

# Budget 2016-2017

## Management Edition



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**REVENUE BUDGET SUMMARY****Appendix A**

	<b>2015-2016 Original Budget £</b>	<b>2015-2016 Revised Budget £</b>	<b>2016-2017 Estimate Budget £</b>
<b>Directorates</b>			
Corporate Resources	3,100,270	<b>2,776,000</b>	<b>3,020,824</b>
Operational Services	12,333,170	<b>13,169,409</b>	<b>12,346,189</b>
<b>Direct Service Expenditure</b>	<b>15,433,440</b>	<b>15,945,409</b>	<b>15,367,013</b>
Contingency Provision (incl. R&R Reserve)	<b>400,000</b>	<b>89,800</b>	<b>400,000</b>
<b>Total Service Expenditure</b>	<b>15,833,440</b>	<b>16,035,209</b>	<b>15,767,013</b>
Provision for the Repayment of Principal (MRP)	514,000	<b>511,419</b>	<b>519,642</b>
Net Interest (Earnings) / Payments	170,000	<b>121,000</b>	<b>218,000</b>
Contributions to Capital from Grant and Revenue (Appendix B)	636,000	<b>737,000</b>	<b>1,377,313</b>
Contributions to Reserves (e.g. R&R)	936,000	<b>816,000</b>	<b>996,000</b>
Use of Earmarked Reserves (see Appendix H)	(2,474,388)	<b>(2,460,760)</b>	<b>(2,297,712)</b>
<b>Net Council Expenditure</b>	<b>15,615,052</b>	<b>15,759,868</b>	<b>16,580,256</b>
Transfer from Transition Reserve	(429,499)	<b>0</b>	<b>(581,792)</b>
Transfer to/(from) Specific Reserve	(93,000)	<b>(107,000)</b>	<b>(300,000)</b>
Transfer to/(from) General Reserves	0	<b>17,550</b>	<b>0</b>
<b>Amount to be met from Grant and Collection Fund</b>	<b>15,092,553</b>	<b>15,670,418</b>	<b>15,698,464</b>
Funded by			
Government Grant - Revenue Support Grant	(3,657,674)	<b>(3,727,234)</b>	<b>(2,835,303)</b>
New Homes Bonus	(1,005,857)	<b>(1,005,857)</b>	<b>(1,387,912)</b>
New Homes Bonus Return Funding	(11,224)	<b>(11,224)</b>	<b>(8,404)</b>
NNDR (Surplus) / Deficit	816,409	<b>816,409</b>	<b>638,660</b>
Council Tax (Surplus) / Deficit	(250,026)	<b>(250,026)</b>	<b>(164,593)</b>
Disabled Facilities Grant	(666,004)	<b>(767,000)</b>	<b>(1,407,313)</b>
Housing Benefit Administration Grant	(800,124)	<b>(800,124)</b>	<b>(750,000)</b>
Efficiency Support Grant	(102,472)	<b>(102,472)</b>	<b>0</b>
Transition Grant	0	<b>0</b>	<b>(5,493)</b>
Business Rates	(3,022,049)	<b>(3,219,327)</b>	<b>(3,059,860)</b>
Business Rates - Pooling	(79,500)	<b>(1,741)</b>	<b>(58,124)</b>
Business Rates - Section 31 Grant	(478,546)	<b>(766,336)</b>	<b>(605,868)</b>
Council Tax	(5,835,486)	<b>(5,835,486)</b>	<b>(6,054,254)</b>
<b>Total Funding</b>	<b>(15,092,553)</b>	<b>(15,670,418)</b>	<b>(15,698,464)</b>

**Appendix A (continued)**

**COUNCIL TAX**

<b><u>2015-2016</u></b>			<b><u>2016-2017</u></b>		
Total	Band D		Total	Band D	Increase
£	£		£	£	%
15,092,553		Budget requirement	15,698,464		
(3,657,674)		Revenue Support Grant	(2,835,303)		
(102,472)		Efficiency Support Grant	0		
(1,005,857)		New Homes Bonus	(1,387,912)		
566,383		Collection Fund (Surplus) / Deficit	474,067		
(2,035,398)		Other non-ring fenced grants	(2,835,202)		
(3,022,049)		Retained Business Rates	(3,059,860)		
<b>5,835,486</b>	<b>240.33</b>	<b>Borough Council Tax</b>	<b>6,054,254</b>	<b>245.33</b>	2.08%
29,232,317	1,203.93	County Council Precept	30,894,388	1,251.90	3.98%
2,065,761	85.07	Fire Authority Precept	2,140,076	86.72	1.94%
3,493,352	143.91	Police and Crime Commissioner Precept	3,674,801	148.91	3.47%
<b>40,626,916</b>	<b>1,673.24</b>	<b>Total Council Tax</b>	<b>42,763,519</b>	<b>1,732.86</b>	3.56%
	<b>24,281.00</b>	<b>Council Taxbase at Band D</b>		<b>24,678.00</b>	

TABLE OF COUNCIL TAX BANDS AND AMOUNTS :

<b>2015-2016</b>	<b>Relationship</b>	<b>East Sussex</b>	<b>Police and Crime</b>	<b>East Sussex</b>	<b>Hastings</b>	<b>Total</b>	
<b>Amount</b>	<b>Band and Value *</b>	<b>C.C.</b>	<b>Commissioner</b>	<b>Fire Authority</b>	<b>B.C.</b>	<b>Amount</b>	
	<b>to Band D</b>						
£1,115.49	A - up to £40,000	6 / 9	£834.60	£99.27	£57.81	£163.55	£ 1,155.23
£1,301.40	B - £40,001 up to £52,000	7 / 9	£973.70	£115.82	£67.45	£190.81	£ 1,347.78
£1,487.33	C - £52,001 up to £68,000	8 / 9	£1,112.80	£132.36	£77.08	£218.07	£ 1,540.31
£1,673.24	D - £68,001 up to £88,000	-	£1,251.90	£148.91	£86.72	£245.33	£ 1,732.86
£2,045.08	E - £88,001 up to £120,000	11 / 9	£1,530.10	£182.00	£105.99	£299.85	£ 2,117.94
£2,416.90	F - £120,001 up to £160,000	13 / 9	£1,808.30	£215.09	£125.26	£354.37	£ 2,503.02
£2,788.73	G - £160,001 up to £320,000	15 / 9	£2,086.50	£248.18	£144.53	£408.88	£ 2,888.09
£3,346.48	H - over £320,000	18 / 9	£2,503.80	£297.82	£173.44	£490.66	£ 3,465.72
42,724	Number of properties on Council Tax Banding List						43,008
£24,281.00	Each £1 of Council Tax at Band D will raise						£ 24,678

## Appendix A (continued)

### 1. BUSINESS RATES BASELINE

	Budget 2015-16 Amount £	Revised Budget 2015-16 Amount £	Budget 2016-17 Amount £
<b>Tariff Calculation</b>			
<b>Business Rates Baseline for HBC</b>	8,821,803	8,792,894	8,866,168
DCLG calculation of baseline funding level	3,495,559	3,466,670	3,495,559
<b>Tariff</b>	<b>5,326,244</b>	<b>5,326,224</b>	<b>5,370,609</b>
<b>Levy Percentage Calculation</b>			
Baseline Funding Level	3,495,559	3,466,670	3,495,559
Business Rates Baseline	8,821,803	8,792,894	8,866,168
<b>Levy Calculation</b>			
Business Rate Income (Adjusted)	9,140,070	8,799,858	9,098,663
~Less tariff		(5,326,224)	(5,370,609)
Adjusted HBC share		3,473,634	3,728,054
Baseline funding level		(3,466,670)	(3,495,559)
Business Rates Baseline	8,821,803		0
Growth	318,267	6,964	232,495
<b>Levy payable</b>	<b>159,134</b>	<b>3,482</b>	<b>116,248</b>
<b>Business Rates Collection</b>			
Retained Business Income for 2015/16	8,549,033	8,549,033	8,546,717
Difference between precept and collected		(34,669)	
less Tariff	(5,326,244)	(5,326,224)	(5,370,609)
less Levy	(159,134)	(3,482)	(116,248)
Retained rates (Hastings Borough Council)	3,063,655	3,184,658	3,059,860
Plus, Section 31 Grant	478,546	766,336	605,868
HBC Business Rate Income	3,542,201	3,950,994	3,665,728
<b>Safety Net Calculation</b>			
NDR Income for year (net of discounts /reliefs)	21,372,583	20,210,452	21,366,792
Add Discretionary reliefs	281,227	504,751	15,306
Add 50 % small business relief	1,196,365	1,272,898	1,257,581
Adjusted NNDR Income	22,850,175	21,988,101	22,639,679
40% share HBC	9,140,070	8,795,240	9,055,871
~Less tariff	(5,326,244)	(5,326,224)	(5,370,609)
Adjusted HBC share	3,813,826	3,469,016	3,685,262
Safety net Threshold (92.5% of Baseline Funding Level)	(3,233,392)	(3,206,670)	(3,233,392)
Excess over Safety Net	580,434	262,346	451,870
<b>Safety Net amount receivable</b>	<b>0</b>	<b>0</b>	<b>0</b>

### 2. COLLECTION FUND

	2015-2016 Original Budget £	2015-2016 Revised Budget £	2016-2017 Estimate Budget £
Council Tax (Surplus)/ Deficit	(250,026)	(250,026)	(164,593)
Non Domestic Rates (Surplus)/ Deficit	816,409	816,409	638,660
<b>Total Collection Fund (Surplus)/ Deficit</b>	<b>566,383</b>	<b>566,383</b>	<b>474,067</b>

**INTEREST, MINIMUM REVENUE PROVISION & CONTRIBUTIONS TO RESERVES**

**Appendix B**

	2015-16 Original Budget £000's	2015-16 Revised Budget £000's	2016-17 Estimated Outturn £000's
Net Interest Payments	170	121	218
Contributions to Reserves	936	816	996
Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement)	514	511	520
<b>Total</b>	<b>1,620</b>	<b>1,449</b>	<b>1,734</b>
<b>Interest</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Gross Interest Payable	542	514	572
Gross Interest Received	(258)	(286)	(249)
Income and expenditure in relation to investment properties	(74)	(69)	(67)
Fees	13	13	13
Other charges	(53)	(51)	(51)
	<b>170</b>	<b>121</b>	<b>218</b>
<b>Contributions to Capital Spend from Grant and Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Disabled Facilities Grant	636	737	1,377
	<b>636</b>	<b>737</b>	<b>1,377</b>
<b>Contributions to Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
IT Reserve	179	179	214
Government Grant Reserve	167	47	0
Section 106 Reserve	50	50	0
Transfer to Reserves re: LAMS	32	32	32
Transfer to Specific Reserve re: Selective Licensing	0	0	233
R&R General	420	420	420
R&R White Rock Theatre	80	80	80
R&R re: New Vehicles	8	8	8
First World War Reserve	0	0	9
	<b>936</b>	<b>816</b>	<b>996</b>
<b>Transfers to/ between Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Transfer from General Reserve to IT Reserve	0	0	0
Transfer to Transition Reserve from Capital Reserve	0	0	0
Transfer to Transition Reserve from General Reserve	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income and Transfers</b>	<b>936</b>	<b>816</b>	<b>996</b>

## REVENUE BUDGET VARIATION ANALYSIS

## Appendix C

### Corporate Services

2014/15 ACTUAL	SERVICE	2015/16			2016/17	
		ORIGINAL BUDGET	REVISED BUDGET	2015/16 VARIANCE	ESTIMATED OUTTURN	2016/17 VARIANCE
£'000	<u>SUBJECTIVE SUMMARY FOR CORPORATE SERVICES AND GOVERNANCE</u>	£'000	£'000	£'000	£'000	£'000
5,440	Employees	5,830	5,826	(4)	6,144	315
1,579	Premises	1,967	1,991	24	1,633	(334)
61	Transport	62	52	(10)	51	(11)
2,132	Supplies and Services	2,471	2,295	(176)	2,163	(308)
10	Third Party Payments	0	0	0	0	0
52,007	Transfer Payments	52,428	52,550	122	52,500	72
9,357	Support Services	8,954	8,954	0	8,990	36
442	Capital Finances	0	0	0	0	0
<b>71,028</b>	<b>Expenditure</b>	<b>71,712</b>	<b>71,669</b>	<b>(44)</b>	<b>71,482</b>	<b>(230)</b>
(56,707)	Income	(57,131)	(57,295)	(163)	(56,827)	305
(11,653)	Recharges Out	(11,081)	(11,508)	(427)	(11,634)	(554)
<b>2,669</b>	<b>Net Expenditure</b>	<b>3,500</b>	<b>2,866</b>	<b>(634)</b>	<b>3,021</b>	<b>(479)</b>

### Operational Services

2014/15 ACTUAL	SERVICE	2015/16			2016-17	
		ORIGINAL BUDGET	REVISED BUDGET	2015/16 VARIANCE	ESTIMATED OUTTURN	2016/17 VARIANCE
£'000	<u>SUBJECTIVE SUMMARY FOR OPERATIONAL SERVICES</u>	£'000	£'000	£'000	£'000	£'000
7,691	Employees	6,931	7,106	176	7,266	336
2,807	Premises	3,063	3,197	134	3,034	(30)
208	Transport	253	230	(23)	192	(61)
5,879	Supplies and Services	3,566	5,101	1,535	3,828	262
3,652	Third Party Payments	3,605	3,581	(24)	3,588	(17)
0	Transfer Payments	0	0	0	0	0
7,525	Support Services	6,957	6,827	(130)	6,962	4
6,492	Capital Finances	0	0	0	0	0
<b>34,255</b>	<b>Expenditure</b>	<b>24,374</b>	<b>26,042</b>	<b>1,668</b>	<b>24,869</b>	<b>494</b>
(9,624)	Income	(7,209)	(8,600)	(1,391)	(8,206)	(996)
(5,211)	Recharges Out	(4,832)	(4,273)	559	(4,317)	515
<b>19,420</b>	<b>Net Expenditure</b>	<b>12,333</b>	<b>13,169</b>	<b>836</b>	<b>12,346</b>	<b>13</b>

## CAPITAL PROGRAMME SUMMARY

	Capital Costs					Total over Prog Period £'000
	2015/16 Original £'000	2015/16 Revised £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	
	Corporate Resources	1,202	1,599	1,200		
Operational Services	2,151	1,378	1,860	155	138	3,531
	<b>3,353</b>	<b>2,977</b>	<b>3,060</b>	<b>155</b>	<b>138</b>	<b>6,330</b>

### Net cost by Service

Corporate Resources	1,202	1,599	1,200			2,799
Operational Services	2,151	1,378	1,860	155	138	3,531

	<b>3,353</b>	<b>2,977</b>	<b>3,060</b>	<b>155</b>	<b>138</b>	<b>6,330</b>
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### Net cost by Status

Committed Schemes	3,203	2,892	2,685	155	138	5,870
Uncommitted Schemes	150	85	329			414
New Schemes			46			46

	<b>3,353</b>	<b>2,977</b>	<b>3,060</b>	<b>155</b>	<b>138</b>	<b>6,330</b>
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### Gross cost of schemes analysed by service

Corporate Resources	1,202	1,599	1,200			2,799
Operational Services	4,003	3,635	4,522	3,337	955	12,449

Appendix E	<b>5,205</b>	<b>5,234</b>	<b>5,722</b>	<b>3,337</b>	<b>955</b>	<b>15,248</b>
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	Revenue Costs					Full Year £'000
	2015/16 Original £'000	2015/16 Revised £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	
		61	71	79	100	
	71	71	202	277	290	297
	<b>132</b>	<b>142</b>	<b>281</b>	<b>377</b>	<b>390</b>	<b>397</b>

	127	137	258	339	352	359
	5	5	23	38	38	38

	<b>171</b>	<b>142</b>	<b>281</b>	<b>377</b>	<b>390</b>	<b>397</b>
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**CAPITAL PROGRAMME FINANCING STATEMENT****Appendix E**

	2015/16	2015/16 Revised	2016/17	2017/18	2018/19	Total over life of Programme
	£'000	£'000	£'000	£'000	£'000	£'000
<b>Spending</b>						
<b>Capital Spending</b>						
Total Gross Spend (Appendix D)	5,205	5,234	5,722	3,337	955	15,248
Assumed Slippage	0	0	0	0	0	0
Funding from other HBC sources	0	370	98	0	0	468
Capital Grants and Contributions Received	(1,852)	(2,257)	(2,662)	(3,182)	(817)	(8,918)
<b>Capital Requirement</b>	<b>3,353</b>	<b>3,347</b>	<b>3,158</b>	<b>155</b>	<b>138</b>	<b>6,798</b>
<b>Financing available</b>						
New Capital receipts in year	482	1,204	530	4,322	50	6,106
Bfwd Capital Receipts	0	713	128	265	4,502	0
Total	482	1,917	658	4,587	4,552	11,716
<b>Finance Used</b>						
Capital Reserve / Revenue/R&R reserve	946	898	690	70	53	1,711
Capital Receipts used from asset sales	482	1,789	393	85	85	2,352
Capital receipts from prior years	0	0	0	0	0	0
<b>Total Financing available from internal resources</b>	<b>1,428</b>	<b>2,687</b>	<b>1,083</b>	<b>155</b>	<b>138</b>	<b>4,063</b>
<b>Remaining Financing Requirement</b>	<b>1,925</b>	<b>660</b>	<b>2,075</b>	<b>0</b>	<b>0</b>	<b>6,998</b>
<b>Net Interest Cost of the Capital Programme</b>						
Minimum Revenue Provision (MRP) based on Net Capital Financing Requirement over the Programme Period	48	11	58	93	93	255
	2	0	15	67	67	149
<b>Summary: Financial Implications of the Capital Programme:</b>						
Interest & MRP	50	11	72	160	160	404
Other Revenue Costs / (Savings)	0	0	0	0	0	0
<b>Total additional costs</b>	<b>50</b>	<b>11</b>	<b>72</b>	<b>160</b>	<b>160</b>	<b>404</b>

Government Grant Reserves

Appendix F

Cost Centre	Description	Holding account	Balance b/f 1 April 2015 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2016 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2017 £ 000's
1055	DCE-Revenues Division	X394	(332)	0	0	(332)	0	30	(302)
1054	New Burdens	X896	(10)	0	0	(10)	0	0	(10)
1945	Getting Hastings Ready	X406	(56)	0	0	(56)	0	32	(24)
1985	Coastal Change Pathfinders	X396	(25)	0	0	(25)	0	0	(25)
1988	FLAG	X407	0	0	0	0	0	0	0
4137	Land Auction Pilot	X409	(59)	0	22	(37)	0	22	(15)
4138	Preventing Repossessions	X408	0	0	0	0	0	0	0
5107	Tobacco control	X368	(8)	0	8	0	0	0	0
6000	Museums & Art Galleries	X083	0	0	0	0	0	0	0
6009	Exhibitions museums - K990	X052	(1)	0	1	0	0	0	0
6301	Parks & Gardens - K990	X096	(65)	0	60	(5)	0	5	(0)
6652	British Heart Foundation Project	X371	0	0	0	0	0	0	0
6657	Active Hastings	X094	(72)	0	38	(34)	0	34	0
6666	PCT play grant	X376	(4)	0	0	(4)	0	4	0
6667	Play Pathfinder	X375	(4)	0	4	(0)	0	0	(0)
6669	Active Women	X377	0	0	0	0	0	0	0
6651	Street Games	X065	(50)	0	14	(36)	0	36	(0)
1927/45	East Sussex Arts Partnership	X036	(5)	0	0	(5)	0	0	(5)
6675	Sports for All	X550	(9)	0	4	(5)	0	0	(5)
6508	Countryside Stewardship	X321	(52)	0	18	(34)	0	5	(29)
6640	Opening Doors - Sport England	NEW	0	(47)	13	(34)	0	2	(32)
<b>Total</b>			<b>(753)</b>	<b>(47)</b>	<b>182</b>	<b>(618)</b>	<b>0</b>	<b>170</b>	<b>(448)</b>

## Revenue Budget Forward Plan

## Appendix G

Ref		<u>2015-16</u> <u>Revised</u> <u>Budget</u> <u>£000's</u>	<u>2016-17</u> <u>Budget</u> <u>£000's</u>	Forward Inflation assumption	<u>2017-18</u> <u>Projection</u> <u>£000's</u>	<u>2018-19</u> <u>Projection</u> <u>£000's</u>
1	<b>Net Service Expenditure</b>	15,945	15,367	2.00%	15,754	16,149
2	Pension Fund - Employers Contribution Increase				100	100
3	Election Costs (bi-annually)				0	70
4	Apprenticeship Levy(0.5%)				50	50
5	Waste and Parking Team - temp Post				(8)	(8)
6	Profile of R&R spend				(372)	(372)
7	Income - Sport centres - Bowling Club				(19)	(19)
8	Add back govt grant reserve funded items				(138)	(138)
9	Add back White Rock area development				(50)	(50)
10	Council Tax Exemption - Class C				(45)	(45)
11	PIER savings - various				(18)	(36)
12	PIER -Digital by Design				(162)	(162)
13	Add back Pier Legal Fees				(100)	(100)
14	Social Lettings - break even point				(59)	(59)
15	Fees and Charges				(60)	(120)
16	Clinical commissioning group - profile				(315)	(315)
17	Benefit Administration Grant - offsetting savings				(150)	(250)
18	Invest to Save -profile				(249)	(249)
19	Pebsham Landfill Site income				25	25
20	Loans - Discounts and Premia				32	51
21	Contingency Provision	90	400		400	400
22	Interest Payments (net of earnings)	121	218		218	218
23	Contributions to Capital from grant and reserves	737	1,377		1,377	1,377
24	Minimum Revenue Provision	511	520		566	560
25	Contribution to Reserves	816	996		996	996
26	Net Use of Earmarked Reserves	(2,461)	(2,298)		(1,082)	(1,082)
27	<b>Net Council Expenditure</b>	<b>15,760</b>	<b>16,580</b>		<b>16,691</b>	<b>16,991</b>
28	Taxbase	24,281	24,678	0.20%	24,727	24,776
29	Council Tax	1.99% 240.33	245.33	1.99%	250.21	255.19
30	<b>From Collection Fund - Council Tax</b>	(5,835)	(6,054)		(6,187)	(6,323)
31	<b>From Collection Fund - Business Rates</b>	(3,219)	(3,060)		(3,145)	(3,210)
32	<b>Revenue Support Grant</b>	(3,727)	(2,835)		(2,038)	(1,542)
33	<b>Efficiency Support Grant</b>	(102)	0		0	0
34	<b>New Homes Bonus</b>	(1,006)	(1,388)		(1,203)	(901)
35	<b>New Homes Bonus return funding</b>	(11)	(8)		0	0
36	<b>Disabled Facilities Grant</b>	(767)	(1,407)		(1,407)	(1,407)
37	<b>Housing Benefit Admin Grant</b>	(800)	(750)		(600)	(500)
	<b>Transition Grant</b>		(5)		(5)	
38	<b>NNDR (Surplus) / Deficit</b>	816	639		0	0
39	<b>NNDR Pooling</b>	(2)	(58)		0	0
40	<b>Business Rates Section 31 Grant</b>	(766)	(606)		(616)	(628)
41	<b>Council Tax Surplus</b>	(250)	(165)		0	0
42	<b>Contribution To General Fund</b>	<b>(15,670)</b>	<b>(15,699)</b>		<b>(15,201)</b>	<b>(14,511)</b>
43	<b>Funding Shortfall / (surplus)</b>	<b>89</b>	<b>881</b>		<b>1,490</b>	<b>2,481</b>
44	<b>Use of General Reserve</b>			Carry forwards		
45	<b>Use of General Reserve</b>	(107)		Tfr to / (from)		
46	<b>Use of Transition Reserve</b>	0	(581)		(750)	(750)
47	<b>Use of Resilience and Stability Reserve</b>		(300)			
48	<b>Use of Community Safety Reserve</b>		0		(100)	(100)
49	<b>Use of Economic Development Reserve</b>		0		(100)	(100)
50	<b>Net Funding Shortfall / (Surplus)</b>	<b>(18)</b>	<b>(0)</b>		<b>540</b>	<b>1,531</b>

**RESERVES****Appendix H**

	Balance at 1 April 2015 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2016 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2017 £'000
General Reserve	(7,115)	(78)	107	<b>(7,086)</b>	(102)	0	<b>(7,188)</b>
Capital Reserve	(1,468)	0	912	<b>(556)</b>	0	220	<b>(336)</b>
<b>Earmarked Reserves</b>	0						
Renewal and Repairs Reserve	(1,757)	(508)	710	<b>(1,555)</b>	(508)	880	<b>(1,183)</b>
Risk Management Reserve	(360)	0	20	<b>(340)</b>	0	20	<b>(320)</b>
Information Technology Reserve	(281)	(179)	267	<b>(193)</b>	(214)	333	<b>(74)</b>
On-Street Car Parking Surplus Reserve	(84)	0	62	<b>(23)</b>	0	23	<b>0</b>
s106 reserve	(623)	(50)	142	<b>(531)</b>	0	109	<b>(422)</b>
VAT reserve	(269)	0	25	<b>(244)</b>	0	214	<b>(30)</b>
Government Grant Reserve	(753)	(47)	182	<b>(618)</b>	0	170	<b>(448)</b>
Monuments in perpetuity	(52)	0	5	<b>(47)</b>	0	5	<b>(42)</b>
Ore Valley Reserve	(302)	0	52	<b>(250)</b>	0	0	<b>(250)</b>
Mortgage reserve (LAMS)	(93)	(32)	0	<b>(125)</b>	(32)	0	<b>(157)</b>
Resilience and Stability Reserve	(600)	0	0	<b>(600)</b>	0	300	<b>(300)</b>
Transition Reserve	(2,222)	0	0	<b>(2,222)</b>	0	582	<b>(1,640)</b>
Redundancy Reserve	(648)	0	0	<b>(648)</b>	0	225	<b>(423)</b>
Community Safety Reserve	(350)	0	0	<b>(350)</b>	0	0	<b>(350)</b>
Economic Development Reserve	(504)	0	0	<b>(504)</b>	0	1	<b>(503)</b>
Land Charges Claim	(140)	0	140	<b>0</b>	0	0	<b>0</b>
Safer Hastings Partnership	(48)	0	26	<b>(22)</b>	0	0	<b>(22)</b>
Parks and Gardens Special Maint Project	(10)	0	0	<b>(10)</b>	0	0	<b>(10)</b>
Bathing Water Project	(59)	0	59	<b>0</b>	0	0	<b>0</b>
First World War Project	(10)	0	10	<b>0</b>	(9)	0	<b>(9)</b>
Coastal Communities Grant Reserve	(10)	0	10	<b>0</b>	0	0	<b>0</b>
Invest to save and efficiency reserve	(748)	0	499	<b>(249)</b>	0	249	<b>1</b>
Clinical Commissioning Group	(602)	0	287	<b>(315)</b>	0	323	<b>8</b>
Young Peoples Council	(20)	0	12	<b>(8)</b>	0	8	<b>0</b>
Carry-forward reserve	(535)	0	535	<b>0</b>	0	0	<b>0</b>
Selective Licensing Reserve	0	0	0	<b>0</b>	(233)	102	<b>(131)</b>
Revenue Hardship Fund	0	(80)	0	<b>(80)</b>	0	0	<b>(80)</b>
	<b>(19,661)</b>	<b>(974)</b>	<b>4,062</b>	<b>(16,573)</b>	<b>(1,098)</b>	<b>3,764</b>	<b>(13,907)</b>

**RESERVES****Appendix H****EXPENDITURE FUNDED BY USE OF RESERVES**

	2015-16 Original £	2015-16 Revised £	2016-17 Estimate £
<b>General Reserve</b>			
General Reserve Saving to/(use of)		17,550	
Reprofile Local Development Framework	(78,000)		
Selective Licensing	0	(102,000)	
Image Raising Campaign	(5,000)	(5,000)	0
Total transfers **	(83,000)	(107,000)	0
<b>Transfers between Reserves</b>			
Land Charges Reserve to Revenue Hardship Fund	0	80,000	0
Land Charges Reserve to General Reserve		60,000	
Selective Licensing Reserve to General Reserve			102,000
	0	140,000	102,000
<b>Carry forward Reserve</b>			
Carried forward		(535,000)	
		(535,000)	
<b>Capital Reserve</b>			
2016 - 950th Anniversary (£330k in total over 3 years)	(61,400)	(130,800)	(84,979)
Pier -capital	(60,000)	(60,000)	0
Various Capital Expenditure to be Financed	(373,000)	(701,000)	(65,000)
CPO - Empty Homes Strategy -capital	(70,000)	(20,000)	(70,000)
	(564,400)	(911,800)	(219,979)
<b>VAT reserve</b>			
Castle Capital Scheme	0	(25,000)	(214,000)
	0	(25,000)	(214,000)
Cost Centre	£	£	£
<b>Economic Development Reserve</b>			
Employability	1999	(33,900)	0
		(33,900)	0
<b>Renewal &amp; Repairs Reserve</b>			
(per programme of works - Appendix J)	(624,500)	(607,040)	(780,100)
Capital	0	(65,000)	0
Vehicles	(36,000)	(36,000)	0
Contingency	(100,000)	(1,500)	(100,000)
	(760,500)	(709,540)	(880,100)
<b>Transition Reserve</b>			
Transfer to General Fund	(429,499)	0	(581,792)
<b>Resilience and Stability Reserve</b>			
	0	0	(300,000)
<b>Information Technology Reserve</b>			
(per programme of works - Appendix I)	(308,745)	(267,000)	(333,000)
	(308,745)	(267,000)	(333,000)
<b>Invest to Save &amp; Efficiency Reserve</b>			
Transfer to General Fund	(663,782)	(289,220)	(249,151)
Transfer to Capital Reserve	0	(210,000)	0
	(663,782)	(499,220)	(249,151)
<b>Redundancy Reserve</b>			
Transfer to General Fund	(225,000)	0	(225,000)
	(225,000)	0	(225,000)
<b>Land Charges Reserve</b>			
Land Charges Reserve to Revenue Hardship Fund	0	(80,000)	0
Land Charges Reserve to General Reserve	0	(60,000)	0
	0	(140,000)	0

**RESERVES****Appendix H****Earmarked Reserves**

	2015-16	2015-16	2016-17
	Original	Revised	Estimate

**Government Grant Reserve**

capital (further details - Appendix F)	various	<u>(310,000)</u>	<u>(182,000)</u>	<u>(170,000)</u>
		<u>(310,000)</u>	<u>(182,000)</u>	<u>(170,000)</u>

**Monuments in Perpetuity**

capital Revenue	3102	<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,000)</u>
		<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,000)</u>

**s106 Reserve**

Capital Revenue	various	<u>(40,000)</u>	<u>(90,000)</u>	<u>(47,000)</u>
		<u>(44,100)</u>	<u>(52,480)</u>	<u>(62,000)</u>
		<u>(84,100)</u>	<u>(142,480)</u>	<u>(109,000)</u>

**On-Street Car Parking Surplus Reserve**

Bus Shelter improvements	1501	<u>(33,461)</u>	<u>(21,750)</u>	<u>(22,770)</u>
Public Realm / Carpark Signage	1504		<u>(40,000)</u>	<u>0</u>
		<u>(33,461)</u>	<u>(61,750)</u>	<u>(22,770)</u>

**Risk Management Reserve**

Risk Management Schemes	5299	<u>(20,000)</u>	<u>(20,000)</u>	<u>(20,000)</u>
		<u>(20,000)</u>	<u>(20,000)</u>	<u>(20,000)</u>

**Ore Valley Reserve**

Ore Valley - Capital			<u>(52,000)</u>	<u>0</u>
		<u>0</u>	<u>(52,000)</u>	<u>0</u>

**Safer Hastings partnership**

Safer Hastings Partnership			<u>(25,500)</u>	
		<u>0</u>	<u>(25,500)</u>	<u>0</u>

**Young Peoples Council**

		<u>(10,000)</u>	<u>(12,000)</u>	<u>(8,000)</u>
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**Bathing Water Project**

		<u>0</u>	<u>(58,960)</u>	<u>0</u>
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**Coastal Communities Grant Reserve**

		<u>0</u>	<u>(10,000)</u>	<u>0</u>
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**Clinical Commissioning Group**

Housing NHS CCG			<u>(254,550)</u>	<u>(298,210)</u>
Lets Get Moving		<u>0</u>	<u>(32,760)</u>	<u>(16,480)</u>
		<u>0</u>	<u>(287,310)</u>	<u>(322,690)</u>

**First World War Reserve**

		<u>(8,500)</u>	<u>(10,000)</u>	<u>0</u>
		<u>(8,500)</u>	<u>(10,000)</u>	<u>0</u>

**Total use of earmarked and capital reserves \***

		<u>(3,456,887)</u>	<u>(3,954,560)</u>	<u>(3,660,483)</u>
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Revenue use of earmarked reserves		<u>(2,474,388)</u>	<u>(2,460,760)</u>	<u>(2,297,712)</u>
Transfers between Reserves		<u>0</u>	<u>(140,000)</u>	
Capital use of earmarked reserves		<u>(543,000)</u>	<u>(1,353,800)</u>	<u>(480,979)</u>
Transition Reserve and Stability Reserve		<u>(429,499)</u>	<u>0</u>	<u>(881,792)</u>
Total Expenditure & Transfers (less General Reserve Use)		<u>(3,539,887)</u>	<u>(3,847,560)</u>	<u>(3,660,483)</u>

**INFORMATION TECHNOLOGY RESERVE**

Appendix I

	2015-16	2015-16	2016-17	2017-18
	Original	Revised	ESTIMATE	ESTIMATE
	£'000	£'000	£'000	£'000
<b>OPENING BALANCE :</b>				
BALANCE B/FWD. AT 1 APRIL	281	281	193	74
<b>EXPENDITURE :</b>				
CORPORATE NETWORK		11		
AGGRESSO UPGRADE	24		24	
GOVCONNECT	4	9	4	4
MICROSOFT LICENSING FOR TEST ENVIRONMENT	19	12		
RESILIENCE IMPROVMENTS	50	37	25	
ONLINE ENVIRONMENTAL HEALTH LICENSING REGISTERS AND CONSULATATION		2		
CASH RECEIPTING SYSTEMS UPGRADE - AIM V9		9		
ANTI VIRUS			25	
SCANNING AND ARCHIVING PHASE 2	20	0	20	
PLANNING SYSTEM EDRMS UPGRADES		15		
EMAIL ARCHIVING	20		20	
INCREASE STORAGE	12			
SERVICE REVIEW EFFICIENCY PROJECTS	49	0	65	95
PC HARDWARE AND SOFTWARE	80	80	115	115
JD PROJECT MANAGEMENT		3		
AH REFURBISHMENT	31	37		
ROOM BOOKING SYTEM		23		
SERVER ROOM ELECTRICS		14	35	
SERVER DATA CABLING		15		
	309	267	333	214
<b>INCOME :</b>				
CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND	179	179	214	214
ADDITONAL CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND				
<b>CLOSING BALANCE :</b>				
BALANCE IN-HAND C/FWD. AT 31 MARCH	151	193	74	74

**RENEWAL AND REPAIRS RESERVE****APPENDIX J**

2014-15		2015-16 ORIGINAL BUDGET £	2015-16 REVISED BUDGET £	2016-17 ESTIMATED BUDGET £
Actual £				
<b><u>OPENING BALANCE:</u></b>				
1,852,770	BALANCE BROUGHT FORWARD	1,600,930	1,756,712	1,555,172
<b><u>INCOME:</u></b>				
508,000	CONTRIBUTIONS TO RESERVE - GENERAL	508,000	508,000	508,000
508,000		508,000	508,000	508,000
<b><u>EXPENDITURE:</u></b>				
223,119	PROGRAMMED REPAIRS AND REDECORATIONS	301,500	291,040	280,100
350,939	OTHER REPAIRS & RENEWALS	323,000	316,000	500,000
574,058	SUB TOTAL	624,500	607,040	780,100
30,000	CAPITAL EXPENDITURE FUNDED FROM RESERVES	0	65,000	0
0	VEHICLES	36,000	36,000	0
0	PROVISION FOR UNEXPECTED ITEMS	100,000	1,500	100,000
604,058		760,500	709,540	880,100
<b><u>CLOSING BALANCE:</u></b>				
1,756,712	BALANCE CARRIED FORWARD	1,348,430	1,555,172	1,183,072

		PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE					Appendix J (Cont)		
				2015-2016	2015-2016	2016-2017	2017-2018	2018-2019	
cost centre	new reference	PROPERTY	DESCRIPTION OF WORK	Original Budget	Revised Budget	ESTIMATE	ESTIMATE	ESTIMATE	
				£	£	£	£	£	
1151	PR001	TOWN HALL	Internal / External redecs & repairs	4,000	17,000	50,000	20,000	20,000	
1160	PR047 (OR216)	ALL BUILDINGS - ASBESTOS	Asbestos surveys and re-inspections	2,000	2,000	2,000	2,000	2,000	
1160	PR048	ALL BUILDINGS - ASBESTOS	Works arising out of asbestos inspections	1,000	1,000	1,000	1,000	1,000	
1160	PR049 (OR217)	ALL BUILDINGS - FIRE RISK	Fire risk assessments & works arising	3,000	3,000	12,000	6,000	6,000	
1160	PR051 (OR238)	ALL BUILDINGS - AIR CONDITIONING	AC energy efficiency certification (every 3 years)	7,000	3,600	7,000	4,000	4,000	
1160	(OR239)	ALL BUILDINGS - ENERGY CERTIFICATION	Annual Display Energy Certs for major bldgs	2,000	1,000	2,000	1,000	1,000	
1160	PR54 (OR240)	ALL BUILDINGS - LEGIONELLA RISK	Automated checks & monitoring inc hygiene assess	36,000	38,000	39,000	39,000	20,000	
1160	PR55 (OR225)	ALL BUILDINGS - ELECTRICAL TESTING	routine cyclical testing & works arising	6,000	6,000	6,000	6,000	6,000	
1160	PR57(OR241)	ALL BUILDINGS - SAFETY ANCHORS	Annual testing of access safety anchors	2,000	1,600	1,600	1,600	1,600	
1160	PR58(OR242)	ALL BUILDINGS - AUTOMATIC DOORS	Annual maintenance routine	500	440	500	500	500	
2404	PR008	BANK BUILDINGS	External redecs.	0	0	6,000	0	0	
2201	PR009	MICRO UNIT FACTORIES	External redecs	0	0	5,000	0	0	
2201	PR037	FACTORY UNITS	External redecs/roof repairs to empty units	29,000	29,000	30,000	30,000	30,000	
2404	PR036	FAIRLIGHT PLACE FARM COTTAGES & FLA	External redecs.	0	0	0	4,000	4,000	
2404	PR041	OTHER BUILDINGS (ESTATES MISC.)	Essential upgrades/repairs.	9,000	9,000	10,000	10,000	10,000	
2502	PR023	WEST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	12,000	5,000	5,000	
2502	PR024	EAST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	6,000	5,000	5,000	
2640	PR034	FALAISE SPORTS CENTRE	External redecorations.	0	0	0	25,000	0	
3102	PR013	CREMATORIUM	Internal / External redecorations.	0	0	5,000	0	0	
3102	PR014	CREMATORIUM - CREMATORS	Rebricking / rehearthng of cremators	90,000	100,000	0	20,000	20,000	
3102	PR52	CEMETERY and PARKS	Path health & safety repairs	10,000	10,000	25,000	25,000	25,000	
5241	OR210	FRONT LINE	Concrete health & safety inspection & testing	30,000	26,000	6,000	6,000	6,000	

**PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (Cont)**

				2015-2016	2015-2016	2016-2017	2017-2018	2018-2019
cost centre	new reference	PROPERTY	DESCRIPTION OF WORK	Original Budget	Revised Budget	ESTIMATE	ESTIMATE	ESTIMATE
				£	£	£	£	£
5241	OR255	FRONT LINE	Concrete health & safety repair works	25,000	0	10,000	10,000	10,000
5241	PR025	FRONT LINE	Alcoves, seating, bottle alley - repairs/redecs	9,000	8,000	10,000	9,000	9,000
6005	PR029	FISHERMENS MUSEUM	External redecs/stonework pointing	0	0	2,000	0	0
6100	PR033	SUMMERFIELDS SPORTS CENTRE	External redecs	4,000	4,000	5,000	5,000	5,000
6301	PR026	SPORTS PAVILIONS	Int/ext redecs.	10,000	10,000	10,000	10,000	10,000
6301	PR044	ALEXANDRA PARK RAILINGS	Phased railing redecorations	5,000	8,100	10,000	5,000	5,000
6301	PR046	ST. LEONARDS GARDENS	Lodge - re-decorations	0	0	0	10,000	0
6503	PR027	HASTINGS COUNTRY PARK - OPERATIONAL	Int/ext redecs.	0	0	5,000	0	0
5257	PR030	HASTINGS STATION - FISHING BOAT FEATU	Repairs / redecs	0	0	2,000	0	0
5257	PR031	TOWN CENTRE UNDERPASS	Decoration	7,000	3,300	0	0	0
		<b>Total of Programmed work</b>		<b>301,500</b>	<b>291,040</b>	<b>280,100</b>	<b>260,100</b>	<b>206,100</b>

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE			Appendix J (con't)				
			2015-2016	2015-2016	2016-2017	2017-2018	2018-2019
cost centre	PROPERTY	DESCRIPTION OF WORK	Original	Revised Budget	ESTIMATE	ESTIMATE	ESTIMATE
			£	£	£	£	£
1151	TOWN HALL LIGHTNING PROTECTION		20,000	21,000	0	0	0
1300	CARLISLE CP	Redecorations	40,000	0	40,000	0	0
2201	THEAKLEN DRIVE ROOFS	Roof re-coating	0	8,000	0	50,000	0
2502	EAST HILL LIFT LOWER STATION	Roof replacement	18,000	0	0	18,000	0
2510	THE CASTLE	Repair works	0	0	5,000	0	0
2601	WHITE ROCK THEATRE	General repair contributions	20,000	20,000	0	20,000	20,000
2601	WHITE ROCK THEATRE	Automation of stage flying system	0	0	0	100,000	0
6000	JOHNS PLACE MUSEUM	Repairs, H & S upgrades	20,000	20,000	0	0	0
6301	CLIFF REPAIR SURVEY	Sextennial survey	0	13,000	0	7,000	0
6301	ALEXANDRA PARK DEPOT	Culvert strengthening work	0	7,000	0	0	0
6301	HOCKEY PAVILLION, BEXHILL ROAD	Demolition	40,000	32,000	0	0	0
6503	HASTINGS COUNTRY PARK - TACKLEWAY WALL	Health & safety repairs and repointing	0	0	1,000	0	0
1300	PIER UNDERGROUND CAR PARK	Redecs and gates	20,000	36,500	0	0	0
2404	STABLE FLAT AT FAIRLIGHT	Re-pointing	4,000	4,000	0	0	0
6301	TILEKILN ACCESS ROAD	Improvements	12,000	12,000	0	0	0

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE			Appendix J (con't)				
			2015-2016	2015-2016	2016-2017	2017-2018	2018-2019
cost centre	PROPERTY	DESCRIPTION OF WORK	Original	Revised Budget	ESTIMATE	ESTIMATE	ESTIMATE
			£	£	£	£	£
6301	RECREATIONAL GROUNDS	Emergency lighting upgrade	4,000	4,000	0	0	0
6503	COUNTRY PARK	Access for all trail path resurfacing	25,000	25,000	0	0	0
6308	BATHING WATER QUALITY		50,000	50,000	0	0	0
6100	INDOOR BOWLS CENTRE	DDA works	50,000	0	50,000	0	0
6301	ROCK A NORE CLIFFS	Rock a Nore Cliff Works	0	45,000	0	0	0
5236	STREET LIGHTS	White Rock Promenade Improvements	0	14,500	0	0	0
2502	WEST HILL LIFT	Former Ice House historic fabric and environmental surveys and support works	0	4,000	1,000	0	0
6100	SUMMERFIELDS LEISURE CENTRE	Landlord obligation - replacement of existing cold water storage tank following receipt of poor tank condition report	0	0	20,000	0	0
6100	SUMMERFIELDS LEISURE CENTRE	Landlord obligation - progressive replacement of existing swimming pool filtration plant	0	0	20,000	0	0
2640	FALAISE FITNESS CENTRE	Landlord obligation - replacement of entrance doors and oramation of internal lobby.	0	0	16,000	0	0
2601	WHITE ROCK THEATRE	Replacement heating boilers	0	0	40,000	40,000	0
6000	JOHNS PLACE MUSEUM	Essential stoneworks repairs - Phase1	0	0	40,000	0	0
3102	CEMETERY AND CREMATORIUM OFFICES	Exterior Stonework Repairs	0	0	10,000	10,000	0
2404	3 PLACE FARM COTTAGES, FAIRLIGHT	Energy efficiency improvements	0	0	17,000	0	0
6100	INDOOR BOWLS CENTRE	External Works	0	0	30,000	0	0
2201	1-5 MAUNSELL ROAD, INDUSTRIAL UNITS	Overcoating of profiled steel roof sheeting to extend life.	0	0	10,000	0	0
6301	CLIFFS	Cliff Repairs	0	0	200,000	200,000	0
	<b>Total of Other Work</b>		<b>323,000</b>	<b>316,000</b>	<b>500,000</b>	<b>445,000</b>	<b>20,000</b>

**PIER Outcomes****Appendix K**

	<b>Cost centre</b>	<b>Account</b>	<b><u>2016-17</u></b> £'000	<b><u>2017-18</u></b> £'000	<b><u>2018-19</u></b> £'000
<b>Cross cutting</b>					
Digital by Design			(62)	(235)	(235)
Management Restructure			(100)	(100)	(100)
			<b>(162)</b>	<b>(335)</b>	<b>(335)</b>
<b><u>Corporate Services and Governance</u></b>					
			<b><u>2016-17</u></b> £'000	<b><u>2017-18</u></b> £'000	<b><u>2018-19</u></b> £'000
<i>Financial Services</i>					
Revenues	1055	A150	(50)	(50)	(50)
		Total	(50)	(50)	(50)
<i>Corporate Services</i>					
POD/Facilities restructure	1020 /1027 /1031	A150	(18)	(18)	(18)
		Total	(18)	(18)	(18)
			<b>(68)</b>	<b>(68)</b>	<b>(68)</b>
<b><u>Operational Services</u></b>					
			<b><u>2016-17</u></b> £'000	<b><u>2017-18</u></b> £'000	<b><u>2018-19</u></b> £'000
<i>Environmental Health, Waste and Parking</i>					
Garden Waste	3411	K120	(27)	(27)	(27)
Public Conveniences	3033	B500	(25)	(25)	(25)
Recycling officer	1074	A150	(30)	(30)	(30)
		Total	(82)	(82)	(82)
<i>Amenities, Resorts and Leisure</i>					
Grounds maintenance	Various	B025	(100)	(100)	(100)
		Total	(100)	(100)	(100)
<i>Marketing and Communications</i>					
Civic and Ceremonial	5507	D001/C300	(7)	(7)	(7)
		Total	(7)	(7)	(7)
<i>Housing and Planning</i>					
Conservation	1607	A150	(22)	(22)	(22)
		Total	(22)	(22)	(22)
<i>Regeneration and Planning Policy</i>					
Planning Policy			(10)	(10)	(10)
Community Partnership Funding	5120	D511	(20)	(38)	(56)
		Total	(30)	(48)	(66)
			<b>(241)</b>	<b>(259)</b>	<b>(277)</b>
	<b>Total</b>		<b>(471)</b>	<b>(662)</b>	<b>(680)</b>

Appendix K2

Hastings Borough Council Efficiencies, Income, and Savings Proposals  
for 2016/17 and 2017/18 and Equalities Impacts Assessments Summary

Activity	Efficiency, Income or Savings Proposals & Changes for 2016/17	Savings		Likelihood of negative impact on equalities Low/Medium/High
		2016/17	2017/18	
Digital by Design	Implementation of Digital by Design Transformation Programme - will review services to streamline processes and introduce automation and customer self-service. Savings from 16/17 will come from supplies and services savings. Achievement of the remainder of the savings will involve business process mapping to identify efficiencies that can be achieved from use of technology or new working practices. <b>Staffing implications: TBD</b>	62,000	235,000	<b>Low</b> – the programme is being designed and delivered recognising the potential for social exclusion, therefore alternative contact mechanisms will be maintained for those who cannot engage digitally with the council.  An Overview and Scrutiny Review of Digital Inclusion is being carried out in parallel with this work stream and will report in late 2015/16.
Management Restructure	The savings were achieved as part of the Senior Management Restructure undertaken in early 2015/16. There are no further staffing implications.	100,000	100,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Garden Waste	Increase fees by £5 in 2016/17 to £50	27,000	27,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Public Conveniences	Closure of Cross Street and cessation of cleaning and maintenance of allotment toilets: Torfield, Pauls field and Choice Allotments.	25,000	25,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Recycling officer	The vacant Recycling Officer post to be deleted. <b>Staffing implication: 1 FTE</b>	30,000	30,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Grounds maintenance	The required savings of £100,000 were identified during 15/16 and these have resulted in the redundancy of one post and the TUPE of another post to the Council's Grounds Maintenance Contractor earlier this year. <b>Staffing implication: 1 FTE</b>	100,000	100,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Revenues	Expenditure budget reduced to match reduction in grant funding. Future year reductions will match reductions in Benefit Administration Grant following	50,000	50,000	<b>Low</b> – efficiencies are continually being implemented to ensure quality service delivery is maintained

Appendix K2

Hastings Borough Council Efficiencies, Income, and Savings Proposals  
for 2016/17 and 2017/18 and Equalities Impacts Assessments Summary

	Universal Credit introduction. <b>Staffing implication: Not applicable</b>			
People and Business Support	Following the re-structure in early 2015/16 which created the new business support team, further savings were required to be achieved once the accommodation refurbishment project was completed. Savings will be achieved from vacant posts.  <b>Staffing implications: 1 FTE</b>	18,000	18,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Civic and ceremonial	Reduction in mayoral expenses e.g. car hire, and new sponsorship arrangement for mayoral car.	7,000	7,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Conservation	Savings achieved from professional services.	22,000	22,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Planning Policy	Savings achieved by no longer sending letters to households regarding planning applications in their local area. Residents are able to register to receive email alerts for nominated areas. These savings will only be made when there is an effective alternative arrangement in place.	10,000	10,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups – alternative means of notification are available
Community Partnership Funding	Reduce the budget available to commission activity from the voluntary and community sector in line with the Council's own revenue spending power reduction as calculated by Government.	18,000	36,000	<b>Medium</b> - may impact adversely/ disproportionately on groups working with equality groups - see full explanation below*

\*The Council is committed to minimising the impact of the budget cuts on the provision of services supported by its CPF programme and has set an indicative budget level taking into account the overall in the Council's resources. The proposed allocations (agreed in Dec 2014) are based on the indicative CPF budget for the following two years and the outcome of a rigorous evaluation to determine which applications for grant most closely meet the Council's priorities and offer the best value for money. The priorities for support in the 2015 – 2017 programme are: job creation / employment, advice services, safer communities, active involvement of residents and digital inclusion. The allocations continue to ensure that some of the most vulnerable and economically disadvantaged groups in our town can continue to be assisted.

Land and Property Disposal Programme

**Estimated  
Receipts  
£**

**2015/16**

Land at Summerfields  
Old Town Museum (disposal by sale or lease)  
Manor & Devonshire road cpo  
Parking Spaces at Castle Hill Road  
Less cost of disposal  
Sale of Ex Council Houses

**1,204,450**

**2016/17**

Mayfield E  
Less cost of disposal  
Sale of Ex Council Houses  
Other

**530,000**

**2017/18**

Upper Wilting Farm  
Harrow Lane Playing Fields  
Former Bathing Pool site  
Land at Bexhill Road  
Land at Sandrock  
Less cost of disposal  
Sale of Ex Council Houses  
Other

**4,322,000**

**2018/19**

Less cost of disposal  
Sale of Ex Council Houses  
Other

**50,000**

**Council Tax – Overall**

**The Council is recommended to resolve as follows:**

- 1 It be noted that on 4 January 2016 the Council calculated the Council Tax Base 2015/16 for the whole Council area as 24,678 [Item T in the formula is Section 31B of the Local Government Finance Act 1992, as amended (the “Act”)]
- 2 Calculate that the Council Tax requirement for the Council’s own purposes for 2016/17 is £6,054,254
- 3 That the following amounts be calculated for the year 2016/17 in accordance with Sections 31 to 36 of the Act:
  - (a) 89,013,354 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils
  - (b) 82,959,100 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act
  - (c) 6,054,254 Being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council in accordance with Section 31A(4) of the Act as its Council Tax requirement for the year. (Item R in the formula in Section 31B of the Act)
  - (d) 245.33 Being the amount at 3(c) above (Item R), all divided by Item T (1(a) above), calculated by the Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year
  - (e) £0 Being the aggregate amount of all special items (Parish precepts) referred to in Section 34(1) of the Act
  - (f) 245.33 Being the amount at 3(d) above less the result given by dividing the amount at 3(e) above by Item T (1(a) above), calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept relates

## Appendix M (cont)

4. To note that the County Council, the Police and Crime Commissioner and the Fire Authority have issued precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992 for each category of dwellings in the Council's area as indicated in the table below.
5. That the Council, in accordance with Sections 30 and 36 of the Local Government Finance Act 1992, hereby sets the aggregate amounts shown in the tables below as the amounts of Council Tax for 2016/17 for each part of its area and for each of the categories of dwellings.

	Valuation Bands							
	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
Hastings Borough Council	163.55	190.81	218.07	245.33	299.85	354.37	408.88	490.66
East Sussex County Council (Including Adult Social Care +2%)	834.60	973.70	1,112.80	1,251.90	1,530.10	1,808.30	2,086.50	2,503.80
East Sussex Fire Authority	57.81	67.45	77.08	86.72	105.99	125.26	144.53	173.44
Police and Crime Commissioner	99.27	115.82	132.36	148.91	182.00	215.09	248.18	297.82
Aggregate of Council Tax Requirements	1,155.23	1,347.78	1,540.31	1,732.86	2,117.94	2,503.02	2,888.09	3,465.72

6. The Council's basic amount of Council Tax for 2016/17 is not excessive as determined in accordance with principles approved under Section 52ZB Local Government Finance Act 1992. To be deemed excessive the Borough's Council Tax would need to be increased by 2%, or more than 2%, and also more than £5 in 2016/17.

## CORPORATE SERVICES AND GOVERNANCE

## Appendix O

Reference NO.	2014-15 ACTUAL	SERVICE	2015-16		2016-17
			ORIGINAL BUDGET	REVISED BUDGET	ESTIMATED OUTTURN
	£		£	£	£
<b>SUMMARY OF REVENUE ESTIMATES</b>					
CR1	240,769	1023 - Director of Corporate Services and Governance	193,410	168,560	177,256
CR2	347,518	1024 - Corp. Policy, Partnerships and Performance	332,690	329,760	371,412
CR3	378,308	1031 - Electoral Services	377,380	228,470	233,142
CR4	361,914	1022 - Estates Services	348,360	358,600	368,222
CR5	0	1029 - Building Surveyors	0	254,790	262,540
CR6	373,309	1032 - Legal Services	382,170	385,560	396,708
CR7	254,982	1051 / 1058 - Audit and Investigations Services	220,260	210,950	218,337
CR8	813,918	1052 - Accountancy Services	768,130	824,850	854,450
CR9	2,899,624	1054 / 1055 - Revenues Services	2,909,980	2,923,190	2,720,272
		1020 - Personnel and Organisational Development and			
CR10	754,493	Business Support	669,840	643,500	653,360
CR11	182,053	1090 - Corporate Personnel Expenses	170,330	170,380	175,817
CR12	1,063,630	5712 - Contact Centre	1,061,210	965,710	951,877
CR13	123,439	1085 - Digital by Design	178,010	254,090	160,690
CR14	237,265	1151 - Admin Buildings - Town Hall	146,290	151,700	84,331
CR15	848,312	1157 - Admin Buildings - Aquila House	740,250	753,560	745,120
CR16	99,737	1160 - Admin Buildings - General Expenses	91,750	89,210	104,110
CR17	119,669	1169 - Admin Buildings - Corporate Archive	94,230	86,810	86,720
CR18	1,037,533	1080 - Corporate Expenses	949,020	1,164,590	1,356,060
CR19	751,450	1034 - IT	718,320	749,210	793,061
CR20	172,760	5228 - IT Reserve / Hardware	313,210	309,550	430,080
CR21	37,994	5227 - Land & Property Systems-GIS	40,980	43,390	43,800
	(11,060,684)	Less recharges to other services	(10,664,840)	(11,066,430)	(11,188,030)
	37,994	Unallocated Balance	40,980	0	(665)
CR22	700,217	5510 - Corporate Management Expenses	549,530	608,300	640,720
CR23	69,018	5511 - Non Distributed Costs	376,190	377,330	431,190
		4200 / 4250 / 5900 - Benefit Payments and			
CR24	1,699,498	Administration	1,647,110	1,857,740	1,665,660
CR25	722,713	5950 - Council Tax and Business Rates Collection	714,390	715,970	623,350
CR26	(379,091)	2101 - Employment Areas	(336,840)	(336,350)	(335,430)
CR27	(482,729)	2201 - Factory Units	(1,129,710)	(1,197,860)	(1,198,280)
CR28	(1,691,466)	2404 - Farms and Other Properties	(1,145,140)	(1,078,050)	(1,080,920)
CR29	106,393	2602 - St Mary in the Castle	36,960	59,290	22,970
CR30	66,261	5299 - Other Expenditure	615,030	225,210	584,030
CR31	78,137	1200 - 1205 - Registration of Electors	153,130	166,040	155,023
CR32	1,217,589	5501 - Cost of Democracy	1,150,200	1,039,720	1,065,571
CR33	183,351	5503 / 5504 / 5505 - Election Expenses	120,510	98,330	147,004
CR34	31,413	5224 - Local Strategic Partnership	36,240	29,800	32,150
CR35	19,582	3405 - Sustainable Development	20,140	22,090	23,701
CR36	15,637	5513 - Public Consultation	18,570	11,100	11,860
CR37	(4,063)	1935 - Climate Change Project	0	(760)	0
CR38	100,002	5004 - Pier Closure Costs	100,000	30,000	100,000
CR39	20,850	1501 - Shelters and Seats	23,780	21,750	22,770
CR40	12,186	1502 - Naming and Numbering	14,690	14,740	11,010
CR41	145,184	5236 - Decorative Lighting	94,510	111,610	99,110
CR42	(0)	1946 / 1983 / 1989 / 5289-96 / 6668 - Foreshore Trust	0	0	0
	2,668,675		3,100,270	2,776,000	3,020,824

**OPERATIONAL SERVICES**

**Appendix O**

Reference NO.	2014-15 ACTUAL	SERVICE	2015-16		2016-17 ESTIMATED OUTTURN
			ORIGINAL BUDGET	REVISED BUDGET	
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
OS1	866,226	1009 - Environmental Services Management & Administration	850,320	717,130	<b>726,799</b>
OS2	298,968	1070 - Leisure Administration	203,080	279,990	<b>287,040</b>
OS3	951,281	1071 - Amenities Administration	925,730	409,470	<b>376,112</b>
OS4	875,766	1074 - Waste and Parking Team	827,250	835,800	<b>871,168</b>
OS5	0	1075 - Resort Services	0	217,830	<b>223,162</b>
OS6	145,160	1005 - Planning Management & Admin	133,730	155,710	<b>152,139</b>
OS7	0	1015 - Director of Operational Services	0	308,000	<b>311,277</b>
OS8	625,643	1021 - Regeneration Administration Division	566,660	292,600	<b>308,242</b>
OS9	586,291	1025 - Communications & Marketing	576,020	525,030	<b>529,840</b>
OS10	990,472	1072 - Administration - Housing	918,670	950,120	<b>941,412</b>
	(5,339,807)	Less Recharges to Other Services	(5,001,460)	(4,691,680)	<b>(4,738,840)</b>
	0	Unallocated Balance	0	0	(11,649)
OS11	36,057	1008 - Building Control	48,310	84,650	<b>67,690</b>
OS12	772,348	1600 - Development Control & 1607 Conservation	662,410	791,320	<b>791,127</b>
OS13	(41,938)	5211 - Local Land Charges Register	(4,730)	(118,540)	<b>(185,369)</b>
OS14	418,661	4000 - Homelessness & 4138 Preventing Repossessions	395,780	434,360	<b>393,136</b>
OS15	230,030	4001 - Homelessness Prevention	207,460	236,830	<b>230,240</b>
OS16	0	4025 - Social Lettings	0	103,059	<b>59,566</b>
OS17	181,417	4050 - Homelessness Strategy	176,520	204,790	<b>202,458</b>
OS18	76,126	4120 - Housing Register	78,630	112,280	<b>122,300</b>
OS19	0	4045 - Housing NHS Clinical Commissioning Group	0	254,550	<b>298,210</b>
OS20	(28,495)	4051 - Deposits funded by ESCC	26,810	27,250	<b>34,450</b>
OS21	25,638	4055 - Youth Homelessness	11,210	23,620	<b>0</b>
OS22	19,299	4057 - Anti Poverty	5,200	5,200	<b>5,200</b>
OS23	34,923	4060 - POAL Officer	0	0	<b>0</b>
OS24	16,913	4137 - Land Auction Pilot	22,000	22,000	<b>22,000</b>
OS25	592,127	4140 - Housing Renewal	565,150	614,470	<b>669,455</b>
OS26	66,006	4143 - Rogue landlords	90,400	91,440	<b>0</b>
OS27	0	4158 - Selective licensing	0	102,100	<b>(233,291)</b>
OS28	(64,651)	4160 - Housing Licensing	42,140	(79,170)	<b>(108,700)</b>
OS29	836,345	4130 - Housing Solution Services	41,710	34,890	<b>9,100</b>
OS30	63,458	4300 - Coastal Space Enforcement Activities	54,680	55,040	<b>48,900</b>
OS31	281,547	5001 - Dangerous Structures	5,820	15,300	<b>2,500</b>
OS32	(1,000)	4012 - Affordable Housing (Section 106)	(50,000)	0	<b>0</b>
	<b>3,514,811</b>	<b>Assistant Director Housing and Built Environment</b>	<b>2,379,500</b>	<b>3,015,439</b>	<b>2,428,972</b>

## Appendix O (cont)

Reference NO.	2014-15 ACTUAL	SERVICE	2015-16		2016-17
			ORIGINAL BUDGET	REVISED BUDGET	ESTIMATED OUTTURN
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
OS33	404,769	1900, 1904, 1910, 1938, 1979, 2000, 5718 Regeneration Activity	369,150	519,060	<b>493,150</b>
OS34	510,569	1603 - Planning Policy	456,160	340,230	<b>373,340</b>
OS35	144,824	1922 - Cultural Activities	155,110	177,910	<b>184,780</b>
OS36	38,179	1945 - Getting Hastings Ready (Cultural Development)	65,460	130,800	<b>116,800</b>
OS37	-	1928 - Regional Growth Fund Four - SUCCESS Programme	-	2,200	-
OS38	1,347	1931 - Answers in the Carbon Economy	-	-	-
OS39	152,071	1934 - External Funding Initiatives	220,900	166,160	<b>169,080</b>
OS40	(7,901)	1939 - Safe Ice	-	3,930	-
OS41	(920)	1940 - Public Art	-	-	-
OS42	57,095	1980 - Community Cohesion	18,860	55,710	<b>51,000</b>
OS43	17,898	1988 - Fisheries Local Action Group (FLAG)	2,500	-	-
OS44	1,085,747	1998 - Coastal Communities Fund	-	-	-
OS45	58,795	1999 - Employability	64,010	22,200	<b>36,700</b>
OS46	-	2020 - Talent Match	-	-	-
OS47	-	2030 - Sea Escapes - CCF III Coastal Communities Fund Revenue	-	-	-
OS48	374,492	5120 - Community Partnership	309,340	325,700	<b>302,417</b>
OS49	40,696	5121, 5123 Older and Younger People	-	-	-
OS50	44,224	6006 - Youth Activities (Young Persons Council)	10,000	11,800	<b>8,200</b>
OS51	34,201	1995 - Image Raising Campaign Project	8,500	15,000	<b>5,000</b>
OS52	149,855	5701 - 1066 Country Campaign	140,050	134,200	<b>134,560</b>
OS53	242,802	5702, 5703 - Tourism Marketing	233,340	157,780	<b>157,910</b>
OS54	0	5714 - Tourist Information Centre	-	109,590	<b>108,628</b>
OS55	47,574	5705 - Community Awareness	51,874	46,270	<b>49,750</b>
OS56	15,619	5720 - Twinning / Sierra Leone	3,800	8,470	<b>10,610</b>
OS57	120,617	1962, 5719, 5721-5725, 5727-5728, 5730, 5780, 5781 Raising the Profile of Hastings	109,893	102,890	<b>110,040</b>
OS58	1,283	5731 - Norman Castles Interreg Project	-	-	-
OS59	4,605	5237 - Meteorological Expenses	4,000	4,800	<b>4,800</b>
OS60	73,254	5507 - Civic & Ceremonial Expenses	51,293	68,680	<b>75,500</b>
OS61	(4,453)	5740 - Filming	- 4,000 -	4,000 -	<b>4,000</b>
OS62	336,917	1400 - Coastal Protection	29,930	26,820	<b>26,920</b>
OS63	10,322	1410 - Navigational Aids	10,770	10,030	<b>10,060</b>
OS64	4,789	1608 - Env. Schemes Net Shops	10,470	10,150	<b>10,160</b>
OS65	(53,899)	2502 - Cliff Railways	- 63,700 -	68,210 -	<b>87,410</b>
OS66	(27,563)	2510 / 2512 - Castle and Caves	- 34,460 -	36,940 -	<b>32,860</b>
OS67	(117,387)	2514 - Chalets & Private Huts Sites	- 138,190 -	139,390 -	<b>141,540</b>
OS68	779,614	2601 - White Rock Theatre	655,150	651,250	<b>681,420</b>
OS69	480,899	5241 - Seafront	200,390	178,060	<b>169,204</b>
OS70	541,906	6000/6005/6008/6009 - Museums & Art Gallery	434,410	453,690	<b>458,280</b>
OS71	7,321	6015 - First World War Project	8,500	9,700 -	<b>8,700</b>
OS72	27,696	6150 - Sports and Events Management	5,620	33,470	<b>33,810</b>
OS73	89,484	2640 - Falaise Fitness Centre	21,540	23,820	<b>40,150</b>
OS74	497,726	3033 - Public Conveniences	385,080	366,690	<b>343,620</b>
OS75	713,895	6100 - Sports Centres	88,930	24,800	<b>165,000</b>
OS76	5,000	6409 - William Parker Athletic Track	5,000	5,000	<b>5,000</b>
OS77	75,674	6650 - Sports Development	62,440	102,160	<b>104,400</b>
OS78	2,561	6651 - Street Games	54,340	25,340	<b>46,910</b>
OS79	(8,679)	6675 - Sports for All	2,410	4,570	-
OS80	-	6640 - Opening Doors	- -	33,570	<b>1,390</b>
OS81	-	6641 - Lets Get Moving (CCG)	-	32,760	<b>16,480</b>
OS82	135,157	6657 - Active Hastings	96,670	100,350	<b>95,740</b>
OS83	123,413	6660 - Play Development	123,630	148,880	<b>151,980</b>
OS84	-	6666 - Primary Care Trust Play Grant	-	-	<b>3,850</b>
OS85	68,871	6667 - Play Pathfinder	57,550	84,240	<b>81,200</b>
OS86	5,896	6680 - Boyne Road Playground	-	200	-
	<b>7,306,855</b>	<b>Assistant Director Regeneration and Culture</b>	<b>4,286,720</b>	<b>4,405,390</b>	<b>4,563,329</b>

## Appendix O (cont)

Reference NO.	2014-15 ACTUAL	SERVICE	2015-16		2016-17
			ORIGINAL BUDGET	REVISED BUDGET	ESTIMATED OUTTURN
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
OS87	217,154	3401 - Food Safety	286,440	279,700	<b>270,440</b>
OS88	146,401	3402 / 3404 - Health and Safety	103,310	97,990	<b>103,518</b>
OS89	340,727	3403 - Environmental Protection	341,140	296,010	<b>309,650</b>
OS90	68,427	3407 - Pest Control	62,450	53,320	<b>54,370</b>
OS91	(52,114)	5100 - Local Licensing	(32,160)	(29,840)	<b>(41,190)</b>
OS92	4,833	5105 - Liquor Licensing	(6,280)	5,690	<b>11,680</b>
OS93	51,475	5106 - Gambling Licensing	15,840	23,900	<b>27,120</b>
OS94	6,571	5107 - Tobacco Control Grant	4,000	3,700	<b>0</b>
OS95	34,072	5125 - Stray Dog Contract	38,430	35,880	<b>34,820</b>
OS96	36,939	5223 - Emergency Planning	38,970	38,200	<b>38,240</b>
OS97	(450,272)	1300 / 1350 - Parking	(450,790)	(492,110)	<b>(434,260)</b>
OS98	266,002	1370 - Closed Circuit Television	252,530	257,270	<b>253,700</b>
OS99	(5,330)	1506 - ESCC Highways Tree Maintenance	0	(3,000)	<b>(3,000)</b>
OS100	79,442	1504 - Public Realm	0	40,000	<b>0</b>
OS101	1,301,246	3303 - Waste Collection	1,004,690	1,001,510	<b>1,009,770</b>
OS102	249,856	3410 - Recycling	244,060	219,990	<b>211,800</b>
OS103	1,262,900	3313 - Street Cleansing	1,262,020	1,230,800	<b>1,242,370</b>
OS104	60,201	3411 - Greenwaste	35,080	7,190	<b>(16,660)</b>
OS105	413,610	3412 - Waste and Environmental Enforcement Team	403,360	465,510	<b>477,080</b>
OS106	35,016	5205 - Together Action	22,340	27,890	<b>28,270</b>
OS107	197,854	5214 - Safer Hastings Partnership (HBC)	143,860	125,990	<b>110,241</b>
OS108	18,059	5219 - Safer Hastings Partnership (External)	0	25,500	<b>0</b>
OS109	30,029	1420 - Watercourses	29,440	24,890	<b>24,820</b>
OS110	(392,907)	3102 / 3103 - Cemetery and Crematorium	(385,270)	(361,700)	<b>(438,414)</b>
OS111	31,927	5140 - Travellers Costs	30,770	30,130	<b>29,520</b>
OS112	35,519	5257 - Town Centre	41,080	30,610	<b>29,480</b>
OS113	70,949	5280 - Allotments	66,160	74,750	<b>74,630</b>
OS114	68,085	5281 - Ecology	81,830	100,600	<b>97,948</b>
OS115	156,236	6200 - Arboriculture	152,200	158,130	<b>158,399</b>
OS116	1,267,842	6301/6305 - Parks & Gardens	1,515,160	1,557,400	<b>1,514,549</b>
OS117	103,582	6308 - Bathing Water Quality	100,000	158,960	<b>0</b>
OS118	216,961	1355 / 6503 - Hastings Country Park	245,440	229,270	<b>146,926</b>
OS119	16,837	6504 - Combe Valley Country Park	0	0	<b>18,870</b>
OS120	1,123	6508 - Countryside Stewardship	20,850	34,450	<b>20,850</b>
	5,889,251	<b>Assistant Director Environment and Place</b>	<b>5,666,950</b>	<b>5,748,580</b>	<b>5,365,537</b>
	<b>16,710,917</b>		<b>12,333,170</b>	<b>13,169,409</b>	<b>12,346,189</b>

## CAPITAL PROGRAMME SUMMARY

	Capital					Total over Prog Period £'000	Revenue					Full Year £'000
	2015/16 Original £'000	2015/16 Revised £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000		2015/16 Original £'000	2015/16 Revised £'000	2016/17 £'000	2017/18 £'000	2018/19 £'000	
<b>Net cost by Service</b>												
Corporate Resources	1,202	1,599	1,200	-	-	2,799	61	71	79	100	100	100
Operational Services	2,151	1,378	1,860	155	138	3,531	71	71	202	277	290	297
	<b>3,353</b>	<b>2,977</b>	<b>3,060</b>	<b>155</b>	<b>138</b>	<b>6,330</b>	<b>132</b>	<b>142</b>	<b>281</b>	<b>377</b>	<b>390</b>	<b>397</b>
<b>Net cost by Status</b>												
Committed Schemes	3,203	2,892	2,685	155	138	5,870	127	137	258	339	352	359
Uncommitted Schemes	150	85	329	-	-	414	5	5	23	38	38	38
New Schemes	-	-	46	-	-	46	0	0	0	0	0	0
	<b>3,353</b>	<b>2,977</b>	<b>3,060</b>	<b>155</b>	<b>138</b>	<b>6,330</b>	<b>171</b>	<b>142</b>	<b>281</b>	<b>377</b>	<b>390</b>	<b>397</b>
<b>Gross cost of schemes analysed by service</b>												
Corporate Resources	1,202	1,599	1,200	-	-	2,799						
Operational Services	4,003	3,635	4,522	3,337	955	12,449						
	<b>5,205</b>	<b>5,234</b>	<b>5,722</b>	<b>3,337</b>	<b>955</b>	<b>15,248</b>						

## CORPORATE RESOURCES - CAPITAL PROGRAMME

## Appendix P (cont)

		Profile of Council Net Cost									
Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.3.15	2015/16	Revised 2015/16	2016/17	2017/18	2018/19	Subseq. Years
(1)	(2)	(*) (3) (4)	£'000 (5)	£'000 (6)	£'000 (7)	£'000 (9)	£'000 (9)	£'000 (10)	£'000 (11)	£'000 (11)	£'000 (12)
ES04-2	Office Accommodation	* c	664	664	628	69	36	0	0	0	0
CR-05	Ore Valley -Land Purchase	* c	55	55	3	0	52	0	0	0	0
CR-06	Sandrock Park - Land Purchase	* c	23	23	0	23	23	0	0	0	0
CR-08	Aquila House Refurbishment	* c	605	605	42	410	563	0	0	0	0
CR-09	New Factory unit	* c	1,400	1,400	0	700	200	1,200	0	0	0
CR-10	Town Hall Works	* c	371	371	0	0	371	0	0	0	0
RP16	CPO property	* c	354	354	0	0	354	0	0	0	0
	Schemes Already Committed	c	3,472	3,472	673	1,202	1,599	1,200	0	0	0
	Schemes Uncommitted	u	0	0	0	0	0	0	0	0	0
	New Schemes	n	0	0	0	0	0	0	0	0	0
Total Capital Expenditure			3,472	3,472	673	1,202	1,599	1,200	0	0	0
Revenue Costs											
	Schemes Already Committed	c				79	79	79	100	100	100
	Schemes Uncommitted	u				0	0	0	0	0	0
	New Schemes	n				0	0	0	0	0	0
	No further approval required	*									
Total Revenue Costs						79	79	79	100	100	100

## CORPORATE RESOURCES - CAPITAL PROGRAMME

Appendix P (cont)

	Total Cost £'000	Before 31.3.15 £'000	Revised 15/16 £'000	16/17 £'000	17/18 £'000	18/19 £'000	Subseq. Years £'000
<b>ES04-2 Office Accommodation</b>							
9411 Accommodation work not directly related to Aquila House project							
<u>Funding Source</u>							
Council	664	628	36				
Other	0						
<b>Total Funding</b>	<b>664</b>	<b>628</b>	<b>36</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>							
Financing Charge			2	4	4	4	4
Other							
<b>Total Revenue Costs</b>			<b>2</b>	<b>4</b>	<b>4</b>	<b>4</b>	<b>4</b>
<b>CR-05 Ore Valley -Land Purchase</b>							
9597 The purchase of land at Ore valley funded by the Ore Valley reserve							
<u>Funding Source</u>							
Council	55	3	52				
Other	0						
<b>Total Funding</b>	<b>55</b>	<b>3</b>	<b>52</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>							
Financing Charge			3	5	5	5	5
Other							
<b>Total Revenue Costs</b>			<b>3</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
<b>CR-06 Sandrock Park - Land Purchase</b>							
9594 The purchase of land at Sandrock Park							
<u>Funding Source</u>							
Council	23		23				
Other	0						
<b>Total Funding</b>	<b>23</b>	<b>0</b>	<b>23</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>							
Financing Charge			2	3	3	3	3
Other							
<b>Total Revenue Costs</b>			<b>2</b>	<b>3</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>CR-08 Aquila House Refurbishment</b>							
9410 Refurbishment of Aquila £450,000 also additional repair and IT works undertaken at the same time as contract to be funded by existing repair budgets etc.							
<u>Funding Source</u>							
Council	605	42	563				
Other	0						
<b>Total Funding</b>	<b>605</b>	<b>42</b>	<b>563</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>							
Financing Charge			43	85	85	85	85
Other			(6)	(25)	(25)	(25)	(25)
<b>Total Revenue Costs</b>			<b>37</b>	<b>60</b>	<b>60</b>	<b>60</b>	<b>60</b>

	Total Cost £'000	Before 31.3.15 £'000	Revised 15/16 £'000	16/17 £'000	17/18 £'000	18/19 £'000	Subseq. Years £'000
<b>CR-09      New Factory unit</b>							
Construction of additional factory unit in 9800 Castleham road to be financed by loan							
<u>Funding Source</u>							
Council	1,400	0	200	1,200			
Other	0						
<u>Total Funding</u>	1,400	0	200	1,200	0	0	0
<u>Revenue Costs</u>							
Financing Charge			7	53	93	93	93
Other				(19)	(38)	(38)	(38)
<u>Total Revenue Costs</u>			7	34	55	55	55
<b>CR-10      Town Hall Works</b>							
9418 Adapt Town hall for partial rental							
<u>Funding Source</u>							
Council	371		371				
Other	0						
<u>Total Funding</u>	371	0	371	0	0	0	0
<u>Revenue Costs</u>							
Financing Charge			28	56	56	56	56
Other			(8)	(83)	(83)	(83)	(83)
<u>Total Revenue Costs</u>			20	(27)	(27)	(27)	(27)
<b>RP16      CPO property</b>							
21 Devonshire road & 72 Manor road acquired by CPO and sold							
<u>Funding Source</u>							
Council	354	0	354				
Other	0						
<u>Total Funding</u>	354	0	354	0	0	0	0
<u>Revenue Costs</u>							
Financing Charge			0	0	0	0	0
Other							
<u>Total Revenue Costs</u>			0	0	0	0	0

**OPERATIONAL SERVICES - CAPITAL PROGRAMME**

**Appendix P (cont)**

				Profile of Council Net Cost							
Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.3.15	Revised 2015/16	2016/17	2017/18	2018/19	Subseq. Years	
(1)	(2)	(3) (4)	(5)	(6)	(7)	(10)	(11)	(11)	(11)	(12)	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
H07	Private Sector Renewal Support	* c	168	0	0	0	0	0	0	0	
H08	Disabled Facilities Grant	* c	3,588	0	0	0	0	0	0	0	
H15	Empty Homes Strategy - CPO	* c	250	250	27	30	70	70	53	0	
PL01	Central St. Leonards Town Heritage Initiative 2	* c	1,447	481	319	99	63	0	0	0	
RP04	Restoration of Pelham Crescent/ Pelham Arcade	* c	756	359	114	70	175	0	0	0	
RP16	Road at Pelham Arcade	* u	125	75	0	10	65	0	0	0	
RP15	Ex Malvern Public House - matched funding	* c	53	53	23	30	0	0	0	0	
RP14	Coastal Space Regeneration Project - Phase II	* c	875	875	0	0	875	0	0	0	
OS1	Affordable Housing S106	u	78	0	0	0	0	0	0	0	
RP12	Hastings Pier - including matched funding	* c	310	310	250	60	0	0	0	0	
ES28	Castle Access/ Interpretation (£100k -15/16*)	u	350	350	11	75	264	0	0	0	
RP11	Factory Refurbishment (ACE)	* c	594	145	132	13	0	0	0	0	
RP15	White Rock Baths	* c	1,243	299	71	228	0	0	0	0	
RP11	Groyne Refurbishment	* c	115	115	0	10	35	35	35	0	
ES35	Work on Harbour Arm and New Groynes	* c	2,938	0	0	0	0	0	0	0	
ES36	Further Sea Defence works	* c	150	0	0	0	0	0	0	0	
RP09	Public Realm	* c	365	274	14	110	50	50	50	0	
ES34	Bottle Alley	* c	235	185	0	185	0	0	0	0	
ES24	CCTV Control Room	* c	390	290	8	282	0	0	0	0	
ES33	Crematorium and Chapel Enhancements	* c	113	113	31	82	0	0	0	0	
ES32	Country Park -Interpretive Centre	* c	400	250	26	47	177	0	0	0	
ES37	Playgrounds Upgrade Programme	* c	87	87	0	47	40	0	0	0	
ES38	Playgrounds Carnoustie & Kensington Close	* c	60	0	0	0	0	0	0	0	
OS2	Sea Escapes - CCF III Coastal Communities Fund Capital	n	300	46	0	0	46	0	0	0	
Schemes Already Committed			c	14,137	4,086	1,015	1,293	1,485	155	138	0
Schemes Uncommitted			u	553	425	11	85	329	0	0	0
New Schemes			n	300	46	0	0	46	0	0	0
<b>Total Capital Expenditure</b>				<b>14,990</b>	<b>4,557</b>	<b>1,026</b>	<b>1,378</b>	<b>1,860</b>	<b>155</b>	<b>138</b>	<b>0</b>
Revenue Costs											
Schemes Already Committed			c			179	179	239	259	259	
Schemes Uncommitted			u			23	23	38	38	38	
New Schemes			n			0	0	0	0	0	
No further approval required			*								
<b>Total Revenue Costs</b>						<b>202</b>	<b>202</b>	<b>277</b>	<b>297</b>	<b>297</b>	

## OPERATIONAL SERVICES - CAPITAL PROGRAMME

	Total Cost £'000	Before 31.3.15 £'000	Revised 15/16 £'000	16/17 £'000	17/18 £'000	18/19 £'000	Subseq. Years £'000
<b>H07 Private Sector Renewal Support</b>							
9314							
Property grants to bring conditions up to minimum							
<u>Funding Source</u>							
Council	0						
Regional Housing Board Grant	168		27	71	70		
<u>Total Funding</u>	168	0	27	71	70	0	0
<u>Revenue Costs</u>							
Financing Charge			0	0	0	0	0
Other							
<u>Total Revenue Costs</u>			0	0	0	0	0
<b>H08 Disabled Facilities Grant</b>							
9308							
Property Grants for disabled facilities							
<u>Funding Source</u>							
Council	0		0				
Government Grant /ESCC	3,588		737	1,377	737	737	
<u>Total Funding</u>	3,588	0	737	1,377	737	737	0
<u>Revenue Costs</u>							
Financing Charge			0	0	0	0	0
Other							
<u>Total Revenue Costs</u>			0	0	0	0	0
<b>H15 Empty Homes Strategy - CPO</b>							
9590							
Rolling programme of purchases and disposals							
<u>Funding Source</u>							
Council	250	27	30	70	70	53	
Government Grant	0						
<u>Total Funding</u>	250	27	30	70	70	53	0
<u>Revenue Costs</u>							
Financing Charge			2	6	13	18	21
Other							
<u>Total Revenue Costs</u>			2	6	13	18	21
<b>PL01 Central St. Leonards Town Heritage Initiative 2</b>							
9048							
Contributes to physical regeneration of area in one							
<u>Funding Source</u>							
Council	481	319	99	63			
HLF lottery funds £700k;+ £24k-£8K and ERDF funding £250k. +	966	817	87	62			
<u>Total Funding</u>	1,447	1,136	186	125	0	0	0
<u>Revenue Costs</u>							
Financing Charge			5	12	15	15	15
Other							
<u>Total Revenue Costs</u>			5	12	15	15	15

**Appendix P (cont)**

	Total Cost £'000	Before 31.3.15 £'000	Revised 15/16 £'000	16/17 £'000	17/18 £'000	18/19 £'000	Subseq. Years £'000
<b>RP04 Restoration of Pelham Crescent/ Pelham Arcade</b>							
9558							
Feasibility study and grants for restoration works, plus additional phase 2 works / grants to adjoining property							
<u>Funding Source</u>							
Council	359	114	70	175			
English Heritage £280K Council reserves £117K	397	187	60	150			
<u>Total Funding</u>	756	301	130	325	0	0	0
<u>Revenue Costs</u>							
Financing Charge			4	15	23	23	23
Other							
<u>Total Revenue Costs</u>			4	15	23	23	23
<b>RP16 Road at Pelham Arcade</b>							
9554 Road above Pelham Arcade							
<u>Funding Source</u>							
Council	75	0	10	65			
Other- Freeholder Contributions	50			50			
<u>Total Funding</u>	125	0	10	115	0	0	0
<u>Revenue Costs</u>							
Financing Charge			1	4	7	7	7
Other							
<u>Total Revenue Costs</u>			1	4	7	7	7
<b>RP15 Ex Malvern Public House - matched funding</b>							
9592							
Original Work re curtailed acquisition and demolition of Malvern Public House - matched funding							
<u>Funding Source</u>							
Council	53	23	30				
Other	0						
<u>Total Funding</u>	53	23	30	0	0	0	0
<u>Revenue Costs</u>							
Financing Charge			2	3	3	3	3
Other							
<u>Total Revenue Costs</u>			2	3	3	3	3

**Appendix P (cont)**

	Total Cost £'000	Before 31.3.15 £'000	Revised 15/16 £'000	16/17 £'000	17/18 £'000	18/19 £'000	Subseq. Years £'000
<b>RP14 Coastal Space Regeneration Project - Phase II</b>							
9601							
Acquisition and refurbishment of dwellings in Central St Leonards, in partnership with Amicus Horizon. HBC grant funding							
<u>Funding Source</u>							
Council - Grant	875		0	875			
Council - Loan	0						
Other	0						
<u>Total Funding</u>	875	0	0	875	0	0	0
<u>Revenue Costs</u>							
Financing Charge			0	24	48	48	48
Other							
<u>Total Revenue Costs</u>			0	24	48	48	48
<b>OS1 Affordable Housing S106</b>							
Contribution to Affordable Housing funded by section 106 income. Additional Income may be received							
<u>Funding Source</u>							
Council	0						
Other	78		0	78			
<u>Total Funding</u>	78	0	0	78	0	0	0
<u>Revenue Costs</u>							
Financing Charge			0	0	0	0	0
Other							
<u>Total Revenue Costs</u>			0	0	0	0	0
<b>RP12 Hastings Pier - including matched funding</b>							
9591							
Hastings Pier match funding for Heritage Lottery bid							
<u>Funding Source</u>							
Council	310	250	60				
Other	0						
<u>Total Funding</u>	310	250	60	0	0	0	0
<u>Revenue Costs</u>							
Financing Charge			3	6	6	6	6
Other							
<u>Total Revenue Costs</u>			3	6	6	6	6

**Appendix P (cont)**

	Total Cost £'000	Before 31.3.15 £'000	Revised 15/16 £'000	16/17 £'000	17/18 £'000	18/19 £'000	Subseq. Years £'000
<b>ES28 Castle Access/ Interpretation</b> 9588							
Improvements to the Castle for the 950th anniversary and £100k for additional works							
<u>Funding Source</u>							
Council	350	11	75	264			
Heritage Lottery Fund	0						
<u>Total Funding</u>	350	11	75	264	0	0	0
<u>Revenue Costs</u>							
Financing Charge			4	19	31	31	31
Other							0
<u>Total Revenue Costs</u>			4	19	31	31	31
<b>RP11 Factory Refurbishment (ACE)</b> 9117							
Pilot scheme of refurbishment to a factory unit to achieve advanced levels of environmental performance.							
<u>Funding Source</u>							
Council (ABG/reserves Estates R&R £42)	145	132	13				
Interreg (£416K less £155K in revenue 12/13 ) / LAA £87K	449	449	0				
<u>Total Funding</u>	594	581	13	0	0	0	0
<u>Revenue Costs</u>							
Financing Charge			1	2	2	2	2
Other							
<u>Total Revenue Costs</u>			1	2	2	2	2
In addition to the figure above there is £155K in revenue funded by Interreg and £100K funded by partners							
<b>RP15 White Rock Baths</b> 9593 £235K							
Total project on white rock baths excluding tenant fit out - HBC £172k + loan £300k FST 150 ESI							
<u>Funding Source</u>							
Council	299	71	228				
Loan	300		300				
Foreshore Trust total £200k ESCC (£235k +£85K) CCF £75k + Source (£49k)	644		644				
<u>Total Funding</u>	1,243	71	1,172	0	0	0	0
<u>Revenue Costs</u>							
Financing Charge			11	21	21	21	21
Other							
<u>Total Revenue Costs</u>			11	21	21	21	21

**Appendix P (cont)**

	Total Cost £'000	Before 31.3.15 £'000	Revised 15/16 £'000	16/17 £'000	17/18 £'000	18/19 £'000	Subseq. Years £'000
<b>RP11 Groyne Refurbishment</b>							
9007							
To maintain beach and groins							
<u>Funding Source</u>							
Council	115		10	35	35	35	0
Other	0						
<u>Total Funding</u>	115	0	10	35	35	35	0
<u>Revenue Costs</u>							
Financing Charge			1	3	6	9	11
Other							
<u>Total Revenue Costs</u>			1	3	6	9	11
<b>ES35 Work on Harbour Arm and New Groynes</b>							
9006							
DEFRA funded works re above Investigations to take to take place in 14/15 with the majority of the work in 16/17 & 17/8							
<u>Funding Source</u>							
Council	0						
Contribution from DEFRA/EA	2,938		83	550	2,305		
<u>Total Funding</u>	2,938	0	83	550	2,305	0	0
<u>Revenue Costs</u>							
Financing Charge			0	0	0	0	0
Other							
<u>Total Revenue Costs</u>			0	0	0	0	0
<b>ES36 Further Sea Defence works</b>							
Works at Pier West and Bulverhythe							
<u>Funding Source</u>							
Council	0						
Other - DEFRA/EA	150				70	80	
<u>Total Funding</u>	150	0	0	0	70	80	0
<u>Revenue Costs</u>							
Financing Charge			0	0	0	0	0
Other							
<u>Total Revenue Costs</u>			0	0	0	0	0
<b>RP09 Public Realm</b>							
9574							
Improvement & Refurbishment of public realm assets							
<u>Funding Source</u>							
Council	274	14	110	50	50	50	
Other -Coastal Communities Fund revenue 2015/16 £35,000	91	42	49				
<u>Total Funding</u>	365	56	159	50	50	50	0
<u>Revenue Costs</u>							
Financing Charge			5	13	17	22	24
Maintenance of area							
<u>Total Revenue Costs</u>			5	13	17	22	24

**Appendix P (cont)**

	Total Cost £'000	Before 31.3.15 £'000	Revised 15/16 £'000	16/17 £'000	17/18 £'000	18/19 £'000	Subseq. Years £'000
<b>ES34 Bottle Alley</b>							
9740							
Improvements to Public Realm Bottle Alley lighting and concrete							
<u>Funding Source</u>							
Council	185		185				
Other -Coastal Revival fund- not confirmed	50		50				
<u>Total Funding</u>	235	0	235	0	0	0	0
<u>Revenue Costs</u>							
Financing Charge			9	17	17	17	17
Maintenance of area							
<u>Total Revenue Costs</u>			9	17	17	17	17
<b>ES24 CCTV Control Room</b>							
9077							
Replacement of equipment and cost of transfer to an alternative site							
<u>Funding Source</u>							
Council	290	8	282				
ESCC £50k, Sussex Police £20k (was £15K), Sussex Coast College £20k (S106)	100	20	80				
<u>Total Funding</u>	390	28	362	0	0	0	0
<u>Revenue Costs</u>							
Financing Charge			13	26	26	26	26
Other							
<u>Total Revenue Costs</u>			13	26	26	26	26
<b>Sea Escapes - CCF III Coastal Communities</b>							
<b>Fund Capital</b>							
OS2							
9650							
Promenade improvements around White rock area partly funded by CCF							
<u>Funding Source</u>							
Council	46		0	46			
HBC revenue repair budget	30		30	0			
CCF £100k, FST £133k ( £85k + £12k repairs+£18k additional July 15 Charity Committee meeting + £18k other repair (less £9k spent CC, £ 20K fountain needing further Charity Committee approval)	224		70	154			
<u>Total Funding</u>	300	0	100	200	0	0	0
<u>Revenue Costs</u>							
Financing Charge			0	3	5	5	5
Other							
<u>Total Revenue Costs</u>			0	3	5	5	5

**Appendix P (cont)**

	Total Cost £'000	Before 31.3.15 £'000	Revised 15/16 £'000	16/17 £'000	17/18 £'000	18/19 £'000	Subseq. Years £'000
<b>ES33 Crematorium and Chapel Enhancements</b>							
9604							
Provision of upgrade including building alterations works on the memorial and drainage							
<u>Funding Source</u>							
Council	113	31	82				
Other	0						
<u>Total Funding</u>	113	31	82	0	0	0	0
<u>Revenue Costs</u>							
Financing Charge			4	8	8	8	8
Other							
<u>Total Revenue Costs</u>			4	8	8	8	8
<b>ES32 Country Park -Interpretive Centre</b>							
9603							
Provision of a new Interpretive Centre. Council funding being provided by sale proceeds of Warren Cottage.							
<u>Funding Source</u>							
Council	250	26	47	177			
Other via Groundworks	150		0	150			
<u>Total Funding</u>	400	26	47	327	0	0	0
<u>Revenue Costs</u>							
Financing Charge			3	13	21	21	21
Other							
<u>Total Revenue Costs</u>			3	13	21	21	21
<b>ES37 Playgrounds Upgrade Programme</b>							
9750							
Hare Way, Mare Bay, Highwater View, Bexhill Road and other play spaces contribution to upgrades							
<u>Funding Source</u>							
Council	87		47	40			
Other	0						
<u>Total Funding</u>	87	0	47	40	0	0	0
<u>Revenue Costs</u>							
Financing Charge			3	7	8	8	8
Other							
<u>Total Revenue Costs</u>			3	7	8	8	8
<b>ES38 Playgrounds Carnoustie &amp; Kensington Close</b>							
9751							
Carnoustie Close & Kensington Close Play spaces contribution to upgrades							
<u>Funding Source</u>							
Council	0						
Other S106	60		40	20			
<u>Total Funding</u>	60	0	40	20	0	0	0
<u>Revenue Costs</u>							
Financing Charge			0	0	0	0	0
Other							
<u>Total Revenue Costs</u>			0	0	0	0	0