

# Budget Report



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**REVENUE BUDGET SUMMARY****Appendix A**

	2014-2015 Original Budget £	2014-2015 Revised Budget £	2015-2016 Estimate Budget £
<b>Directorates</b>			
Corporate Resources	3,022,270	2,986,000	2,926,310
Environmental Services	7,935,160	8,025,490	7,816,410
Regeneration	5,431,300	4,993,328	4,690,720
<b>Direct Service Expenditure</b>	16,388,730	16,004,818	15,433,440
Contingency Provision (incl. R&R Reserve)	400,000	97,350	400,000
<b>Total Service Expenditure</b>	16,788,730	16,102,168	15,833,440
Provision for the Repayment of Principal (MRP)	520,060	488,000	514,000
Net Interest (Earnings) / Payments	180,530	213,000	170,000
Contributions to Capital from Grant and Revenue (Appendix B)	636,004	636,000	636,000
Contributions to Reserves (e.g. R&R)	1,040,000	1,751,000	936,000
Use of Earmarked Reserves (see Appendix H)	(1,873,750)	(2,093,070)	(2,474,388)
<b>Net Council Expenditure</b>	17,291,574	17,097,098	15,615,052
Transfer from Transition Reserve	(337,411)	0	(429,499)
Transfer to/(from) Specific Reserve	(232,600)	(709,290)	(93,000)
Transfer to/(from) General Reserves	0	288,178	0
<b>Amount to be met from Grant and Collection Fund</b>	16,721,563	16,675,986	15,092,553
Funded by			
Government Grant - Revenue Support Grant	(3,885,836)	(3,885,836)	(3,657,674)
Council Tax Freeze Grant 14-15	(70,123)	(70,123)	0
New Homes Bonus	(886,315)	(886,315)	(1,005,857)
New Homes Bonus Return Funding	0	0	(11,224)
NNDR (Surplus) / Deficit	62,889	62,889	816,409
Collection Fund Surplus	(100,169)	(100,169)	(250,026)
Disabled Facilities Grant	(666,004)	(666,004)	(666,004)
Housing Benefit Administration Grant	(986,292)	(986,292)	(800,124)
Efficiency Support Grant	(974,522)	(974,522)	(102,472)
Business Rates	(3,150,558)	(3,104,981)	(3,022,049)
Business Rates - Pooling	0	0	(79,500)
Business Rates - Section 31 Grant	(467,200)	(467,200)	(478,546)
Council Tax	(5,597,433)	(5,597,433)	(5,835,486)
<b>Total Funding</b>	(16,721,563)	(16,675,986)	(15,092,553)

**Appendix A (continued)**

**COUNCIL TAX**

<b><u>2014-2015</u></b>			<b><u>2015-2016</u></b>		
Total	Band D		Total	Band D	Increase
£	£		£	£	%
16,721,563		Budget requirement	15,092,553		
(3,885,836)		Revenue Support Grant	(3,657,674)		
(974,522)		Efficiency Support Grant	(102,472)		
(886,315)		New Homes Bonus	(1,005,857)		
(37,280)		Collection Fund(Surplus) / Deficit	566,383		
(70,123)		Council Tax Freeze Grant	0		
(2,119,496)		Other non-ring fenced grants	(2,035,398)		
(3,150,558)		Retained Business Rates	(3,022,049)		
<b>5,597,433</b>	<b>235.85</b>	<b>Borough Council Tax</b>	<b>5,835,486</b>	<b>240.33</b>	1.90%
28,026,062	1,180.89	County Council precept	29,232,624	1,203.93	1.95%
1,980,519	83.45	Fire Service precept	2,065,585	85.07	1.94%
3,349,201	141.12	Police precept/ Police Crime Commissioner	3,494,279	143.91	1.98%
<b>38,953,215</b>	<b>1,641.31</b>	<b>Total Council Tax</b>	<b>40,627,974</b>	<b>1,673.24</b>	1.95%
	<b>23,733.00</b>	<b>Council Taxbase at Band D</b>		<b>24,281.00</b>	

TABLE OF COUNCIL TAX BANDS AND AMOUNTS :

<b>2014-2015</b>		<b>Relationship</b>	<b>East Sussex</b>	<b>Police and Crime</b>	<b>East Sussex</b>	<b>Hastings</b>	<b>Total</b>
<b>Amount</b>	<b>Band and Value *</b>	<b>to Band D</b>	<b>C.C.</b>	<b>Commissioner</b>	<b>Fire Authority</b>	<b>B.C.</b>	<b>Amount</b>
£1,094.20	A - up to £40,000	6 / 9	<b>£802.62</b>	<b>£95.94</b>	<b>£56.71</b>	<b>£160.22</b>	<b>£ 1,115.49</b>
£1,276.58	B - £40,001 up to £52,000	7 / 9	<b>£936.39</b>	<b>£111.93</b>	<b>£66.17</b>	<b>£186.92</b>	<b>£ 1,301.41</b>
£1,458.94	C - £52,001 up to £68,000	8 / 9	<b>£1,070.16</b>	<b>£127.92</b>	<b>£75.62</b>	<b>£213.63</b>	<b>£ 1,487.33</b>
£1,641.31	D - £68,001 up to £88,000	-	<b>£1,203.93</b>	<b>£143.91</b>	<b>£85.07</b>	<b>£240.33</b>	<b>£ 1,673.24</b>
£2,006.04	E - £88,001 up to £120,000	11 / 9	<b>£1,471.47</b>	<b>£175.89</b>	<b>£103.97</b>	<b>£293.74</b>	<b>£ 2,045.07</b>
£2,370.78	F - £120,001 up to £160,000	13 / 9	<b>£1,739.01</b>	<b>£207.87</b>	<b>£122.88</b>	<b>£347.14</b>	<b>£ 2,416.90</b>
£2,735.51	G - £160,001 up to £320,000	15 / 9	<b>£2,006.55</b>	<b>£239.85</b>	<b>£141.78</b>	<b>£400.55</b>	<b>£ 2,788.73</b>
£3,282.62	H - over £320,000	18 / 9	<b>£2,407.86</b>	<b>£287.82</b>	<b>£170.14</b>	<b>£480.66</b>	<b>£ 3,346.48</b>
42,667	Number of properties on Council Tax Banding List						42,724
£23,733	Each £1 of Council Tax at Band D will raise						£ 24,281

## Appendix A (continued)

### 1. BUSINESS RATES BASELINE

	<b>Budget 2014-15 Amount £</b>	<b>Revised Budget 2014-15 Amount £</b>	<b>Budget 2015-16 Amount £</b>
<b>Tariff Calculation</b>			
<b>Business Rates Baseline for HBC</b>	8,628,027	8,628,027	8,821,803
DCLG calculation of baseline funding level	3,401,670	3,401,670	3,495,559
<b>Tariff</b>	<b>5,226,357</b>	<b>5,226,357</b>	<b>5,326,244</b>
<b>Levy Percentage Calculation</b>			
Baseline Funding Level	3,401,670	3,401,670	3,495,559
Business Rates Baseline	8,628,027	8,628,027	8,821,803
<b>Levy Calculation</b>			
Business Rate Income (Adjusted)	8,376,915	8,625,922	9,140,070
Business Rates Baseline	8,628,027	8,628,027	8,821,803
Growth	(251,112)	(2,105)	318,267
<b>Levy payable</b>	<b>0</b>	<b>0</b>	<b>159,134</b>
<b>2015/16 Business Rates Collection</b>			
Retained Business Income for 2015/16	8,376,915	8,376,915	8,549,033
less Tariff	(5,226,357)	(5,226,357)	(5,326,244)
less Levy	0	0	(159,134)
Retained rates (Hastings Borough Council)	3,150,558	3,150,558	3,063,655
Plus, Section 31 Grant	467,200	467,200	478,546
HBC Business Rate Income	3,617,758	3,617,758	3,542,201
<b>Safety Net Calculation</b>			
NDR Income for year (net of discounts /reliefs)	20,942,287	20,120,433	21,372,583
Add Discretionary reliefs	319,314	274,904	281,227
Add 50 % small business relief	1,221,102	1,169,467	1,196,365
Adjusted NNDR Income	22,482,703	21,564,804	22,850,175
40% share HBC	8,993,081	8,625,922	9,140,070
~Less tariff	(5,226,357)	(5,226,357)	(5,326,244)
Adjusted HBC share	3,766,724	3,399,565	3,813,826
Safety net Threshold (92.5% of Baseline Funding Level)	(3,146,545)	(3,146,545)	(3,233,392)
Excess over Safety Net	620,179	253,020	580,434
<b>Safety Net amount receivable</b>	<b>0</b>	<b>0</b>	<b>0</b>

### 2. COLLECTION FUND

	<b>2014-2015 Original Budget £</b>	<b>2014-2015 Revised Budget £</b>	<b>2015-2016 Estimate Budget £</b>
Council Tax (Surplus)/ Deficit	(100,169)	(250,026)	(250,026)
Non Domestic Rates (Surplus)/ Deficit	62,889	816,409	816,409
<b>Total Collection Fund (Surplus)/ Deficit</b>	<b>(37,280)</b>	<b>566,383</b>	<b>566,383</b>

**INTEREST, MINIMUM REVENUE PROVISION & CONTRIBUTIONS TO RESERVES**

**Appendix B**

	2014-15 Original Budget £000's	2014-15 Revised Budget £000's	2015-16 Estimated Outturn £000's
Net Interest Payments	181	213	170
Contributions to Reserves	1,040	1,751	936
Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement)	520	488	514
<b>Total</b>	<b>1,741</b>	<b>2,453</b>	<b>1,620</b>
<b>Interest</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Gross Interest Payable	576	450	542
Gross Interest Received	(282)	(218)	(258)
Income and expenditure in relation to investment properties	(73)	21	(74)
Fees	13	13	13
Other charges	(53)	(53)	(53)
	<b>181</b>	<b>213</b>	<b>170</b>
<b>Contributions to Capital Spend from Grant and Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Disabled Facilities Grant	636	636	636
	<b>636</b>	<b>636</b>	<b>636</b>
<b>Contributions to Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
IT Reserve	99	99	179
Government Grant Reserve	101	358	167
Section 106 Reserve	0	204	50
Transfer to Reserves re: LAMS	32	32	32
R&R General	420	420	420
R&R White Rock Theatre	80	80	80
R&R re: New Vehicles	8	8	8
Invest to Save and Efficiency Reserve	300	550	0
	<b>1,040</b>	<b>1,751</b>	<b>936</b>
<b>Transfers to/ between Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Transfer from General Reserve to IT Reserve	0	50	0
Transfer to Transition Reserve from Capital Reserve	0	0	0
Transfer to Transition Reserve from General Reserve	0	0	0
	<b>0</b>	<b>50</b>	<b>0</b>
<b>Total Income and Transfers</b>	<b>1,040</b>	<b>1,801</b>	<b>936</b>

**REVENUE BUDGET VARIATION ANALYSIS****Appendix C**

Corporate	2014-2015
	£
Original Corporate Budget	3,022,270
Employees	95,160
Premises	115,580
Transport	(1,790)
Supplies & Services	(155,160)
Payments to Third Parties	(588,270)
Support Services	780,420
Income	413,300
Recharges	(695,510)
<b>Revised Corporate Net Budget</b>	<b>2,986,000</b>

Corporate	2015-2016
	£
Original Corporate Budget	3,022,270
Employees	(86,500)
Premises	262,170
Transport	(2,900)
Supplies & Services	(211,960)
Payments to Third Parties	(588,520)
Support Services	256,040
Income	401,460
Recharges	(125,750)
<b>Revised Corporate Net Budget</b>	<b>2,926,310</b>

**REVENUE BUDGET VARIATION ANALYSIS****Appendix C (Cont)**

Environment	2014-2015
	£
Original Environment Budget	7,935,160
Employees	(80,210)
Premises	409,500
Transport	(14,500)
Supplies & Services	128,870
Payments to Third Parties	(85,070)
Support Services	(292,190)
Income	(556,850)
Recharges	580,780
<b>Revised Environment Net Budget</b>	<b>8,025,490</b>

Environment	2015-2016
	£
Original Environment Budget	7,935,160
Employees	(158,920)
Premises	269,950
Transport	23,650
Supplies & Services	(133,870)
Payments to Third Parties	(41,470)
Support Services	(438,680)
Income	(271,500)
Recharges	632,090
<b>Revised Environment Net Budget</b>	<b>7,816,410</b>

**REVENUE BUDGET VARIATION ANALYSIS****Appendix C (Cont)**

Regeneration	2014-2015
	£
Original Regeneration Budget	5,431,300
Employees	930
Premises	(200)
Transport	(11,890)
Supplies & Services	919,946
Payments to Third Parties	(27,300)
Support Services	(660,490)
Income	(946,008)
Recharges	287,040
	<hr/>
Revised Regeneration Net Budget	4,993,328
	<hr/> <hr/>

Regeneration	2015-2016
	£
Original Regeneration Budget	5,431,300
Employees	(343,100)
Premises	(200)
Transport	(13,710)
Supplies & Services	(2,333,914)
Payments to Third Parties	(8,800)
Support Services	(945,020)
Income	2,284,364
Recharges	619,800
	<hr/>
	4,690,720
	<hr/> <hr/>

## CAPITAL PROGRAMME SUMMARY

	Capital Costs					Revenue Costs				
	2014/15	2015/16	2016/17	2017/18	Total over	2014/15	2015/16	2016/17	2017/18	Full
	Revised				Prog Period	Revised				Years
	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000		£,000
<b>Net cost by Service</b>										
Environmental Services	657	492	125	85	1,359	32	85	113	122	126
Corporate Resources	388	1,202			1,590	7	74	94	26	26
Regeneration	3,440	1,659	423	103	5,625	66	186	262	285	290
	<b>4,485</b>	<b>3,353</b>	<b>548</b>	<b>188</b>	<b>8,574</b>	<b>105</b>	<b>345</b>	<b>469</b>	<b>433</b>	<b>442</b>

### Net cost by Status

Committed Schemes	4,460	2,121	508	188	7,277	101	298	371	324	333
Uncommitted Schemes		100			100	2	7	21	31	31
New Schemes	25	1,132	40		1,197	2	40	77	78	78
	<b>4,485</b>	<b>3,353</b>	<b>548</b>	<b>188</b>	<b>8,574</b>	<b>105</b>	<b>345</b>	<b>469</b>	<b>433</b>	<b>442</b>

### Gross cost of schemes analysed by service

Environmental Services	899	682	1,645	1,590	4,816
Corporate Resources	388	1,202			1,590
Regeneration	4,465	3,321	1,175	760	9,721
	<b>5,752</b>	<b>5,205</b>	<b>2,820</b>	<b>2,350</b>	<b>16,127</b>

**CAPITAL PROGRAMME FINANCING STATEMENT****Appendix E**

	2014/15	2015/16	2016/17	2017/18	Total over Programme period
	Revised £'000	£'000	£'000	£'000	£'000
<b>Spending</b>					
<b>Capital Spending</b>					
Total Gross Spend	5,752	5,205	2,820	2,270	16,047
Assumed Slippage	0	0	0	0	0
Capital Grants and Contributions Received	(1,232)	(1,852)	(2,272)	(2,082)	(7,438)
<b>Capital Requirement</b>	<b>4,520</b>	<b>3,353</b>	<b>548</b>	<b>188</b>	<b>8,609</b>
<b>Financing available</b>					
New Capital Receipts in Year	1,272	482	530	2,690	4,974
Bfwd Capital Receipts	0	0	0	350	0
Total	1,272	482	530	3,040	5,324
<b>Finance Used</b>					
Capital Reserve / Revenue/R&R reserve	448	946	368	103	1,865
Capital Receipts used in year from asset sales	1,272	482	180	85	2,019
Capital Receipts from Prior years	0	0	0	0	0
<b>Total Financing available from internal resources</b>	<b>1,720</b>	<b>1,428</b>	<b>548</b>	<b>188</b>	<b>3,884</b>
<b>Remaining Financing Requirement</b>	<b>2,800</b>	<b>1,925</b>	<b>0</b>	<b>0</b>	<b>4,725</b>
<b>Net Interest Cost of the Capital Programme</b>					
Minimum Revenue Provision (MRP) based on Net Capital Financing Requirement over the Programme Period	0	48	92	92	231
<b>Net MRP implication of the Capital Programme</b>	<b>0</b>	<b>2</b>	<b>69</b>	<b>73</b>	<b>144</b>

**Summary: Financial Implications of the Capital Programme:**

<b>Interest &amp; MRP</b>	<b>0</b>	<b>50</b>	<b>161</b>	<b>165</b>	<b>375</b>
<b>Other Revenue Costs / (Savings)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total additional costs</b>	<b>0</b>	<b>50</b>	<b>161</b>	<b>165</b>	<b>375</b>

Government Grant Reserves

Appendix F

Cost Centre	Description	Holding account	Balance b/f 1 April 2014 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2015 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2016 £ 000's
1055	DCE-Revenues Division	X394	(155)	(138)	0	(293)	(35)	0	(328)
1054	New Burdens	X896	(11)	0	0	(11)	0	0	(11)
1945	Getting Hastings Ready	X406	(56)	0	0	(56)	0	0	(56)
1985	Coastal Change Pathfinders	X396	(25)	0	0	(25)	0	0	(25)
1988	FLAG	X407	(12)	(108)	63	(57)	(21)	24	(54)
4137	Land Auction Pilot	X409	(64)	0	22	(42)	0	22	(20)
4138	Preventing Repossessions	X408	(11)	0	11	0	0	0	0
5107	Tobacco control	X368	(14)	0	10	(4)		4	0
6000	Museums & Art Galleries	X083	2	(2)	0	0	0	0	0
6009	Exhibitions museums - K990	X052	(1)	0	0	(1)	0	0	(1)
6301	Parks & Gardens - K990	X096	(71)		6	(65)		65	0
6652	British Heart Foundation Project	X371	(1)	1	0	0	0	0	0
6657	Active Hastings	X094	(128)	(50)	144	(34)	(50)	84	0
6666	PCT play grant	X376	(4)	0	4	0	0	0	0
6667	Play Pathfinder	X375	0	(6)	6	0	0	0	0
6669	Active Women	X377	(18)	0	18	0	0	0	0
6651	Street Games	X065	(41)	(32)	28	(45)	(32)	75	(2)
1927/45	East Sussex Arts Partnership	X036	(5)	0	0	(5)	0	0	(5)
6675	Sports for All	NEW	0	(23)	16	(7)	(29)	31	(5)
6508	Countryside Stewardship	X321	(37)	0	5	(32)	0	5	(27)
<b>Total</b>			<b>(652)</b>	<b>(358)</b>	<b>333</b>	<b>(677)</b>	<b>(167)</b>	<b>310</b>	<b>(534)</b>

## Revenue Budget Forward Plan

## Appendix G

Ref		<u>2014-15</u>	<u>2015-16</u>	<u>Forward Inflation assumption</u>	<u>2016-17</u>	<u>2017-18</u>	
		<u>£000's</u>	<u>£000's</u>		<u>£000's</u>	<u>£000's</u>	
		<u>Revised Budget</u>	<u>Budget</u>		<u>Projection</u>	<u>Projection</u>	
1	<b>Net Service Expenditure</b>	16,005	15,433	2.00%	15,822	16,219	
2	Pension Fund - Employers Contribution Increase				50	50	
3	Election Costs (bi-annually)				70	0	
4	Aquila/ Cavendish House				0	0	
5	IT - add back one year reduction for reprofiling				34	34	
6	Profile of R&R spend				(232)	(232)	
7	Profile of 950th anniversary spend				60	20	
8	Add back govt grant reserve funded items				(95)	(95)	
9	add back on street car parking - use of reserves				(13)	(33)	
10	Aquila House - letting income				(35)	(70)	
11	PIER savings - various				(211)	(217)	
12	PIER -Digital by Design				(235)	(235)	
13	PIER -Grounds Maintenance				(100)	(100)	
14	PIER -Management restructure				(100)	(100)	
15	Local Development Framework				(96)	(96)	
16	Fees and Charges				(60)	(120)	
17	National Insurance (Pensions)				360	360	
18	PIER -Revenues team- Benefit Administration Grant				(70)	(140)	
19	Invest to Save -profile				(664)	(664)	
20	Pebsham Landfill Site income				50	75	
21	Government Grant Funded items				0	(116)	
22	Contingency Provision	97	400		400	400	
23	Interest Payments (net of earnings)	213	170		181	181	
24	Contributions to Capital from grant and reserves	636	636		636	636	
25	Minimum Revenue Provision	488	514		520	520	
26	Contribution to Reserves	1,751	936		860	860	
27	Net Use of Earmarked Reserves	(2,093)	(2,474)		(1,572)	(1,269)	
28	<b>Net Council Expenditure</b>	<b>17,097</b>	<b>15,615</b>		<b>15,560</b>	<b>15,868</b>	
29	Taxbase	23,733	24,281	0.20%	24,330	24,378	
30	Council Tax	1.90%	235.85	240.33	1.90%	244.90	249.55
31	<b>From Collection Fund - Council Tax</b>	(5,597)	(5,835)		(5,958)	(6,084)	
32	<b>From Collection Fund - Business Rates</b>	(3,105)	(3,022)		(3,129)	(3,192)	
33	<b>Revenue Support Grant</b>	(3,886)	(3,657)		(2,970)	(2,231)	
34	<b>Council Tax Freeze Grant</b>	(70)	0		0	0	
35	<b>Efficiency Support Grant</b>	(975)	(102)		0	0	
36	<b>New Homes Bonus</b>	(886)	(1,006)		(1,106)	(1,106)	
37	<b>New Homes bonus return funding</b>	0	(11)				
38	<b>Disabled Facilities Grant</b>	(666)	(666)		(666)	(666)	
39	<b>Housing Benefit Admin Grant</b>	(986)	(800)		(690)	(580)	
40	<b>NNDR (Surplus) / Deficit</b>	63	816		0	0	
41	<b>NNDR Pooling</b>	0	(80)		(82)	(82)	
42	<b>Business Rates Section 31 Grant</b>	(467)	(479)		(479)	(479)	
43	<b>Council Tax Surplus</b>	(100)	(250)		0	0	
44	<b>Contribution To General Fund</b>	<b>(16,676)</b>	<b>(15,093)</b>		<b>(15,080)</b>	<b>(14,420)</b>	
45	<b>Funding Shortfall / (surplus)</b>	<b>421</b>	<b>522</b>		<b>480</b>	<b>1,448</b>	
46	<b>Use of General Reserve</b>	Carry forwards	(709)	(93)			
47	<b>Use of General Reserve</b>	Tfr to / (from)	288	0			
48	<b>Use of Transition Reserve</b>		0	(429)	(480)	(750)	
49	<b>Use of Community Safety Reserve</b>			0	0	(100)	
50	<b>Use of Economic Development Reserve</b>			0	0	(100)	
51	<b>Net Funding Shortfall / (Surplus)</b>	<b>0</b>	<b>(0)</b>		<b>(0)</b>	<b>498</b>	

**RESERVES****Appendix H**

	Balance at 1 April 2014 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2015 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2016 £'000
General Reserve	(7,105)	(288)	759	<b>(6,634)</b>	0	93	<b>(6,541)</b>
Capital Reserve	(1,628)	0	261	<b>(1,367)</b>	0	564	<b>(803)</b>
<b>Earmarked Reserves</b>							
Renewal and Repairs Reserve	(1,853)	(508)	760	<b>(1,601)</b>	(508)	761	<b>(1,349)</b>
Insurance and Risk Management Reserve	(374)	0	20	<b>(354)</b>	0	20	<b>(334)</b>
Information Technology Reserve	(231)	(149)	94	<b>(286)</b>	(179)	309	<b>(156)</b>
On-Street Car Parking Surplus Reserve	(189)	0	135	<b>(54)</b>	0	33	<b>(20)</b>
s106 reserve	(461)	(204)	55	<b>(610)</b>	(50)	84	<b>(576)</b>
VAT reserve	(524)	0	299	<b>(225)</b>	0	0	<b>(225)</b>
Government Grant Reserve	(652)	(358)	333	<b>(677)</b>	(167)	310	<b>(534)</b>
Area Based Grant Reserve	(22)	0	22	<b>0</b>	0	0	<b>0</b>
Monuments in perpetuity	(51)	0	5	<b>(46)</b>	0	5	<b>(41)</b>
Ore Valley Reserve	(302)	0	57	<b>(245)</b>	0	0	<b>(245)</b>
Mortgage reserve (LAMS)	(60)	(32)	0	<b>(92)</b>	(32)	0	<b>(124)</b>
Invest to Save and Efficiency Reserve	(426)	(550)	312	<b>(664)</b>	0	664	<b>(0)</b>
Resilience and Stability Reserve	(600)	0	0	<b>(600)</b>	0	0	<b>(600)</b>
Transition Reserve	(2,222)	0	0	<b>(2,222)</b>	0	429	<b>(1,793)</b>
Redundancy Reserve	(769)	0	117	<b>(652)</b>	0	225	<b>(427)</b>
Community Safety Reserve	(350)	0	0	<b>(350)</b>	0	0	<b>(350)</b>
Economic Development Reserve	(527)	0	48	<b>(479)</b>	0	34	<b>(445)</b>
Land Charges Claim	(140)	0	0	<b>(140)</b>	0	0	<b>(140)</b>
Coastal Communities Grant Reserve	(340)	0	0	<b>(340)</b>	0	340	<b>0</b>
Safer Hastings Partnership Reserve	(66)	0	37	<b>(29)</b>	0	0	<b>(29)</b>
Parks and Gardens Reserves	(10)	0	10	<b>0</b>	0	0	<b>0</b>
Bathing Water Reserve	(63)		63	<b>0</b>	0	0	<b>0</b>
First World War Reserve	(17)	0	9	<b>(8)</b>	0	8	<b>0</b>
	<b>(18,982)</b>	<b>(2,089)</b>	<b>3,397</b>	<b>(17,675)</b>	<b>(936)</b>	<b>3,879</b>	<b>(14,731)</b>

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**EXPENDITURE FUNDED BY USE OF RESERVES**

	2014-15 Original £	2014-15 Revised £	2015-16 Estimate £
<b>General Reserve</b>			
General reserve Saving to/(Use of)	0	288,178	0
Reprofile Local Development Framework	(78,000)	0	(78,000)
Use of general reserve - New Waste Contract	(73,000)	0	0
Carry forwards	(81,600)	(669,290)	0
Image Raising Campaign		(30,000)	(5,000)
Youth Activities		(10,000)	(10,000)
Total transfers **	(232,600)	(709,290)	(93,000)
Transfers between Reserves			
General Reserve to IT Reserve		(50,000)	0
Transfer to Transition Reserve from General Reserve		0	0
	<b>0</b>	<b>(50,000)</b>	<b>0</b>
<b>Capital Reserve</b>			
2016 - 950th Anniversary (£330k in total over 3 years)	(102,500)	(61,800)	(61,400)
Pier -capital			(60,000)
Various Capital Expenditure to be Financed		(129,000)	(373,000)
CPO - Empty Homes Strategy -capital	(149,000)	(70,000)	(70,000)
	<b>(251,500)</b>	<b>(260,800)</b>	<b>(564,400)</b>
<b>Earmarked Reserves</b>			
	2014-15 Original £	2014-15 Revised £	2015-16 Estimate £
<b>VAT reserve</b>			
Castle Capital Scheme	(25,000)	(25,000)	0
Pier -capital	(250,000)	(250,000)	
Older & Younger people	(35,790)	(24,000)	
	<b>(310,790)</b>	<b>(299,000)</b>	<b>0</b>

**RESERVES****Appendix H**

	Cost Centre	£	£	£
<b><u>Economic Development Reserve</u></b>				
Employability		(35,090)	(48,390)	(33,900)
		<u>(35,090)</u>	<u>(48,390)</u>	<u>(33,900)</u>
<b><u>Renewal &amp; Repairs Reserve</u></b>				
(per programme of works - Appendix J)		(448,500)	(707,190)	(624,500)
Capital		0	(30,000)	0
Vehicles		0		(36,000)
Contingency		(100,000)	(22,650)	(100,000)
		<u>(548,500)</u>	<u>(759,840)</u>	<u>(760,500)</u>
<b><u>Transition Reserve</u></b>				
Transfer to General Fund		(337,411)	0	(429,499)
<b><u>Information Technology Reserve</u></b>				
(per programme of works - Appendix I)		(194,000)	(94,200)	(308,745)
Capital		0		
		<u>(194,000)</u>	<u>(94,200)</u>	<u>(308,745)</u>
<b><u>Invest to Save &amp; Efficiency Reserve</u></b>				
Transfer to general Fund		(300,000)	(311,940)	(663,782)
Transfer to Capital Reserve				0
		<u>(300,000)</u>	<u>(311,940)</u>	<u>(663,782)</u>
<b><u>Redundancy Reserve</u></b>				
Transfer to general fund		(225,000)	(117,000)	(225,000)
		<u>(225,000)</u>	<u>(117,000)</u>	<u>(225,000)</u>
<b><u>ABG Reserve</u></b>				
Capital		(22,000)	(22,000)	0
Transfer to general fund		0		
Transfer to general Reserve		0		0
		<u>(22,000)</u>	<u>(22,000)</u>	<u>0</u>
<b><u>Government Grant Reserve</u></b>				
capital				
(further details - Appendix M)	various	(260,000)	(333,000)	(310,000)
		<u>(260,000)</u>	<u>(333,000)</u>	<u>(310,000)</u>
<b><u>Monuments in Perpetuity</u></b>				
capital				
Revenue	3102	(5,000)	(5,000)	(5,000)
		<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,000)</u>
<b><u>s106 Reserve</u></b>				
Capital		0	(11,000)	(40,000)
Revenue	various	(84,100)	(44,100)	(44,100)
		<u>(84,100)</u>	<u>(55,100)</u>	<u>(84,100)</u>
<b><u>On-Street Car Parking Surplus Reserve</u></b>				
Bus Shelter improvements	1501	(25,000)		(33,461)
Public Realm / Carpark Signage	1504	(37,500)	(135,170)	
		<u>(62,500)</u>	<u>(135,170)</u>	<u>(33,461)</u>
<b><u>Risk Management Reserve</u></b>				
Grand Parade Car Park		0		0
MMI scheme of Arrangement				
Risk Management Schemes	5299	(21,270)	(20,000)	(20,000)
		<u>(21,270)</u>	<u>(20,000)</u>	<u>(20,000)</u>
<b><u>Ore Valley Reserve</u></b>				
Ore Valley - Capital			(56,860)	
		<u>0</u>	<u>(56,860)</u>	<u>0</u>
Safer Hastings Partnership Reserve			(37,130)	0
Parks and Gardens Reserves			(10,000)	0
Bathing Water Reserve			(62,500)	0
First World War Reserve			(9,000)	(8,500)
		<u>0</u>	<u>(118,630)</u>	<u>(8,500)</u>
<b><u>Total use of earmarked and capital reserves *</u></b>				
		<u>(2,657,161)</u>	<u>(2,686,930)</u>	<u>(3,446,887)</u>
Revenue use of earmarked reserves		(1,873,750)	(2,093,070)	(2,474,388)
ABG Reserve		(22,000)	(22,000)	0
Capital use of earmarked reserves		(424,000)	(571,860)	(543,000)
Transition Reserve		(337,411)	0	(429,499)
Movement of General Reserve shown on Appendix A		0	288,178	0
Total Expenditure & Transfers (*+**)		<u>(2,889,761)</u>	<u>(3,396,220)</u>	<u>(3,539,887)</u>

**INFORMATION TECHNOLOGY RESERVE**

Appendix I

	2014-15	2014-15	2015-16	2016-17	2017-18
	ORIGINAL	REVISED	ESTIMATE	ESTIMATE	ESTIMATE
	£'000	£'000	£'000	£'000	£'000
<b>OPENING BALANCE :</b>					
BALANCE B/FWD. AT 1 APRIL	231	231	286	156	140
<b>EXPENDITURE :</b>					
CASH RECEIPTING EQUIPMENT & SOFTWARE					
CORPORATE NETWORK					
EXCHANGE EMAIL SERVER SOFTWARE UPGRADE					
AGGRESSO UPGRADE	24	0	24	0	0
GOVCONNECT	3	7	4	4	4
MICROSOFT LICENSING FOR TEST ENVIRONMENT	6	0	19	0	0
RESILIENCE IMPROVMENTS	50	0	50	0	0
ONLINE ENVIRONMENTAL HEALTH LICENSING REGISTERS AND CONSULATATION	0	2	0	0	0
CAPITA INTERNET PAYMENTS AND DIRECT DEBITS	0	22	0	0	0
CASH RECEIPTING SYSTEMS UPGRADE - AIM V9	9	9	0	0	0
ANTI VIRUS	8	0	0	25	0
SCANNING AND ARCHIVING PHASE 2	20	5	20	20	0
KACE SYSTEMS MANAGEMENT SERVER	10	0	0	0	0
EMAIL ARCHIVING	20	0	20	0	0
E-FORMS UPGRADE	0	2	0	0	0
E-PROCUREMENT	10	0	0	0	0
GOOGLE SEARCH SERVICE	5	0	0	0	0
INCREASE STORAGE	30	0	12	0	0
CAVENDISH HOUSE ICT WIRING	0	14	0	0	0
SERVICE REVIEW EFFICIENCY PROJECTS	-8	0	49	66	96
PC HARDWARE AND SOFTWARE	0	0	80	115	115
JD PROJECT MANAGEMENT	0	15	0	0	0
AH REFURBISHMENT	0	18	31	0	0
	<b>187</b>	<b>94</b>	<b>309</b>	<b>230</b>	<b>215</b>
SUB-TOTAL - OTHER	<b>187</b>	<b>94</b>	<b>309</b>	<b>230</b>	<b>215</b>
<b>INCOME :</b>					
CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND	99	99	179	214	214
ADDITIONAL CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND		50			
	<b>99</b>	<b>149</b>	<b>179</b>	<b>214</b>	<b>214</b>
<b>CLOSING BALANCE :</b>					
BALANCE IN-HAND C/FWD. AT 31 MARCH	<b>143</b>	<b>286</b>	<b>156</b>	<b>140</b>	<b>139</b>

**RENEWAL AND REPAIRS RESERVE****APPENDIX J**

2013-14 ACTUAL £		2014-2015 ORIGINAL BUDGET £	2014-2015 REVISED BUDGET £	2015-16 ESTIMATED BUDGET £
<b><u>OPENING BALANCE:</u></b>				
1,700,423	BALANCE BROUGHT FORWARD	1,628,673	1,852,770	1,600,930
<b><u>INCOME:</u></b>				
512,072	CONTRIBUTIONS TO RESERVE - GENERAL	508,000	508,000	508,000
512,072		508,000	508,000	508,000
<b><u>EXPENDITURE:</u></b>				
215,398	PROGRAMMED REPAIRS AND REDECORATIONS	230,500	306,610	301,500
87,328	OTHER REPAIRS & RENEWALS	218,000	400,580	323,000
0	INVEST TO SAVE			
302,725	SUB TOTAL	448,500	707,190	624,500
57,000	CAPITAL EXPENDITURE FUNDED FROM RESERVES	0	30,000	0
0	VEHICLES	0		36,000
0	PROVISION FOR UNEXPECTED ITEMS	100,000	22,650	100,000
359,725		548,500	759,840	760,500
<b><u>CLOSING BALANCE:</u></b>				
1,852,770	BALANCE CARRIED FORWARD	1,588,173	1,600,930	1,348,430

**PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J**

			2014-2015	2014-2015	2015-2016	2016-2017	2017-2018	2018-2019
cost centre	PROPERTY	DESCRIPTION OF WORK	Original Budget inc C/f's	Revised Budget	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
			£	£	£	£	£	£
1151	TOWN HALL	Internal / External redecs	16,000	35,000	4,000	30,000	4,000	4,000
1160	ALL BUILDINGS - ASBESTOS	Asbestos surveys and re-inspections	2,000	2,000	2,000	2,000	2,000	2,000
1160	ALL BUILDINGS - ASBESTOS	Works arising out of asbestos inspections	1,000	1,000	1,000	1,000	1,000	1,000
1160	ALL BUILDINGS - FIRE RISK	Fire risk assessments & works arising	6,000	6,000	3,000	12,000	6,000	6,000
1160	ALL BUILDINGS - AIR CONDITIONING	AC energy efficiency certification (every 3 years)	7,000	7,000	7,000	9,000	7,000	7,000
1160	ALL BUILDINGS - ENERGY CERTIFICATION	Annual Display Energy Certs for major bldgs	1,000	1,000	2,000	1,000	1,000	1,000
1160	ALL BUILDINGS - LEGIONELLA RISK	Automated checks & monitoring inc hygiene a	46,000	36,000	36,000	36,000	36,000	10,000
1160	ALL BUILDINGS - ELECTRICAL TESTING	routine cyclical testing & works arising	7,000	7,000	6,000	6,000	6,000	6,000
1160	ALL BUILDINGS - SAFETY ANCHORS	Annual testing of access safety anchors	2,000	1,640	2,000	2,000	2,000	2,000
1160	ALL BUILDINGS - AUTOMATIC DOORS	Annual maintenance routine	500	440	500	500	500	500
2404	BANK BUILDINGS	External redecs.	0	0	0	6,000	0	0
2201	MICRO UNIT FACTORIES	External redecs	0	0	0	5,000	0	0
2201	FACTORY UNITS	External redecs/roof repairs to empty units	30,000	30,000	29,000	30,000	30,000	30,000
2404	FAIRLIGHT PLACE FARM COTTAGES & F	External redecs.	4,000	4,000	0	0	4,000	4,000
2404	OTHER BUILDINGS (ESTATES MISC.)	Essential upgrades/repairs.	9,000	9,000	9,000	10,000	10,000	10,000
2502	WEST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	0	5,000	12,000	5,000	5,000
2502	EAST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	0	5,000	6,000	5,000	5,000
2602	ST. MARY IN THE CASTLE	Internal / External repairs	10,000	10,000		0	0	0
2640	FALAISE SPORTS CENTRE	External redecorations.	25,000	25,000		0	25,000	0
3102	CREMATORIUM	Internal / External redecorations.	0	0		5,000	0	0
3102	CREMATORIUM - CREMATORS	Rebricking / rehearthng of cremators	20,000	20,000	90,000		20,000	20,000
3102	CEMETERY and PARKS	Path health & safety repairs	29,000	29,000	10,000	25,000	10,000	10,000
5241	FRONT LINE	Concrete health & safety inspection & testing	14,000	14,000	30,000	6,000	6,000	6,000
5241	FRONT LINE	Concrete health & safety repair works	17,000	17,000	25,000	10,000	10,000	10,000
5241	FRONT LINE	Alcoves, seating, bottle alley - repairs/redecs	18,000	18,000	9,000	10,000	9,000	9,000
6000	JOHNS PLACE MUSEUM	Internal redecs.	6,000	6,000				
6005	FISHERMENS MUSEUM	External redecs/stonework pointing	0			2,000		
6100	SUMMERFIELDS SPORTS CENTRE	External redecs	5,000	5,000	4,000	5,000	5,000	5,000
6301	SPORTS PAVILIONS	Int/ext redecs.	13,000	13,000	10,000	10,000	10,000	10,000
6301	ALEXANDRA PARK RAILINGS	Phased railing redecorations	5,000	5,000	5,000	10,000	5,000	5,000
6301	ST. LEONARDS GARDENS	Lodge - re-decorations	5,000	4,530			5,000	5,000
6503	HASTINGS COUNTRY PARK -OPERATION	Int/ext redecs.	0			5,000		
6503	HASTINGS C P - VISITOR CENTRE	Int/ext redecs.	0			1,000		
5257	HASTINGS STATION - FISHING BOAT FE	Repairs / redecs	2,000	0		2,000		
5257	TOWN CENTRE UNDERPASS	Decoration	0		7,000			
	<b>Total of Programmed work</b>		<b>308,500</b>	<b>306,610</b>	<b>301,500</b>	<b>259,500</b>	<b>224,500</b>	<b>173,500</b>

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE			Appendix J (con't)				
cost centre	PROPERTY	DESCRIPTION OF WORK	2014-2015	2014-2015	2015-2016	2016-2017	2017-2018
			Original Budget inc C/f's	Revised Budget	ESTIMATE	ESTIMATE	ESTIMATE
			£	£	£	£	£
1151	TOWN HALL LIGHTNING PROTECTION		20,000	0	20,000	0	0
1151	TOWN HALL	Fire Alarm Replacement	30,000	40,000	0	0	0
1151	TOWN HALL	Lift repair / replacement	60,000	51,000	0	0	0
1300	CARLISLE CP	Redecorations	0		40,000	0	0
1300	UNDERCLIFF/GRAND PARADE CP WALL	Rebuild 50% of low walling	6,500	6,500	0	0	0
2201	THEAKLEN DRIVE ROOFS	Roof re-coating	15,000	15,000	0	50,000	0
2502	EAST HILL LIFT LOWER STATION	Roof replacement	0		18,000	0	0
2510	THE CASTLE	Repair works	4,000	4,000	0	5,000	0
2601	WHITE ROCK THEATRE	General repair contributions	20,000	20,000	20,000	20,000	20,000
2601	WHITE ROCK THEATRE	Automation of stage flying system	0	0	0	100,000	0
2601	WHITE ROCK THEATRE	New Sound system	60,000	60,000	0	0	0
5257	FISHING BOAT AT STATION APPROACH		1,000	1,500	0	0	0
6000	JOHNS PLACE MUSEUM	Repairs, H & S upgrades	0		20,000	0	0
6301	CLIFF REPAIR SURVEY	Sextennial survey	12,000	12,000	0	7,000	0
6301	ST CLEMENTS CHURCH	St Clements Church lantern refurbishment	4,000	4,450	0	0	0
6301	HARMERS RESEVOIR - ALEXANDRA PARK	Essential pipeline work	28,000	28,000	0	0	0
6301	ALEXANDRA PARK DEPOT	Culvert strengthening work	20,000	20,000	0	0	0
6301	HOCKEY PAVILLION, BEXHILL ROAD	Demolition	0		40,000	0	0
6301	TORFIELD POS	Repairs to steps	10,000	8,720	0	0	0
6301	TILEKILN QUEENSWAY FENCING	Replacement of fencing	12,000	12,000	0	0	0
6503	HASTINGS COUNTRY PARK	Barns & walls	14,000	14,000	0	0	0
6503	WALL	Health & safety repairs and repointing	1,000	1,000	0	1,000	0
6503	HASTINGS COUNTRY PARK - MILKING PARLO	Cut back asbestos cement roof sheeting	5,000	5,060	0	0	0
1300	PIER UNDERGROUND CAR PARK	Redecs and gates		20,000	20,000	0	0
2404	STABLE FLAT AT FAIRLIGHT	Re-pointing		0	4,000	0	0
6301	TILEKILN ACCESS ROAD	Improvements		0	12,000	0	0
6301	RECREATIONAL GROUNDS	Emergency lighting upgrade		0	4,000	0	0
6503	COUNTRY PARK	Access for all trail path resurfacing		0	25,000	0	0
6308	BATHING WATER QUALITY			0	50,000	0	0
6100	INDOOR BOWLS CENTRE	DDA works		0	50,000	0	0
1300	SUMMERFIELDS	Car Park Lighting		9,000	0	0	0
1300	PIER UNDERGROUND CARPARK	LED lighting		7,000	0	0	0
2404	FAIRLIGHT PLACE FARM	Roof works and redecs overspend		24,000	0	0	0
1300	VARIOUS	Electric Car charging points		4,300	0	0	0
1300	UNDERCLIFF WALL	wall repair		4,000	0	0	0
1300	GRAND PARADE	Automatic gate at Grand Parade		20,000	0	0	0
6301	HARMERS RESERVIOR	Reservoir Pipeline work		9,050	0	0	0
	<b>Total of Other Work</b>		<b>322,500</b>	<b>400,580</b>	<b>323,000</b>	<b>183,000</b>	<b>20,000</b>

**PIER Outcomes****Appendix K**

	<b>Cost centre</b>	<b>Account</b>	<b><u>2015-16</u></b> £'000	<b><u>2016-17</u></b> £'000	<b><u>2017-18</u></b> £'000
<b>Cross cutting</b>					
Digital by Design			0	(235)	(235)
Management Restructure			(150)	(250)	(250)
			<b>(150)</b>	<b>(485)</b>	<b>(485)</b>
<b>Environmental Services</b>					
			<b><u>2015-16</u></b> £'000	<b><u>2016-17</u></b> £'000	<b><u>2017-18</u></b> £'000
<i>Environmental Health, Waste and Parking</i>					
Environmental Services Administration	1009	D211	(2)	(2)	(2)
Emergency Planning	5223	C300	(1)	(1)	(1)
Environmental Protection	3403	D001	(5)	(5)	(5)
Garden Waste	3411	K120	(27)	(53)	(53)
Recycling officer	1074	A150	0	(30)	(30)
Safer Hastings Partnership	5214	D511	(25)	(25)	(25)
Safer Hastings Partnership	5214	A150	(9)	(9)	(9)
Waste and St.Cleaning	3303 / 5214	D511 / E310	(63)	(63)	(63)
Environmental Services Restructure	Various	A150	(15)	(15)	(15)
Environmental Services, Warden Post	1074	A150	(39)	(39)	(39)
Env. Services Management	1074	A150	(33)	(43)	(43)
Parking Charges	1300	K285	(50)	(50)	(50)
		Total	(269)	(336)	(336)
<i>Amenities, Resorts and Leisure</i>					
Amenities Administration	1071	Various	(10)	(10)	(10)
Decorative Lighting	5236	B120	(10)	(10)	(10)
Naming and Numbering Streets	1502	B020	(2)	(2)	(2)
Public Conveniences	3033	B120 / B300	(10)	(10)	(10)
Play Development	6660	A150	(5)	(5)	(5)
Chalets- 10 more	2514	K120	(8)	(8)	(8)
Chalet Fees	2514	K120	(10)	(10)	(10)
Robsack Contract	6100	D293	(18)	(18)	(18)
St Clements Caves	2512	K120	(5)	(5)	(5)
Grounds maintenance	Various	B025	0	(100)	(100)
Active Hastings	6650	D511	(10)	(10)	(10)
Museums Service	6000	Various	(34)	(34)	(34)
Parks/Rangers	6504	A150	(19)	(19)	(19)
Projects Officer	1070	A150	(40)	(40)	(40)
		Total	(180)	(280)	(280)
			<b>(449)</b>	<b>(616)</b>	<b>(616)</b>

**PIER Outcomes****Appendix K (Cont)****Corporate Resources**

			<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>
			£'000	£'000	£'000
<i>Financial Services</i>					
Fraud Service Transfer to DWP	1058	Various	(82)	(82)	(82)
Fraud Team - joint service	1058	A150	13	13	13
Audit (procurement hub)	1080	D293	5	5	5
Banking	5510	D291	(6)	(6)	(6)
Revenues	1055	A150	(70)	(140)	(210)
Audit - Grant Claim work	1055	D299	(12)	(12)	(12)
Audit - Main Audit work	5510	D299	(14)	(14)	(14)
		Total	(166)	(236)	(306)
<i>Corporate Services</i>					
Policy Team	1024	D323	(5)	(5)	(5)
Legal	1032	Various	(5)	(5)	(5)
Corporate POD Expenses	1090	A501	(11)	(11)	(11)
Corporate POD Expenses	1090	D293	(4)	(4)	(4)
POD/Facilities restructure	1020 /1027	A150	(22)	(40)	(40)
	/1031				
Corporate POD Expenses	1090	D501	(2)	(2)	(2)
Public consultation budget	5513	D293	(3)	(3)	(3)
		Total	(52)	(70)	(70)
			<b>(218)</b>	<b>(306)</b>	<b>(376)</b>
<b>Regeneration Directorate</b>					
			<b>2015-16</b>	<b>2016-17</b>	<b>2017-18</b>
			£'000	£'000	£'000
<i>Marketing and Communications</i>					
Marketing	5725	D511	(12)	(20)	(20)
Civic and Ceremonial	5507	D001/C300	(1)	(8)	(8)
Town Twinning	5720	D511	(3)	(3)	(3)
		Total	(16)	(31)	(31)
<i>Housing and Planning</i>					
Homelessness Prevention/Housing Options Review	4000	Various	0	(35)	(35)
Conservation	1607	A150	(23)	(6)	(6)
Homeless Strategy	4050		(10)	(10)	(10)
		Total	(33)	(51)	(51)
<i>Regeneration and Planning Policy</i>					
Planning Policy	1603	A150	(55)	(55)	(55)
Regeneration Admin	5120	A150	0	(14)	(14)
Community Development & Economic Development	1980/5121/1999	A150	(33)	(72)	(72)
Community Partnership Funding	5120	D511	(31)	(51)	(69)
Youth Council	6006	Various	(12)	(12)	0
		Total	(131)	(204)	(210)
			<b>(180)</b>	<b>(286)</b>	<b>(292)</b>
		Total	<b>(997)</b>	<b>(1,693)</b>	<b>(1,769)</b>

**Hastings Borough Council Efficiencies, Income, and Savings Proposals and Changes  
for 2015/16 and 2016/17 and Equalities Impacts Assessments Summary**

**Cross Cutting**

Activity	Efficiency, Income or Savings Proposals & Changes for 2015/16	Savings		Likelihood of negative impact on equalities Low/Medium/High
		2015/16	2016/17	
Digital by Design	Implementation of Digital by Design Transformation Programme - will review services to streamline processes and introduce automation and customer self-service. Savings from 16/17 will come from supplies and services and staffing which are, as yet unspecified.	0	235,000	<b>Low</b> – the programme is being designed and delivered recognising social exclusion, therefore alternative digital service contact mechanisms will be put into place to make it easier to engage with the council.  Further action proposed: A project work-stream on digital exclusion is included in the programme – this will address the needs of all equality groups and those at risk of digital exclusion.
Management Restructure	Phase1 - deletion of 1 director post and 1 personal assistant post from 1 <sup>st</sup> April 2015 <b>Staffing implications 2 FTE</b>  Phase 2 – further savings £100,000 to be achieved from review of Heads of Service from early 2015/16 <b>Staffing implications TBC</b>	150,000	250,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Environmental Services Administration	Reduction in Books and publications budget	2,000	2,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Emergency Planning	Reduction in travel expenses budget	1,000	1,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Environmental Protection	Reduction in equipment budget, ongoing savings of £5k agreed	5,000	5,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.

Garden Waste	Increase fees by £5 in 2015/16 to £45 and £5 in 2016/17 to £50	27,000	53,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Recycling officer	HBC will continue to provide resources to this priority area for a further year. The Recycling Officer post will be deleted from the start of 2016/17 <b>Staffing implication: 1FTE from 16/17</b>	0	30,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Safer Hastings Partnership	Budget reduced to £50k p.a. following requirements for one off expenditure in 2014/15, and a £13k reduction in HBC's contribution to community safety initiatives	25,000	25,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Safer Hastings Partnership	Reduction of hours of Community Safety Manager from 5 day to 4 day week <b>Staffing implication: 0.2 FTE</b>	9,000	9,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Waste and street cleaning	Reduction in contingency budget, reduction in Together Action budget and waste initiatives.	63,000	63,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Waste and Street Scene Services	Reduction of hours of Waste and Street Scene Services manager post (already implemented in 14/15), with a further review in 16/17 <b>Staffing implication: (0.6 FTE)</b>	33,000	43,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Environmental Services	Deletion of vacant 1 FTE Warden post <b>Staffing implication: 1 FTE</b>	39,000	39,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Environmental Services	Merger and restructure of our core environmental health services to form a more generic, flexible and resilient team. The savings will be achieved by a combination of: <ul style="list-style-type: none"> <li>deleting 3 vacant posts (2 managers &amp; deputy</li> </ul>	15,000	15,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.

	<p>administration manager) to fund an additional 1 FTE field officer and additional 0.5FTE administration officer</p> <ul style="list-style-type: none"> <li>• adding to the responsibilities of other posts and enhancing their grades</li> <li>• creating a budget to buy-in some very specialised environmental protection work</li> </ul> <p style="text-align: center;"><b>Staffing implication: 1.5 FTE</b></p>			
Parking Charges	Increase in off-street council car parks parking charges from April 2015 with no further increase for a period of 24 months. (NB Income does not relate to Foreshore Trust car parks).	50,000	50,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups. This is a 2 year inflationary increase.
Amenities administration	Supplies and services budgets reduced - mileage, stationery etc.	10,000	10,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Decorative Lighting	Electricity savings relating - LED lighting installation and lower volumes	10,000	10,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Naming and Numbering Streets	Reduction in repairs budget	2,000	2,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Public Conveniences	Savings on electric and water bills	10,000	10,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Play Development	Reduction in vacant 0.2FTE (job share arrangement is now one member of staff)	5,000	5,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Chalets	Income from provision of a further 10 chalets on HBC land	8,000	8,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Chalets	Increase fees in line with inflation	10,000	10,000	<b>Low</b> – unlikely to impact disproportionately on

				any equality groups.
Robsack Contract	Cessation of a community use agreement at Robsack School (Sept '14)	18,000	18,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups, and will not impact on community use.
St Clements Caves	Increased royalty income	+ 5,000	+ 5,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Grounds maintenance	Budget to be reduced by £100,000 p.a. by 2016/17 – areas to be determined. Possible staffing implications but unknown at present	0	100,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Active Hastings	Reduction in HBC contribution	10,000	10,000	<b>Medium</b> – there is likely to be a small impact on some equality groups as this project targets people with low levels of physical activity, primarily in deprived communities. The remaining funding will continue to be focussed on the most excluded communities and efforts will continue to obtain additional external funding to compensate.
Museums Service	Closure of Old Town Hall Museum and alternative use sought for the building. Savings are from staffing costs and various premises and supplies costs <b>Staffing implications: equivalent to 1 FTE</b>	34,000	34,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Parks/Rangers	Vacant 0.5 FTE post deleted <b>Staffing implications: (vacant) 0.5 FTE)</b>	19,000	19,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Leisure and Amenities	Project Officer Post is to be deleted. Contract monitoring activity is being absorbed into other	40,000	40,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.

Contracts	teams and no further project work is scheduled. <b>Staffing implications: 1 FTE</b>			
Fraud Investigation	Transfer of Fraud Team to the Department of Work and Pensions (from November 2014) for investigations of Housing Benefit Fraud LESS the additional cost of provision of joint resource with Rother District Council for fraud investigation and referrals.	69,000	69,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Procurement	Contribution to East Sussex Procurement Hub for advice and resources to continue achieving efficiencies from effective procurement	5,000	5,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Banking	Savings made following procurement of a new banking contract	6,000	6,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Revenues	Deletion of 2 posts in each year for the next 3 years following Benefit Administration Grant cut. Posts identified for 15/16 are vacant <b>Staffing implications: 15/16 - 2 FTE 16/17 – 2 FTE</b>	70,000	140,000	<b>Low</b> – efficiencies are continually being implemented to ensure quality service delivery is maintained
Audit	Fees payable to external auditors reduced for both grant claim and core audit fees	12,000 14,000	12,000 14,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Corporate and Democratic Services	Savings on ending software licence.	5,000	5,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Legal	Supplies and services savings	5,000	5,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Corporate POD expenses	10% reduction in corporate training budget	11,000	11,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.

<p>Corporate POD expenses</p>	<p>Reduced use of occupational health service</p>	<p>4,000</p>	<p>4,000</p>	<p><b>Low</b> – unlikely to impact disproportionately on any equality groups.</p>
<p>People and Business Support</p>	<p>Re-structure to address changing needs in business support staffing levels and skill set requirements.</p> <ul style="list-style-type: none"> <li>The restructure will be achieved through a combination of post deletion, reduction in hours of a post-holder and creation of new posts with changed responsibilities. This restructure will potentially involve: voluntary severance, compulsory redundancy, redeployment and competitive interviews for new roles: Delete: 1 x Senior HR Officer (0.5FTE) 3 x Support Service Co-ordinators posts (2.2 FTE) 1 x Business Support Assistant (0.4 FTE) 1 x Administration officer (0.5FTE) (reduced hours request met in 14/15) Create: 1 FTE Senior Administrator (Projects) 1 FTE Administration officer 3 x Administration Assistants (2.4 FTE)</li> <li>The restructure will create savings and a net gain in staffing levels to provide support for services for 2015/16.</li> <li>It is expected that following the business transformation project, the team can be reduced by 1 FTE in 2016/17. <b>Staffing implications: 2015/16 - Net increase + 0.7 FTE</b> <b>2016/17 – 1 FTE reduction</b></li> </ul>	<p>22,000</p>	<p>40,000</p>	<p><b>Low</b> – unlikely to impact disproportionately on any equality groups.</p>

Corporate POD expenses	Ending of Stonewall Diversity Champion accreditation – following 3 years of focus, actions have been undertaken, learning has been embedded and further work can be continued independently.	2,000	2,000	<b>Low</b> - Taking part in the Stonewall Workplace Equality Index over the last 3 years has been an effective way to measure our organisational efforts to tackle discrimination and create an inclusive workplace for lesbian, gay and bisexual employees. We will continue to refer to Stonewall for guidance and good practice.
Public Consultation Budget	Greater use of on-line tools such as Survey Monkey has reduced the costs associated with corporate consultation surveys.	3,000	3,000	<b>Low</b> – actions are taken to supplement on-line surveys with non-digital methods to avoid digital exclusion
Marketing	Reduce funding to £10k for the final Chess Congress in 2015/16, and end future years funding, plus £2,000 of supplies and services budget reductions.	12,000	20,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Civic and ceremonial	Reduction in mayoral expenses e.g. car hire, and new sponsorship arrangement for mayoral car.	1,000	8,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Town Twinning	Twinning budget reduced, remaining budget used to support Hastings, Sierra Leone Friendship Link activity.	3,000	3,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Housing Options	1 x Housing Options Team Leader post to be deleted in 16/17 following the implementation of Housing Options Review action plan <b>Staffing implications: 1FTE</b>	0	35,000	<b>Low</b> – the customer care and case officer work undertaken will be improved by the implementation of the review recommendations.
Conservation	Conservation Manager post to be deleted from 2016/17 after completion of grant funded projects.	23,000	6,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.

	Supplies and services reduction in 2015/16 <b>Staffing implications: 2016/17 1FTE</b>			
Homelessness Strategy	Redundancy provision in budget removed	10,000	10,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Planning Policy	Following the retirement of the Strategic Planning Manager in March 2015, a mini re-structure will delete the post and by a process of competitive interview will appoint a new Planning Policy Manager post from within existing team. <b>Staffing implications 1 FTE</b>	55,000	55,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Regeneration administration  Community Development & Economic Development	Restructure of teams Delete: 1 x FTE Regeneration Manager, 1 FTE Senior Compliance Officer, 1 x 0.6FTE Compliance Officer, 1 FTE Priority Area Regeneration Officer (vacant), 1FTE Community Cohesion Officer, 1FTE Youth and Seniors Participation Officer, 0.4 FTE Monitoring Officer. (6 FTE)  Create new posts: 1 FTE x Cultural Development Support Officer (for 15/16), 1 FTE x Community Cohesion & Support Officer, 1 FTE Compliance Officer, 1 x External Funding Officer, 1 FTE Project Officer (5 FTE) It is envisaged that all of the new posts will be taken up by existing regeneration staff. <b>Staffing implications: 15/16 - 1 FTE 16/17 – 1 FTE</b>	33,000	14,000 72,000	<b>Medium</b> - may impact on groups working with equality groups. The resources available to support this activity will be reduced, but the council will look to focus remaining resources on groups/communities that are most vulnerable or at risk of exclusion.
External funding	Following the ending of external funding the following posts will be deleted: 1 x 0.6FTE FLAG administrator (June '15)	0	0	<b>Low</b> – unlikely to impact disproportionately on any equality groups.

	1 FTE x SUCCESS Project Officer (May '15) 0.5 FTE x SUCCESS administrator (May '15), 0.6FTE x Monitoring Officer (June '15) <b>Staffing implications: 15/16 – 2.7 FTE</b>			
Community Partnership Funding	<ul style="list-style-type: none"> <li>Reduce the budget available to commission activity from the voluntary and community sector in line with the Council's own revenue spending power reduction as calculated by Government.</li> <li>Cease the small grants element of CPF</li> </ul>	21,000 10,000	41,000 10,000	<b>Medium</b> - may impact adversely/ disproportionately on groups working with equality groups - see full explanation below*
Youth Council	Use of prior years' surpluses to fund activity	12,000	12,000	<b>Low</b> – no impact on activity level funded by this budget.

\*The Council is committed to minimising the impact of the budget cuts on the provision of services supported by its CPF programme and has set an indicative budget level taking into account the overall in the Council's revenue spending power (as calculated by the government). The proposed allocations (agreed in Dec 2014) are based on the indicative CPF budget for the next two years and the outcome of a rigorous evaluation to determine which applications for grant most closely meet the Council's priorities and offer the best value for money. The priorities for support in the 2015 – 2017 programme are: job creation / employment, advice services, safer communities, active involvement of residents and digital inclusion. The DWP has also provisionally agreed to contribute up to £47,850 per annum towards the programme. The allocations continue to ensure that some of the most vulnerable and economically disadvantaged groups in our town can continue to be assisted.

**Land and Property Disposal Programme**

**Estimated  
Receipts**

**2014/15**

Redgeland Rise  
Old Toilet Block Rock a Nore  
Bridge café  
Little Warren Cottage  
210 Harold Road  
Priory Square  
Less cost of disposal  
Sale of Ex Council Houses

**£ 1,272,080**

**2015/16**

Land at Summerfields  
Old Town Museum (disposal by sale or lease)  
Less cost of disposal  
Sale of Ex Council Houses

**£ 482,000**

**2016/17**

Mayfield E  
Robsack A  
Less cost of disposal  
Sale of Ex Council Houses

**£ 530,000**

**2017/18**

Upper Wilting Farm  
Harrow Lane Playing Fields  
Land at Bexhill Road  
Land at Sandrock  
Less cost of disposal  
Sale of Ex Council Houses

**£ 2,770,000**

**Off Street Pay & Display Parking Charges – 2015 / 2016**

**Appendix M**

Parking Place	Current Charges				Parking Place	Proposed Charges			
	1 Nov. – 31-Mar		1 April – 31-Oct			1 Nov. - 31-Mar		1 April – 31-Oct	
Castle Hill Road Pelham Place	1	£1.20	1	£1.40	Castle Hill Road Pelham Place	1	<b>£1.30</b>	1	<b>£1.50</b>
	2	£2.40	2	£2.80		2	<b>£2.60</b>	2	<b>£3.00</b>
	3	£3.30	3	£3.90		3	<b>£3.50</b>	3	<b>£4.10</b>
	5	£5.50	5	£6.00		5	<b>£5.80</b>	5	<b>£6.30</b>
	10	£6.50	10	£7.00		10	<b>£6.90</b>	10	<b>£7.40</b>
	24	£7.00	24	£8.00		24	<b>£7.40</b>	24	<b>£8.40</b>
Rock a Nore Road	1	£1.00	1	£1.40	Rock a Nore Road	1	<b>£1.10</b>	1	<b>£1.50</b>
	2	£2.00	2	£2.80		2	<b>£2.10</b>	2	<b>£3.00</b>
	3	£3.00	3	£4.00		3	<b>£3.20</b>	3	<b>£4.20</b>
	5	£3.00	5	£6.00		5	<b>£3.20</b>	5	<b>£6.30</b>
	10	£3.00	10	£7.00		10	<b>£3.20</b>	10	<b>£7.40</b>
	24	£3.00	24	£8.00		24	<b>£3.20</b>	24	<b>£8.40</b>
Marina	1	£0.90	1	£1.00	Marina	1	<b>£1.00</b>	1	<b>£1.10</b>
	2	£1.40	2	£1.50		2	<b>£1.50</b>	2	<b>£1.60</b>
	3	£2.00	3	£2.20		3	<b>£2.10</b>	3	<b>£2.40</b>
	5	£3.00	5	£3.00		5	<b>£3.20</b>	5	<b>£3.20</b>
	10	£4.50	10	£4.50		10	<b>£4.80</b>	10	<b>£4.80</b>
	24	£5.50	24	£5.50		24	<b>£5.80</b>	24	<b>£5.80</b>
Priory Street m/s Carlisle Parade	1	£1.10	1	£1.10	Priory Street m/s Carlisle Parade	1	<b>£1.20</b>	1	<b>£1.20</b>
	2	£1.80	2	£1.80		2	<b>£1.90</b>	2	<b>£1.90</b>
	3	£2.30	3	£2.30		3	<b>£2.50</b>	3	<b>£2.50</b>
	5	£3.50	5	£3.50		5	<b>£3.70</b>	5	<b>£3.70</b>
	10	£5.50	10	£6.00		10	<b>£5.80</b>	10	<b>£6.50</b>
	24	£7.00	24	£7.00		24	<b>£7.40</b>	24	<b>£7.40</b>
Cornwallis Street	1	£1.10	1	£1.10	Cornwallis Street	1	<b>£1.20</b>	1	<b>£1.20</b>
	2	£1.80	2	£1.80		2	<b>£1.90</b>	2	<b>£1.90</b>
	3	£2.50	3	£2.50		3	<b>£2.50</b>	3	<b>£2.50</b>
	4	£3.40	4	£3.40		4	<b>£3.60</b>	4	<b>£3.60</b>
Pier Underground St Margaret's Rd	1	£0.50	1	£0.50	Pier Underground St Margaret's Rd	1	<b>£0.60</b>	1	<b>£0.60</b>
	2	£0.70	2	£0.70		2	<b>£0.80</b>	2	<b>£0.80</b>
	3	£1.00	3	£1.00		3	<b>£1.10</b>	3	<b>£1.10</b>
	5	£1.50	5	£1.50		5	<b>£1.60</b>	5	<b>£1.60</b>
	10	£2.00	10	£2.00		10	<b>£2.10</b>	10	<b>£2.10</b>
	24	£2.20	24	£2.20		24	<b>£2.40</b>	24	<b>£2.40</b>
Crystal Square	1	£0.50	1	£0.50	Crystal Square	1	<b>£0.60</b>	1	<b>£0.60</b>
	2	£1.00	2	£1.00		2	<b>£1.10</b>	2	<b>£1.10</b>
	3	£1.50	3	£1.50		3	<b>£1.60</b>	3	<b>£1.60</b>
	4	£2.00	4	£2.00		4	<b>£2.10</b>	4	<b>£2.10</b>
Falaise Road Falaise Hall Summerfields	1	£0.20	1	£0.20	Falaise Road Falaise Hall Summerfields	1	£0.20	1	£0.20
	2	£0.40	2	£0.40		2	£0.40	2	£0.40
	3	£0.50	3	£0.50		3	£0.50	3	£0.50
	4	£0.80	4	£0.80		4	£0.80	4	£0.80
The Bourne	1	£1.20	1	£1.30	The Bourne	1	<b>£1.30</b>	1	<b>£1.40</b>
	2	£2.40	2	£2.60		2	<b>£2.60</b>	2	<b>£2.80</b>
	3	£3.30	3	£3.80		3	<b>£3.50</b>	3	<b>£4.00</b>
	5	£5.50	5	£5.50		5	<b>£5.80</b>	5	<b>£5.80</b>
	10	£6.50	10	£7.00		10	<b>£6.90</b>	10	<b>£7.40</b>
	24	£7.00	24	£8.00		24	<b>£7.40</b>	24	<b>£8.40</b>

5% increase rounded up to the nearest 10p. No increase in Sports centre car parks

## Appendix M (Cont)

### Off Street Parking Season Permit Charges 2015/16

Hastings Borough Council Season Permits

<b>Type</b>	<b>Current Charge</b>	<b>Proposed Charge</b>
Annual Season	£640.00	<b>£675.00</b>
Quarterly Season	£185.00	<b>£195.00</b>
Monthly Season	£67.00	<b>£70.00</b>
Weekly Season	£23.00	<b>£25.00</b>
Carlisle Parade Underground Car Park Motorcycle bay	£50.00	<b>£52.00</b>
Reserved Space Annual Only	£825.00	<b>£870.00</b>
Russell Street Reserved Spaces Annual Only	£640.00	<b>£675.00</b>
Restricted Zone Annual	£415.00	<b>£440.00</b>
Restricted Zone Quarterly	£125.00	<b>£135.00</b>
Restricted Zone Monthly	£41.00	<b>£45.00</b>
Bourne, High Street and Grand Parade Residents Annual	£330.00	<b>£350.00</b>
Bourne, High Street and Grand Parade Residents Quarterly	£105.00	<b>£110.00</b>
Grand Parade Motorcycle Permit	50% of car permit rate	50% of car permit rate
Priory Street Restricted Zone Motorcycle Permit	25% of car permit rate	25% of car permit rate
Country Park Annual	£25.00	<b>£25.00</b>

**Council Tax – Overall**

**The Council is recommended to resolve as follows:**

- 1 It be noted that on 5 January 2015 the Council calculated the Council Tax Base 2015/16 for the whole Council area as 24,281 [Item T in the formula is Section 31B of the Local Government Finance Act 1992, as amended (the “Act”)]
- 2 Calculate that the Council Tax requirement for the Council’s own purposes for 2015/16 is 5,835,486
- 3 That the following amounts be calculated for the year 2015/16 in accordance with Sections 31 to 36 of the Act:
  - (a) 98,248,260 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils
  - (b) 92,412,774 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act
  - (c) 5,835,486 Being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council in accordance with Section 31A(4) of the Act as its Council Tax requirement for the year. (Item R in the formula in Section 31B of the Act)
  - (d) 240.33 Being the amount at 3(c) above (Item R), all divided by Item T (1(a) above), calculated by the Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year
  - (e) £0 Being the aggregate amount of all special items (Parish precepts) referred to in Section 34(1) of the Act
  - (f) 240.33 Being the amount at 3(d) above less the result given by dividing the amount at 3(e) above by Item T (1(a) above), calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept relates

## Appendix N (cont)

4. To note that the County Council, the Police and Crime Commissioner and the Fire Authority have issued precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992 for each category of dwellings in the Council's area as indicated in the table below.
5. That the Council, in accordance with Sections 30 and 36 of the Local Government Finance Act 1992, hereby sets the aggregate amounts shown in the tables below as the amounts of Council Tax for 2015/16 for each part of its area and for each of the categories of dwellings.

	Valuation Bands							
	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
Hastings Borough Council	160.22	186.92	213.63	240.33	293.74	347.14	400.55	480.66
East Sussex County Council	802.62	936.39	1070.16	1203.93	1471.47	1739.01	2006.55	2407.86
East Sussex Fire Authority	56.71	66.17	75.62	85.07	103.97	122.88	141.78	170.14
Police and Crime Commissioner	95.94	111.93	127.92	143.91	175.89	207.87	239.85	287.82
Aggregate of Council Tax Requirements	1,115.49	1,301.41	1,487.33	1,673.24	2,045.07	2,416.90	2,788.73	3,346.48

6. The Council's basic amount of Council Tax for 2015/16 is not excessive as determined in accordance with principles approved under Section 52ZB Local Government Finance Act 1992. To be deemed excessive the Borough's Council Tax would need to be increased by more than 2% in 2015/16.

**Agenda Item No:**

**Report to:** Budget Cabinet

**Date of Meeting:** 16 February 2015

**Report Title:** Extension of Coastal Space Project 2015-2018

**Report By:** Andrew Palmer  
Head of Housing and Development

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**Purpose of Report**

**To advise of the proposed extension of the Coastal Space project for the period 2015-2018 and recommend increasing the Council's investment in the scheme**

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**Recommendation(s)**

**That the Council approves a grant of £875,000 to AmicusHorizon in respect of a second phase of the Coastal Space project covering the period 2015-2018**

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**Reasons for Recommendations**

The Coastal Space project was part funded through the Homes & Community Agency NAHP funding programme 2011-15. Funding has now been secured by AmicusHorizon through the NAHP 2015-18 programme to extend the project, subject to the further investment of the Council.

Increasing the Council's overall investment in the project will secure a total investment packaged of £5.4 million for the second phase of the Coastal Space project over the period 2015-18. This will deliver 30 additional homes and increase the total number of properties improved through the scheme to 68, together with a range of associated economic and community benefits.

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**Introduction**

1. At Budget Cabinet 18<sup>th</sup> February 2013 the Council agreed to invest £1.220m in a proposed AmicusHorizon housing acquisition and improvement scheme in Central St Leonards as part of the Council's continuing regeneration plans for the area.

2. The Council further agreed to make a loan to the association of £2.400m repayable in instalments over 30 years.
3. The Councils funding secured a total investment programme of £6.282m over the period of the 2011-15 NAHP programme and enabled the Council to continue targeted regeneration activity in the St Leonards the area that risked ending with the abolition of regional government programmes and the major reductions in central government spending, total financing was proposed as follows:
  - £2.400m loan from HBC to AmicusHorizon
  - £1.200m investment from HBC
  - £1.400m grant funding from the Homes & Community Agency
  - £1.200m Investment from AmicusHorizon
4. A 2 year investment programme agreed with the HCA and AmicusHorizon was intended to deliver 51 homes over the period 2013/14 and 2014/15.
5. Accompanying the programme was a range of complementary housing action including the additional licensing of HMOs, the further extension of renewal areas designation until Nov 2018, and dedicated, and proactive inspection and enforcement programmes carried out by the housing renewal and planning enforcement teams (Grotbusting).
6. The programme was also to be mutually supportive in terms of the Councils wider economic and regeneration objectives, providing opportunities for learning, skills and employment as well as an opportunity to promote community engagement and pride in St Leonards.

## Progress to Date

7. It is anticipated that a total of 38 homes will have been delivered by March 2015. This is 13 short of the total anticipated at the outset, but a significant achievement given the short lead in time for the project. Scheme funding was not finally put in place until midway through the 2011-15 HCA funding programme
8. The main barriers to delivery relate to the difficulty of acquiring whole properties in multiple ownership within the 7 streets area of St Leonards, the unrealistic value some vendors attach to their properties, the cost of renovations and the complexity of acquiring property through compulsory purchase.
9. Key to the success of the project has been the programme of accompanying enforcement activity. This compliments the purchase and improvement programme by targeting the worst landlords in the area. The enforcement programme is supported by a dedicated officer, employed by HBC and partly funded via the Coastal Space project.

10. A notable success has been the successful compulsory purchase of the former nursing home at 41 Carisbrooke Road which for many years remained an empty and semi derelict eyesore that was a focus for antisocial behaviour. This property has now been fully renovated and is providing 11 good quality self-contained affordable flats for local people. The building is a focal point in the areas and its completion has clearly demonstrated the value of scheme. A full breakdown of the 2011-15 purchase programme is attached at appendix A.
11. In addition to the above, 5 units were delivered by Local Space Housing Association at 34 Kenilworth Road as part of the original pilot project. The pilot also included reimbursement of the Council's costs for the cost of compulsory purchase of 41 Carisbrooke Road, the nursing home was subsequently sold to AmicusHorizon as the successors to the project.
12. The Council was also successful in its support for a HCA funded empty homes leasing scheme for 2011-2015 taken forward by the YMCA. To date 65 properties have been leased By the YMCA with a further 20 predicted by year end. This is against an original target of 50. The Association has successfully bid to the HCA for a further programme of funding over the period 2015-18. This further scheme will enable them to lease 40 more homes in Hastings and confirms their longer term commitment to the town.
13. The 2011-15 Coastal Space programme also directly supports a dedicated Community Development Officer whose role is to promote the training and employment opportunities that are on offer to local residents, as well as signposting tenants and local residents to other services that can provide advice and support.
14. Coastal Space project partners include the Police Authority, who have undertaken a door to door survey of the area to measure residents' concerns in relation to ASB and criminal activity. The Gensing & Central St Leonards Community Forum, who provide a sounding board for a wider group of residents and people working locally, East Sussex County Council, the HCA; and St Leonards Town Team.
15. A Project Board chaired by the Leader of the Council, and with senior representation from all the key partners meets quarterly to oversee the project and an operations group meets on a monthly basis to manage and monitor progress with acquisitions, refurbishment works and community engagement initiatives.
16. A list of the key performance indicators for the 2011-15 programme is available on request. Highlights including the following:
  - Target 25 enforcement inspections per month, tackling HHSRS issues. So far we have achieved 495 inspections, averaging 38 per month

- Target 50 local residents per quarter engaged on skills and learning projects. So far we've had 344 individuals engaged, averaging 86 per quarter
- Target 50% of site staff (for refurbishments) within 10 miles of Central St Leonards. So far, we have averaged 71%
- Target 100% properties let to households working more than 16 hrs per week or in full time training. So far, we have achieved 100%
- Target average score of 8.5 out of 10 satisfaction with new home for new residents. So far, we have scored an average of 9.7

## Coastal Space Phase 2

17. With slightly reduced housing outputs now anticipated by March 2015, total scheme costs and therefore the Council's financial contribution will reduce accordingly. Based upon 38 units being provided under the 2011-15 programme the Council loan funding will reduce from £2.400m to £1.788m and investment reduce from £1.200m to £0.909m.
18. However consideration has been given to how best to extend the project in future years. With the Council's support, AmicusHorizon have successfully bid and secured funding for a further 30 unit scheme under the Homes & Community Agency National Affordable Housing programme (NAHP) 2015-18. If this second phase proceeds, then together with 38 homes in phase 1 the Coastal Space project would deliver a total of 68 fully renovated homes. Subject to the necessary further investment from HBC, the finances would be in place to start delivering this second phase of regeneration immediately.
19. It is proposed that a second scheme would be funded similarly to the first, but modified in two significant ways.
20. Housing Associations are now able to secure borrowing at much more competitive levels than were available in the financial markets in 2013 when the original scheme finances were put together. It is no longer necessary therefore for AmicusHorizon to rely on borrowing from the Council via the Public Works Loan Board. The scheme financing model assumes the Council's future financial contribution would be in the form of investment finance only.
21. The Homes & Community Agency have acknowledged the difficulty of bringing forward purchase and repair type projects given the significant investment required to renovate older properties and low grant rates that normally apply to HCA funding programmes. The HCA have therefore confirmed that they will pay a higher grant rate per unit than they previously applied.
22. Total scheme costs for a 30 units scheme to be completed by March 2018 would be £5.400m and funded as follows:

- £1.000m investment from AmicusHorizon
- £2.325m finance raised by AH in borrowing
- £1.200m grant funding from the HCA
- £0.875m investment from the Council

23. There is a current commitment within the Council's capital programme of £1.2m investment towards the Coastal Space project. If the projected underspend in the budget of £311k on the first phase of the Coastal Space Project were to be rolled forward into a 2015 -18 programme, then the net additional investment required from the Council to deliver the 68 unit programme would be £564k. This investment would be secured as in phase 1 by equal shares in the ownership of each property after a 30 year term.

24. In order to ensure successful delivery of the project adjustments are also proposed in terms of the scope of the scheme.

25. The current scheme is very narrowly targeted at the 7 streets area within St Leonards. This has been necessary in order to achieve the step change required in the area. However, whilst problem properties still exist and they would be pursued if a second phase proceeds, there are encouraging signs that phase 1 investment in the area is paying dividends. There is a noticeable improvement in the appearance of a number of buildings in key streets and increasingly it is becoming more difficult to acquire homes given the competition from other potential buyers.

26. At the same time there are properties elsewhere within the central St. Leonards renewal area and other hotspots close by, where problematic buildings continue to cast a significant blight on neighbourhoods. It is proposed therefore, that whilst maintaining a focus on the 7 streets and the wider central St Leonards renewal area, AmicusHorizon are given the scope to acquire property in neighbouring areas where this will help tackle significant dereliction or blight, subject to the prior agreement of HBC.

27. It is further proposed that new build solutions, particularly where derelict ground might be an issue, should not be precluded within the renewal area where its redevelopment would aid regeneration.

28. In most other respects phase 2 would replicate the first phase and would be based upon the same funding criteria and conditions.

In summary these are:

- The targeted acquisition/improvement and conversion of whole buildings where possible. Consideration will be given to the further purchase of units where AmicusHorizon already own freehold or leasehold interests or where partners jointly agree it would be strategically beneficial to do so.
- The creation of family sized units (2 bedroom or above) where possible. Whilst acknowledging that the internal layouts of some HMOs, particularly in Central St Leonards will not always lend themselves to such conversions and it may not always be cost effective to convert to larger units.
- Levels of investment in the stock that ensure that property acquired is brought up to a decent standard and maintainable in the longer term. This will be assisted by more generous grant rates applicable to the 2015-18 programme
- Continuing long-term investment in management and maintenance of the properties that ensure their continued good condition.
- Procurement of works by the Association through tender or via a framework agreement, with opportunities for local building companies to pitch for work.
- The employment of a dedicated project manager to oversee the project and liaise with partners to ensure smooth delivery of the programme.
- The continuation of a dedicated and proactive approach to enforcement in the area to support the project. This would include a commitment by AmicusHorizon to part fund a 3 year post to accompany the programme. AmicusHorizon have confirmed an equal level of match funding within their overall scheme costings.
- Rents that are affordable and set at no more than 80% of open market rents, capped at Local Housing Allowance rates, and in line with local Registered Provider rent policy.
- Formal Nomination Agreements between AmicusHorizon and HBC.
- Assurances that 100% lettings will go to those registered with the Council via the Homemove choice based lettings scheme.
- An agreed local lettings plan that prioritises working households and promotes active citizenship.
- The continued Implementation of a tenant support strategy encompassing opportunities for training, volunteering and employment aimed at supporting the wider regeneration of the area.
- The promotion of community engagement and enterprise, including a dedicated community enterprise worker who will coordinate activity around learning and employment support workshops.

- The maximisation of trainee opportunities and apprenticeships with works contractors. Other businesses involved in the project are expected to play their part, for example by providing work place learning opportunities through legal and conveyance work and developing career pathways within a Sussex Coast College project.

### **Wider implications of the scheme.**

29. Phase 1 of the scheme has attracted considerable interest and praise in terms of its innovative funding model and general approach to tackling dysfunctional private rented housing. Hastings Borough Councils overall approach to housing led regeneration has been widely endorsed and the Council has used the experience gained from the project to play a leading role in bringing together other coastal towns in developing more extensive models of intervention aimed at improving the overall economic position of coastal communities in the South East.
30. The Council made a successful submission to the SELEP in July 2014 on behalf of several coastal communities, including Tendring and Thanet, for a 'Housing Ask' of central government to be included in the South East Growth Plan that made the case for estimated £75m to be invested in coastal housing markets over the period to 2021.
31. An initial investment proposal totalling £10m across the 3 authority areas has been worked up as a two year programme and submitted under Round 2 of the Local Growth Fund Round as a LEP priority. This will form the basis of further discussion with central government and provide the basis for any future bids for available funding that might be accessed by the LEP over the growth plan period. Should the current or any future bids be successful, it would allow for the Coastal Space scheme to be further extended as well as providing access to range of other financial benefits including for example loan finance for owners wishing to return empty homes to use.

### **Financial Matters**

32. The Councils additional investment of £564k will be made under Section 435 of the Housing Act 1985 and as with phase 1 would not be repayable in the short term. At the end of a 30 year period, the units would be sold or retained as a shared asset between the parties, with any capital or revenue realised being shared equally. The Association would also have an option whereby they could elect to repay the Council the full amount of the loan, including any interest that would have accrued, under similar terms to those agreed previously.
33. Risks associated with fluctuations in void loss, future management & maintenance costs etc. would all be borne solely by the Association, giving the Council a clear understanding of its financial commitment at the outset.

34. Should the Council borrow this money the further £564,000 investment would result in an additional annual cost to the Council of £41,360 p.a. in terms of interest payable and the minimum revenue provision requirements (based on an interest rate of 4% and a loan of 30 years). The best funding mechanism e.g. use of capital receipts, reserves, grant or borrowing will be determined as part of the normal budget and closedown processes. It is realistic to assume that this money may be recovered at the end of the loan period, either through a share in the enhanced value of the assets acquired or through direct repayment of the investment, with interest, by the AmicusHorizon.
35. Total projected investment in the scheme would rise from £2,697,000 (investment and lending in Phase 1) to £3,261,262 (investment only Phase 2).

## Legal Matters

36. The Council and AmicusHorizon would enter into a new or revised funding agreement on similar terms to those previously agreed under phase 1 of the project. The Council investment would be secured through a charge on each property acquired by Amicus Horizon.

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## Wards Affected

Ashdown, Baird, Braybrooke, Castle, Central St. Leonards, Conquest, Gensing, Hollington, Maze Hill, Old Hastings, Ore, Silverhill, St. Helens, Tressell, West St. Leonards, Wishing Tree

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## Area(s) Affected

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## Policy Implications

Please identify if this report contains any implications for the following:

Equalities and Community Cohesiveness	Yes
Crime and Fear of Crime (Section 17)	Yes
Risk Management	Yes
Environmental Issues	Yes
Economic/Financial Implications	Yes
Human Rights Act	No
Organisational Consequences	Yes
Local People's Views	Yes

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## Background Information

Budget Cabinet 18<sup>th</sup> February 2013

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## Officer to Contact

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**Current programme (2013-15)**

<b>Address</b>	<b>No. units</b>	<b>Comment</b>	<b>Expected Completion</b>	<b>Actual Completion</b>
24/25 Stockleigh Road	7	Completed scheme		31/1/14
17 Carisbrooke Road	5	Completed scheme		16/5/14
41 Carisbrooke Road	11	On site	27/2/15	
61 Western Road	3	Completed scheme		22/10/14
14 Carisbrooke Road	2	On site	27/2/15	
14a Stockleigh Road	1	On site	27/2/15	
28 Carisbrooke Road	5	On site	13/3/15	
11 St Margarets Terrace	4	On site	20/3/15	
<b>Total</b>	<b>38</b>			

## CORPORATE RESOURCES

Appendix Q

Reference NO.	2013-14 ACTUAL	SERVICE	2014-15		2015-16
			ORIGINAL BUDGET	REVISED BUDGET	ESTIMATED OUTTURN
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
CR1	188,674	1023 - Director of Corporate Resources	197,700	192,610	<b>193,410</b>
CR2	675,207	1024 / 1031 - Corp. Policy, Partnerships and Performance	706,020	719,950	<b>710,070</b>
CR3	350,748	1022 - Estates Services	353,650	355,540	<b>348,360</b>
CR4	384,203	1032 - Legal Services	406,890	368,300	<b>382,170</b>
CR5	298,302	1051 / 1058 - Audit and Investigations Services	302,060	260,550	<b>220,260</b>
CR6	769,203	1052 - Accountancy Services	758,560	821,310	<b>768,130</b>
CR7	2,504,800	1054 / 1055 - Revenues Services	2,584,150	3,018,010	<b>2,909,980</b>
		1020 / 1027 - Personnel and Organisational Development and			
		Business Support	704,090	681,860	<b>669,840</b>
CR8	716,664				
CR9	204,003	1090 - Corporate Personnel Expenses	202,770	189,400	<b>170,330</b>
CR10	976,935	5712 / 5717 - Contact Centres	1,028,090	1,057,550	<b>1,061,210</b>
CR11	0	1085 - Digital by Design	0	155,260	<b>178,010</b>
CR12	187,461	1151 - Admin Buildings - Town Hall	230,760	248,430	<b>146,290</b>
CR13	640,375	1157 - Admin Buildings - Aquila House	744,610	740,980	<b>740,250</b>
CR14	100,212	1160 - Admin Buildings - General Expenses	102,430	94,550	<b>91,750</b>
CR15	84,016	1169 - Admin Buildings - Corporate Archive	86,920	97,550	<b>94,230</b>
CR16	1,069,412	1080 - Corporate Expenses	1,141,040	1,151,220	<b>949,020</b>
	(9,052,957)	Less recharges to other services	(9,457,560)	(10,153,070)	<b>(9,583,310)</b>
	97,258	Unallocated Balance	92,180	0	<b>50,000</b>
CR17	538,746	5510 - Corporate Management Expenses	514,590	615,120	<b>549,530</b>
CR18	33,690	5511 - Non Distributed Costs	182,430	326,150	<b>376,190</b>
CR19	1,139,498	4200 / 4250 / 5900 - Benefit Payments and Administration	1,575,210	1,760,780	<b>1,614,140</b>
CR20	499,786	5950 - Council Tax and Business Rates Collection	604,410	750,470	<b>697,360</b>
CR21	(289,941)	2101 - Employment Areas	(276,130)	(329,290)	<b>(336,840)</b>
CR22	(863,034)	2201 - Factory Units	(1,090,430)	(1,181,810)	<b>(1,129,710)</b>
CR23	(999,797)	2404 - Farms and Other Properties	(1,237,140)	(1,170,970)	<b>(1,145,140)</b>
CR24	88,518	2602 - St Mary in the Castle	36,890	92,060	<b>36,960</b>
CR25	(90,171)	5299 - Other Expenditure	685,070	441,380	<b>615,030</b>
		<b>Head of Finance</b>	<b>994,900</b>	<b>1,303,890</b>	<b>1,277,520</b>
CR26	86,012	1200 - 1205 - Registration of Electors	120,670	115,040	<b>153,130</b>
CR27	1,236,053	5501 - Cost of Democracy	1,463,760	1,224,090	<b>1,150,200</b>
CR28	87,668	5503 / 5504 / 5505 - Election Expenses	211,620	176,630	<b>120,510</b>
CR29	38,291	5224 - Local Strategic Partnership	34,850	29,950	<b>36,240</b>
CR30	19,223	3405 - Sustainable Development	22,480	20,000	<b>20,140</b>
CR31	38,588	5513 - Public Consultation	41,930	14,920	<b>18,570</b>
CR32	44,874	1935 - Climate Change Project	39,880	1,480	<b>0</b>
CR33	2,207	1946 / 1983 / 1989 / 5289-96 / 6668 - Foreshore Trust	0	0	<b>0</b>
CR34	78,269	5004 - Pier Closure Costs	0	100,000	<b>100,000</b>
		Head of Corporate Services	1,935,190	1,682,110	<b>1,598,790</b>
	1,785,739		3,022,270	2,986,000	<b>2,926,310</b>

## ENVIRONMENTAL SERVICES

Appendix Q (Cont)

Reference NO.	2013-14 ACTUAL	SERVICE	2014-15		2015-16 ESTIMATED OUTTURN
			ORIGINAL BUDGET	REVISED BUDGET	
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
ES1	896,060	1009 - Environmental Services Management & Administration	940,980	783,640	<b>850,320</b>
ES2	227,288	1070 - Leisure Administration	227,840	254,810	<b>203,080</b>
ES3	878,465	1071 - Amenities Administration	888,220	948,180	<b>925,730</b>
ES4	1,458,293	1074 - Waste and Parking Team	1,381,430	871,060	<b>827,250</b>
	(3,460,106)	Less recharges to other services	(3,438,470)	(2,857,690)	<b>(2,806,380)</b>
	0	Unallocated Balance	0	0	<b>0</b>
ES5	155,334	3401 - Food Safety	172,160	211,090	<b>286,440</b>
ES6	185,506	3402 / 3404 - Health and Safety	190,800	136,980	<b>103,310</b>
ES7	271,421	3403 - Environmental Protection	318,520	324,280	<b>341,140</b>
ES8	86,237	3407 - Pest Control	99,670	69,890	<b>62,450</b>
ES9	(63,809)	5100 - Local Licensing	(32,160)	(50,890)	<b>(32,160)</b>
ES10	51,075	5105 - Liquor Licensing	48,570	(7,330)	<b>(6,280)</b>
ES11	(10,987)	5106 - Gambling Licensing	(16,180)	21,920	<b>15,840</b>
ES12	4,273	5107 - Tobacco Control	16,000	10,000	<b>4,000</b>
ES13	33,460	5125 - Stray Dog Contract	33,810	34,840	<b>38,430</b>
ES14	34,020	5223 - Emergency Planning	37,170	37,940	<b>38,970</b>
		<b>Environmental Services</b>	<b>868,360</b>	<b>788,720</b>	<b>852,140</b>
ES15	(436,865)	1300 / 1350 - Parking	(666,450)	(414,030)	<b>(453,480)</b>
ES16	24,550	1320 - DVLA Powers	24,370	0	<b>0</b>
ES17	427,687	1370 - Closed Circuit Television	393,450	246,990	<b>252,530</b>
ES18	(2,064)	1505 - ESCC Highways Management	0	0	<b>0</b>
ES19	94,987	1504 - Public Realm	37,500	135,170	<b>0</b>
ES20	20,120	3301 - Abandoned Vehicles	20,380	2,390	<b>2,690</b>
ES21	1,584,142	3033 / 3410 - Waste Collection	1,193,440	1,272,570	<b>1,248,750</b>
ES22	1,344,995	3313 - Street Cleansing	1,366,420	1,260,660	<b>1,262,020</b>
ES23	48,991	3411 - Greenwaste	76,230	57,400	<b>35,080</b>
		3412 - Waste and Environmental Enforcement Team	501,500	411,050	<b>403,360</b>
ES24	493,670				
ES25	38,504	5205 - Together Action	39,780	27,180	<b>22,340</b>
ES26	80,385	5214 / 5219 - Safer Hastings Partnership	150,140	236,160	<b>143,860</b>
		<b>Waste and Parking Services</b>	<b>3,136,760</b>	<b>3,235,540</b>	<b>2,917,150</b>

ENVIRONMENTAL SERVICES (Appendix Q Cont)

Reference NO.	2013-14 ACTUAL	SERVICE	2014-15		2015-16 ESTIMATED OUTTURN
			ORIGINAL BUDGET	REVISED BUDGET	
ES27	34,278	1420 - Watercourses	29,140	30,170	29,440
ES28	(371,705)	3102 / 3103 - Cemetery and Crematorium	(474,890)	(413,450)	(385,270)
ES29	29,285	5140 - Travellers Costs	30,440	31,880	30,770
ES30	146,769	5236 - Decorative Lighting	104,250	93,950	94,510
ES31	33,069	5250 - Town Centre	31,640	36,060	41,080
ES32	70,448	5280 - Allotments	72,470	70,780	66,160
ES33	52,150	5281 - Ecology	80,070	72,060	81,830
ES34	162,585	6200 - Arboriculture	143,350	152,340	152,200
ES35	1,468,667	6301 - Parks and Gardens	1,529,440	1,306,100	1,515,160
ES36	(62,545)	6308 - Bathing Water Quality	0	162,500	100,000
ES37	184,916	6503 - Hastings Country Park	158,680	227,660	245,440
ES38	30,022	6504 - Combe Valley Country Park	29,490	18,350	0
ES39	18,471	6508 - Countryside Stewardship	20,850	20,850	20,850
		<b>Amenities</b>	<b>1,754,930</b>	<b>1,809,250</b>	<b>1,992,170</b>
ES40	335,485	1400 - Coastal Protection	29,410	30,110	29,930
ES41	5,648	1410 - Navigational Aids	10,780	10,480	10,770
ES42	16,907	1608 - Env. Schemes Net Shops	10,380	10,510	10,470
ES43	(26,251)	2502 - Cliff Railways	(55,980)	(89,150)	(63,700)
ES44	(59,277)	2510 / 2512 - Castle and Caves	(40,080)	(37,890)	(34,460)
ES45	(119,160)	2514 - Chalets	(119,800)	(106,930)	(138,190)
ES46	685,891	2601 - White Rock Theatre	690,990	701,500	655,150
ES47	278,458	5241 - Seafront	149,030	189,810	200,390
		6000 / 6003 / 6005 / 6008 / 6009 / 2511 - Museums and Art Galleries	415,930	464,570	434,410
ES48	478,308	6015 - First World War Project	0	8,500	8,500
ES49	(16,960)	6150 - Sports Management	35,380	24,030	5,620
ES50	47,597				
		<b>Resort Services</b>	<b>1,126,040</b>	<b>1,205,540</b>	<b>1,118,890</b>
ES51	37,954	1501 - Highways Shelters and Seats	48,560	23,370	23,780
ES52	12,175	1502 - Naming and Numbering Streets	17,950	15,240	14,690
ES53	61,189	2640 - Falaise Fitness Centre	46,730	46,850	21,540
ES54	460,370	3033 - Public Conveniences	422,280	405,580	385,080
ES55	239,820	6100 - Sports Centres	70,960	58,250	88,930
ES56	5,000	6409 - William Parker Athletic Track	5,000	5,000	5,000
ES57	71,208	6650 - Sports Development	71,440	70,800	62,440
ES58	9,702	6651 - Street Games	66,750	7,150	54,340
ES59	0	6675 - Sports for All	0	(7,590)	2,410
ES60	34,584	6657 - Active Hastings	137,240	155,620	96,670
ES61	123,699	6660 - Play Development	123,710	115,090	123,630
ES62	11,810	6662 - Us Girls	0	0	0
ES63	0	6666 - Primary Care Trust Play Grant	0	4,000	0
ES64	31,324	6667 - Play Pathfinder	32,000	67,560	57,550
ES65	9,493	6669 - Active Women	6,450	18,020	0
ES66	(1,437)	6680 - Boyne Road Playground	0	1,500	0
		Leisure Services	1,049,070	986,440	936,060
	8,995,578		7,935,160	8,025,490	7,816,410

## REGENERATION

## Appendix Q (Cont)

Ref NO.	2013-14 ACTUAL	SERVICE	2014-15		2015-16
			ORIGINAL BUDGET	REVISED	ESTIMATED OUTTURN
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
RG1	132,957	1005 - Planning Management & Admin	147,820	142,790	133,730
RG2	919,465	1021 - Regeneration Administration Division	911,850	599,270	566,660
RG3	991,102	1025 - Communications & Marketing	1,004,080	591,160	576,020
RG4	859,535	1072 - Administration - Housing	855,120	968,620	918,670
RG5	777,337	1034 - Information Technology Division	744,480	733,290	718,320
RG6	112,323	5229 - IT Hardware	132,410	167,800	0
	(3,737,896)	Less Recharges to Other Accounts	(3,795,760)	(3,202,930)	(2,913,400)
	54,823	Unallocated Balance	0	0	0
RG7	476,114	1900, 1910, 1938, 1979, 2000, 5178 Regeneration Activity	485,700	398,110	369,150
RG8	339,770	1603 - Planning Policy	528,430	444,420	456,160
RG9	223,886	1922 - Cultural Activities & 1927, 1945 Cultural Development	216,570	205,370	220,570
RG10	0	1928 - Regional Growth Fund Four - SUCCESS Programme	0	8	0
RG11	40,689	1931 - Answers in the Carbon Economy	18,650	1,860	0
RG12	103,189	1934 - External Funding Initiatives	111,610	147,800	220,900
RG13	16,258	1939 - Safe Ice	0	(13,130)	0
RG14	48,500	1940 - Public Art	40,420	(10,000)	0
RG15	84,611	1980 - Community Cohesion	82,680	53,560	18,860
RG16	59,375	1988 - Fisheries Local Action Group (FLAG)	103,260	(2,430)	2,500
RG17	149,390	1998 - Coastal Communities Fund	0	0	0
RG18	52,146	1999 - Employability	70,540	78,530	64,010
RG19	344,604	5120 - Community Patnership Fund	341,090	359,360	309,340
RG20	109,180	5121, 5123 Older and Younger People	59,170	4,700	0
RG21	17,292	6006 - Youth Activities (Young Persons Council)	20,440	45,400	10,000
RG22	19,364	1956, 5006 - Hastings Pier	13,300	0	0
RG23	18,896	1985 - Coastal Change Pathfinders	0	0	0
	2,103,262	Regeneration	2,091,860	1,713,558	1,671,490
RG24	42,946	1008 - Building Control	56,410	38,710	48,310
RG25	473,339	1600, 1630 - Development Control	576,920	631,660	588,180
RG26	146,220	5211 - Local Land Charges Register	0	(5,830)	(4,730)
RG27	355,150	1607 - Conservation	81,450	56,960	74,230
RG28	455,459	4000 - Homelessness	405,880	396,190	376,780
RG29	121,674	4001 - Homelessness Prevention 4050, 4120, 4138 - Homelessness Strategy, Housing Register & Preventing Repossessions	213,030	211,900	207,460
RG30	419,907	4051 - Deposits funded by ESCC and Discretionary Housing payments	241,110	252,240	274,150
RG31	16,049	4055 - Youth Homelessness	13,590	114,920	26,810
RG32	30,491	4057 - Anti Poverty	8,650	23,340	11,210
RG33	0	4060 - POAL Officer	0	19,300	5,200
RG34	(84,161)	4070 - Coastal Space	67,450	102,600	0
RG35	59,514	4137 - Land Auction Pilot	60,110	0	0
RG36	20,949	4010, 4140 - Housing Renewal	0	22,000	22,000
RG37	454,451	4143 - Rogue landlords	551,390	578,980	565,150
RG38	6,020	4160 - Housing Licensing	29,440	(50,880)	90,400
RG39	101,570	4135, 4300 - Housing Solution Services	61,830	47,890	42,140
RG40	527,166	5001 - Dangerous Structures	85,700	112,120	96,390
RG41	7,348	4041 - Travel Sites	1,850	20,000	5,820
RG42	(246)	4012 - Affordable Housing (Section 106)	0	0	0
RG43	0		0	(1,000)	(50,000)
	3,153,847	Housing and planning	2,454,810	2,571,100	2,379,500
RG44	28,560	1995 - Image Raising Campaign Project	0	33,500	8,500
RG45	150,628	5701 - 1066 Country Campaign	200,940	145,480	140,050
RG46	216,746	5702, 5703 - Tourism Marketing	233,510	238,780	233,340
RG47	84,520	5705 - Community Awareness	98,860	50,240	49,530
RG48	21,340	5720 - Twinning / Sierra Leone 1962, 5719, 5721-5725, 5727-5728, 5730, 5780, 5781	21,640	15,450	10,830
RG49	164,739	5731 - Norman Castles Interreg Project	189,290	123,980	107,550
RG50	(2,409)	5237 - Meteorological Expenses	0	1,100	0
RG51	7,616	5227 - Land & Property System	1,550	4,000	4,000
RG52	56,764	5228 - IT Reserve	72,690	41,350	40,980
RG53	0	5507 - Civic & Ceremonial Expenses	0	0	0
RG54	62,947	5740 - Filming	70,150	58,790	48,950
RG55	(6,963)		(4,000)	(4,000)	(4,000)
	784488.39	Marketing	884,630	708,670	639,730
	6096419.59		5,431,300	4,993,328	4,690,720

## CAPITAL PROGRAMME SUMMARY

	Capital Costs					Revenue Costs				
	2014/15	2015/16	2016/17	2017/18	Total over	2014/15	2015/16	2016/17	2017/18	Full
	Revised				Prog Period	Revised				Years
	£,000	£,000	£,000	£,000	£,000	£,000	£,000	£,000		£,000
<b>Net cost by Service</b>										
Environmental Services	657	492	125	85	1,359	32	85	113	122	126
Corporate Resources	388	1,202	0	0	1,590	7	74	94	26	26
Regeneration	3,440	1,659	423	103	5,625	66	186	262	285	290
	<b>4,485</b>	<b>3,353</b>	<b>548</b>	<b>188</b>	<b>8,574</b>	<b>105</b>	<b>345</b>	<b>469</b>	<b>433</b>	<b>442</b>

### Net cost by Status

Committed Schemes	4,460	2,121	508	188	7,277	101	298	371	324	333
Uncommitted Schemes	0	100	0	0	100	2	7	21	31	31
New Schemes	25	1,132	40	0	1,197	2	40	77	78	78
	<b>4,485</b>	<b>3,353</b>	<b>548</b>	<b>188</b>	<b>8,574</b>	<b>105</b>	<b>345</b>	<b>469</b>	<b>433</b>	<b>442</b>

### Gross cost of schemes analysed by service

Environmental Services	899	682	1,645	1,590	4,816
Corporate Resources	388	1,202	0	0	1,590
Regeneration	4,465	3,321	1,175	760	9,721
	<b>5,752</b>	<b>5,205</b>	<b>2,820</b>	<b>2,350</b>	<b>16,127</b>

**ENVIRONMENTAL SERVICES - CAPITAL PROGRAMME**
**Appendix R (Cont)**

		Profile of Council Net Cost									
Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.03.14	Revised 2014/15	2015/16	2016/17	2017/18	Subseq. Years	
(1)	(2)	(*) (3) (4)	£'000 (5)	£'000 (6)	£'000 (7)	(8)	£'000 (9)	£'000 (10)	(11)	£'000 (12)	
ES30	Celandine Playground	* c	100	0	0						
RP09	Public Realm	* c	280	280	0	130	50	50	50	0	
RP11	Groyne Refurbishment	* c	140	140	0	35	35	35	35	0	
ES24	CCTV Control Room	* c	360	275	0	275	0	0	0	0	
RP05-1	Sea Front Strategy - including structures	* c	317	263	199	64	0	0	0	0	
ES32	Country Park -Interpretive Centre	* c	400	250	0	50	200	0	0	0	
ES33	Crematorium and Chapel Enhancements	* c	103	103	0	103	0	0	0	0	
ES34	Bottle Alley	* n	160	160	0	0	160	0	0	0	
ES35	Work on Harbour Arm and New Groynes	* n	2,947	0	0	0	0	0	0	0	
ES36	Further Sea Defence works	* n	150	0	0	0	0	0	0	0	
ES37	Playgrounds Upgrade Programme	* n	87	87	0	0	47	40	0	0	
ES38	Playgrounds Carnoustie & Kensington Closes	* n	60	0	0	0	0	0	0	0	
	Schemes Already Committed	c	1,700	1,311	199	657	285	85	85	0	
	Schemes Uncommitted	u	0	0	0	0	0	0	0	0	
	New Schemes	n	3,404	247	0	0	207	40	0	0	
<b>Total Capital Expenditure</b>			<b>5,104</b>	<b>1,558</b>	<b>199</b>	<b>657</b>	<b>492</b>	<b>125</b>	<b>85</b>	<b>0</b>	
<b>Revenue Costs</b>											
	Schemes Already Committed	c				32	74	91	99	103	
	Schemes Uncommitted	u				0	0	0	0	0	
	New Schemes	n				0	11	22	23	23	
	No further approval required	*									
<b>Total Revenue Costs</b>						<b>32</b>	<b>85</b>	<b>113</b>	<b>122</b>	<b>126</b>	

**Appendix R (Cont)**

**ENVIRONMENTAL SERVICES - CAPITAL PROGRAMME**

	Total Cost £'000	Before 31.3.14 £'000	Revised 14/15 £'000	15/16 £'000	16/17 £'000	17/18 £'000	Subseq. Years £'000
<b>ES30 Celandine Playground</b> 9587							
Construction of a playground from s106 monies							
<u>Funding Source</u>							
Council	0						
Other	100	89	11				
<b>Total Funding</b>	<b>100</b>	<b>89</b>	<b>11</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>							
Financing Charge			0	0	0	0	0
Other							
<b>Total Revenue Costs</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RP09 Public Realm</b> 9574							
Improvement & Refurbishment of public realm assets							
<u>Funding Source</u>							
Council	280		130	50	50	50	
Other	0						
<b>Total Funding</b>	<b>280</b>	<b>0</b>	<b>130</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>0</b>
<u>Revenue Costs</u>							
Financing Charge			6	14	19	23	26
Maintenance of area							
<b>Total Revenue Costs</b>			<b>6</b>	<b>14</b>	<b>19</b>	<b>23</b>	<b>26</b>
<b>RP11 Groyne Refurbishment</b> 9007							
To maintain beach and groynes							
<u>Funding Source</u>							
Council	140		35	35	35	35	0
Other	0						
<b>Total Funding</b>	<b>140</b>	<b>0</b>	<b>35</b>	<b>35</b>	<b>35</b>	<b>35</b>	<b>0</b>
<u>Revenue Costs</u>							
Financing Charge			2	5	8	12	13
Other							
<b>Total Revenue Costs</b>			<b>2</b>	<b>5</b>	<b>8</b>	<b>12</b>	<b>13</b>
<b>ES24 CCTV Control Room</b> 9077							
Replacement of equipment and cost of transfer to an alternative site							
<u>Funding Source</u>							
Council	275		275				
ESCC £50k, Sussex Police £15k, Sussex Coast College £20k (S106)	85		85				
<b>Total Funding</b>	<b>360</b>	<b>0</b>	<b>360</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>							
Financing Charge			13	25	25	25	25
Other							
<b>Total Revenue Costs</b>			<b>13</b>	<b>25</b>	<b>25</b>	<b>25</b>	<b>25</b>

RP05-1 **Sea Front Strategy - including structures**

9568

Provision for works required under the seafront strategy - includes capital sums provided for Seafront Promenade concrete repairs and railings.

Funding Source

Council	263	199	64				
FST £46, HMB&YC £8	54		54				
<b>Total Funding</b>	<b>317</b>	<b>199</b>	<b>118</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Revenue Costs

Financing Charge			<b>3</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
Other							
<b>Total Revenue Costs</b>			<b>3</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>

ES32 **Country Park -Interpretive Centre**

9603

Provision of a new Interpretive Centre. Council funding being provided by sale proceeds of Warren Cottage.

Funding Source

Council	250		50	200			
Other via Groundworks	150			150			
<b>Total Funding</b>	<b>400</b>	<b>0</b>	<b>50</b>	<b>350</b>	<b>0</b>	<b>0</b>	<b>0</b>

Revenue Costs

Financing Charge			<b>3</b>	<b>14</b>	<b>23</b>	<b>23</b>	<b>23</b>
Other							
<b>Total Revenue Costs</b>			<b>3</b>	<b>14</b>	<b>23</b>	<b>23</b>	<b>23</b>

ES33 **Crematorium and Chapel Enhancements**

9604

Provision of upgrade including building alterations works on the memorial and drainage

Funding Source

Council	103		103				
Other	0						
<b>Total Funding</b>	<b>103</b>	<b>0</b>	<b>103</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Revenue Costs

Financing Charge			<b>5</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>
Other							
<b>Total Revenue Costs</b>			<b>5</b>	<b>10</b>	<b>10</b>	<b>10</b>	<b>10</b>

ES34 **Bottle Alley**

9740

Improvements to Public Realm Bottle Alley lighting and concrete

Funding Source

Council	160			160			
Other	0						
<b>Total Funding</b>	<b>160</b>	<b>0</b>	<b>0</b>	<b>160</b>	<b>0</b>	<b>0</b>	<b>0</b>

Revenue Costs

Financing Charge			<b>0</b>	<b>8</b>	<b>15</b>	<b>15</b>	<b>15</b>
Other							
<b>Total Revenue Costs</b>			<b>0</b>	<b>8</b>	<b>15</b>	<b>15</b>	<b>15</b>

ES35	<b>Work on Harbour Arm and New Groynes</b>							
9006								
	DEFRA funded works re above Investigations to take							
	to take place in 14/15 with the majority of the work in							
	16/17 & 17/8							
	<u>Funding Source</u>							
	Council	0						
	Contribution from DEFRA/EA	2,947	92	0	1,500	1,355		
	<u>Total Funding</u>	2,947	0	92	0	1,500	1,355	0
	<u>Revenue Costs</u>							
	Financing Charge		0	0	0	0	0	0
	Other							
	<u>Total Revenue Costs</u>		0	0	0	0	0	0
ES36	<b>Further Sea Defence works</b>							
	Works at Pier West and Bulverhythe							
	<u>Funding Source</u>							
	Council	0						
	Other - DEFRA/EA	150				70	80	
	<u>Total Funding</u>	150	0	0	0	0	70	80
	<u>Revenue Costs</u>							
	Financing Charge		0	0	0	0	0	0
	Other							
	<u>Total Revenue Costs</u>		0	0	0	0	0	0
ES37	<b>Playgrounds Upgrade Programme</b>							
9750								
	Hare Way, Mare Bay, Highwater View, Bexhill Road							
	and other play spaces contribution to upgrades							
	<u>Funding Source</u>							
	Council	87			47	40		
	Other	0						
	<u>Total Funding</u>	87	0	0	47	40	0	0
	<u>Revenue Costs</u>							
	Financing Charge		0	3	7	8	8	
	Other							
	<u>Total Revenue Costs</u>		0	3	7	8	8	
ES38	<b>Playgrounds Carnoustie &amp; Kensington Closes</b>							
9751								
	Carnoustie Close & Kensington Close Play spaces							
	contribution to upgrades							
	<u>Funding Source</u>							
	Council	0						
	Other S106	60			40	20		
	<u>Total Funding</u>	60	0	0	40	20	0	0
	<u>Revenue Costs</u>							
	Financing Charge		0	0	0	0	0	0
	Other							
	<u>Total Revenue Costs</u>		0	0	0	0	0	0

**CORPORATE RESOURCES - CAPITAL PROGRAMME**

**Appendix R (Cont)**

Scheme Ref.		Scheme	Class	Profile of Council Net Cost							
				Total Gross Cost	Total Net Cost	Before 31.3.14	Revised 2014/15	2015/16	2016/17	2017/18	Subseq. Years
(1)	(2)	(*) (3)	(4)	£'000 (5)	£'000 (6)	£'000 (7)	£'000 (8)	£'000 (9)	£'000 (10)	£'000 (11)	£'000 (12)
0	0			0	0	0	0	0	0	0	0
ES04-2	Office Accommodation	*	c	706	706	627	10	69	0	0	0
CR-05	Ore Valley -Land Purchase	*	c	60	60	3	57	0	0	0	0
CR-06	Sandrock Park - Land Purchase	*	c	23	23	0	0	23	0	0	0
CR-07	Castleham Business Centre West refurbishment	*	c	153	153	147	6	0	0	0	0
CR-08	Aquila House Refurbishment	*	c	450	0	0	40	410	0	0	0
CR-09	New Factory unit	*	c	700	700	0	0	700	0	0	0
CR-10	Harold Road - CPO	*	c	141	141	0	141	0	0	0	0
CR-11	Priory square - CPO	*	c	134	134	0	134	0	0	0	0
	Schemes Already Committed		c	2,367	1,917	777	388	1,202	0	0	0
	Schemes Uncommitted		u	0	0	0	0	0	0	0	0
	New Schemes		n	0	0	0	0	0	0	0	0
<b>Total Capital Expenditure</b>				<b>2,367</b>	<b>1,917</b>	<b>777</b>	<b>388</b>	<b>1,202</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Revenue Costs</b>											
	Schemes Already Committed		c				7	74	94	26	26
	Schemes Uncommitted		u				0	0	0	0	0
	New Schemes		n				0	0	0	0	0
	No further approval required		*								
<b>Total Revenue Costs</b>							<b>7</b>	<b>74</b>	<b>94</b>	<b>26</b>	<b>26</b>

**Appendix R (Cont)**

**CORPORATE RESOURCES - CAPITAL PROGRAMME**

	Total Cost £'000	Before 31.3.14 £'000	Revised 14/15 £'000	15/16 £'000	16/17 £'000	17/18 £'000	Subseq. Years £'000
<hr/>							
<b>ES04-2 Office Accommodation</b>							
9411							
Town hall and additional accommodation work not directly related to Aquila House project							
<u>Funding Source</u>							
Council	706	627	10	69			
Other	0						
<b>Total Funding</b>	<b>706</b>	<b>627</b>	<b>10</b>	<b>69</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>							
Financing Charge			1	5	8	8	8
Other							
<b>Total Revenue Costs</b>			<b>1</b>	<b>5</b>	<b>8</b>	<b>8</b>	<b>8</b>
<hr/>							
<b>CR-05 Ore Valley -Land Purchase</b>							
9597							
The purchase of land at Ore valley funded by the Ore Valley reserves							
<u>Funding Source</u>							
Council	60	3	57				
Other	0						
<b>Total Funding</b>	<b>60</b>	<b>3</b>	<b>57</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>							
Financing Charge			3	6	6	6	6
Other							
<b>Total Revenue Costs</b>			<b>3</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>6</b>
<hr/>							
<b>CR-06 Sandrock Park - Land Purchase</b>							
9594							
The purchase of land at Sandrock Park							
<u>Funding Source</u>							
Council	23			23			
Other	0						
<b>Total Funding</b>	<b>23</b>	<b>0</b>	<b>0</b>	<b>23</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>							
Financing Charge			0	2	3	3	3
Other							
<b>Total Revenue Costs</b>			<b>0</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>3</b>
<hr/>							
<b>CR-07 Castleham Business Centre West refurbishment</b>							
9598							
Refurbishment of industrial units							
<u>Funding Source</u>							
Council	153	147	6				
Other	0						
<b>Total Funding</b>	<b>153</b>	<b>147</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>							
Financing Charge			1	1	1	1	1
Additional rental share			-1	-1	-1	-1	-1
<b>Total Revenue Costs</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>CR-08</b>	<b>Aquila House Refurbishment</b>							
9410	Refurbishment of Aquila including improvements to allow smarter working + £50K IT Reserve							
	<u>Funding Source</u>							
	Council	450	40	410				
	Other	0						
	<u>Total Funding</u>	450	0	40	410	0	0	0
	<u>Revenue Costs</u>							
	Financing Charge		<b>3</b>	<b>37</b>	<b>68</b>	<b>68</b>	<b>68</b>	<b>68</b>
	Other					-68	-68	-68
	<u>Total Revenue Costs</u>		3	37	68	0	0	0
<b>CR-09</b>	<b>New Factory unit</b>							
9800	Construction of additional factory unit in Castleham road to be financed by loan							
	<u>Funding Source</u>							
	Council	700		700				
	Other	0						
	<u>Total Funding</u>	700	0	0	700	0	0	0
	<u>Revenue Costs</u>							
	Financing Charge		<b>0</b>	<b>24</b>	<b>47</b>	<b>47</b>	<b>47</b>	<b>47</b>
	Other				-38	-38	-38	-38
	<u>Total Revenue Costs</u>		0	24	9	9	9	9
<b>CR-10</b>	<b>Harold Road - CPO</b>							
9701	Property purchase by CPO and sold							
	<u>Funding Source</u>							
	Council	141	141					
	Other	0						
	<u>Total Funding</u>	141	0	141	0	0	0	0
	<u>Revenue Costs</u>							
	Financing Charge		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	Other							
	<u>Total Revenue Costs</u>		0	0	0	0	0	0
<b>CR-11</b>	<b>Priory square - CPO</b>							
9700	Property purchase by CPO and sold							
	<u>Funding Source</u>							
	Council	134	134					
	Other	0		0				
	<u>Total Funding</u>	134	0	134	0	0	0	0
	<u>Revenue Costs</u>							
	Financing Charge		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	Other							
	<u>Total Revenue Costs</u>		0	0	0	0	0	0

## REGENERATION - CAPITAL PROGRAMME

		Profile of Council Net Cost									
Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.3.14	Revised 2014/15	2015/16	2016/17	2017/18	Subseq. Years	
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(9)	(10)	(11)	(12)	
H07	Private Sector Renewal Support	* c	233	0	0	0	0	0	0	0	
H08	Disabled Facilities Grant	* c	2,860	316	0	64	84	84	84	0	
H15	Empty Homes Strategy - CPO	* c	250	250	21	70	70	70	19	0	
RP12	Hastings Pier - including matched funding	* c	310	310	0	250	60	0	0	0	
PL01	Central St. Leonards Town Heritage Initiative 2	* c	1,415	465	280	105	80	0	0	0	
RP04	Restoration of Pelham Crescent/ Pelham Arcade	* c	756	359	61	75	168	55	0	0	
ES28	Castle Access/ Interpretation (£100k -15/16*)	c/u	350	350	11	25	100	214	0	0	
RP11	Factory Refurbishment (ACE)	* c	594	145	46	99	0	0	0	0	
RP12	Ex Malvern Public House - matched funding	* c	53	53	23	0	30	0	0	0	
RP13	Coastal Space Regeneration Project - Phase 1	* c	2,697	2,697	0	2,697	0	0	0	0	
RP14	Coastal Space Regeneration Project - Phase II	* n	875	875	0	0	875	0	0	0	
RP15	White Rock Baths	* c	857	172	0	30	142	0	0	0	
RP16	Road at Pelham Arcade	n	125	75	0	25	50	0	0	0	
Schemes Already Committed			c	10,275	5,017	442	3,415	634	423	103	0
Schemes Uncommitted			u	100	100	0	0	100	0	0	0
New Schemes			n	1,000	950	0	25	925	0	0	0
Total Capital Expenditure				11,375	6,067	442	3,440	1,659	423	103	0
Revenue Costs											
Schemes Already Committed			c				60	146	182	195	200
Schemes Uncommitted			u				2	7	21	31	31
New Schemes			n				2	29	55	55	55
No further approval required			*								
Total Revenue Costs							64	182	258	281	286

**Appendix R (Cont)**

**REGENERATION - CAPITAL PROGRAMME**

	Total Cost £'000	Before 31.3.14 £'000	Revised 14/15 £'000	15/16 £'000	16/17 £'000	17/18 £'000	Subseq. Years £'000
<b>H07 Private Sector Renewal Support</b>							
9314							
Property grants to bring conditions up to minimum							
<u>Funding Source</u>							
Council	0						
Regional Housing Board Grant	233		70	71	71	21	
<u>Total Funding</u>	233	0	70	71	71	21	0
<u>Revenue Costs</u>							
Financing Charge			0	0	0	0	0
Other							
<u>Total Revenue Costs</u>			0	0	0	0	0
<b>H08 Disabled Facilities Grant</b>							
9308							
Property Grants for disabled facilities							
<u>Funding Source</u>							
Council	316		64	84	84	84	
Government Grant	2,544		636	636	636	636	
<u>Total Funding</u>	2,860	0	700	720	720	720	0
<u>Revenue Costs</u>							
Financing Charge			3	10	18	25	29
Other							
<u>Total Revenue Costs</u>			3	10	18	25	29
<b>H15 Empty Homes Strategy - CPO</b>							
9590							
Rolling programme of purchases and disposals							
<u>Funding Source</u>							
Council	250	21	70	70	70	19	
Government Grant	0						
<u>Total Funding</u>	250	21	70	70	70	19	0
<u>Revenue Costs</u>							
Financing Charge			4	10	16	20	21
Other							
<u>Total Revenue Costs</u>			4	10	16	20	21
<b>RP12 Hastings Pier - including matched funding</b>							
9591							
Hastings Pier match funding for Heritage Lottery bid							
<u>Funding Source</u>							
Council	310	0	250	60			
Other	0						
<u>Total Funding</u>	310	0	250	60	0	0	0
<u>Revenue Costs</u>							
Financing Charge			12	26	28	28	28
Other							
<u>Total Revenue Costs</u>			12	26	28	28	28

PL01 **Central St. Leonards Town Heritage Initiative 2**  
9048

Contributes to physical regeneration of area in one of the most deprived wards in the South East. Programme enables intervention to prevent the next generation of derelict buildings (including the Congregational Church)

Funding Source

Council	465	280	105	80				
HLF lottery funds £700k; and ERDF funding £250k.	950	725	145	80				
<u>Total Funding</u>	1,415	1,005	250	160	0	0	0	

Revenue Costs

Financing Charge			5	14	17	17	17	
Other								
<u>Total Revenue Costs</u>			5	14	17	17	17	

RP04 **Restoration of Pelham Crescent/ Pelham Arcade**  
9558

Feasibility study and grants for restoration works, plus additional phase 2 works / grants to adjoining property

Funding Source

Council	359	61	75	168	55			
English Heritage £280K Council reserves £117K	397	143	69	140	45			
<u>Total Funding</u>	756	204	144	308	100	0	0	

Revenue Costs

Financing Charge			4	15	25	27	27	
Other								
<u>Total Revenue Costs</u>			4	15	25	27	27	

ES28 **Castle Access/ Interpretation**  
9588

Improvements to the Castle for the £950k anniversary and £100k for additional works

Funding Source

Council	350	11	25	100	214			
Heritage Lottery Fund	0							
<u>Total Funding</u>	350	11	25	100	214	0	0	

Revenue Costs

Financing Charge			2	7	21	31	31	
Other								0
<u>Total Revenue Costs</u>			2	7	21	31	31	

RP11 **Factory Refurbishment (ACE)**

9117

Pilot scheme of refurbishment to a factory unit to achieve advanced levels of environmental performance.

Funding Source

Council (ABG/reserves Estates R&R £42)	145	46	99				
Interreg (£416K less £155K in revenue 12/13 ) / LAA £87K	449	379	70				
<b>Total Funding</b>	<b>594</b>	<b>425</b>	<b>169</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Revenue Costs

Financing Charge			<b>5</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>
Other							
<b>Total Revenue Costs</b>			<b>18</b>	<b>9</b>	<b>9</b>	<b>9</b>	<b>9</b>

In addition to the figure above there is £155K in revenue funded by Interreg and £100K funded by partners

RP12 **Ex Malvern Public House - matched funding**

9592

Original Work re curtailed acquisition and demolition of Malvern Public House - matched funding

Funding Source

Council	53	23		30			
Other	0						
<b>Total Funding</b>	<b>53</b>	<b>23</b>	<b>0</b>	<b>30</b>	<b>0</b>	<b>0</b>	<b>0</b>

Revenue Costs

Financing Charge			<b>0</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>3</b>
Other							
<b>Total Revenue Costs</b>			<b>0</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>3</b>

RP13 **Coastal Space Regeneration Project - Phase 1**

9601

Acquisition and refurbishment of dwellings in Central St Leonards, in partnership with Amicus Horizon. HBC funding to be loan of £2.4m and grant of £1.22m.

Funding Source

Council - Grant	909		909				
Council - Loan	1,788		1,788				
Other	0						
<b>Total Funding</b>	<b>2,697</b>	<b>0</b>	<b>2,697</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

Revenue Costs

Financing Charge			25	50	50	50	50
Other							
<b>Total Revenue Costs</b>			<b>25</b>	<b>50</b>	<b>50</b>	<b>50</b>	<b>50</b>

RP14 **Coastal Space Regeneration Project - Phase II**

9601

Acquisition and refurbishment of dwellings in Central St Leonards, in partnership with Amicus Horizon. HBC grant funding

Funding Source

Council - Grant

875

875

Other

0

Total Funding

875

0

0

875

0

0

0

Revenue Costs

Financing Charge

0

24

48

48

48

Other

Total Revenue Costs

0

24

48

48

48

RP15 **White Rock Baths**

Total project on white rock baths excluding tenant fit out - HBC £172k + loan £300k FST 150 ESI

9593 £235K

Funding Source

Council

172

30

142

Foreshore Trust total £450k ESCC £235k

685

685

Total Funding

857

0

30

827

0

0

0

Revenue Costs

Financing Charge

2

10

16

16

16

Other

Total Revenue Costs

2

10

16

16

16

RP16 **Road at Pelham Arcade**

Road above Pelham Arcade

Funding Source

Council

75

25

50

Other- Freeholder Contributions

50

0

50

Total Funding

125

0

25

100

0

0

0

Revenue Costs

Financing Charge

2

5

7

7

7

Other

Total Revenue Costs

2

5

7

7

7