

# Budget - DRAFT

2019-2020



Financial Services  
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# Appendices to Budget Report

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## REVENUE BUDGET SUMMARY

## Appendix A

	2018-2019 Original Budget £	2018-2019 Revised Budget £	2019-2020 Estimate Budget £
<b>Directorates</b>			
Corporate Resources	1,244,970	1,554,230	1,366,870
Operational Services	11,055,900	11,759,350	11,958,288
<b>Direct Service Expenditure</b>	12,300,870	13,313,580	13,325,158
Contingency Provision (incl. R&R Reserve)	500,000	46,790	300,000
<b>Total Service Expenditure</b>	12,800,870	13,360,370	13,625,158
Provision for the Repayment of Principal (MRP)	1,116,000	795,000	1,184,000
Net Interest (Earnings) / Payments	1,189,955	884,204	1,334,533
<b>Total Expenditure</b>	15,106,825	15,039,574	16,143,691
<b>Amount to be met from Grant and Collection Fund</b>			
Government Grant - Revenue Support Grant	(1,542,094)	(1,542,094)	0
New Homes Bonus	(649,559)	(649,559)	(556,337)
New Homes Bonus Return Funding	(8,670)	(8,670)	0
NNDR (Surplus) / Deficit	63,396	63,396	(28,183)
Council Tax (Surplus) / Deficit	(125,899)	(125,899)	(144,914)
Housing Benefit Administration Grant	(420,606)	(420,606)	(389,046)
Council Tax Support Admin Grant	(166,913)	(166,913)	(160,753)
Business Rates	(2,756,880)	(2,884,302)	(3,563,061)
Business Rates - Pooling	(57,589)	(85,711)	(91,361)
Business Rates - Section 31 Grant	(1,113,725)	(1,043,810)	(1,568,916)
Council Tax	(6,595,295)	(6,595,295)	(6,867,158)
Total Funding	(13,373,834)	(13,459,463)	(13,369,728)
Funding deficit / (surplus)	1,732,991	1,580,110	2,773,963
<b>Reserve movements</b>			
Contributions to Capital from Grant and Revenue (Appendix B)	0	0	0
Contributions to Reserves (e.g. R&R)	1,071,784	1,038,810	744,440
Use of Earmarked Reserves (see Appendix H)	(1,766,012)	(1,871,726)	(1,771,850)
Net Contribution to/(from) Reserves	(694,228)	(832,916)	(1,027,410)
<b>Use of Reserves to fund Deficit</b>			
Transfer from Transition Reserve	(838,763)	(547,194)	(1,095,553)
Transfer from General Reserve	0	0	0
Transfer to/(from) Specific Reserve	(200,000)	(200,000)	(651,000)
Total	(1,038,763)	(747,194)	(1,746,553)
<b>General Fund Movement</b>	0	0	0
Net Council Expenditure	14,412,597	14,206,658	15,116,281

**Appendix A (continued)**

**COUNCIL TAX**

<b><u>2018-2019</u></b>			<b><u>2019-2020</u></b>		
Total	Band D		Total	Band D	Increase
£	£		£	£	%
13,373,834		Budget requirement	13,369,728		
(1,542,094)		Revenue Support Grant	0		
(166,913)		Council Tax Administration Support Grant	(160,753)		
(649,559)		New Homes Bonus	(556,337)		
(62,503)		Collection Fund (Surplus) / Deficit	(173,097)		
(1,600,590)		Other non-ring fenced grants	(2,049,323)		
(2,756,880)		Retained Business Rates	(3,563,061)		
<b>6,595,295</b>	<b>257.81</b>	<b>Borough Council Tax</b>	<b>6,867,158</b>	<b>265.50</b>	2.98%
35,638,540	1,393.11	County Council Precept	37,110,585	1,434.78	2.99%
2,327,962	91.00	Fire Authority Precept	2,422,775	93.67	2.93%
4,244,310	165.91	Police and Crime Commissioner Precept	4,912,022	189.91	14.47%
<b>48,806,107</b>	<b>1,907.83</b>	<b>Total Council Tax</b>	<b>51,312,539</b>	<b>1,983.86</b>	3.99%
	<b>25,582</b>	<b>Council Taxbase at Band D</b>		<b>25,865</b>	

TABLE OF COUNCIL TAX BANDS AND AMOUNTS :

<b>2018-2019</b>		<b>Relationship</b>	<b>East Sussex</b>	<b>Police and Crime Commissioner</b>	<b>East Sussex</b>	<b>Hastings</b>	<b>2019-2020</b>
<b>Amount</b>	<b>Band and Value *</b>	<b>to Band D</b>	<b>C.C.</b>	<b>Commissioner</b>	<b>Fire Authority</b>	<b>B.C.</b>	<b>Total Amount</b>
£1,271.89	A - up to £40,000	6 / 9	£956.52	£126.61	£62.45	£177.00	£1,322.58
£1,483.87	B - £40,001 up to £52,000	7 / 9	£1,115.94	£147.71	£72.85	£206.50	£1,543.00
£1,695.85	C - £52,001 up to £68,000	8 / 9	£1,275.36	£168.81	£83.26	£236.00	£1,763.43
£1,907.83	D - £68,001 up to £88,000	-	£1,434.78	£189.91	£93.67	£265.50	£1,983.86
£2,331.79	E - £88,001 up to £120,000	11 / 9	£1,753.62	£232.11	£114.49	£324.50	£2,424.72
£2,755.75	F - £120,001 up to £160,000	13 / 9	£2,072.46	£274.31	£135.30	£383.50	£2,865.57
£3,179.72	G - £160,001 up to £320,000	15 / 9	£2,391.30	£316.52	£156.12	£442.50	£3,306.44
£3,815.66	H - over £320,000	18 / 9	£2,869.56	£379.82	£187.34	£531.00	£3,967.72
43,384	Number of properties on Council Tax Banding List						£43,525
£25,582	Each £1 of Council Tax at Band D will raise						£25,865

**Appendix A (continued)**

**1. BUSINESS RATES BASELINE**

	<b>Budget 2019-20 Amount</b>	<b>Revised Budget 2018-19 Amount</b>	<b>Budget 2019-20 Amount</b>
	£	£	£
<b>NNDR Income</b>			
Gross rateable value	62,697,362	62,972,809	62,755,809
Small business multiplier	48.0	48.0	49.1
Gross rates receivable	<u>30,094,734</u>	<u>30,226,948</u>	<u>30,813,102</u>
Reliefs and allowances for bad debt and appeals	<u>(9,030,653)</u>	<u>(8,826,989)</u>	<u>(9,618,149)</u>
Net rates less losses	21,064,081	21,399,959	21,194,953
Cost of Collection allowance	<u>(131,620)</u>	<u>(131,620)</u>	<u>(132,166)</u>
<b>NNDR Income</b>	<u>20,932,461</u>	<u>21,268,339</u>	<u>21,062,787</u>
<b>Hastings BC Share (40% / 44%)</b>	<b><u>8,372,984</u></b>	<b><u>8,507,335</u></b>	<b><u>9,267,626</u></b>
<b>Tariff Calculation</b>			
Business Rates Baseline for HBC	9,175,012	9,175,012	10,268,310
DCLG calculation of baseline funding level	3,674,085	3,674,085	4,746,465
Adjustment for Revised budget	0	<u>(49,315)</u>	0
<b>Tariff</b>	<b><u>5,500,927</u></b>	<b><u>5,451,612</u></b>	<b><u>5,521,844</u></b>
<b>Levy calculation</b>			
Total income	8,372,984	8,507,335	9,267,626
Add proportion of small business relief	882,205	887,897	1,020,538
Add reliefs attracting Section 31 grant	150,176	73,307	345,588
Adjusted income	9,405,365	9,468,539	10,633,752
Less Tariff	<u>(5,500,927)</u>	<u>(5,451,612)</u>	<u>(5,521,844)</u>
	3,904,438	4,016,927	5,111,908
Baseline funding level	<u>(3,674,085)</u>	<u>(3,674,085)</u>	<u>(4,746,465)</u>
Growth	<u>230,353</u>	<u>342,842</u>	<u>365,442</u>
<b>Levy payable (50% / 25% growth (pool share))</b>	<b><u>115,177</u></b>	<b><u>171,421</u></b>	<b><u>182,721</u></b>
<b>Pooling income (50% of levy / additional pool share)</b>	<b><u>(57,589)</u></b>	<b><u>(85,711)</u></b>	<b><u>(91,361)</u></b>
<b>Safety Net calculation</b>			
Baseline funding level	3,674,085	3,674,085	4,746,465
Threshold (92.5% / 95% of baseline funding level)	3,398,529	3,398,529	4,509,142
Adjusted income less Tariff	3,904,438	4,016,927	5,111,908
Difference	<u>505,909</u>	<u>618,398</u>	<u>602,766</u>
<b>Safety Net receivable</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Business Rates Collection</b>			
Business Rates precept	8,372,984	8,507,335	9,267,626
Tariff	<u>(5,500,927)</u>	<u>(5,451,612)</u>	<u>(5,521,844)</u>
Levy	<u>(115,177)</u>	<u>(171,421)</u>	<u>(182,721)</u>
Safety Net	0	0	0
<b>Net Business Rates collection</b>	<b><u>2,756,880</u></b>	<b><u>2,884,302</u></b>	<b><u>3,563,061</u></b>

**2. COLLECTION FUND**

	<b>2019-20 Original Budget</b>	<b>2018-19 Revised Budget</b>	<b>2019-20 Estimate Budget</b>
	£	£	£
Council Tax (Surplus) / Deficit	(125,899)	(125,899)	(144,914)
Non Domestic Rates (Surplus) / Deficit	63,396	63,396	(28,183)
<b>Total Collection Fund (Surplus) / Deficit</b>	<b>(62,503)</b>	<b>(62,503)</b>	<b>(173,097)</b>

**INTEREST, MINIMUM REVENUE PROVISION & CONTRIBUTIONS TO RESERVES**

**Appendix B**

	2018-19 Original Budget £000's	2018-19 Revised Budget £000's	2019-20 Estimated Outturn £000's
Net Interest Payments	1,190	884	1,335
Contributions to Reserves	1,072	1,039	744
Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement)	1,116	795	1,184
<b>Total</b>	<b>3,378</b>	<b>2,718</b>	<b>3,263</b>
<b>Interest</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Gross Interest Payable	1,655	1,310	1,950
Gross Interest Received	(395)	(366)	(553)
Income and expenditure in relation to investment properties	(70)	(70)	(72)
Fees	0	10	10
	<b>1,190</b>	<b>884</b>	<b>1,335</b>
<b>Contributions to / from Capital / Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Disabled Facilities Grant	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>
<b>Contributions to Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
IT Reserve	214	214	214
Government Grant Reserve	109	0	0
Transfer to Specific Reserve re: Selective Licensing	130	165	3
Transfer to Specific Reserve re: Housing Licensing	110	152	19
R&R General	420	420	420
R&R White Rock Theatre	80	80	80
R&R re: New Vehicles	8	8	8
	<b>1,072</b>	<b>1,039</b>	<b>744</b>
<b>Transfers to/ between Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Transfer from General Reserve to IT Reserve	0	0	0
Transfer to Transition Reserve from Capital Reserve	0	0	0
Transfer to Transition Reserve from General Reserve	0	0	0
Transfer between General Reserve to Community Housing Reserve	0	0	0
General Reserve	0	0	0
Invest to Save and Efficiency Reserve	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income and Transfers</b>	<b>1,072</b>	<b>1,039</b>	<b>744</b>

## REVENUE BUDGET VARIATION ANALYSIS

Appendix C

	2018-2019		2019-2020	
	£'000	£'000	£'000	£'000
Original 2018/19 Budget		12,301		12,301
<b><u>Inflation</u></b>				
Pay & Prices		0		569
<b><u>Income Variations</u></b>				
Recycling Credits	(116)		149	
Development Control	0		0	
Land Charges - Searches carried out by other providers	39		39	
Flexible Housing Support Grant	(71)		(80)	
Selective Licensing	0		155	
Syrian Resettlement Scheme (External Funding)	109		105	
Coastal Communities Fund	46		15	
Housing Licensing Scheme	(2)		125	
Council Tax	132		131	
Rental Income	415		(146)	
Compensation	(81)		0	
Fees and Charges	(0)		(423)	
		471		69
<b><u>Budget Reductions</u></b>				
Turnover Savings	(158)		(4)	
Planning Policy	0		(2)	
CHART	0		(11)	
BID	(5)		(5)	
Play Development	12		(20)	
Development Control Agency Budget	(55)		(46)	
Selective Licensing Agency Budget	(38)		(39)	
Building Control - contract outsourcing	(17)		(12)	
No election 2019-20	8		(100)	
Housing Benefit Costs	(271)		(271)	
PIER savings (appendix K)	(0)		(936)	
		(646)		(1,561)
<b><u>Growth &amp; Commitments</u></b>				
Finance staffing	0		0	
Renewable Energy Solutions	90		61	
Temporary Accommodation	136		181	
Waste Contract / DSO	87		846	
Estates Fees and Advice	40		0	
New Operating System Licenses	0		87	
Service Charges Payable	56		56	
Legal Costs	40		0	
Pension costs	0		54	
PIER Growth (Appendix K)	2		80	
Planning Document Scanning	120		0	
Rates	25		17	
		794		1,579
Previous years unspent budgets carried forward into 2018/19		311		0
Other Minor Changes		53		35
Invest to save funded items		(150)		(32)
R&R Reserve funded items		253		227
Severence Reserve		(132)		0
Countryside Stewardship Reserve (GGR)		0		10
Foreshore Trust Recharges		(42)		6
Opening Doors Reserve		15		(11)
Street Games Reserve		9		0
Revenues Services Reserve (GGR)		76		60
TOTAL - Net Additional/ (Reduced) Council Expenditure		1,013		1,025
		<u>13,314</u>		<u>13,325</u>

## SUMMARISED FULL BUDGET VARIATION ANALYSIS

Appendix C2

	£	£
2018/19 Budget deficit		1,038,763
<b>Growth Items</b>		
Waste Contract / DSO	846,000	
Inflation	569,000	
R&R Reserve funded items	227,000	
Temporary accommodation costs	181,000	
Selective Licencing costs	155,000	
Loss of recycling credits	149,000	
Renewable Energy Solutions	61,000	
Council Tax reduced income	131,000	
Housing Licensing Scheme costs	125,000	
Syrian Resettlement Scheme costs	105,000	
New Operating System Licenses	87,000	
PIER Growth items	80,000	
Service Charges Payable	56,000	
Pension costs	54,000	
Land Charges reduced income	39,000	
Other net growth items	<u>158,288</u>	
		3,023,288
Fees and charges additional income		(423,000)
Additional rental income		(146,000)
<b>Savings</b>		
PIER Savings - Income Strategy	(148,000)	
PIER Savings - Other	<u>(1,282,000)</u>	
		(1,430,000)
<b>Other changes</b>		
Reduced Contingency Provision		(200,000)
Increase in Provision for the Repayment of Principal (MRP)		68,000
Additional interest costs		144,578
Amount to be met from Grant and Collection Fund		4,106
Reserve movements		<u>(333,182)</u>
		1,746,553
<b>Use of Reserves to fund deficit</b>		
Transfer from Transition Reserve	(1,095,553)	
Transfer from General Reserve	0	
Transfer to/(from) Specific Reserve	<u>(651,000)</u>	
		(1,746,553)
<b>2019/20 Unfunded deficit</b>		<u><u>0</u></u>

## CAPITAL PROGRAMME SUMMARY

	Original 2018/19	Revised 2018/19	2019/20	2020/21	2021/22	Subseq. Years	Total over Prog Period
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Net cost by Service</b>							
Corporate Resources	20,907	15,710	5,492	0	0	0	21,202
Operational Services	7,784	6,746	11,164	5,808	2,236	85	26,039
	<b>28,691</b>	<b>22,456</b>	<b>16,656</b>	<b>5,808</b>	<b>2,236</b>	<b>85</b>	<b>47,241</b>

**Net cost by Status**

Committed Schemes	c	28,691	21,765	13,137	3,673	85	85	38,745
Uncommitted Schemes	u	0	0	84	2,100	2,116	0	4,300
New Schemes	n	0	691	3,435	35	35	0	4,196
		<b>28,691</b>	<b>22,456</b>	<b>16,656</b>	<b>5,808</b>	<b>2,236</b>	<b>85</b>	<b>47,241</b>

**Gross cost of schemes analysed by service**

Corporate Resources	20,952	15,847	5,492	0	0	0	21,339
Operational Services	11,986	10,465	13,759	7,347	3,736	1,585	36,892
	<b>32,938</b>	<b>26,312</b>	<b>19,251</b>	<b>7,347</b>	<b>3,736</b>	<b>1,585</b>	<b>58,231</b>

## CAPITAL PROGRAMME FINANCING STATEMENT

## Appendix E

	2018/19 Original £'000	2018/19 Revised £'000	2019/20 £'000	2020/21 £'000	2021/22 £'000	Total over life of Programme £'000
<b>Spending</b>						
<b><u>Capital Spending</u></b>						
Total Gross Spend	32,938	26,312	19,251	7,347	3,736	56,646
Capital Grants and Contributions Received	(4,199)	(3,856)	(2,595)	(1,539)	(1,500)	(9,490)
<b>Capital Requirement</b>	<b>28,739</b>	<b>22,456</b>	<b>16,656</b>	<b>5,808</b>	<b>2,236</b>	<b>47,156</b>
<b>Financing available</b>						
New Capital receipts in year	4,965	1,012	185	185	185	1,567
Bfwd Capital Receipts	0	352	360	0	0	712
<b>Total</b>	<b>4,965</b>	<b>1,364</b>	<b>545</b>	<b>185</b>	<b>185</b>	<b>2,280</b>
<b>Finance Used</b>						
Capital Reserve / Revenue/R&R reserve	324	0	184	23	0	207
Capital Receipts used from asset sales	1,255	1,004	185	185	120	1,494
Capital receipts from prior years	0	0	411	0	0	411
<b>Total Financing available from internal resources</b>	<b>1,579</b>	<b>1,004</b>	<b>780</b>	<b>208</b>	<b>120</b>	<b>2,112</b>
<b><u>Remaining Financing Requirement</u></b>	<b>27,160</b>	<b>21,452</b>	<b>15,876</b>	<b>5,600</b>	<b>2,116</b>	<b>45,044</b>

## Government Grant Reserves

## Appendix F

Cost Centre New/Old Code	Description	Holding Account New / Old Code	Balance b/f 1 April 2018 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2019 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2020 £ 000's
20110 / 1055	DCE-Revenues Division	Q1028 / X394	(513)	0	76	(437)	0	60	(377)
42474 / 8931	New Burdens	Q1019 / X896	(10)	0	0	(10)	0	0	(10)
00000 / 1985	Coastal Change Pathfinders	Q2354 / X396	(25)	0	0	(25)	0	0	(25)
20216 / 1988	FLAG	Q1011 / X407	(16)	0	0	(16)	0	0	(16)
20264 / 6657	Active Hastings	S1001 / X094	(24)	0	0	(24)	0	24	0
20266 / 6666	PCT play grant	Q1022 / X376	(3)	0	0	(3)	0	0	(3)
20262 / 6651	Street Games	Q1032 / X065	(26)	0	9	(17)	0	0	(17)
20263 / 6675	Sports for All	Q1030 / X550	(5)	0	3	(2)	0	0	(2)
20314 / 6508	Countryside Stewardship	Q1007 / X321	(36)	0	0	(36)	0	10	(26)
20271 / 6640	Opening Doors - Sport England	Q1021 / X551	(45)	0	26	(19)	0	0	(19)
<b>Total</b>			<b>(702)</b>	<b>0</b>	<b>114</b>	<b>(588)</b>	<b>0</b>	<b>94</b>	<b>(494)</b>

## Revenue Budget Forward Plan

## Appendix G

Ref	Revenue Budget Forward Plan	2018-19 Revised Budget £000's	2019-20 Budget £000's	2020-21 Projection £000's	2021-22 Projection £000's	2022-23 Projection £000's
1	<b>Net Service Expenditure</b>	<b>13,314</b>	<b>13,325</b>	<b>13,692</b>	<b>14,065</b>	<b>14,447</b>
2	<b>Funding Commitments:-</b>					
3	Pension Fund - Employers increase			0	0	0
4	Election Costs (bi-annually)			120	0	120
5	Waste Contract - Recycling			156	156	156
6	Street Cleaning Contract			112	112	112
7	Revenues & Benefits - 2019/20 bad debt provision.			189	189	189
8	<b>Savings/Additional Income Identified</b>					
9	PIER income - Energy Gross (shown net in Apx K)			(117)	(256)	(259)
10	PIER income Commercial Property (Gross)			(422)	(433)	(433)
11	PIER other (Apx K)			(273)	(614)	(614)
12	PIER removal of temporary growth (Apx K)			0	0	(80)
13	Fees and Charges			(60)	(120)	(180)
14	Contingency Provision	47	300	300	300	300
15	Interest (net of Fees ) & other Adjustments	884	1,335	1,355	1,223	1,160
16	Minimum Revenue Provision (excl. Inc Gen Adj)	795	1,184	1,628	1,775	1,875
17	Contribution to Reserves	1,039	744	744	744	744
18	Net Use of Earmarked Reserves	(1,872)	(1,772)	(1,772)	(1,772)	(1,772)
19	<b>Net Council Expenditure</b>	<b>14,207</b>	<b>15,116</b>	<b>15,652</b>	<b>15,370</b>	<b>15,765</b>
20	Taxbase	25,582	25,865	26,124	26,385	26,649
21	Council Tax	257.81	265.50	273.44	281.61	290.03
22	<b>Funding</b>					
23	From Collection Fund - Council Tax	(6,595)	(6,867)	(7,143)	(7,430)	(7,729)
24	From Collection Fund - Business Rates	(2,884)	(3,563)	(3,599)	(3,635)	(3,671)
25	Revenue Support Grant	(1,542)	0	0	0	0
26	New Homes Bonus	(650)	(556)	(274)	(319)	(276)
27	New Homes Bonus return funding	(9)	0	0	0	0
28	Council Tax Support Admin Grant	(167)	(161)	(149)	(138)	(127)
29	Housing Benefit Admin Grant	(421)	(389)	(360)	(333)	(308)
30	NNDR (Surplus) / Deficit	63	(28)	0	0	0
31	NNDR Pooling	(86)	(91)	(91)	(91)	(91)
32	Business Rates Section 31 Grant	(1,044)	(1,569)	(1,600)	(1,632)	(1,665)
33	Council Tax Surplus	(126)	(145)	0	0	0
34	<b>Contribution To General Fund</b>	<b>(13,459)</b>	<b>(13,370)</b>	<b>(13,216)</b>	<b>(13,578)</b>	<b>(13,868)</b>
35	<b>Funding Shortfall / (Surplus)</b>	<b>747</b>	<b>1,747</b>	<b>2,436</b>	<b>1,792</b>	<b>1,897</b>
36	<b>Use of General Reserve</b>	0	0	0	0	0
37	<b>Use of Transition Reserve</b>	(547)	(1,096)	0	0	0
38	<b>Use of Resilience and Stability Reserve</b>	0	0	0	0	0
39	<b>Use of Community Safety Reserve</b>	(100)	(250)	0	0	0
40	<b>Use of Economic Development Reserve</b>	(100)	(401)	0	0	0
41	<b>Net Funding Shortfall / (Surplus)</b>	<b>0</b>	<b>0</b>	<b>2,436</b>	<b>1,792</b>	<b>1,897</b>

**RESERVES****Appendix H**

	2018 / 19			2019 / 20			
	Balance at 1 April 2018 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2019 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2020 £'000
General Reserve	(7,668)	(252)	25	<b>(7,895)</b>	0	0	<b>(7,895)</b>
Capital Reserve	(150)	0	0	<b>(150)</b>	0	100	<b>(50)</b>
<b><u>Earmarked Reserves</u></b>							
Renewal and Repairs Reserve	(1,628)	(508)	806	<b>(1,330)</b>	(508)	874	<b>(963)</b>
Risk Management Reserve	(330)	0	15	<b>(315)</b>	0	15	<b>(300)</b>
Information Technology Reserve	(152)	(214)	311	<b>(55)</b>	(214)	239	<b>(31)</b>
On-Street Car Parking Surplus Reserve	(40)	0	40	<b>0</b>	0	0	<b>0</b>
Section 106 Revenue Reserve	(507)	0	0	<b>(507)</b>	0	17	<b>(490)</b>
VAT Reserve	(252)	0	252	<b>0</b>	0	0	<b>0</b>
Government Grant Reserve	(702)	0	114	<b>(588)</b>	0	94	<b>(494)</b>
Monuments in Perpetuity	(47)	0	5	<b>(42)</b>	0	5	<b>(37)</b>
Ore Valley Reserve	(250)	0	0	<b>(250)</b>	0	0	<b>(250)</b>
Resilience and Stability Reserve	(600)	0	0	<b>(600)</b>	0	0	<b>(600)</b>
Transition Reserve	(1,824)	0	547	<b>(1,277)</b>	0	1,096	<b>(181)</b>
Redundancy Reserve	(648)	0	75	<b>(573)</b>	0	225	<b>(348)</b>
Community Safety Reserve	(350)	0	100	<b>(250)</b>	0	250	<b>0</b>
Economic Development Reserve	(501)	0	100	<b>(401)</b>	0	401	<b>0</b>
Registration of Electors - IER Grant	(19)	0	19	<b>0</b>	0	0	<b>0</b>
Safer Hastings Partnership	(72)	0	0	<b>(72)</b>	0	0	<b>(72)</b>
Disabled Facilities Grant	(925)	(1,882)	1,882	<b>(925)</b>	(1,680)	1,500	<b>(1,105)</b>
First World War Project	(12)	0	0	<b>(12)</b>	0	0	<b>(12)</b>
Invest to Save and Efficiency Reserve	(420)	0	149	<b>(271)</b>	0	250	<b>(21)</b>
Clinical Commissioning Group	(586)	0	0	<b>(586)</b>	0	0	<b>(586)</b>
Carry-forward Reserve	(159)	0	159	<b>0</b>	0	0	<b>0</b>
Selective Licensing Reserve	0	(165)	0	<b>(165)</b>	(3)	0	<b>(168)</b>
Revenue Hardship Fund	(80)	0	0	<b>(80)</b>	0	0	<b>(80)</b>
Syrian Refugee Resettlement Programme	(21)	0	0	<b>(21)</b>	0	0	<b>(21)</b>
Housing Licensing Reserve	(6)	(152)	0	<b>(158)</b>	(19)	0	<b>(177)</b>
Community Housing Fund	(94)	0	94	<b>0</b>	0	0	<b>0</b>
	<b>(18,042)</b>	<b>(3,173)</b>	<b>4,693</b>	<b>(16,522)</b>	<b>(2,424)</b>	<b>5,065</b>	<b>(13,881)</b>

**EXPENDITURE FUNDED BY USE OF RESERVES**

(expenditure &amp; transfers) / Income &amp; transfers

	Cost Centre / Account	2018-19 Original £	2018-19 Revised £	2019-20 Estimate £
<b>General Reserve</b>				
General reserve Saving to/(Use of)	Q1012	0	(25,000)	0
Total		0	(25,000)	0
<b>Transfers between Reserves</b>				
VAT Reserve to General Reserve		0	(252,000)	0
Bathing Water Reserve Transfer to General Reserve		0	0	0
Coastal Communities Grant Reserve to General Reserve		0	0	0
General Reserve to Community Housing Fund		0	0	0
Government Grant Reserve to General Reserve		0	0	0
		0	(252,000)	0
<b>Carry forward Reserve</b>				
Carried forward	Q1004	0	(158,624)	0
		0	(158,624)	0
<b>Capital Reserve</b>				
2016 - 950th Anniversary (£330k in total over 3 years)	Q1017	0	0	0
Various Capital Expenditure to be Financed				
CPO - Empty Homes Strategy -capital		(60,000)	0	(100,000)
		(70,000)	0	(100,000)
<b>Disabled Facilities Grant</b>				
Disabled Facilities Grant - Salaries	Q1008	(60,000)	(60,000)	(60,000)
Disabled Facilities Grant - Capital		(1,440,000)	(1,822,291)	(1,440,000)
		(1,500,000)	(1,882,291)	(1,500,000)
<b>VAT reserve</b>				
	Q1035	(207,000)	0	0
		(207,000)	0	0
<b>Economic Development Reserve</b>				
General Fund	Q1009	(100,000)	(100,000)	(401,000)
		(100,000)	(100,000)	(401,000)
<b>Community Safety Reserve</b>				
General Fund	Q1006	(100,000)	(100,000)	(250,000)
		(100,000)	(100,000)	(250,000)
<b>Renewal &amp; Repairs Reserve</b>				
(per programme of works - Appendix J)	Q1026	(626,500)	(757,470)	(774,100)
Capital		(45,280)	0	0
Vehicles		0	0	0
Contingency		(200,000)	(49,000)	(100,000)
		(871,780)	(806,470)	(874,100)
<b>Transition Reserve</b>				
Transfer to General Fund	Q1034	(838,763)	(547,194)	(1,095,553)
<b>Resilience and Stability Reserve</b>				
	Q1031	0	0	0
<b>Information Technology Reserve</b>				
(per programme of works - Appendix I)	Q1013	(310,750)	(310,750)	(238,750)
		(310,750)	(310,750)	(238,750)
<b>Invest to Save &amp; Efficiency Reserve</b>				
Transfer to General Fund	Q1015	(173,662)	(149,282)	(250,000)
Transfer to Capital Reserve		0	0	0
		(173,662)	(149,282)	(250,000)
<b>Redundancy Reserve</b>				
Transfer to General Fund	Q1024	(225,000)	(75,000)	(225,000)
		(225,000)	(75,000)	(225,000)

<b><u>Earmarked Reserves</u></b>	<b>Cost Centre</b>	<b>2018-19 Original £</b>	<b>2018-19 Revised £</b>	<b>2019-20 Estimate £</b>
<b><u>Government Grant Reserve</u></b>	Various			
capital (further details - Appendix F)		(61,000)	(114,000)	(94,000)
		<u>(61,000)</u>	<u>(114,000)</u>	<u>(94,000)</u>
<b><u>Monuments in Perpetuity</u></b>	Q1023			
capital				
Revenue	20303	(5,000)	(5,000)	(5,000)
		<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,000)</u>
<b><u>S106 Reserve</u></b>	Q1029			
Capital		(48,000)	0	(7,000)
Revenue	Various	(44,100)	0	(10,000)
		<u>(92,100)</u>	<u>0</u>	<u>(17,000)</u>
<b><u>On-Street Car Parking Surplus Reserve</u></b>	Q1003			
Bus Shelter improvements	20148	0		0
Havelock Road Crossing	20292	(40,000)	(40,000)	0
		<u>(40,000)</u>	<u>(40,000)</u>	<u>0</u>
<b><u>Risk Management Reserve</u></b>	Q1014			
Risk Management Schemes	20135	(20,000)	(15,000)	(15,000)
		<u>(20,000)</u>	<u>(15,000)</u>	<u>(15,000)</u>
<b><u>Registration of Electors</u></b>	Q1025			
IER Grant		0	(18,600)	0
		<u>0</u>	<u>(18,600)</u>	<u>0</u>
<b><u>Clinical Commissioning Group</u></b>	Q1020			
Housing NHS CCG		0	0	0
Lets Get Moving		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<b><u>Selective Licensing</u></b>	Q9999			
Selective Licensing surplus / deficit	20195	0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<b><u>First World War Reserve</u></b>	Q1010			
		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<b><u>Syrian Refugee Resettlement Programme</u></b>				
		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<b><u>Community Housing Fund</u></b>	Q1037			
Housing Administration		0	(94,000)	0
		<u>0</u>	<u>(94,000)</u>	<u>0</u>
<b>Total use of earmarked and capital reserves *</b>	A	<u>(4,615,055)</u>	<u>(4,441,211)</u>	<u>(5,065,403)</u>
Revenue use of earmarked reserves		(1,776,012)	(1,871,726)	(1,771,850)
Transfers between Reserves		0	252,000	0
Capital use of earmarked reserves		(1,800,280)	(1,822,291)	(1,547,000)
Transition Reserve and Com / Econ Reserve		(1,038,763)	(747,194)	(1,746,553)
Total Expenditure & Transfers (Excl General Reserve Use)	B	<u>(4,615,055)</u>	<u>(4,189,211)</u>	<u>(5,065,403)</u>

**INFORMATION TECHNOLOGY RESERVE**

Appendix I

	2018-19 Original £'000	2018-19 Revised £'000	2019-20 ESTIMATE £'000	2020-21 ESTIMATE £'000	2021-22 ESTIMATE £'000
<b>OPENING BALANCE :</b>					
BALANCE B/FWD. AT 1 APRIL	(152)	(152)	(55)	(31)	(31)
<b>EXPENDITURE :</b>					
GOVCONNECT	9	9	9	9	9
MICROSOFT LICENSING FOR TEST ENVIRONMENT	15	15	0	0	0
RESILIENCE IMPROVMENTS	10	10	10	10	10
ANTI VIRUS	0	0	25	0	0
SCANNING AND ARCHIVING PHASE 2	20	20	0	0	0
EMAIL ARCHIVING	20	20	0	0	0
SERVICE REVIEW EFFICIENCY PROJECTS	80	80	80	80	80
PC HARDWARE AND SOFTWARE	115	98	115	115	115
TERMINAL SERVER FARM REFRESH	15	15	0	0	0
EXCHANGE SERVER REFRESH	15	15	0	0	0
TWO FACTOR AUTHENTICATION REFRESH	12	12	0	0	0
TABLETS FOR COUNCILLORS	0	17	0	0	0
	<b>311</b>	<b>311</b>	<b>239</b>	<b>214</b>	<b>214</b>
<b>INCOME :</b>					
CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND	(214)	(214)	(214)	(214)	(214)
ADDITIONAL CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND	0	0	0	0	0
<b>CLOSING BALANCE :</b>					
BALANCE IN-HAND C/FWD. AT 31 MARCH	(55)	(55)	(31)	(31)	(31)

**RENEWAL AND REPAIRS RESERVE****APPENDIX J**

2017-18		2018-19 ORIGINAL BUDGET £	2018-19 REVISED BUDGET £	2019-20 ESTIMATED BUDGET £
Actual £				
<b><u>OPENING BALANCE:</u></b>				
1,748,438	BALANCE BROUGHT FORWARD	1,491,958	1,627,865	1,329,395
<b><u>INCOME:</u></b>				
508,000	CONTRIBUTIONS TO RESERVE - GENERAL	508,000	508,000	508,000
508,000		508,000	508,000	508,000
<b><u>EXPENDITURE:</u></b>				
628,573	PROGRAMMED REPAIRS AND REDECORATIONS	213,500	211,670	265,500
	OTHER REPAIRS & RENEWALS	413,000	545,800	508,600
628,573	SUB TOTAL	626,500	757,470	774,100
0	CAPITAL EXPENDITURE FUNDED FROM RESERVES	45,280	0	0
0	VEHICLES	0	0	0
0	PROVISION FOR UNEXPECTED ITEMS	200,000	49,000	100,000
628,573		871,780	806,470	874,100
<b><u>CLOSING BALANCE:</u></b>				
1,627,865	BALANCE CARRIED FORWARD	1,128,178	1,329,395	963,295

**PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (con't)**

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2018-2019 ORIGINAL BUDGET PLUS C/F	2018-2019 REVISED BUDGET	2019-2020 ESTIMATE £	2020-2021 ESTIMATE £	2021-2022 ESTIMATE £
20116	PR001	TOWN HALL	Isolated internal / external redecs & repairs. MEWP high level stonework H&S inspection	30,000	10,670	20,000	30,000	30,000
20118	PR047 (OR216)	ALL BUILDINGS - ASBESTOS	Asbestos surveys and re-inspections	2,000	2,000	2,000	2,000	2,000
20118	PR048	ALL BUILDINGS - ASBESTOS	Works arising out of asbestos inspections	1,000	1,000	1,000	1,000	1,000
20118	PR049 (OR217)	ALL BUILDINGS - FIRE RISK	Fire risk assessments & works arising	12,000	12,000	6,000	6,000	6,000
20118	PR051 (OR238)	ALL BUILDINGS - AIR CONDITIONING	AC energy efficiency certification (every 3 years)	4,000	4,000	4,000	4,000	4,000
20118	PR52 (OR239)	ALL BUILDINGS - ENERGY CERTIFICATION	Annual Display Energy Certs for major bldgs	1,000	1,000	1,000	1,000	1,000
20118	PR54 (OR240)	ALL BUILDINGS - LEGIONELLA RISK	Automated checks & monitoring inc hygiene assess	25,000	25,000	30,000	40,000	40,000
20118	PR55 (OR225)	ALL BUILDINGS - ELECTRICAL TESTING	routine cyclical testing & works arising	13,000	13,000	6,000	6,000	6,000
20118	PR57 (OR241)	ALL BUILDINGS - SAFETY ANCHORS	Annual testing of access safety anchors	2,500	2,500	2,000	2,000	2,000
20118	PR58 (OR242)	ALL BUILDINGS - AUTOMATIC DOORS	Annual maintenance routine	500	500	500	500	500
20132	PR008	BANK BUILDINGS	External redecs to rear elevation	2,000	2,000	0	0	0
20131	PR009	MICRO UNIT FACTORIES	External redecs	0	0	0	5,000	5,000
20131	PR037	FACTORY UNITS	External redecs/roof repairs to empty units	30,000	30,000	30,000	30,000	30,000
20132	PR036	FAIRLIGHT PLACE FARM COTTAGES	External redecs.	8,000	8,000	0	0	0
20132	PR041	OTHER BUILDINGS (ESTATES MISC.)	Essential upgrades/repairs.	10,000	10,000	10,000	10,000	10,000
20245	PR023	WEST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	5,000
20245	PR024	EAST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	5,000
20258	PR034	FALAISE FITNESS CENTRE	External redecorations.	0	0	0	25,000	0
20303	PR013	CREMATORIUM	Internal / External redecorations. Main GF offices	5,000	5,000	0	5,000	0

**PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (con't)**

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2018-2019 ORIGINAL BUDGET PLUS C/F	2018-2019 REVISED BUDGET	2019-2020 ESTIMATE £	2020-2021 ESTIMATE £	2021-2022 ESTIMATE £
20303	PR014	CREMATORIUM - CREMATOR FT2	Rehearthng & rebricking of cremator FT2	10,000	0	46,000	0	7,000
20303	PR014	CREMATORIUM - CREMATOR FT3	Rebricking / rehearthng of cremator FT3	0	0	47,000	0	8,000
20303	PR52	CEMETERY	Path health & safety repairs	8,000	8,000	7,000	8,000	8,000
20310	PR52	PARKS	Path health & safety repairs	12,000	12,000	10,000	12,000	12,000
20250	OR210	FRONT LINE	Concrete health & safety inspection & testing	6,000	6,000	6,000	6,000	6,000
20250	OR255	FRONT LINE	Concrete health & safety repair works	5,000	13,000	5,000	5,000	5,000
20250	PR025	FRONT LINE	Alcoves, seating, bottle alley - repairs/redecs	9,000	9,000	9,000	900	900
20252	PR029	FISHERMENS MUSEUM	External redecs/stonework pointing	0	0	0	2,000	0
20259	PR033	SUMMERFIELDS SPORTS CENTRE	External redecs	0	0	0	6,000	6,000
20310	PR026	SPORTS PAVILIONS	Int/ext redecs.	8,000	8,000	8,000	10,000	10,000
20310	PR044	ALEXANDRA PARK RAILINGS	Phased railing redecorations	5,000	5,000	5,000	5,000	5,000
20310	PR046	ST. LEONARDS GARDENS	Lodge - re-decorations	10,000	10,000	0	0	0
20313	PR027	HASTINGS COUNTRY PARK - OPERATIONAL BUILDINGS	Int/ext redecs.	2,000	2,000	0	0	0
20313	PR028	HASTINGS C P - VISITOR CENTRE	Int/ext redecs.	0	0	0	4,000	0
20306	PR030	HASTINGS STATION - FISHING BOAT FEATURE	Repairs / redecs	2,000	2,000	0	2,000	0
20306	PR031	TOWN CENTRE UNDERPASS	Decoration	0	0	0	2,000	0
		<b>Total of Programmed work</b>		<b>233,000</b>	<b>211,670</b>	<b>265,500</b>	<b>240,400</b>	<b>215,400</b>

**OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (continued)**

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2018-2019 ORIGINAL BUDGET PLUS C/F £	2018-2019 REVISED BUDGET £	2019-2020 ESTIMATE £	2020-2021 ESTIMATE £	2021-2022 ESTIMATE £
20287	OR307	CARLISLE CP	Redecorations	67,000	76,000	0	0	0
20131	OR304	THEAKLEN DRIVE ROOFS	Single ply over-roofing of existing worn out membrane	0	0	70,000	0	0
20245	OR247	EAST HILL LIFT LOWER STATION	Roof replacement	0	0	0	0	30,000
20249	OR250	WHITE ROCK THEATRE	General repair contributions	20,000	20,000	15,000	20,000	20,000
20249	OR251	WHITE ROCK THEATRE	Contribution to large plant / boiler replacement	0	0	0	0	100,000
20310	OR231	CLIFF REPAIR SURVEY	Biennial or Sexennial survey	8,000	6,900	0	8,000	0
20313	OR211	HASTINGS COUNTRY PARK - TACKLEWAY WALL	Health & safety repairs and repointing	0	0	0	1,000	1,000
20310	OR320	RECREATIONAL GROUNDS	Emergency lighting upgrade	0	0	11,000	0	0
20259	OR326	INDOOR BOWLS CENTRE	DDA works	50,000	25,000	25,000	0	0
20150	OR328	STREET LIGHTS	White Rock Promenade Improvements	14,500	14,500	0	0	0
20259	OR331	SUMMERFIELDS LEISURE CENTRE	Landlord obligation - progressive replacement of existing swimming pool filtration plant	3,000	3,000	0	0	0
20259	OR332	SUMMERFIELDS LEISURE CENTRE	Installation of UV water hygiene treatment, if req'd and justified by FL due to alterations to regulations.	0	0	0	5,000	0
20258	OR333	FALAISE FITNESS CENTRE	Improvements to ventilation of gymnasium	30,000	30,000	0	0	0
20251	OR334	JOHNS PLACE MUSEUM	Essential stoneworks repairs to interior of window openings	3,900	3,900	0	10,000	0
20132	OR336	3 PLACE FARM COTTAGES, FAIRLIGHT	Repointing external walls (Energy efficiency measures no longer needed.	8,000	8,000	3,000	0	0
20259	OR337	INDOOR BOWLS CENTRE	External Works (Ramp and Entrance Lobby)	5,000	0	0	0	0
20310	OR339	CLIFFS	Cliff Repairs arising from engineer's inspections	125,000	125,000	20,000	50,000	50,000
20117	OR340	MURIEL MATTERS HOUSE REPLACEMENT RISING MAIN	Replacement of existing rising main in rear of building to avoid further flooding issues	20,000	0	20,000	0	0
20117	OR342	MURIEL MATTERS HOUSE - PASSENGER LIFTS	Heavy duty door closing mechanisms	0	0	0	5,000	0
20245	OR344	WEST HILL LIFT - RETAINING WALL REPAIRS	Repairs to bulging brickwork retaining wall to east of rails	7,000	20,000	0	0	0

**OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (continued)**

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2018-2019 ORIGINAL BUDGET PLUS C/F £	2018-2019 REVISED BUDGET £	2019-2020 ESTIMATE £	2020-2021 ESTIMATE £	2021-2022 ESTIMATE £
20245	OR345	WEST HILL LIFT OLD MOTOR ROOM - STRUCTURAL REPAIRS	Provision of permanent support works to café floor and external area.	2,000	2,000	18,000	0	0
20245	OR347	WEST HILL LIFT - ATTENDANT'S & STORE AREAS	Works to patio waterproofing to prevent water ingress	0	0	18,000	0	0
20250	OR348	PROMENADE SURFACING	Further tarmac repairs to worst areas	20,000	20,000	20,000	50,000	50,000
20310	OR352	ALEX PARK BUCKSHOLE RESERVOIR	channel sides. Impact of dam breaching and other study.	25,000	43,000	0	0	0
20310	OR354	PRICILLA McBEAN SANDSTONE WALLING	Repoint walling	3,000	3,000	0	0	0
20310	OR358	SANDHURST RECREATION GROUND	Replace roadside fencing	8,000	8,000	0	0	0
20310	OR360	ALEX PARK HARMERS RESERVOIR OUTFALL	Remove or cap disused outfall tower, fill tunnel and wing walls to make safe.	25,000	25,000	0	0	0
20313	OR362	HCP PLACE FARM FARM YARD	Roadway resurfacing of farmyard	0	0	10,000	0	0
20310	OR364	BEXHILL REC WEST	Internal redecoration	0	0	0	10,000	0
20117	OR365	MURIEL MATTERS HOUSE	Lightning Protection	25,000	50,000	0	0	0
20251	OR370	JOHNS PLACE MUSEUM	Interior works to extension roof light	4,000	2,000	0	0	0
20310	OR366	ST LEONARDS GARDENS	Possible remedial works to sewer / drain	7,500	7,500	0	0	0
20132	OR367	ESTATES - EPC UPGRADES	Town Hall Offices, Old Town Hall and Ore Valley Adventure Playground	13,000	13,000	0	0	0
20251	OR370	HASTINGS MUSEUM - PUBLIC LIFTS	Replace lift hydraulic ram	8,000	8,000	0	0	0
20251	OR371	HASTINGS MUSEUM - LIGHTING	Provide LED lighting	0	0	0	40,000	0
20116	OR372	TOWN HALL LED LIGHTING	Provide new LED lighting	0	0	0	0	30,000
20245	OR373	WEST HILL LIFT - WEST HILL ARCADE GDN	Brickworks repairs	12,000	12,000	0	0	0
20245	OR374	WEST HILL LIFT - ENTRANCE ROOF	Replace railings with galv. steel railings	0	0	0	5,000	0
20132	OR376	ESTATES - EPC UPGRADES	Alex Park Depot work shop, office	0	0	15,000	0	0
20250	OR378	FORESHORE - FORMER LIFEGUARD STORE	Concrete repairs to prom slab	0	0	20,000	0	0

**OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (continued)**

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2018-2019 ORIGINAL BUDGET PLUS C/F £	2018-2019 REVISED BUDGET £	2019-2020 ESTIMATE £	2020-2021 ESTIMATE £	2021-2022 ESTIMATE £
20132	OR379	ESTATES - INDUSTRIAL ESTATE SIGNAGE	Renew road and welcome signs	0	0	5,000	0	0
20287	OR380	PRIORY STREET MSCP	Structural Survey / Concrete Testing	20,000	20,000	0	0	0
20303	OR381	CEMETERY	Clear Trees for burial spaces	0	0	20,000	0	0
20310	OR384	ALEXANDRA PARK	Harmers Knee rail H&S	0	0	2,000	0	0
20310	OR385	ALEXANDRA PARK	Information Shelter lower decoration	0	0	0	2,000	0
20313	OR386	HASTINGS COUNTRY PARK	Farm Yard - levels phase 2	0	0	7,000	0	0
20313	OR389	HASTINGS COUNTRY PARK	Gloucester Cottage Wall	0	0	0	0	0
20310	OR390	OLD ROAR GILL	Bridge 2 repairs , replace, dredge/de-silt	0	0	4,000	0	0
20310	OR391	OLD ROAR GILL	Re fence , edge by ROW	0	0	4,000	0	0
20310	OR392	ALEXANDRA PARK	Lower Stream Culvert Wall	0	0	0	4,000	0
20310	OR393	ST CLEMENTS CHURCH	Churchyard Wall	0	0	0	0	0
20310	OR394	SUMMERFIELDS WOODS	Folly Protection	0	0	3,600	0	0
20310	OR395	WHITE ROCK GARDENS	Demolition of old toilet block	0	0	0	8,000	0
20132	OR399	PELHAM ARCADE	Replace lead guttering with zinc	0	0	25,000	0	0
20132	OR400	OLD TOWN HALL	Replace lead guttering with zinc	0	0	30,000	0	0
20132	OR401	OLD TOWN HALL	Heating upgrade to improve EPC rating	0	0	10,000	0	0
20131	OR402	30/31 CASTLEHAM ROAD CAR PARK		0	0	0	100,000	0
20131	OR403	CBCW MAIN ROOF	Over-roofing of profiled metal roof	0	0	0	0	150,000
20245	OR405	EAST HILL CLIFF RAILWAY - UPPER STATION	Pedestrian paths resurfacing - deterioration of existing patched up surface creating trip hazards	0	0	0	10,000	0
20250	OR406	WHITE ROCK PROMENADE	Removal of remaining vestigial cycle lane markings opposite Robertson Street.	0	0	1,000	0	0

**OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (continued)**

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2018-2019 ORIGINAL BUDGET PLUS C/F £	2018-2019 REVISED BUDGET £	2019-2020 ESTIMATE £	2020-2021 ESTIMATE £	2021-2022 ESTIMATE £
20303	OR409	CEMETERY OFFICE	New wireless fire alarm system	0	0	7,000	0	0
20303	OR410	CEMETERY CHAPEL	Front window and stone reveal repairs	0	0	0	20,000	0
20313	OR411	HASTINGS COUNTRY PARK	Surface dressing to Coastguard Lane tarmac/asphalt path surfacing	0	0	0	25,000	0
20246	OR412	HASTINGS CASTLE	Curtain wall consolidation following emergency stabilisation works	0	0	25,000	0	0
20251	OR413	HASTINGS MUSEUM & ART GALLERY	Works to improve security following report	0	0	20,000	0	0
20148	OR414	BUS SHELTERS	New annual survey, maintenance & replacement programme	0	0	0	10,000	10,000
20245	OR415	WEST HILL CLIFF RAILWAY	Brick repairs following tunnel survey.	0	0	10,000	0	0
20259	OR416	SUMMERFIELDS LEISURE CENTRE	Re-tiling of edge of pool	0	0	70,000	0	0
		<b>Total of Other Work</b>		<b>533,900</b>	<b>545,800</b>	<b>508,600</b>	<b>383,000</b>	<b>441,000</b>

**PIER Outcomes****Appendix K**

	Cost centre	Revised			
		2018-19 £'000	2019-20 £'000	2020-21 £'000	2021-22 £'000
<b>Income Strategy</b>					
Housing Company (net contribution)	Various	0	(80)	(191)	(263)
Commercial Property (Net of borrowing Costs)	Various	0	(60)	(214)	(225)
Energy (Net of borrowing Costs)	Various	0	(8)	(8)	(48)
<b>Total Income Strategy</b>	<b>Sub-total</b>	<b>0</b>	<b>(148)</b>	<b>(413)</b>	<b>(536)</b>
<b>Other</b>					
Council Tax - Empty Homes premium (200%)	Collection Fund	0	(10)	(10)	(10)
Increased Investment Interest	Various	0	(60)	(60)	(60)
Contingency budget	20164	0	(100)	(100)	(100)
Street cleansing service	20295	0	(131)	(143)	(143)
Planning Policy - combination of AAP with LPR	20211	(46)	(63)	0	0
CCTV - Reduction in monitoring hours	20290	0	(30)	(30)	(30)
Parking Services - Administration and virtual permits	20287 / 20288	0	(13)	(13)	(13)
Environmental Health - Efficiencies from back office system	20169	0	(3)	(4)	(4)
Environmental Protection - Removal of contingency budget	20279	0	(7)	(7)	(7)
Parks and Open Spaces - Grounds maintenance	20310	0	(95)	(102)	(102)
Ranger Services - Staff and vehicles	20310	0	(40)	(40)	(40)
Community Safety - Stop funding to bar/shop watch	20299	0	(6)	(6)	(6)
HR Payroll - System/software	20120 / 20121	0	(22)	(22)	(22)
Business Support - Staff saving from rollout of hybrid mail	20120 / 20121	0	(9)	(9)	(9)
Business Support - Increased usage of e-learning suite	20111	0	(10)	(15)	(15)
Business Support - Publications	20111	0	(6)	(6)	(6)
Estates - Maintenance expenditure (St Mary in the Castle)	20104	0	(10)	(10)	(10)
Consultation – Use digital approach	20146	0	(9)	(9)	(9)
Community Contact Centre - Channel shift	20113	0	(23)	(46)	(69)
Legal Services - Admin post	20106	0	(24)	(24)	(24)
Elections - New ways of working	20103	0	(6)	(6)	(6)
Revenues and Benefits - Staff savings	Various	0	(101)	(251)	(291)
Town Centre Management - Cease BID work	20166	0	(9)	(9)	(9)
Regeneration and Economic Development - Staff saving	20208	0	(40)	(40)	(40)
Regeneration - Supplies and services savings	20177	0	(6)	(6)	(6)
Community Cohesion - Grant funding	20215	0	(5)	(5)	(5)
Community Cohesion - Reduce Compliance Officer post	20215	0	0	(15)	(15)
Community Partnership Fund - Cease from 2021/22	20219	0	(12)	(20)	(176)
Resorts Services - Resort Admin Officer post	20176	0	(22)	(22)	(22)
Seafront - Reduce premises spend	20250	0	(3)	(3)	(3)
Sports Management - Reduce supplies expenditure	20257	0	(1)	(1)	(1)
Cliff Railway - Staff reduction (change in shifts/rota)	20245	0	(20)	(20)	(20)
Cliff Railway - Equipment and materials savings	20245	0	(2)	(2)	(2)
Leisure - Grants awarded	20175	0	(4)	(4)	(4)
William Parker Sports Track - Contribution ceased	20260	0	(5)	(5)	(5)
Play Development - Cease play days in Alexandra Park	20265	0	(20)	(20)	(20)
Culture - Cultural Regeneration Manager post	20212	0	(64)	(64)	(64)
Cultural Activities - Stade Saturdays	20212	0	(10)	(15)	(25)
Cultural Activities saving	20212	0	(10)	(10)	(10)
Cultural Activities - Music City funding	20212	0	(5)	(5)	(5)
Tourism / Marketing - Salary saving	Various	0	(15)	(15)	(15)
Tourism / Marketing - Refocussing of work	Various	0	(34)	(34)	(34)
Tourism / Marketing - Fish fairs co-ordinators reduced hours	Various	0	(4)	(4)	(4)
Tourism / Marketing - Cease Herring fair	Various	0	(17)	(17)	(17)
Tourism / Marketing - Civic & Ceremonial transport costs	Various	0	(3)	(3)	(3)
Tourism / Marketing - Twinning / Sierra Leone cease	Various	0	(3)	(3)	(3)
Planning - Empty Homes Officer post	20180	0	(35)	(35)	(35)
Planning Enforcement - review/restructure	20180	0	0	(17)	(17)
Housing Options - Staff saving	20172	0	(35)	(35)	(35)
Housing Options - Letstart supplies and services	20172	0	(4)	(4)	(4)
Theatre - Reduced Contribution	20249	0	(116)	(216)	(316)
<b>Other Savings Savings/Income</b>	<b>Sub-total</b>	<b>(46)</b>	<b>(1,282)</b>	<b>(1,562)</b>	<b>(1,891)</b>
	<b>Total PIER Savings</b>	<b>(46)</b>	<b>(1,430)</b>	<b>(1,975)</b>	<b>(2,427)</b>
<b>Growth Items</b>					
Digital by Design - Moving services on-line	20115	0	80	80	0
Corporate IT - Microsoft 10 Windows licencing	20121	0	87	87	87
Bohemia – Staff and specialist work	20208 / 20209	0	66	66	66
Housing Development Officer post (to be capitalised)	20172	0	35	35	35
Legal Services salaries growth	20106	33	79	79	79
<b>Total Growth</b>	<b>Sub-total</b>	<b>33</b>	<b>347</b>	<b>347</b>	<b>267</b>
<b>Net Overall Savings</b>	<b>Total</b>	<b>(13)</b>	<b>(1,083)</b>	<b>(1,628)</b>	<b>(2,160)</b>

## Hastings Borough Council Efficiencies, Income, and Savings Proposals for 2019/20 onwards and Equality Impact Assessment

	Efficiency, Income or Savings Proposals & Changes	Savings (£)			Equalities Impact Assessment - Likelihood of negative impact on equalities/protected characteristics Low-Medium-High
		2019/20	2020/21	2021/22	
Contingency budget	Reduction of contingency budget by £100k – contingencies will need to be covered by in-year savings <b>Staffing implications:</b> N/A	100,000	100,000	100,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Street cleansing service	<ul style="list-style-type: none"> <li>Reduction in assumptions about fuel costs</li> <li>Re-charging accurate costs to FT for beach cleaning</li> <li>Cost of year 1 process mapping and systems support met from prioritising existing resources</li> </ul> <b>Staffing implications:</b> N/A	131,000	143,000	143,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Planning Policy	1 off saving from Combining the Hastings Town Centre & Bohemia Area Action Plan (AAP) with the Local Plan Review (LPR) <b>Staffing implications:</b> N/A	63,000	0	0	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Investment Interest	Additional £2m investment to achieve additional income <b>Staffing implications:</b> N/A	60,000	60,000	60,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
CCTV Reduction	Reduce monitoring hours <b>Staffing implications:</b> Reduce by 1.0 FTE	30,000	30,000	30,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Parking Services	Streamline administration arrangements and introduction of virtual permits <b>Staffing implications:</b> Reduce by 0.5 FTE (post vacant)	13,000	13,000	13,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Environmental Health	Efficiencies from back office system <b>Staffing implications:</b> N/A	3,000	4,000	4,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Environmental Protection	Removal of contingency budget <b>Staffing implications:</b> N/A	7,000	7,000	7,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Parks and Open Spaces	Reduce grounds maintenance costs by: prioritising key areas: Alexandra Park, St Leonards Gardens (green flags) and lower part of Warrior Square and Seafront. Reduce non-core expenditure by £50k – thereby reducing ad hoc works. £17k from miscellaneous supplies and services codes <b>Staffing implications:</b> N/A	95,000	102,000	102,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Ranger Services	Reduce the Ranger service from 3 to 2 and dispose of some of the Ranger vehicles <b>Staffing implications:</b> Reduce by 1.0 FTE	40,000	40,000	40,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.

## Hastings Borough Council Efficiencies, Income, and Savings Proposals for 2019/20 onwards and Equality Impact Assessment

	Efficiency, Income or Savings Proposals & Changes	Savings (£)			Equalities Impact Assessment - Likelihood of negative impact on equalities/protected characteristics Low-Medium-High
		2019/20	2020/21	2021/22	
Community Safety	Stop funding to bar/shop watch <b>Staffing implications:</b> N/A	6,000	6,000	6,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
HR Payroll	System savings from move to new ERP system <b>Staffing implications:</b> N/A	22,000	22,000	22,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Business Support	Staff saving following rollout of hybrid mail <b>Staffing implications:</b> Reduce by 0.5 FTE	9,000	9,000	9,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Business Support	Reduction to training budget due to increased usage of e-learning suite of training packages <b>Staffing implications:</b> N/A	10,000	15,000	15,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Business Support	Reduce budget for publication resources <b>Staffing implications:</b> N/A	6,000	6,000	6,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Estates	Maintenance expenditure - St Mary in the Castle liabilities <b>Staffing implications:</b> N/A	10,000	10,000	10,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Consultation	Remove corporate consultation budget – use digital approach <b>Staffing implications:</b> N/A	9,000	9,000	9,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups – this budget was primarily used for large scale surveys. For corporate consultations (e.g. Corporate Plan) we will continue to use our digital approach, supplemented by hard copies in CCC and via voluntary and community groups.
Community Contact Centre	Channel shift to on-line contact channels <b>Staffing implications:</b> Reduce by 1.0 FTE each year. 2019/20 saving from vacant post	23,000	46,000	69,000	<b>Low</b> unlikely to impact disproportionately on any equality groups as support will remain and be targeted at most vulnerable residents.
Legal Services	Loss of 1 admin post in 19/20 - Saving used to partly offset growth of £79k in 18/19. <b>Staffing implications:</b> Reduce by 1.0 FTE	24,000	24,000	24,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Elections	Efficiency savings from systems and new ways of working <b>Staffing implications:</b> N/A	6000	6,000	6,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Revenues and Benefits	Staff reductions in line with transition to Universal Credit and implementation of new technology enabling self-service for more customers (Admin establishment is 2.5FTE, 0.5FTE is currently vacant) <b>Staffing implications:</b> 2019/20 = 1.5 FTE admin posts and 1 FTE assessor post. 2020/21 = 1 FTE manager's post and 2 assessors.	101,000	251,000	291,000	<b>Low</b> unlikely to impact disproportionately on any equality groups as support remains for those who cannot access on-line without assistance
Town Centre Management	Cease Business Improvement District work <b>Staffing implications:</b> N/A	9,000	9,000	9,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.

## Hastings Borough Council Efficiencies, Income, and Savings Proposals for 2019/20 onwards and Equality Impact Assessment

	Efficiency, Income or Savings Proposals & Changes	Savings (£)			Equalities Impact Assessment - Likelihood of negative impact on equalities/protected characteristics Low-Medium-High
		2019/20	2020/21	2021/22	
Regeneration and Economic Development	Reduce Economic Development Officer by 10 hours p.w (stopping BID and Town Team support work) Delete Regeneration Officer post (post-holder on fixed term contract to 31.3.19) <b>Staffing implications:</b> Reduce by 1.1 FTE	40,000	40,000	40,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Regeneration	Supplies and services savings <b>Staffing implications:</b> N/A	6,000	6,000	6,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Community Cohesion	Cease grant to St Leonards town centre. <b>Staffing implications:</b> N/A	5,000	5,000	5,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Community Cohesion	Reduce Compliance Officer post – in line with changes to CPF funding <b>Staffing implications:</b> Reduce by 0.5 FTE in 2020/21	0	15,000	15,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Community Partnership Fund	Cease from 2021/22 – will be exploring other sources of funding <b>Staffing implications:</b> N/A	12,000	20,000	176,000	<b>High</b> – The Council will however explore options for alternative funding sources together with other key funders.
Resorts Services	Cease Resort Admin Officer post following move of processes on-line <b>Staffing implications:</b> Reduce by 0.8 FTE	22,000	22,000	22,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Seafront	Reduce premises spend <b>Staffing implications:</b> N/A	3,000	3,000	3,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Sports Management	Reduce supplies expenditure <b>Staffing implications:</b> N/A	1,000	1,000	1,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Cliff Railway	Staff reduction – change in shifts/rota <b>Staffing implications:</b> Reduce by 1.4 FTE	20,000	20,000	20,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Cliff Railway	Equipment and materials savings <b>Staffing implications:</b> N/A	2,000	2,000	2,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Leisure	Grants administration <b>Staffing implications:</b> N/A	4,000	4,000	4,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
William Parker Sports Track	William Parker Sports Track contribution ceased <b>Staffing implications:</b> N/A	5,000	5,000	5,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Play Development	Reduction in level of service. Reduced number of play days and use of contracted play development casuals <b>Staffing implications:</b> N/A	20,000	20,000	20,000	<b>High</b> – this will directly impact on children and families in Hastings as the two events will no longer be held. However our future play activity will be targeted more closely at deprived communities where our very limited resources may be applied more effectively.

## Hastings Borough Council Efficiencies, Income, and Savings Proposals for 2019/20 onwards and Equality Impact Assessment

	Efficiency, Income or Savings Proposals & Changes	Savings (£)			Equalities Impact Assessment - Likelihood of negative impact on equalities/protected characteristics Low-Medium-High
		2019/20	2020/21	2021/22	
Culture	Cultural Regeneration Manager post <b>Staffing implications:</b> Reduce by 1.0 FTE (post vacant)	64,000	64,000	64,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Cultural Activities	Reduce Stade Saturdays <b>Staffing implications:</b> N/A	10,000	15,000	25,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Cultural Activities	Reduced expenditure - Responsibility for St Leonards Festival transferred to Tourism Marketing. St Leonards Festival to be funded from existing events budget, with some impact on other events funding. <b>Staffing implications:</b> N/A	10,000	10,000	10,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Cultural Activities	Music City funding <b>Staffing implications:</b> N/A	5,000	5,000	5,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Tourism / Marketing	Communications & Marketing – Following changes to our marketing approach reduce marketing post. Remaining 0.4 work undertaken by officer returning from maternity leave. <b>Staffing implications:</b> Reduce by 0.6 FTE	15,000	15,000	15,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Tourism / Marketing	Eliminate residual dedicated Hastings-only tourism activity, focussing all work through 1066 Country (which will retain a strong Hastings element). <b>Staffing implications:</b> Reduce by 0.2 FTE	34,000	34,000	34,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Tourism / Marketing	Fish fairs co-ordinators post hours reduction 0.7 FTE to 0.5 FTE = (ceasing Herring Fair) <b>Staffing implications:</b> Reduce by 0.2 FTE	4,000	4,000	4,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Tourism / Marketing	Cease Herring fair <b>Staffing implications:</b> N/A	17,000	17,000	17,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Tourism / Marketing	Civic & Ceremonial Expenses - Transport saving <b>Staffing implications:</b> N/A	3,000	3,000	3,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Tourism / Marketing	Twining / Sierra Leone - cease <b>Staffing implications:</b> N/A	3,000	3,000	3,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Planning	Empty Homes Officer post <b>Staffing implications:</b> Reduce by 1.0 FTE (post vacant)	35,000	35,000	35,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Planning	Planning Enforcement review/restructure – anticipated savings 0.5FTE from 2020/21 <b>Staffing implications:</b> Reduce by 0.5 FTE in 2020/21	0	17,000	17,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.

## Hastings Borough Council Efficiencies, Income, and Savings Proposals for 2019/20 onwards and Equality Impact Assessment

	Efficiency, Income or Savings Proposals & Changes	Savings (£)			Equalities Impact Assessment - Likelihood of negative impact on equalities/protected characteristics Low-Medium-High
		2019/20	2020/21	2021/22	
Housing Options	Housing Options Management Restructure <b>Staffing implications:</b> Reduce by 1.0 FTE (post vacant)	35,000	35,000	35,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups. Service has been restructured and roles re-aligned.
Housing Options	Housing Options Letstart supplies and services <b>Staffing implications:</b> N/A	4,000	4,000	4,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Council Tax	Empty homes premium (100% increase, is now 200%) <b>Staffing implications:</b> N/A	10,000	10,000	10,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups (TBC).
White Rock Theatre	Reduced contribution following Cabinet decision to negotiate terms for the extension of the current contract with HQ Theatres & Hospitality for a period of 5 years <b>Staffing implications:</b> N/A	116,000	216,000	316,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
<b>Total savings/income</b>		<b>1,282,000</b>	<b>1,562,000</b>	<b>1,891,000</b>	

## Growth items

Service	Description	Growth (£)			Equalities Impact Assessment - Likelihood of negative impact on equalities/protected characteristics Low-Medium-High
		2019/20	2020/21	2021/22	
Digital by Design – Moving services on-line	Resources required to move remainder of 66 processes on-line within two-years to facilitate further efficiencies <b>Staffing implications:</b> Increased by 2.0 FTE	80,000	80,000	0	<b>Medium</b> – the transfer of service on-line is understood to need to be managed to ensure that service users who are digitally excluded have alternative means of access. The council is clear that these alternatives will exist via its Community Contact Centre (CCC). There is also a strong argument that for many groups in our community (who are able to access services on-line) this can save time, money and avoid physical access issues as they can avoid calling or visiting the CCC.
Corporate IT	Microsoft 10 Windows licencing <b>Staffing implications:</b> N/A	87,000	87,000	87,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Bohemia – Staff	Feasibility study and new staff required to work on programmes <b>Staffing implications:</b> Increased by 1.0 FTE	66,000	66,000	66,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Housing	Housing Development Officer post <b>Staffing implications:</b> Increased by 1.0 FTE	35,000	35,000	35,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups as restructure has taken place.
Legal Services	Growth of £79k from 18/19 offset in part by loss of 1 admin post in 19/20 (24k) above <b>Staffing implications:</b> Increased by 1.0 FTE	79,000	79,000	79,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups

**Land and Property Disposal Programme****Estimated  
Receipts  
£****2018/19**Upper Wilting Farm Shop  
Other  
Less cost of disposal  
Sale of Ex Council Houses

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**1,012,300****2019/20**Sale of Ex Council Houses  
Other

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**185,000****2020/21**Sale of Ex Council Houses  
Other

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**185,000****2021/22**Sale of Ex Council Houses  
Other

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**185,000**

## Council Tax – Overall

## The Council is recommended to resolve as follows:

- 1 It be noted that the Council has calculated the Council Tax Base 2019/20 for the whole Council area as 25,865 [Item T in the formula is Section 31B of the Local Government Finance Act 1992, as amended (the “Act”)]
- 2 Calculate that the Council Tax requirement for the Council’s own purposes for 2019/20 is £6,867,158
- 3 That the following amounts be calculated for the year 2019/20 in accordance with Sections 31 to 36 of the Act:
  - (a) 76,429,047 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils
  - (b) 69,561,890 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act
  - (c) 6,867,158 Being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council in accordance with Section 31A(4) of the Act as its Council Tax requirement for the year. (Item R in the formula in Section 31B of the Act)
  - (d) 265.50 Being the amount at 3(c) above (Item R), all divided by Item T (1(a) above), calculated by the Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year
  - (e) £0 Being the aggregate amount of all special items (Parish precepts) referred to in Section 34(1) of the Act
  - (f) 265.50 Being the amount at 3(d) above less the result given by dividing the amount at 3(e) above by Item T (1(a) above), calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept relates

## Appendix M (cont)

4. To note that the County Council, the Police and Crime Commissioner and the Fire Authority have issued precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992 for each category of dwellings in the Council's area as indicated in the table below.
5. That the Council, in accordance with Sections 30 and 36 of the Local Government Finance Act 1992, hereby sets the aggregate amounts shown in the tables below as the amounts of Council Tax for 2019/20 for each part of its area and for each of the categories of dwellings.

	Valuation Bands							
	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
Hastings Borough Council	177.00	206.50	236.00	265.50	324.50	383.50	442.50	531.00
East Sussex County Council (Including Adult Social Care +3%)	956.52	1,115.94	1,275.36	1,434.78	1,753.62	2,072.46	2,391.30	2,869.56
East Sussex Fire Authority	62.45	72.85	83.26	93.67	114.49	135.30	156.12	187.34
Police and Crime Commissioner	126.61	147.71	168.81	189.91	232.11	274.31	316.52	379.82
Aggregate of Council Tax Requirements	1,322.58	1,543.00	1,763.43	1,983.86	2,424.72	2,865.57	3,306.44	3,967.72

6. The Council's basic amount of Council Tax for 2019/20 is not excessive as determined in accordance with principles approved under Section 52ZB Local Government Finance Act 1992. To be deemed excessive the Borough's Council Tax would need to be increased by 3%, or more than 3%, and also more than £5 in 2019/20.

## CORPORATE SERVICES AND GOVERNANCE

## Appendix O

Reference NO.	2017-18 ACTUAL	SERVICE	2018-19	2018-19	2019-20
			ORIGINAL BUDGET	REVISED BUDGET	ESTIMATED OUTTURN
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
CR1	167,712	20101 (1023) - Director of Corporate Services and Governance	174,880	176,110	<b>179,380</b>
CR2	323,511	20102 (1024) - Corp. Policy, Partnerships and Performance	340,150	329,820	<b>349,060</b>
CR3	200,414	20103 (1031) - Electoral Services	208,030	210,850	<b>218,000</b>
CR4	347,576	20104 (1022) - Estates Services	354,380	366,100	<b>383,950</b>
CR5	203,601	20105 (1029) - Building Surveyors	212,260	217,360	<b>219,680</b>
CR6	422,437	20106 (1032) - Legal Services	376,230	415,120	<b>458,360</b>
CR7	206,912	20107 / 20108 (1051 / 1058) - Audit and Investigations Services	219,990	222,500	<b>224,130</b>
CR8	833,348	20109 (1052) - Accountancy Services	945,870	970,780	<b>982,720</b>
CR9	2,394,586	20110 (1055) - Revenues Services	2,576,590	2,541,780	<b>2,560,010</b>
CR10	591,351	20111 (1020) - People, Customer and Business Support	618,330	646,370	<b>619,330</b>
CR11	165,659	20112 (1090) - Corporate Personnel Expenses	203,210	240,070	<b>187,980</b>
CR12	837,747	20113 (5712) - Contact Centre	893,630	859,550	<b>927,930</b>
CR13	266,989	20115 (1085) - Transformation Team	258,030	248,850	<b>314,370</b>
CR14	58,789	20116 (1151) - Admin Buildings - Town Hall	51,430	41,090	<b>51,420</b>
CR15	456,728	20117 (1157) - Admin Buildings - Murial Matters House	466,420	517,910	<b>488,940</b>
CR16	76,903	20118 (1160) - Admin Buildings - General Expenses 20119 (1169) - Admin Buildings - Corporate Archive / DSO	77,960	87,360	<b>75,870</b>
CR17	46,369	Operational Building	48,110	52,500	<b>63,200</b>
CR18	1,162,982	20120 (1080) - Corporate Expenses	1,261,460	1,310,740	<b>1,393,170</b>
CR19	705,854	20121 (1034) - IT	752,600	749,330	<b>783,040</b>
CR20	342,680	20122 (5228) - IT Reserve / Hardware	407,580	424,500	<b>411,670</b>
CR21	40,178	20123 (5227) - Land & Property Systems-GIS	41,530	43,200	<b>44,170</b>
	(9,852,321)	Less recharges to other services	(10,488,670)	(10,671,890)	<b>(10,936,380)</b>
	0	Unallocated Balance	0	0	<b>0</b>
CR22	2,206,476	20124 (5510) - Corporate Management Expenses	773,800	827,600	<b>776,880</b>
CR23	662,056	20125 (5511) - Non Distributed Costs	713,280	713,330	<b>767,350</b>
CR24	612,024	20126 / 20127 / 20128 (4200 / 4250 / 5900) - Benefit Payments	1,569,200	1,275,920	<b>1,288,640</b>
CR25	638,749	20129 (5950) - Council Tax and Business Rates Collection	557,820	678,180	<b>684,610</b>
CR26	(340,926)	20130 (2101) - Employment Areas	(347,480)	(350,940)	<b>(349,480)</b>
CR27	(1,289,975)	20131 (2201) - Factory Units	(1,263,690)	(1,205,430)	<b>(1,175,630)</b>
CR28	(1,874,503)	20132 (2404) - Farms and Other Properties	(2,718,380)	(2,303,100)	<b>(2,730,270)</b>
CR29	10,743	20133 (2602) - St Mary in the Castle	26,740	26,860	<b>16,920</b>
CR30	358,575	20135 (5299) - Other Expenditure	614,220	276,000	<b>576,000</b>
CR31	201,606	20136 / 20137 (1200 / 1205) - Registration of Electors	205,330	210,280	<b>211,750</b>
CR32	825,112	20138 (5501) - Cost of Democracy	871,350	861,770	<b>893,300</b>
CR33	128,339	20139 / 20140 (5503 / 5505) - Election Expenses	221,360	230,840	<b>126,970</b>
CR34	25,331	20144 (5224) - Local Strategic Partnership	26,630	25,820	<b>27,330</b>
CR35	34,875	20145 (3405) - Sustainable Energy & Development	(126,570)	22,780	<b>23,970</b>
CR36	8,444	20146 (5513) - Public Consultation	8,880	8,610	<b>9,110</b>
CR37	113,248	20147 (5004) - Pier Closure Costs	0	0	<b>0</b>
CR38	20,307	20148 (1501) - Shelters and Seats	19,100	22,830	<b>19,250</b>
CR39	5,290	20149 (1502) - Street Naming and Numbering	8,210	8,210	<b>8,210</b>
CR40	90,540	20150 (5236) - Decorative Lighting	64,990	95,550	<b>80,570</b>
CR41	4,927	20318 (5514) - Corporate Systems ERP	20,000	20,000	<b>0</b>
CR42	334	20151 / 20152 / 20155-61 (1983 / 1989 / 5289-96 / 6668) - Fore:	180	0	<b>0</b>
CR43	0	20324 - Communications and Design	0	109,120	<b>111,390</b>
	2,441,571		1,244,970	1,554,230	<b>1,366,870</b>

OPERATIONAL SERVICES

**Appendix O**

Reference NO.	2017-18 ACTUAL	SERVICE	2018-19	2018-19	2019-20 ESTIMATED OUTTURN
			ORIGINAL BUDGET	REVISED BUDGET	
	£	<b><u>SUMMARY OF REVENUE ESTIMATES</u></b>	£	£	£
OS1	622,835	20169 (1009) - Environmental Services Management & Administration	642,520	1,007,540	<b>1,047,060</b>
OS2	403,398	20170 (1071) - Amenities Administration	420,950	426,740	<b>438,800</b>
OS3	884,014	20171 (1074) - Waste and Parking Team	511,590	0	<b>0</b>
OS4	0	20316 - Waste Service - Management and Admin	236,700	544,610	<b>462,690</b>
OS5	0	20317 - Parking Service - Management and Admin	190,090	821,940	<b>933,490</b>
OS6	993,259	20172 (1072) - Administration - Housing	918,620	986,210	<b>893,200</b>
OS7	125,324	20173 (1005) - Local Land Planning Management & Admin	134,840	134,560	<b>143,550</b>
OS8	178,770	20174 (1015) - Director of Operational Services	184,400	183,000	<b>186,430</b>
OS9	242,419	20175 (1070) - Leisure Administration	253,850	266,800	<b>263,530</b>
OS10	157,280	20176 (1075) - Resort Services Management and Administration	169,900	176,650	<b>156,290</b>
OS11	319,692	20177 (1021) - Regeneration Administration Division	333,940	359,080	<b>341,880</b>
OS12	443,100	20178 (1025) - Communications & Marketing	467,020	361,050	<b>365,970</b>
	(4,370,092)	Less recharges to other services	(4,464,420)	(5,268,180)	<b>(5,232,890)</b>
	0	Unallocated Balance	0	0	<b>0</b>
OS13	29,487	20179 (1008) - Building Control	54,520	37,790	<b>42,680</b>
OS14	887,672	20180 (1600) - Development Control & Conservation	941,320	1,027,450	<b>944,630</b>
OS15	(187,645)	20181 (5211) - Local Land Charges Register	(212,950)	(177,720)	<b>(107,770)</b>
OS16	608,618	20182 (4000) - Homelessness	604,000	868,430	<b>945,638</b>
OS17	192,653	20183 (4001) - Homelessness Prevention	213,880	77,640	<b>(30,620)</b>
OS18	22,264	20207 (4002) - Rough Sleeper Prevention	0	23,310	<b>0</b>
OS19	15,061	20206 (4004) - Syrian Resettlement Programme	(108,884)	1,040	<b>(160)</b>
OS20	(36,144)	20184 (4025) - Social Lettings	(2,320)	54,920	<b>(10,610)</b>
OS21	147,737	20185 (4050) - Homelessness Strategy	161,320	150,030	<b>150,250</b>
OS22	77,534	20186 (4120) - Housing Register	72,260	79,400	<b>73,400</b>
OS23	23,200	20187 (4051) - Deposits funded by ESCC	23,200	23,200	<b>23,200</b>
OS24	21,551	20188 (4055) - Youth Homelessness	26,820	21,990	<b>22,220</b>
OS25	0	20189 (4057) - Anti Poverty	0	0	<b>0</b>
OS26	0	20190 (4060) - POAL Officer	0	0	<b>0</b>
OS27	415,438	20191 (4140) - Housing Renewal	423,520	438,600	<b>427,860</b>
OS28	25	20193 (4143) - Rogue landlords	0	50,460	<b>0</b>
OS29	(76,687)	20195 (4158) - Selective licensing	(126,870)	(159,300)	<b>(3,890)</b>
OS30	(6,291)	20196 (4160) - Housing Licensing	(150,270)	(151,810)	<b>(19,440)</b>
OS31	(557,495)	20197 (4130) - Housing Solution Services	29,400	64,630	<b>33,900</b>
OS32	12,791	20199 (4300) - Coastal Space Enforcement Activities	11,820	12,910	<b>11,650</b>
OS33	1,202	20200 (5001) - Dangerous Structures	2,500	2,500	<b>2,500</b>
OS34	0	20201 (1953) - Coastal Local economic Partnership (LEP)	4,650	0	<b>0</b>
OS35	674,703	20202 (4045) - Housing - NHS Clinical Commissioning Group CCG	0	0	<b>(180)</b>
OS36	28,300	20204 (4183) - Sustainable Housing in Inclusive Neighbourhoods	33,300	36,030	<b>32,650</b>
OS37	24,016	20205 (4185) - Climate Active Neighbourhoods	13,630	12,810	<b>13,380</b>
	2,317,990	<b><u>Housing and Built Environment</u></b>	2,014,846	2,494,310	<b>2,551,288</b>

Reference NO.	2017-18 ACTUAL	SERVICE	2018-19	2018-19	2019-20
			ORIGINAL BUDGET	REVISED BUDGET	ESTIMATED OUTTURN
OS38	469,129	20208 / 20209 (1900) / (1904) Regeneration Activity	436,830	448,670	<b>436,190</b>
OS39	361,764	20211 (1603) - Planning Policy	393,420	365,570	<b>410,360</b>
OS40	130,962	20212 (1922) - Cultural Activities	143,640	151,990	<b>147,030</b>
OS41	83,372	20213 (1945) - Cultural Development	95,180	64,650	<b>0</b>
OS42	88,945	20214 (1934) - External Funding Initiatives	90,770	85,260	<b>91,910</b>
OS43	53,671	20215 (1980) - Community Cohesion	54,600	48,720	<b>45,830</b>
OS44	(8,881)	20216 (1988) - Fisheries Local Action Group (FLAG)	(9,210)	(10,450)	<b>(8,430)</b>
OS45	(68,069)	20217 (1998) - Coastal Communities Fund	(15,000)	31,120	<b>0</b>
OS46	0	20218 (1999) - Employability	0	0	<b>0</b>
OS47	0	(2020) - Talent Match	0	0	<b>0</b>
OS48	0	(2030) - Sea Escapes - CCF III Coastal Communities Fund Revenue	0	0	<b>0</b>
OS49	(15,800)	20269 (2040) - CHART CLLD - Connecting Hastings and Rother Together Community Led Local Development	(15,800)	(15,800)	<b>(15,800)</b>
OS50	247,825	20219 (5120) - Community Partnership	249,240	249,480	<b>238,080</b>
OS51	2,265	20220 (5121) - Older and Younger People	0	1,890	<b>0</b>
OS52	5,230	20221 (6006) - Youth Activities (Young Persons Council)	5,000	5,000	<b>5,000</b>
OS53	0	20270 (5116) - 1066 Community Grants	0	0	<b>0</b>
OS54	9,330	20166 (5118) - Town Centre Management (BID)	9,300	9,300	<b>0</b>
OS55	5,000	20167 (5119) - Community Development Activity	5,000	5,000	<b>5,000</b>
OS56	0	(1995) - Image Raising Campaign Project	0	0	<b>0</b>
OS57	117,110	20222 (5701) - 1066 Country Campaign	130,470	127,310	<b>180,790</b>
OS58	102,654	20223 / 20224 (5702 / 5703) - Tourism Marketing	112,990	98,840	<b>0</b>
OS59	109,732	20225 (5714) - Tourist Information Centre	122,860	130,750	<b>131,960</b>
OS60	50,880	20226 (5705) - Community Awareness	54,640	36,370	<b>36,790</b>
OS61	10,976	20227 (5720) - Twinning / Sierra Leone	11,410	6,500	<b>6,590</b>
OS62	149,020	20228, 20229, 20230-20133, 20234-20235, 20236, 20237, 20238 (1962), (5719), (5721-5725), (5727-5728), (5730), (5780, 5781) Raising the Profile of Hastings	114,320	103,310	<b>85,250</b>
OS63	0	(5731) - Norman Castles Interreg Project	0	0	<b>0</b>
OS64	1,824	20239 (5237) - Meteorological Expenses	1,240	1,240	<b>1,240</b>
OS65	56,301	20240 (5507) - Civic & Ceremonial Expenses	57,400	50,570	<b>46,930</b>
OS66	(10,417)	20241 (5740) - Filming	(4,000)	(4,000)	<b>(4,000)</b>
OS67	16,837	20242 (1400) - Coastal Protection	21,900	18,540	<b>16,650</b>
OS68	4,738	20243 (1410) - Navigational Aids	5,010	5,260	<b>4,820</b>
OS69	17,262	20244 (1608) - Env. Schemes Net Shops	13,760	13,850	<b>13,680</b>
OS70	(111,887)	20245 (2502) - Cliff Railways	(133,510)	(112,090)	<b>(143,010)</b>
OS71	10,039	20246 / 20247 (2510 / 2512) - Castle and Caves	(32,350)	(6,630)	<b>(32,300)</b>
OS72	(147,109)	20248 (2514) - Chalets and Beach Huts	(210,570)	(209,530)	<b>(257,530)</b>
OS73	646,342	20249 (2601) - White Rock Theatre	683,610	684,310	<b>562,000</b>
OS74	122,108	20250 (5241) - Seafront	139,044	126,180	<b>121,290</b>
OS75	435,394	20251-20255 (6000) / (6005) / (6008) / (6009) / (6016) - Museums	412,970	419,020	<b>431,650</b>
OS76	5,358	20256 (6015) - First World War Project	0	0	<b>0</b>
OS77	4,135	20257 (6150) - Sports Management	16,770	17,210	<b>11,960</b>
OS78	21,789	20258 (2640) - Falaise Fitness Centre	52,000	52,550	<b>22,410</b>
OS79	37,517	20259 (6100) - Sports Centres	68,120	63,250	<b>129,980</b>
OS80	8,460	20260 (6409) - William Parker Athletic Track	8,660	5,000	<b>3,820</b>
OS81	17,144	20271 (6640) - Opening Doors	11,040	25,760	<b>0</b>
OS82	85,827	20261 (6650) - Sports Development	86,050	93,510	<b>92,810</b>
OS83	6,944	20262 (6651) - Street Games	0	9,420	<b>0</b>
OS84	11,567	20263 (6675) - Sports for All	0	2,450	<b>0</b>
OS85	69,190	20264 (6657) - Active Hastings	62,110	46,490	<b>79,110</b>
OS86	139,663	20265 (6660) - Play Development	141,870	158,180	<b>76,910</b>

Reference NO.	2017-18 ACTUAL	SERVICE	2018-19	2018-19	2019-20
			ORIGINAL BUDGET	REVISED BUDGET	ESTIMATED OUTTURN
OS87	0	20266 (6666) - Primary Care Trust Play Grant	0	1,250	0
OS88	41,305	20267 (6667) - Play Pathfinder	43,350	44,060	43,870
OS89	(2,836)	20268 (6670) - Playground Projects	0	0	0
OS90	4,000	20272 (6641) - Lets get Moving (CCG)	0	0	0
OS91	0	20321 - Renewable Energy Solutions	0	90,280	66,090
OS92	0	20273 (1937) - British BID DCLG - Loan Fund (Business Improvement District)	5,250	0	0
<hr/>					
	3,396,609	<b>Regeneration and Culture</b>	3,439,384	3,539,610	3,084,930
<hr/>					
OS93	294,379	20276 (3401) - Food Safety	309,390	313,990	327,220
OS94	119,235	20277 / 20278 (3402) / (3404) - Health and Safety	125,090	134,790	137,210
OS95	309,923	20279 (3403) - Environmental Protection	340,130	343,620	340,220
OS96	48,373	20280 (3407) - Pest Control	54,620	54,950	46,660
OS97	(85,969)	20281 (5100) - Local Licensing	(55,990)	47,300	58,820
OS98	(384)	20283 (5105) - Liquor Licensing	(2,790)	(62,850)	(63,030)
OS99	10,109	20284 (5106) - Gambling Licensing	14,560	(23,150)	(22,970)
OS100	46,290	20285 (5125) - Stray Dog Contract	46,380	48,650	48,960
OS101	57,324	20286 (5223) - Emergency Planning	59,910	61,600	61,700
OS102	(654,113)	20287 / 20288 (1300) / (1350) - Parking	(581,420)	(487,550)	(669,200)
OS103	232,157	20290 (1370) - Closed Circuit Television	239,760	249,590	233,450
OS104	(6,166)	20291 (1506) - ESCC Highway Tree Maintenance	(3,000)	(500)	(3,000)
OS105	632	20292 (1504) - Public Realm	40,000	40,000	0
OS106	1,014,810	20293 (3303) - Waste Collection	1,117,820	1,235,230	1,450,570
OS107	225,950	20294 (3410) - Recycling	245,910	(68,650)	735,760
OS108	1,270,121	20295 (3313) - Street Cleansing	1,310,550	1,383,340	350,710
OS109	0	20323 - Waste and Street Cleansing (DSO)	0	103,940	1,260,550
OS110	(46,915)	20296 (3411) - Greenwaste	(49,740)	25,880	(47,340)
OS111	392,987	20297 (3412) - Waste and Environmental Enforcement Team	441,750	329,950	302,240
OS112	38,549	20298 (5205) - Together Action	34,260	23,040	22,780
OS113	115,566	20299 (5214) - Safer Hastings Partnership	133,510	133,340	128,920
OS114	(28,431)	20300 (5219) - Safer Hastings Partnership (Ext)	0	0	0
OS115	0	20301 (5226) - CS Domestic Violence (CCG)	0	0	0
OS116	29,061	20302 (1420) - Watercourses	33,070	36,470	33,710
OS117	(470,891)	20303 / 20304 (3102) / (3103) - Cemetery and Crematorium	(545,230)	(535,730)	(449,670)
OS118	21,917	20305 (5140) - Travellers Costs	22,120	22,540	23,030
OS119	48,450	20306 (5257) - Town Centre	51,090	51,480	50,380
OS120	14,913	20307 (5280) - Allotments	7,870	7,660	7,190
OS121	45,970	20308 (5281) - Ecology	53,300	53,870	55,030
OS122	167,624	20309 (6200) - Arboriculture	142,300	142,390	143,680
OS123	1,773,940	20310 (6301) - Parks and Gardens	1,648,730	1,685,130	1,369,540
OS124	82,000	20312 / 20313 (1355) / (6503) - Hastings Country Park	85,350	85,750	102,560
OS125	14,562	20314 (6508) - Countryside Stewardship	16,000	16,000	26,000
OS126	283,656	20315 (3033) - Public Conveniences	266,370	273,360	260,390
<hr/>					
	5,365,629	<b>Environment and Place</b>	5,601,670	5,725,430	6,322,070
<hr/>					
	<b>11,080,228</b>	<b>Operational Services Directorate Total</b>	<b>11,055,900</b>	<b>11,759,350</b>	<b>11,958,288</b>
<hr/>					

## CAPITAL PROGRAMME SUMMARY

	Original 2018/19	Revised 2018/19	2019/20	2020/21	2021/22	Subseq. Years	Total over Prog Period
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Net cost by Service</b>							
Corporate Resources	20,907	15,710	5,492	0	0	0	21,202
Operational Services	7,784	6,746	11,164	5,808	2,236	85	26,039
	<b>28,691</b>	<b>22,456</b>	<b>16,656</b>	<b>5,808</b>	<b>2,236</b>	<b>85</b>	<b>47,241</b>

**Net cost by Status**

Committed Schemes	c	28,691	21,765	13,137	3,673	85	85	38,745
Uncommitted Schemes	u	0	0	84	2,100	2,116	0	4,300
New Schemes	n	0	691	3,435	35	35	0	4,196
		<b>28,691</b>	<b>22,456</b>	<b>16,656</b>	<b>5,808</b>	<b>2,236</b>	<b>85</b>	<b>47,241</b>

**Gross cost of schemes analysed by service**

Corporate Resources	20,952	15,847	5,492	0	0	0	21,339
Operational Services	11,986	10,465	13,759	7,347	3,736	1,585	36,892
	<b>32,938</b>	<b>26,312</b>	<b>19,251</b>	<b>7,347</b>	<b>3,736</b>	<b>1,585</b>	<b>58,231</b>

## CORPORATE RESOURCES - CAPITAL PROGRAMME

Appendix P (continued)

## Profile of Council Net Cost

Scheme Ref.	Scheme	Class	Total	Total	Before	Revised					Subsequent
			Gross Cost	Net Cost	31.3.18	2018/19	2018/19	2019/20	2020/21	2021/22	Years
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CR-06	Sandrock Park - Land Purchase	* C	23	23	0	0	0	23	0	0	0
CR-09	New Factory unit	* C	1,495	1,495	1,495	0	0	0	0	0	0
CR-12	Kiosk above Bottle Alley	* C	72	72	72	0	0	0	0	0	0
CR-16	New ERP system	* C	930	465	424	25	41	0	0	0	0
CR-19	Bexhill Road Retail Park	* C	8,841	8,841	8,841	0	0	0	0	0	0
CR-20	Conversion of 12/13 York Buildings	* C	682	682	25	657	55	602	0	0	0
CR-22	Priory Meadow Contribution to Capital Works	* C	250	250	0	65	124	126	0	0	0
CR-23	Commercial Property Investments	* C	8,022	8,022	0	12,763	8,022	0	0	0	0
CR-23	Commercial Property Investments	* C	9,751	9,751	0	5,010	5,010	4,741	0	0	0
CR-23	Commercial Property Investments	* C	2,387	2,387	0	2,387	2,387	0	0	0	0
CR-24	Harold Place Redevelopment	* C	71	71	0	0	71	0	0	0	0
Schemes Already Committed			32,524	32,059	10,857	20,907	15,710	5,492	0	0	0
Schemes Uncommitted			0	0	0	0	0	0	0	0	0
New Schemes			0	0	0	0	0	0	0	0	0
No further approval required											
Total Capital Expenditure			32,524	32,059	10,857	20,907	15,710	5,492	0	0	0

	Total Cost £'000	Before 31.3.18 £'000	18/19 £'000	Revised 18/19 £'000	19/20 £'000	20/21 £'000	21/22 £'000	Subsequent Years £'000
<b>CR-06 Sandrock Park - Land Purchase</b>								
71215 (9594)								
The purchase of land at Sandrock Park								
<u>Funding Source</u>								
Council	23	0	0	0	23	0	0	0
Other	0	0	0	0	0	0	0	0
<b>Total Funding</b>	<b>23</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>23</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CR-09 New Factory unit</b>								0
71217 (9800)								
Construction of additional factory unit in Castleham road to be financed by loan								
<u>Funding Source</u>								
Council	1,495	1,495	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>Total Funding</b>	<b>1,495</b>	<b>1,495</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CR-12 Kiosk above Bottle Alley</b>								
71221 (9741)								
Construction of circular kiosk in line with the HBC Seafront Strategy								
<u>Funding Source</u>								
Council	72	72	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>Total Funding</b>	<b>72</b>	<b>72</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CR-16 New ERP system</b>								
71224 (9450)								
Purchase and development of new Enterprise Resource Planning system Total HBC budget £500K of which £35K revenue								
<u>Funding Source</u>								
Council	465	424	25	41	0	0	0	0
Other	465	328	45	137	0	0	0	0
<b>Total Funding</b>	<b>930</b>	<b>752</b>	<b>70</b>	<b>178</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CR-19 Bexhill Road Retail Park</b>								
9132								
Purchase of new property for income								
<u>Funding Source</u>								
Council	8,841	8,841	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<b>Total Funding</b>	<b>8,841</b>	<b>8,841</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CR-20 Conversion of 12/13 York Buildings</b>								
71253 (9802)								
<u>Funding Source</u>								
Council	682	25	657	55	602	0	0	0
Other	0	0	0	0	0	0	0	0
<b>Total Funding</b>	<b>682</b>	<b>25</b>	<b>657</b>	<b>55</b>	<b>602</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CR-22 Priory Meadow Contribution to Capital Works</b>								
71259 (9981)								
Contribution to ensure continuing rental income								
<u>Funding Source</u>								
Council	250	0	65	124	126	0	0	0
Other	0	0	0	0	0	0	0	0
<b>Total Funding</b>	<b>250</b>	<b>0</b>	<b>65</b>	<b>124</b>	<b>126</b>	<b>0</b>	<b>0</b>	<b>0</b>

	Total Cost £'000	Before 31.3.18 £'000	18/19 £'000	Revised 18/19 £'000	19/20 £'000	20/21 £'000	21/22 £'000	Subsequent Years £'000
<b>CR-23 Commercial Property Investments</b>								
71260 (9992)								
Acquisition of Commercial Property								
<u>Funding Source</u>								
Council	8,022	0	12,763	8,022	0	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	8,022	0	12,763	8,022	0	0	0	0
<b>CR-23 Commercial Property Investments</b>								
71261								
Acquisition of Commercial Property - 311-323 Bexhill Road								
<u>Funding Source</u>								
Council	9,751	0	5,010	5,010	4,741	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	9,751	0	5,010	5,010	4,741	0	0	0
<b>CR-23 Commercial Property Investments</b>								
71225								
Acquisition of Commercial Property - 591 Seddlescombe Road North								
<u>Funding Source</u>								
Council	2,387	0	2,387	2,387	0	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	2,387	0	2,387	2,387	0	0	0	0
<b>CR-24 Harold Place Redevelopment</b>								
71264								
Demolition of Public Convenience - Harold Place								
<u>Funding Source</u>								
Council	71	0	0	71	0	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	71	0	0	71	0	0	0	0

Profile of Council Net Cost

Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.3.18	2018/19	Revised 2018/19	2019/20	2020/21	2021/22	Subsequent Years
			£'000	£'000	£'000	£'000	£'000	£'000	£,000	£,000	£'000
H07	Private Sector Renewal Support	* c	147	0	0	0	0	0	0	0	0
H08	Disabled Facilities Grant	* c	7,882	0	0	0	0	0	0	0	0
H15	Empty Homes Strategy - CPO	* c	250	250	100	70	0	100	50	0	0
OS-05	Purchase of Temporary Homelessness Accommodation	* n	3,191	3,191	0	0	691	2,500	0	0	0
RP04	Restoration of Pelham Crescent/ Pelham Arcade	* c	756	359	256	103	25	78	0	0	0
RP16	Road at Pelham Arcade	* c	125	75	11	44	0	64	0	0	0
RP14	Coastal Space Regeneration Project - Phase 2	* c	758	758	758	0	0	0	0	0	0
CR14	Coastal Space - Phase 3	* c	1,376	609	609	0	0	0	0	0	0
RP11	Groyne Refurbishment	* c	180	180	0	35	0	75	35	35	35
ES35	Work on Harbour Arm and New Groynes	* c	2,995	30	0	20	30	0	0	0	0
ES36	Further Sea Defence works	* c	150	0	0	0	0	0	0	0	0
RP09	Public Realm	* c	416	325	75	50	50	50	50	50	50
ES32	Country Park - Interpretive Centre	* c	662	266	0	140	0	266	0	0	0
ES37	Playgrounds Upgrade Programme	* c	302	283	92	45	58	95	38	0	0
ES38	Playgrounds Carnoustie & Kensington Close	* c	60	0	0	0	0	0	0	0	0
OS 28	Hastings Housing Company	* c	15,000	15,000	790	5,000	5,710	5,000	3,500	0	0
ES28	Castle Access/ Interpretation	* c	256	256	50	206	0	0	0	0	0
OS 26	DSO - Waste and Cleansing service - Vehicles	* n	780	780	0	0	0	780	0	0	0
OS 27	DSO Waste and Cleansing service - Depot Works & Equip	* c	328	328	0	0	72	256	0	0	0
OS06	Energy - Solar Panels	* c	1,700	1,700	0	2,000	39	1,661	0	0	0
OS10	Energy - Ground Mounted Solar	u	2,184	2,184	0	0	0	84	2,100	0	0
OS07	Energy Generation - Unallocated	u	2,116	2,116	0	0	0	0	0	2,116	0
OS3	Coastal Communities scheme 4	* c	414	0	0	0	0	0	0	0	0
OS4	Buckshole and Shornden Reservoirs	* c	71	71	0	71	71	0	0	0	0
OS12	Priory Street Multi Storey Car Park	* n	120	120	0	0	0	120	0	0	0
OS13	Lower Bexhill Road	* n	105	105	0	0	0	35	35	35	0
	Schemes Already Committed	c	33,828	20,490	2,741	7,784	6,055	7,645	3,673	85	85
	Schemes Uncommitted	u	4,300	4,300	0	0	0	84	2,100	2,116	0
	New Schemes	n	4,196	4,196	0	0	691	3,435	35	35	0
	No further approval required	*									
Total Capital Expenditure			42,324	28,986	2,741	7,784	6,746	11,164	5,808	2,236	85

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix P (continued)

	Total Cost £'000	Before 31.3.18 £'000	18/19 £'000	Revised 18/19 £'000	19/20 £'000	20/21 £'000	21/22 £'000	Subsequent Years £'000
<b>H07 Private Sector Renewal Support</b>								
71227 (9314)								
Property grants to bring conditions up to minimum standards.								
<u>Funding Source</u>								
Council	0	0	0	0	0	0	0	0
Regional Housing Board Grant+ LEP funding of £46K	147	20	50	50	50	27	0	0
<u>Total Funding</u>	147	20	50	50	50	27	0	0
<b>H08 Disabled Facilities Grant</b>								
71228 (9308)								
Property Grants for disabled facilities Grant of £1,679K plus an additional £202.5k (before £60K salaries) for 2018/19								
<u>Funding Source</u>								
Council	0	0	0	0	0	0	0	0
Government Grant including additional £202.5K	7,882	0	1,500	1,882	1,500	1,500	1,500	1,500
<u>Total Funding</u>	7,882	0	1,500	1,882	1,500	1,500	1,500	1,500
<b>H15 Empty Homes Strategy - CPO</b>								
71229 (9590)								
Rolling programme of purchases and disposals								
<u>Funding Source</u>								
Council	250	100	70	0	100	50	0	0
Government Grant	0	0	0	0	0	0	0	0
<u>Total Funding</u>	250	100	70	0	100	50	0	0
<b>OS-05 Purchase of Temporary Homelessness Accommodation</b>								
71266								
Purchase 9 units of 2 bed units in 2019/20								
<u>Funding Source</u>								
Council	2,551	0	0	691	1,860	0	0	0
Government Grant	0	0	0	0	0	0	0	0
<u>Total Funding</u>	2,551	0	0	691	1,860	0	0	0
<b>RP04 Restoration of Pelham Crescent/ Pelham Arcade</b>								
71231 (9558)								
Feasibility study and grants for restoration works, plus additional phase 2 works / grants to adjoining property								
<u>Funding Source</u>								
Council	359	256	103	25	78	0	0	0
Historic England(English Heritage) £280K Council reserves £117K	397	293	104	0	104	0	0	0
<u>Total Funding</u>	756	549	207	25	182	0	0	0
<b>RP16 Road at Pelham Arcade</b>								
71232 (9554)								
Road above Pelham Arcade								
<u>Funding Source</u>								
Council	75	11	44	0	64	0	0	0
Other- Freeholder Contributions	50	0	50	0	50	0	0	0
<u>Total Funding</u>	125	11	94	0	114	0	0	0

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix P (continued)

	Total Cost £'000	Before 31.3.18 £'000	Revised			20/21 £'000	21/22 £'000	Subsequent Years £'000
			18/19 £'000	18/19 £'000	19/20 £'000			

RP14 Coastal Space Regeneration Project - Phase 2  
71234 (9601)

Acquisition and refurbishment of dwellings in Central St Leonards, in partnership with Optivo. HBC grant funding now reduced from 30 to 26 units

Funding Source

Council - Grant	758	758	0	0	0	0	0	0
Council - Loan	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	758	758	0	0	0	0	0	0

CR14 Coastal Space - Phase 3  
71235 (9993)

Acquisition and refurbishment of dwellings in Central St Leonards in partnership with Optivo

Funding Source

Council	609	609	0	0	0	0	0	0
Other S106 received re Affordable Housing	100	100	0	0	0	0	0	0
LAP contribution	667	667	0	0	0	0	0	0
<u>Total Funding</u>	1,376	1,376	0	0	0	0	0	0

RP11 Groyne Refurbishment  
71240 (9007)

To maintain Beach and Groynes

Funding Source

Council	180	0	35	0	75	35	35	35
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	180	0	35	0	75	35	35	35

ES35 Work on Harbour Arm and New Groynes  
71241 (9006)

DEFRA funded works re above Investigations to take to take place in 14/15 with the majority of the work in 16/17 & 17/18

Funding Source

Council	30		20	30	0	0	0	0
Contribution from DEFRA/EA	2,965	982	1,200	1,645	338	0	0	0
<u>Total Funding</u>	2,995	982	1,220	1,675	338	0	0	0

ES36 Further Sea Defence works  
71242

Hastings Pier to South West Outfall

Funding Source

Council	0	0	0	0	0	0	0	0
Other - DEFRA/EA	150	0	150	0	150	0	0	0
<u>Total Funding</u>	150	0	150	0	150	0	0	0

RP09 Public Realm  
71244 (9574)

Improvement & Refurbishment of public realm assets

Funding Source

Council	325	75	50	50	50	50	50	50
Other -Coastal Communities Fund revenue 2015/16 £35,000	91	91	0	0	0	0	0	0
<u>Total Funding</u>	416	166	50	50	50	50	50	50

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix P (continued)

	Total Cost £'000	Before 31.3.18 £'000	18/19 £'000	Revised 18/19 £'000	19/20 £'000	20/21 £'000	21/22 £'000	Subsequent Years £'000
<b>ES32 Country Park - Interpretive Centre</b>								
71248 (9603)								
Provision of a new Interpretive Centre. Council funding being provided by sale proceeds of Warren Cottage.								
<u>Funding Source</u>								
Council	266	0	140	0	266	0	0	0
Other - European Funding 60%	396	0	258	0	396	0	0	0
<u>Total Funding</u>	662	0	398	0	662	0	0	0
<b>ES37 Playgrounds Upgrade Programme</b>								
71249 (9750)								
Hare Way, Mare Bay, Highwater View, Bexhill Road and other								
<u>Funding Source</u>								
Council	283	92	45	58	95	38	0	0
Other S106	19	0	48	0	7	12	0	0
<u>Total Funding</u>	302	92	93	58	102	50	0	0
<b>ES38 Playgrounds Carnoustie &amp; Kensington Close</b>								
71250 (9751)								
Carnoustie Close & Kensington Close Play spaces contribution to upgrades								
<u>Funding Source</u>								
Council	0	0	0	0	0	0	0	0
Other S106	60	60	0	0	0	0	0	0
<u>Total Funding</u>	60	60	0	0	0	0	0	0
<b>OS 28 Hastings Housing Company</b>								
71254 (9996)								
<u>Funding Source</u>								
Council	15,000	790	5,000	5,710	5,000	3,500	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	15,000	790	5,000	5,710	5,000	3,500	0	0
<b>ES28 Castle Access/ Interpretation</b>								
71237 (9588)								
Improvements to the Castle for the 950th anniversary and £100k for additional works								
<u>Funding Source</u>								
Council	256	50	206	0	0	0	0	0
Heritage Lottery Fund	0	0	0	0	0	0	0	0
<u>Total Funding</u>	256	50	206	0	0	0	0	0
<b>OS 26 DSO - Waste and Cleansing service - Vehicles</b>								
71255								
<u>Funding Source</u>								
Council	780	0	0	0	780	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	780	0	0	0	780	0	0	0
<b>OS 27 DSO Waste and Cleansing service - Depot Works &amp; Equip</b>								
71268								
<u>Funding Source</u>								
Council (£122k IT & equip, £206k Castleham works)	328	0	0	72	256	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	328	0	0	72	256	0	0	0

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix P (continued)

	Total Cost £'000	Before 31.3.18 £'000	18/19 £'000	Revised 18/19 £'000	19/20 £'000	20/21 £'000	21/22 £'000	Subsequent Years £'000
<b>OS06 Energy - Solar Panels</b> 71256 (9995)								
<u>Funding Source</u>								
Council	1,700	0	2,000	39	1,661	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	1,700	0	2,000	39	1,661	0	0	0
<b>OS10 Energy - Ground Mounted Solar</b> 71269								
Feasibility Report - £84k to be approved Jan 2019								
<u>Funding Source</u>								
Council	2,184	0	0	0	84	2,100	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	2,184	0	0	0	84	2,100	0	0
<b>OS07 Energy Generation - Unallocated</b> 71267								
<u>Funding Source</u>								
Council	2,116	0	0	0	0	0	2,116	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	2,116	0	0	0	0	0	2,116	0
<b>OS3 Coastal Communities scheme 4</b> <b>Promenade fountain Wi-Fi Rock House &amp; Source</b> 71257 (9545)								
<u>Funding Source</u>								
Council	0	0	0	0	0	0	0	0
Other CCF £222+ 142 FST £50)	414	272	142	142	0	0	0	0
<u>Total Funding</u>	414	272	142	142	0	0	0	0
<b>OS4 Buckshole and Shornden Reservoirs</b> <b>Statutory Protection Works</b> 71258 (9571)								
<u>Funding Source</u>								
Council	71	0	71	71	0	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	71	0	71	71	0	0	0	0
<b>OS12 Priory Street Multi Storey Car Park</b> 71265								
Car Park Improvements								
<u>Funding Source</u>								
Council	120	0	0	0	120	0	0	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	120	0	0	0	120	0	0	0
<b>OS13 Lower Bexhill Road</b>								
Housing Development								
<u>Funding Source</u>								
Council	105	0	0	0	35	35	35	0
Other	0	0	0	0	0	0	0	0
<u>Total Funding</u>	105	0	0	0	35	35	35	0

**Off Street Pay & Display Parking Charges – 2019 / 2020**

**Appendix Q**

Parking Place	Current Charges				Parking Place	Proposed Charges	
	1 Nov. - 31-Mar		1 April – 31-Oct			1 April – 31 March	
Castle Hill Road Pelham Place Charging Hours 07:00 to 21:00	1	£1.50	1	£1.70	Castle Hill Road Pelham Place Charging Hours 07:00 to 21:00	1	£1.80
	2	£3.00	2	£3.20		2	£3.30
	3	£4.10	3	£4.30		3	£4.40
	5	£6.30	5	£6.50		5	£6.60
	10	£7.40	10	£7.70		10	£7.80
24	£8.40	24	£9.00	24	£9.00		
Rock a Nore Road Charging Hours 07:00 to 21:00	1	£1.10	1	£1.70	Rock a Nore Road Charging Hours 07:00 to 21:00	1	£1.80
	2	£2.10	2	£3.20		2	£3.30
	3	£3.20	3	£4.30		3	£4.40
	5	£3.20	5	£6.50		5	£6.60
	10	£3.20	10	£7.70		10	£7.80
24	£3.20	24	£9.00	24	£9.00		
Marina Charging Hours 07:00 to 21:00	1	£1.10	1	£1.20	Marina Charging Hours 07:00 to 21:00	1	£1.30
	2	£1.60	2	£1.70		2	£1.80
	3	£2.40	3	£2.50		3	£2.60
	5	£3.20	5	£3.30		5	£3.40
	10	£4.80	10	£5.20		10	£5.30
24	£5.80	24	£6.00	24	£6.00		
Priory Street m/s Carlisle Parade Charging Hours 07:00 to 21:00 Sunday £1.00 All Day	1	£1.20	1	£1.30	Priory Street m/s Carlisle Parade Charging Hours 07:00 to 21:00 Sunday £1.00 All Day	1	£1.40
	2	£1.90	2	£2.00		2	£2.10
	3	£2.50	3	£2.70		3	£2.80
	5	£3.70	5	£3.90		5	£4.00
	10	£6.50	10	£6.70		10	£6.80
24	£7.40	24	£8.00	24	£8.00		
Cornwallis Street Charging Hours 07:00 to 21:00	1	£1.30	1	£1.30	Cornwallis Street Charging Hours 07:00 to 21:00	1	£1.40
	2	£2.00	2	£2.00		2	£2.10
	3	£2.60	3	£2.60		3	£2.70
	4	£3.80	4	£3.80		4	£4.00
Pier Underground St Margaret's Rd Charging Hours 07:00 to 21:00	1	£0.70	1	£0.80	Pier Underground St Margaret's Rd Charging Hours 07:00 to 21:00	1	£1.40
	2	£0.90	2	£1.00		2	£2.10
	3	£1.20	3	£1.30		3	£2.80
	5	£1.60	5	£1.70		5	£4.00
	10	£2.20	10	£2.40		10	£6.80
24	£2.60	24	£3.00	24	£8.00		
Crystal Square	1	£0.70	1	£0.70	Crystal Square	1	£0.80
	2	£1.20	2	£1.20		2	£1.30
	3	£1.70	3	£1.70		3	£1.80
	4	£2.20	4	£2.20		4	£2.30
Falaise Road Falaise Hall Summerfields Charging Hours 08:00 to 21:00	1	£0.30	1	£0.30	Falaise Road Falaise Hall Summerfields Charging Hours 08:00 to 21:00	1	£0.50
	2	£0.50	2	£0.50		2	£1.00
	3	£0.60	3	£0.60		3	£1.50
	4	£1.00	4	£1.00		4	£2.00
The Bourne Charging Hours 07:00 to 21:00	1	£1.50	1	£1.70	The Bourne Charging Hours 07:00 to 21:00	1	£1.80
	2	£3.00	2	£3.20		2	£3.30
	3	£4.10	3	£4.30		3	£4.40
	5	£6.30	5	£6.50		5	£6.60
	10	£7.40	10	£7.70		10	£7.80
24	£8.40	24	£9.00	24	£9.00		
Hastings Country Park (8am - 4pm)	2	£2.00	2	£2.00	Hastings Country Park (8am - 4pm)	2	£2.50
	8	£3.00	8	£3.00		8	£3.50

## Appendix Q (Continued)

### Off Street Parking Season Permit Charges 2019/20

Hastings Borough Council Season Permits

<b>Type</b>	<b>Current Charge</b>	<b>Proposed Charge</b>
Annual Season	£710.00	<b>£730.00</b>
Quarterly Season	£205.00	<b>£205.00</b>
Monthly Season	£75.00	<b>£80.00</b>
Weekly Season	£30.00	<b>£30.00</b>
Reserved Space Annual Only	£900.00	<b>£900.00</b>
Russell Street Reserved Spaces Annual Only	£675.00	<b>£675.00</b>
Restricted Zone Annual	£470.00	<b>£500.00</b>
Restricted Zone Quarterly	£145.00	<b>£160.00</b>
Restricted Zone Monthly	£50.00	<b>£55.00</b>
Bourne, High Street and Grand Parade Residents Annual	£380.00	<b>£500.00</b>
Bourne, High Street and Grand Parade Residents Quarterly	£115.00	<b>£150.00</b>
Grand Parade Motorcycle Permit	50% of car permit rate	<b>50% of car permit rate</b>
Priory Street Restricted Zone Motorcycle Permit	25% of car permit rate	<b>25% of car permit rate</b>
Hastings Country Park Annual	£35.00	<b>£50.00</b>