | 365,970 | 358,410 | 353,420 |
| | (5,066,676) | Less recharges to other services | (5,232,890) | (4,127,140) | (4,156,820) |
| | ----- | | ----- | ----- | ----- |
| | (4,174) | Unallocated Balance | 0 | 0 | 0 |
| OS12 | 39,199 | 20179 (1008) - Building Control | 42,680 | 49,260 | 57,220 |
| OS13 | 951,771 | 20180 (1600) - Development Control & Conservation | 944,630 | 934,350 | 816,620 |
| OS14 | (170,455) | 20181 (5211) - Local Land Charges Register | (107,770) | (104,210) | (103,230) |
| OS15 | 1,012,282 | 20182 (4000) - Homelessness | 915,018 | 1,225,160 | 997,500 |
| OS16 | (73,515) | 20207 (4002) - Rough Sleeper Prevention | 0 | 2,630 | 0 |
| OS17 | (501) | 20206 (4004) - Syrian Resettlement Programme | (160) | 15,890 | 15,710 |
| OS18 | 35,431 | 20184 (4025) - Social Lettings | (10,610) | 54,620 | 49,050 |
| OS19 | 146,659 | 20185 (4050) - Homelessness Strategy | 150,250 | 140,950 | 132,440 |
| OS20 | 71,470 | 20186 (4120) - Housing Register | 73,400 | 77,880 | 75,100 |
| OS21 | 19,378 | 20187 (4051) - Funded Deposits | 23,200 | (22,500) | (45,700) |
| OS22 | 18,438 | 20188 (4055) - Youth Homelessness | 22,220 | 15,000 | 15,560 |
| OS23 | 378,487 | 20191 (4140) - Housing Renewal | 427,860 | 504,220 | 444,390 |
| OS24 | (130,576) | 20193 (4143) - Rogue landlords | 0 | 52,840 | 77,740 |
| OS25 | (652,668) | 20195 (4158) - Selective licensing | (3,890) | 162,210 | 28,380 |
| OS26 | (184,337) | 20196 (4160) - Housing Licensing | (19,440) | 17,190 | 39,790 |
| OS27 | (1,722) | 20197 (4130) - Housing Solution Services | 33,900 | 105,760 | 37,880 |
| OS28 | 11,251 | 20199 (4300) - Coastal Space Enforcement Activities | 11,650 | 0 | 0 |
| OS29 | 20,689 | 20200 (5001) - Dangerous Structures | 2,500 | 7,500 | 2,500 |
| OS30 | 239,763 | 20202 (4045) - Housing - NHS Clinical Commissioning Group CCG | (180) | 0 | 0 |
| OS31 | 31,302 | 20204 (4183) - Sustainable Housing in Inclusive Neighbourhoods | 32,650 | (560) | 0 |
| OS32 | 10,340 | 20205 (4185) - Climate Active Neighbourhoods | 13,380 | (3,970) | 0 |
| | ----- | | ----- | ----- | ----- |
| | 1,772,685 | Housing and Built Environment | 2,551,288 | 3,234,220 | 2,640,950 |
| | ----- | | ----- | ----- | ----- |

| Reference NO. | 2018-19 ACTUAL | SERVICE | 2019-20 | 2019-20 | 2020-21 |
|---------------|----------------|--|-----------------|----------------|-------------------|
| | | | ORIGINAL BUDGET | REVISED BUDGET | ESTIMATED OUTTURN |
| OS33 | 356,693 | 20208 / 20209 (1900) / (1904) Regeneration Activity | 403,190 | 343,510 | 313,370 |
| OS34 | 38,513 | 20209 (1904) White Rock Area Development | 33,000 | 171,700 | 101,750 |
| OS35 | 307,088 | 20211 (1603) - Planning Policy | 410,360 | 404,410 | 332,120 |
| OS36 | 150,552 | 20212 (1922) - Cultural Activities | 147,030 | 149,570 | 108,170 |
| OS37 | 61,672 | 20213 (1945) - Cultural Development | 0 | 0 | 0 |
| OS38 | 77,051 | 20214 (1934) - External Funding Initiatives | 91,910 | 86,430 | 88,620 |
| OS39 | 47,058 | 20215 (1980) - Community Cohesion | 45,830 | 52,570 | 31,100 |
| OS40 | (10,449) | 20216 (1988) - Fisheries Local Action Group (FLAG) | (8,430) | (10,120) | 0 |
| OS41 | 545 | 20217 (1998) - Coastal Communities Fund | 0 | 30,580 | 0 |
| OS42 | (15,800) | 20269 (2040) - CHART CLLD - Connecting Hastings and Rother Together Community Led Local Development | (15,800) | (15,800) | (15,800) |
| OS43 | 249,027 | 20219 (5120) - Community Partnership Funding | 238,080 | 238,310 | 211,900 |
| OS44 | (499) | 20220 (5121) - Older and Younger People | 0 | 0 | 0 |
| OS45 | 5,200 | 20221 (6006) - Youth Activities (Young Persons Council) | 5,000 | 5,000 | 5,000 |
| OS46 | Income - | 20166 (5118) - Town Centre Management (BID) | 0 | 0 | 0 |
| OS47 | 5,025 | 20167 (5119) - Community Development Activity | 5,000 | 0 | 0 |
| OS48 | 101,690 | 20222 (5701) - 1066 Country Campaign | 180,790 | 197,490 | 178,990 |
| OS49 | 72,096 | 20223 / 20224 (5702 / 5703) - Tourism Marketing | 0 | 0 | 0 |
| OS50 | 0 | 20225 (5714) - Tourist Information Centre | 131,960 | 117,790 | 109,150 |
| OS51 | 33,836 | 20226 (5705) - Community Awareness | 36,790 | 34,140 | 33,710 |
| OS52 | 5,419 | 20227 (5720) - Twinning / Sierra Leone | 6,590 | 6,450 | 6,360 |
| OS53 | 111,766 | 20228, 20229, 20230-20133, 20234-20235, 20236, 20237, 20238 (1962), (5719), (5721-5725), (5727-5728), (5730), (5780, 5781) Raising the Profile of Hastings | 85,250 | 86,270 | 74,720 |
| OS54 | 825 | 20239 (5237) - Meteorological Expenses | 1,240 | 820 | 820 |
| OS55 | 42,565 | 20240 (5507) - Civic & Ceremonial Expenses | 46,930 | 40,070 | 39,170 |
| OS56 | 11,617 | 20241 (5740) - Filming | (4,000) | (4,000) | (4,000) |
| OS57 | 16,929 | 20242 (1400) - Coastal Protection | 16,650 | 14,760 | 15,110 |
| OS58 | 4,171 | 20243 (1410) - Navigational Aids | 4,820 | 6,260 | 3,030 |
| OS59 | 15,268 | 20244 (1608) - Env. Schemes Net Shops | 13,680 | 28,920 | 24,420 |
| OS60 | (106,741) | 20245 (2502) - Cliff Railways | (143,010) | (63,320) | (155,860) |
| OS61 | 8,908 | 20246 / 20247 (2510 / 2512) - Castle and Caves | (32,300) | (19,940) | 5,410 |
| OS62 | (233,572) | 20248 (2514) - Chalets and Beach Huts | (257,530) | (225,220) | (245,410) |
| OS63 | 651,880 | 20249 (2601) - White Rock Theatre | 562,000 | 513,310 | 484,294 |
| OS64 | 0 | 20250 (5241) - Seafront | 121,290 | 213,470 | 219,740 |
| OS65 | 424,125 | 20251-20255 (6000) / (6005) / (6008) / (6009) / (6016) - Museums | 431,650 | 428,400 | 433,300 |
| OS68 | (30,043) | 20327 - Museum & Schools Project | 0 | 30,040 | (10) |
| OS69 | 1,163 | 20256 (6015) - First World War Project | 0 | 0 | 0 |
| OS69 | (3,610) | 20257 (6150) - Sports Management | 11,960 | 14,480 | (3,370) |
| OS70 | 37,660 | 20258 (2640) - Falaise Fitness Centre | 22,410 | 44,860 | 45,300 |
| OS71 | 26,192 | 20259 (6100) - Sports Centres | 129,980 | 114,220 | 182,240 |
| OS72 | (10,000) | 20260 (6409) - William Parker Athletic Track | 3,820 | 0 | 0 |
| OS73 | 20,289 | 20271 (6640) - Opening Doors | 0 | 0 | 0 |
| OS74 | 91,391 | 20261 (6650) - Sports Development | 92,810 | 0 | 0 |
| OS75 | 15,443 | 20262 (6651) - Street Games | 0 | 0 | 0 |
| OS76 | (23,448) | 20263 (6675) - Sports for All | 0 | 0 | 0 |
| OS77 | 25,141 | 20264 (6657) - Active Hastings | 79,110 | 228,420 | 187,580 |
| OS78 | 152,371 | 20265 (6660) - Play Development | 76,910 | 0 | 0 |
| OS80 | 40,331 | 20267 (6667) - Play Pathfinder | 43,870 | 68,310 | 58,710 |
| OS81 | 3,105 | 20268 (6670) - Playground Projects | 0 | 0 | 0 |

| Reference NO. | 2018-19 ACTUAL | SERVICE | 2019-20 | 2019-20 | 2020-21 |
|---------------|------------------|--|-------------------|-------------------|-------------------|
| | | | ORIGINAL BUDGET | REVISED BUDGET | ESTIMATED OUTTURN |
| OS83 | 113,849 | 20321 - Renewable Energy Solutions | 66,090 | 86,120 | 147,640 |
| | ----- | | ----- | ----- | ----- |
| | 2,892,293 | Regeneration and Culture | 3,084,930 | 3,418,280 | 3,017,274 |
| | ----- | | ----- | ----- | ----- |
| OS84 | 305,342 | 20276 (3401) - Food Safety | 327,220 | 300,030 | 310,000 |
| OS85 | 130,011 | 20277 / 20278 (3402) / (3404) - Health and Safety | 137,210 | 195,980 | 191,340 |
| OS86 | 318,790 | 20279 (3403) - Environmental Protection | 340,220 | 365,410 | 380,410 |
| OS87 | 52,617 | 20280 (3407) - Pest Control | 46,660 | 45,950 | 46,820 |
| OS88 | 6,640 | 20281 (5100) - Local Licensing | 58,820 | 23,640 | (2,680) |
| OS89 | (56,455) | 20283 (5105) - Liquor Licensing | (63,030) | (68,070) | (68,030) |
| OS90 | (19,382) | 20284 (5106) - Gambling Licensing | (22,970) | (23,650) | (23,700) |
| OS91 | 49,431 | 20285 (5125) - Stray Dog Contract | 48,960 | 46,220 | 45,770 |
| OS92 | 59,097 | 20286 (5223) - Emergency Planning | 61,700 | 55,320 | 54,250 |
| OS93 | (603,159) | 20287 / 20288 (1300) / (1350) - Parking | (669,200) | (661,680) | (646,890) |
| OS94 | 274,864 | 20290 (1370) - Closed Circuit Television | 233,450 | 206,710 | 46,060 |
| OS95 | (3,468) | 20291 (1506) - ESCC Highway Tree Maintenance | (3,000) | (3,000) | (3,000) |
| OS96 | 1,218,879 | 20293 (3303) - Waste Collection | 1,450,570 | 1,251,130 | 1,250,220 |
| OS97 | (70,533) | 20294 (3410) - Recycling | 735,760 | 735,970 | 965,310 |
| OS98 | 1,368,742 | 20295 (3313) - Street Cleansing | 350,710 | 441,650 | 168,930 |
| OS99 | 103,137 | 20323 - Waste and Street Cleansing (DSO) | 1,260,550 | 1,113,910 | 1,301,620 |
| OS100 | 9,019 | 20296 (3411) - Greenwaste | (47,340) | (142,930) | (192,520) |
| OS101 | 305,540 | 20297 (3412) - Waste and Environmental Enforcement Team | 302,240 | 319,250 | 286,760 |
| OS102 | (274) | 20298 (5205) - Together Action | 22,780 | 42,360 | 37,550 |
| OS103 | 135,254 | 20299 (5214) - Safer Hastings Partnership | 128,920 | 106,290 | 91,390 |
| OS104 | (9,441) | 20300 (5219) - Safer Hastings Partnership (Ext) | 0 | 0 | 0 |
| OS105 | 30,072 | 20302 (1420) - Watercourses | 33,710 | 40,950 | 33,990 |
| OS106 | (552,339) | 20303 / 20304 (3102) / (3103) - Cemetery and Crematorium | (449,670) | (621,730) | (547,470) |
| OS107 | 23,187 | 20305 (5140) - Travellers Costs | 23,030 | 26,280 | 26,050 |
| OS108 | 49,797 | 20306 (5257) - Town Centre | 50,380 | 36,820 | 39,650 |
| OS109 | 10,768 | 20307 (5280) - Allotments | 7,190 | 25,110 | (4,410) |
| OS110 | 47,451 | 20308 (5281) - Ecology | 55,030 | 19,800 | 19,060 |
| OS111 | 126,448 | 20309 (6200) - Arboriculture | 143,680 | 196,880 | 143,910 |
| OS112 | 1,588,952 | 20310 (6301) - Parks and Gardens | 1,369,540 | 1,493,650 | 1,406,800 |
| OS113 | 92,299 | 20312 / 20313 (1355) / (6503) - Hastings Country Park | 102,560 | 133,890 | 174,410 |
| OS114 | 6,534 | 20314 (6508) - Countryside Stewardship | 26,000 | 24,000 | 24,000 |
| OS115 | 281,850 | 20315 (3033) - Public Conveniences | 260,390 | 288,640 | 298,080 |
| OS116 | 0 | 20330 - Hastings Country Park Visitor Centre | 0 | 0 | 13,500 |
| | ----- | | ----- | ----- | ----- |
| | 5,279,665 | Environment and Place | 6,322,070 | 6,014,780 | 5,867,180 |
| | ----- | | ----- | ----- | ----- |
| | | Estimated Redundancy Costs | 0 | 881,000 | 0 |
| | ----- | | ----- | ----- | ----- |
| | 9,940,469 | Operational Services Directorate Total | 11,958,288 | 13,548,280 | 11,525,404 |

CAPITAL PROGRAMME SUMMARY

| | Original 2019/20 | Revised 2019/20 | 2020/21 | 2021/22 | 2022/23 | Subseq. Years | Total over Prog Period |
|----------------------------|---------------------|--------------------|---------------|---------------|-----------|------------------|---------------------------|
| | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Net cost by Service | | | | | | | |
| Corporate Resources | 5,492 | 6,986 | 13,279 | 6,923 | 0 | 0 | 27,188 |
| Operational Services | 11,164 | 8,594 | 3,657 | 10,387 | 70 | 1,645 | 24,353 |
| | 16,656 | 15,580 | 16,936 | 17,310 | 70 | 1,645 | 51,541 |

Net cost by Status

| | | | | | | | | |
|---------------------|---|---------------|---------------|---------------|---------------|-----------|--------------|---------------|
| Committed Schemes | c | 14,156 | 13,262 | 5,471 | 15,194 | 70 | 1,645 | 35,642 |
| Uncommitted Schemes | u | 0 | 0 | 8,650 | 0 | 0 | 0 | 8,650 |
| New Schemes | n | 2,500 | 2,318 | 2,815 | 2,116 | 0 | 0 | 7,249 |
| | | 16,656 | 15,580 | 16,936 | 17,310 | 70 | 1,645 | 51,541 |

Gross cost of schemes analysed by service

| | | | | | | | |
|----------------------|---------------|---------------|---------------|---------------|--------------|--------------|---------------|
| Corporate Resources | 5,492 | 6,986 | 14,079 | 6,923 | 0 | 0 | 27,988 |
| Operational Services | 13,759 | 11,475 | 12,021 | 12,199 | 1,882 | 3,457 | 41,035 |
| | 19,251 | 18,461 | 26,100 | 19,122 | 1,882 | 3,457 | 69,022 |

Profile of Council Net Cost

| Scheme Ref. | Scheme | Class | Total | Total | Before | Revised | | | | Subsequent | |
|---------------------------|--|-------|------------|----------|---------|---------|---------|---------|---------|------------|-------|
| | | | Gross Cost | Net Cost | 31.3.19 | 2019/20 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | Years |
| | | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| CR-06 | Sandrock Park - Land Purchase | * C | 23 | 23 | 0 | 23 | 0 | 0 | 23 | 0 | 0 |
| CR-09 | New Factory unit | * C | 1,524 | 1,524 | 1,524 | 0 | 0 | 0 | 0 | 0 | 0 |
| CR-16 | New ERP system | * C | 1,019 | 540 | 522 | 0 | 18 | 0 | 0 | 0 | 0 |
| CR-17 | Commercial Property Investments (Seddlescombe Rd) | * C | 2,406 | 2,406 | 2,406 | 0 | 0 | 0 | 0 | 0 | 0 |
| CR-19 | Conversion of 12/13 York Buildings | * C | 846 | 846 | 28 | 602 | 654 | 164 | 0 | 0 | 0 |
| CR-22 | Priory Meadow Contribution to Capital Works | * C | 700 | 700 | 162 | 126 | 88 | 50 | 400 | 0 | 0 |
| CR-23 | Commercial Property Investments | * U | 8,650 | 8,650 | 0 | 0 | 0 | 8,650 | 0 | 0 | 0 |
| CR-24 | Harold Place Redevelopment | * C | 71 | 71 | 71 | 0 | 0 | 0 | 0 | 0 | 0 |
| CR-26 | Commercial Property Investments - Churchfields Business Centre | * C | 3,300 | 2,500 | 0 | 0 | 35 | 2,465 | 0 | 0 | 0 |
| CR-27 | Commercial Property Investment Lacuna Place | * C | 9,612 | 9,612 | 9,262 | 0 | 0 | 350 | 0 | 0 | 0 |
| CR-28 | Commercial Property Investments London Rd & Shepherd St | * C | 1,350 | 1,350 | 0 | 0 | 1,350 | 0 | 0 | 0 | 0 |
| CR-29 | Commercial Property Investment - Cornwallis Street Development | * C | 7,000 | 7,000 | 0 | 0 | 0 | 500 | 6,500 | 0 | 0 |
| CR-30 | Commercial Property Investment - Harold Place Restaurant Devt | * C | 1,200 | 1,200 | 0 | 0 | 100 | 1,100 | 0 | 0 | 0 |
| CR-31 | Commercial Property Investments (Heron House) | * C | 2,673 | 2,673 | 2,673 | 0 | 0 | 0 | 0 | 0 | 0 |
| CR-32 | Commercial Property Investments (311-323 Bexhill Rd) | * C | 9,051 | 9,051 | 4,310 | 4,741 | 4,741 | 0 | 0 | 0 | 0 |
| | Schemes Already Committed | C | 40,775 | 39,496 | 20,958 | 5,492 | 6,986 | 4,629 | 6,923 | 0 | 0 |
| | Schemes Uncommitted | U | 8,650 | 8,650 | 0 | 0 | 0 | 8,650 | 0 | 0 | 0 |
| | New Schemes | N | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | No further approval required | * | | | | | | | | | |
| Total Capital Expenditure | | | 49,425 | 48,146 | 20,958 | 5,492 | 6,986 | 13,279 | 6,923 | 0 | 0 |

| | Total Cost £'000 | Before 31.3.19 £'000 | 19/20 £'000 | Revised 19/20 £'000 | 20/21 £'000 | 21/22 £'000 | 22/23 £'000 | Subsequent Years £'000 |
|--|------------------------|----------------------------|----------------|---------------------------|----------------|----------------|----------------|------------------------------|
| CR-06 Sandrock Park - Land Purchase | | | | | | | | |
| 71215 | | | | | | | | |
| The purchase of land at Sandrock Park | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 23 | 0 | 23 | 0 | 0 | 23 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 23 | 0 | 23 | 0 | 0 | 23 | 0 | 0 |
| CR-09 New Factory unit | | | | | | | | 0 |
| 71217 | | | | | | | | |
| Construction of additional factory unit in Castleham road to be financed by loan | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 1,524 | 1,524 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 1,524 | 1,524 | 0 | 0 | 0 | 0 | 0 | 0 |
| CR-16 New ERP system | | | | | | | | |
| 71224 | | | | | | | | |
| Purchase and development of new Enterprise Resource Planning system | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 540 | 522 | 0 | 18 | 0 | 0 | 0 | 0 |
| Other | 479 | 479 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 1,019 | 1,001 | 0 | 18 | 0 | 0 | 0 | 0 |
| CR-19 Conversion of 12/13 York Buildings | | | | | | | | |
| 71253 | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 846 | 28 | 602 | 654 | 164 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 846 | 28 | 602 | 654 | 164 | 0 | 0 | 0 |
| CR-22 Priory Meadow Contribution to Capital Works | | | | | | | | |
| 71259 | | | | | | | | |
| Contribution to ensure continuing rental income | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 700 | 162 | 126 | 88 | 50 | 400 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 700 | 162 | 126 | 88 | 50 | 400 | 0 | 0 |
| CR-23 Commercial Property Investments | | | | | | | | |
| 71260 | | | | | | | | |
| Acquisition of Commercial Property (General) | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 8,650 | 0 | 0 | 0 | 8,650 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 8,650 | 0 | 0 | 0 | 8,650 | 0 | 0 | 0 |
| CR-32 Commercial Property Investments (311-323 Bexhill Rd) | | | | | | | | |
| 71261 | | | | | | | | |
| Acquisition of Commercial Property - 311-323 Bexhill Road (Aldi & Others) | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 9,051 | 4,310 | 4,741 | 4,741 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 9,051 | 4,310 | 4,741 | 4,741 | 0 | 0 | 0 | 0 |
| CR-17 Commercial Property Investments (Seddlescombe Rd) | | | | | | | | |
| 71225 | | | | | | | | |
| Acquisition of Commercial Property - 591 Seddlescombe Road North | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 2,406 | 2,406 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 2,406 | 2,406 | 0 | 0 | 0 | 0 | 0 | 0 |

| | Total Cost £'000 | Before 31.3.19 £'000 | 19/20 £'000 | Revised 19/20 £'000 | 20/21 £'000 | 21/22 £'000 | 22/23 £'000 | Subsequent Years £'000 |
|------------------------|---|-------------------------------------|------------------------|------------------------------------|------------------------|------------------------|------------------------|---------------------------------------|
| CR-24 71264 | Harold Place Redevelopment | | | | | | | |
| | Demolition of Public Convenience - Harold Place | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | 71 | 71 | 0 | 0 | 0 | 0 | 0 |
| | Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Funding | 71 | 71 | 0 | 0 | 0 | 0 | 0 |
| CR-26 71272 | Commercial Property Investments - Churchfields Business Centre | | | | | | | |
| | Sidney Little road Business Incubator Hub | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | 2,500 | 0 | 0 | 35 | 2,465 | 0 | 0 |
| | Other - LGF funding £500k & CHART £300k | 800 | 0 | 0 | 0 | 800 | 0 | 0 |
| | Total Funding | 3,300 | 0 | 0 | 35 | 3,265 | 0 | 0 |
| CR-27 71273 | Commercial Property Investment Lacuna Place | | | | | | | |
| | Office building with ground floor retail accommodation totalling 39,696 Sq.ft. | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | 9,612 | 9,262 | 0 | 0 | 350 | 0 | 0 |
| | Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Funding | 9,612 | 9,262 | 0 | 0 | 350 | 0 | 0 |
| CR-28 71274 | Commercial Property Investments London Rd & Shepherd St | | | | | | | |
| | Purchase of 20 to 28 (even) London Road and Land at 35 Shepherd St, Hastings, St Leonards-on-Sea. | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | c 1,350 | 0 | 0 | 1,350 | 0 | 0 | 0 |
| | Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Funding | 1,350 | 0 | 0 | 1,350 | 0 | 0 | 0 |
| CR-29 71275 | Commercial Property Investment - Cornwallis Street Development | | | | | | | |
| | Redevelopment of Cornwallis Street for Hotel | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | c 7,000 | 0 | 0 | 0 | 500 | 6,500 | 0 |
| | Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Funding | 7,000 | 0 | 0 | 0 | 500 | 6,500 | 0 |
| CR-30 71276 | Commercial Property Investment - Harold Place Restaurant Devt | | | | | | | |
| | Redevelopment of Harold Place for Restaurant use | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | c 1,200 | 0 | 0 | 100 | 1,100 | 0 | 0 |
| | Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Funding | 1,200 | 0 | 0 | 100 | 1,100 | 0 | 0 |
| CR-31 71277 | Commercial Property Investments (Heron House) | | | | | | | |
| | Acquisition of Commercial Property (Heron House) | | | | | | | |
| | <u>Funding Source</u> | | | | | | | |
| | Council | 2,673 | 2,673 | 0 | 0 | 0 | 0 | 0 |
| | Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| | Total Funding | 2,673 | 2,673 | 0 | 0 | 0 | 0 | 0 |

Profile of Council Net Cost

| Scheme Ref. | Scheme | Class | Total | Total | Before | Revised | | | | Subsequent | |
|------------------------------|---|-------|------------|----------|---------|---------|---------|---------|---------|------------|-------|
| | | | Gross Cost | Net Cost | 31.3.19 | 2019/20 | 2019/20 | 2020/21 | 2021/22 | 2022/23 | Years |
| | | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £,000 | £,000 | £'000 |
| H07 | Private Sector Renewal Support | * c | 147 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| H08 | Disabled Facilities Grant | * c | 8,448 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| H15 | Empty Homes Strategy - CPO | * c | 250 | 250 | 100 | 100 | 50 | 50 | 50 | 0 | 0 |
| OS-05 | Purchase of Temporary Homelessness Accommodation | * n | 5,766 | 5,766 | 873 | 2,500 | 2,318 | 2,575 | 0 | 0 | 0 |
| RP04 | Restoration of Pelham Crescent/ Pelham Arcade | * c | 756 | 359 | 286 | 78 | 43 | 30 | 0 | 0 | 0 |
| RP16 | Road at Pelham Arcade | * c | 125 | 75 | 11 | 64 | 0 | 64 | 0 | 0 | 0 |
| RP11 | Groyne Refurbishment | * c | 175 | 175 | 0 | 75 | 35 | 35 | 35 | 35 | 35 |
| ES35 | Work on Harbour Arm and New Groynes | * c | 2,995 | 30 | 0 | 0 | 30 | 0 | 0 | 0 | 0 |
| ES36 | Further Sea Defence works | * c | 150 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| RP09 | Public Realm | * c | 260 | 169 | 88 | 50 | 31 | 50 | 0 | 0 | 0 |
| ES32 | Country Park - Interpretive Centre | * c | 771 | 308 | 0 | 266 | 308 | 0 | 0 | 0 | 0 |
| ES37 | Playgrounds Upgrade Programme | * c | 302 | 283 | 128 | 95 | 117 | 38 | 0 | 0 | 0 |
| OS 28 | Hastings Housing Company | * c | 9,309 | 9,309 | 1,114 | 5,000 | 4,295 | 0 | 3,900 | 0 | 0 |
| OS 26 | DSO - Waste and Cleansing service - Vehicles | * c | 780 | 780 | 18 | 780 | 762 | 0 | 0 | 0 | 0 |
| OS 27 | DSO Waste and Cleansing service - Depot Works & Equip | * c | 331 | 331 | 15 | 256 | 316 | 0 | 0 | 0 | 0 |
| OS06 | Energy - Solar Panels | * c | 1,700 | 1,700 | 62 | 1,661 | 0 | 0 | 1,638 | 0 | 0 |
| OS10 | Energy - Ground Mounted Solar | * c | 2,184 | 2,184 | 0 | 84 | 84 | 200 | 1,900 | 0 | 0 |
| OS07 | Energy Generation - Unallocated | * n | 2,116 | 2,116 | 0 | 0 | 0 | 0 | 2,116 | 0 | 0 |
| OS3 | Coastal Communities scheme 4 | * c | 491 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| OS4 | Buckshole Reservoir | * c | 837 | 837 | 0 | 0 | 50 | 160 | 627 | 0 | 0 |
| OS12 | Priory Street Multi Storey Car Park | * c | 1,520 | 1,520 | 0 | 120 | 120 | 0 | 0 | 0 | 1,400 |
| OS13 | Lower Bexhill Road | * c | 7,040 | 140 | 0 | 35 | 35 | 35 | 35 | 35 | 0 |
| OS14 | Electric Vehicles | * c | 468 | 468 | 0 | 0 | 0 | 172 | 86 | 0 | 210 |
| OS15 | Electric Vehicle Infrastructure | * c | 8 | 8 | 0 | 0 | 0 | 8 | 0 | 0 | 0 |
| OS16 | Priory Street Works | * n | 140 | 140 | 0 | 0 | 0 | 140 | 0 | 0 | 0 |
| OS17 | Castleham Car Park resurfacing | * n | 100 | 100 | 0 | 0 | 0 | 100 | 0 | 0 | 0 |
| Schemes Already Committed | | | 39,048 | 18,927 | 1,822 | 8,664 | 6,276 | 842 | 8,271 | 70 | 1,645 |
| Schemes Uncommitted | | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| New Schemes | | | 8,122 | 8,122 | 873 | 2,500 | 2,318 | 2,815 | 2,116 | 0 | 0 |
| No further approval required | | | | | | | | | | | |
| Total Capital Expenditure | | | 47,170 | 27,049 | 2,695 | 11,164 | 8,594 | 3,657 | 10,387 | 70 | 1,645 |

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix P (continued)

| | Total Cost £'000 | Before 31.3.19 £'000 | 19/20 £'000 | Revised 19/20 £'000 | 20/21 £'000 | 21/22 £'000 | 22/23 £'000 | Subsequent Years £'000 |
|---|------------------------|----------------------------|----------------|---------------------------|----------------|----------------|----------------|------------------------------|
| H07 Private Sector Renewal Support | | | | | | | | |
| 71227 | | | | | | | | |
| Property grants to bring conditions up to minimum standards. | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Regional Housing Board Grant+ LEP funding of £46K | 147 | 27 | 50 | 93 | 27 | 0 | 0 | 0 |
| <u>Total Funding</u> | 147 | 27 | 50 | 93 | 27 | 0 | 0 | 0 |
| H08 Disabled Facilities Grant | | | | | | | | |
| 71228 | | | | | | | | |
| Property Grants for disabled facilities Grant of £1,812,584 for 2019/20 (DFG reserve 1.494m @ 31st March 2019) | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Government Grant including additional £202.5K | 8,448 | 0 | 1,500 | 1,200 | 1,812 | 1,812 | 1,812 | 1,812 |
| <u>Total Funding</u> | 8,448 | 0 | 1,500 | 1,200 | 1,812 | 1,812 | 1,812 | 1,812 |
| H15 Empty Homes Strategy - CPO | | | | | | | | |
| 71229 | | | | | | | | |
| Rolling programme of purchases and disposals | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 250 | 100 | 100 | 50 | 50 | 50 | 0 | 0 |
| Government Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 250 | 100 | 100 | 50 | 50 | 50 | 0 | 0 |
| OS-05 Purchase of Temporary Homelessness Accommodation | | | | | | | | |
| 71266 | | | | | | | | |
| Purchase of temporary accommodation to reduce B&B expenditure. Initial budget of £3,191k & a further £2,575k approved by Cabinet on Nov 4th 2019. | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 5,766 | 873 | 2,500 | 2,318 | 2,575 | 0 | 0 | 0 |
| Government Grant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 5,766 | 873 | 2,500 | 2,318 | 2,575 | 0 | 0 | 0 |
| RP04 Restoration of Pelham Crescent/ Pelham Arcade | | | | | | | | |
| 71231 | | | | | | | | |
| Feasibility study and grants for restoration works, plus additional phase 2 works / grants to adjoining property | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 359 | 286 | 78 | 43 | 30 | 0 | 0 | 0 |
| Historic England(English Heritage) £280K Council reserves £117K | 397 | 293 | 104 | 104 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 756 | 579 | 182 | 147 | 30 | 0 | 0 | 0 |
| RP16 Road at Pelham Arcade | | | | | | | | |
| 71232 | | | | | | | | |
| Road above Pelham Arcade | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 75 | 11 | 64 | 0 | 64 | 0 | 0 | 0 |
| Other- Freeholder Contributions | 50 | 0 | 50 | 0 | 50 | 0 | 0 | 0 |
| <u>Total Funding</u> | 125 | 11 | 114 | 0 | 114 | 0 | 0 | 0 |

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix P (continued)

| | Total Cost £'000 | Before 31.3.19 £'000 | 19/20 £'000 | Revised 19/20 £'000 | 20/21 £'000 | 21/22 £'000 | 22/23 £'000 | Subsequent Years £'000 |
|--|------------------------|----------------------------|----------------|---------------------------|----------------|----------------|----------------|------------------------------|
| RP11 Groyne Refurbishment | | | | | | | | |
| 71240 | | | | | | | | |
| To maintain Beach and Groynes | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 175 | 0 | 75 | 35 | 35 | 35 | 35 | 35 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Funding | 175 | 0 | 75 | 35 | 35 | 35 | 35 | 35 |
| ES35 Work on Harbour Arm and New Groynes | | | | | | | | |
| 71241 | | | | | | | | |
| Coastal Protection – FDGIA Funding for sea defence works | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 30 | 0 | 0 | 30 | 0 | 0 | 0 | 0 |
| Contribution from DEFRA/EA | 2,965 | 2,538 | 338 | 427 | 0 | 0 | 0 | 0 |
| Total Funding | 2,995 | 2,538 | 338 | 457 | 0 | 0 | 0 | 0 |
| ES36 Further Sea Defence works | | | | | | | | |
| 71242 | | | | | | | | |
| Hastings Pier to South West Outfall | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other - DEFRA/EA | 150 | 0 | 150 | 150 | 0 | 0 | 0 | 0 |
| Total Funding | 150 | 0 | 150 | 150 | 0 | 0 | 0 | 0 |
| RP09 Public Realm | | | | | | | | |
| 71244 | | | | | | | | |
| Improvement & Refurbishment of public realm assets | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 169 | 88 | 50 | 31 | 50 | 0 | 0 | 0 |
| Other -Coastal Communities Fund revenue 2015/16 £35,000 | 91 | 91 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Funding | 260 | 179 | 50 | 31 | 50 | 0 | 0 | 0 |
| ES32 Country Park - Interpretive Centre | | | | | | | | |
| 71248 | | | | | | | | |
| Provision of a new Interpretive Centre. Council funding being provided by sale proceeds of Warren Cottage. | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 308 | 0 | 266 | 308 | 0 | 0 | 0 | 0 |
| Other - European Funding 60% | 463 | 0 | 396 | 0 | 463 | 0 | 0 | 0 |
| Total Funding | 771 | 0 | 662 | 308 | 463 | 0 | 0 | 0 |
| ES37 Playgrounds Upgrade Programme | | | | | | | | |
| 71249 | | | | | | | | |
| Hare Way, Mare Bay, Highwater View, Bexhill Road and other play spaces contribution to upgrades | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 283 | 128 | 95 | 117 | 38 | 0 | 0 | 0 |
| Other S106 | 19 | 0 | 7 | 7 | 12 | 0 | 0 | 0 |
| Total Funding | 302 | 128 | 102 | 124 | 50 | 0 | 0 | 0 |

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix P (continued)

| | Total Cost £'000 | Before 31.3.19 £'000 | 19/20 £'000 | Revised 19/20 £'000 | 20/21 £'000 | 21/22 £'000 | 22/23 £'000 | Subsequent Years £'000 |
|---|------------------------|----------------------------|----------------|---------------------------|----------------|----------------|----------------|------------------------------|
| OS 28 Hastings Housing Company 71254 | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 9,309 | 1,114 | 5,000 | 4,295 | 0 | 3,900 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 9,309 | 1,114 | 5,000 | 4,295 | 0 | 3,900 | 0 | 0 |
| OS 26 DSO - Waste and Cleansing service - Vehicles 71255 | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 780 | 18 | 780 | 762 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 780 | 18 | 780 | 762 | 0 | 0 | 0 | 0 |
| OS 27 DSO Waste and Cleansing service - Depot Works & Equipment 71268 | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council (£122k IT & equip, £206k Castleham works) | 331 | 15 | 256 | 316 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 331 | 15 | 256 | 316 | 0 | 0 | 0 | 0 |
| OS06 Energy - Solar Panels 71256 | | | | | | | | |
| Solar Panels on Council Owned Land / Buildings | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 1,700 | 62 | 1,661 | 0 | 0 | 1,638 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 1,700 | 62 | 1,661 | 0 | 0 | 1,638 | 0 | 0 |
| OS10 Energy - Ground Mounted Solar 71269 | | | | | | | | |
| Ground Mounted Solar | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 2,184 | 0 | 84 | 84 | 200 | 1,900 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 2,184 | 0 | 84 | 84 | 200 | 1,900 | 0 | 0 |
| OS07 Energy Generation - Unallocated 71267 | | | | | | | | |
| Future Green Energy Projects | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 2,116 | 0 | 0 | 0 | 0 | 2,116 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 2,116 | 0 | 0 | 0 | 0 | 2,116 | 0 | 0 |
| OS3 Coastal Communities scheme 4 Promenade fountain Wi-Fi Rock House & Source 71257 | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other CCF £222+ 142 FST £50) | 491 | 491 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 491 | 491 | 0 | 0 | 0 | 0 | 0 | 0 |

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix P (continued)

| | Total Cost £'000 | Before 31.3.19 £'000 | 19/20 £'000 | Revised 19/20 £'000 | 20/21 £'000 | 21/22 £'000 | 22/23 £'000 | Subsequent Years £'000 |
|--|------------------------|----------------------------|----------------|---------------------------|----------------|----------------|----------------|------------------------------|
| OS4 Buckshole Reservoir Statutory Protection Works | | | | | | | | |
| 71258 Spillway, drawdown works, signage & Contract Works | | | | | | | | |
| Council | 837 | 0 | 0 | 50 | 160 | 627 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 837 | 0 | 0 | 50 | 160 | 627 | 0 | 0 |
| OS12 Priory Street Multi Storey Car Park | | | | | | | | |
| 71265 Car Park Improvements | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 1,520 | 0 | 120 | 120 | 0 | 0 | 0 | 1,400 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 1,520 | 0 | 120 | 120 | 0 | 0 | 0 | 1,400 |
| OS13 Lower Bexhill Road | | | | | | | | |
| 71271 Housing Development | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 140 | 0 | 35 | 35 | 35 | 35 | 35 | 0 |
| Other | 6,900 | 0 | 0 | 900 | 6,000 | 0 | 0 | 0 |
| <u>Total Funding</u> | 7,040 | 0 | 35 | 935 | 6,035 | 35 | 35 | 0 |
| OS14 Electric Vehicles | | | | | | | | |
| 71278 Acquisition of Electric Vehicles | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 468 | 0 | 0 | 0 | 172 | 86 | 0 | 210 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 468 | 0 | 0 | 0 | 172 | 86 | 0 | 210 |
| OS15 Electric Vehicle Infrastructure | | | | | | | | |
| 71279 Electric Vehicle Charging points, Load loggers, remedial works & EV points | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 8 | 0 | 0 | 0 | 8 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 8 | 0 | 0 | 0 | 8 | 0 | 0 | 0 |
| OS16 Priory Street Works | | | | | | | | |
| 71280 LED Lighting replacement, rewiring & automated gate control | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 140 | 0 | 0 | 0 | 140 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 140 | 0 | 0 | 0 | 140 | 0 | 0 | 0 |
| OS17 Castleham Car Park resurfacing | | | | | | | | |
| 71281 Resurface Car Park | | | | | | | | |
| <u>Funding Source</u> | | | | | | | | |
| Council | 100 | 0 | 0 | 0 | 100 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| <u>Total Funding</u> | 100 | 0 | 0 | 0 | 100 | 0 | 0 | 0 |