

# Budget - DRAFT

2018-2019

Management Edition



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## REVENUE BUDGET SUMMARY

## Appendix A

	2017-2018 Original Budget £	2017-2018 Revised Budget £	2018-2019 Estimate Budget £
<b>Directorates</b>			
Corporate Resources	2,692,710	2,688,490	1,244,970
Operational Services	11,802,367	12,400,050	11,055,900
<b>Direct Service Expenditure</b>	14,495,077	15,088,540	12,300,870
Contingency Provision (incl. R&R Reserve)	400,000	29,410	500,000
<b>Total Service Expenditure</b>	14,895,077	15,117,950	12,800,870
Provision for the Repayment of Principal (MRP)	831,669	785,000	1,116,000
Net Interest (Earnings) / Payments	232,753	642,884	1,189,955
<b>Total Expenditure</b>	<b>15,959,499</b>	<b>16,545,834</b>	<b>15,106,825</b>
<b>Amount to be met from Grant and Collection Fund</b>			
Government Grant - Revenue Support Grant	(2,038,000)	(2,038,000)	(1,542,094)
New Homes Bonus	(1,008,963)	(1,008,963)	(649,559)
New Homes Bonus Return Funding	(8,670)	(8,670)	(8,670)
NNDR (Surplus) / Deficit	236,693	236,693	63,396
Council Tax (Surplus) / Deficit	(232,205)	(232,205)	(125,899)
Housing Benefit Administration Grant	(460,841)	(460,841)	(420,606)
Council Tax Support Admin Grant	(178,467)	(178,405)	(166,913)
Transition Grant	(5,466)	(5,466)	0
Business Rates	(2,997,209)	(3,052,382)	(2,756,880)
Business Rates - Pooling	0	0	(57,589)
Business Rates - Section 31 Grant	(723,998)	(900,715)	(1,113,725)
Council Tax	(6,282,031)	(6,282,031)	(6,595,295)
<b>Total Funding</b>	<b>(13,699,157)</b>	<b>(13,930,985)</b>	<b>(13,373,834)</b>
Funding deficit / (surplus)	2,260,342	2,614,849	1,732,991
<b>Reserve movements</b>			
Contributions to Capital from Grant and Revenue (Appendix B)	0	0	0
Contributions to Reserves (e.g. R&R)	971,099	1,016,570	1,071,784
Use of Earmarked Reserves (see Appendix H)	(2,676,496)	(3,197,500)	(1,766,012)
<b>Net Contribution to/(from) Reserves</b>	<b>(1,705,397)</b>	<b>(2,180,930)</b>	<b>(694,228)</b>
<b>Use of Reserves to fund Deficit</b>			
Transfer from Transition Reserve	(354,945)	(433,919)	(838,763)
Transfer to/(from) Specific Reserve	(200,000)	0	(200,000)
<b>Total</b>	<b>(554,945)</b>	<b>(433,919)</b>	<b>(1,038,763)</b>
<b>General Fund Movement</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>
<b>Net Council Expenditure</b>	<b>14,254,102</b>	<b>14,364,904</b>	<b>14,412,597</b>

**Appendix A (continued)**

**COUNCIL TAX**

<b><u>2017-2018</u></b>			<b><u>2018-2019</u></b>		
Total	Band D		Total	Band D	Increase
£	£		£	£	%
13,699,157		Budget requirement	13,373,834		
(2,038,000)		Revenue Support Grant	(1,542,094)		
(178,467)		Council Tax Administration Support Grant	(166,913)		
(1,008,963)		New Homes Bonus	(649,559)		
4,488		Collection Fund (Surplus) / Deficit	(62,503)		
(1,198,975)		Other non-ring fenced grants	(1,600,590)		
(2,997,209)		Retained Business Rates	(2,756,880)		
<b>6,282,031</b>	<b>250.33</b>	<b>Borough Council Tax</b>	<b>6,595,295</b>	<b>257.81</b>	2.99%
32,983,864	1,314.36	County Council Precept	35,638,540	1,393.11	5.99%
2,218,398	88.40	Fire Authority Precept	2,327,962	91.00	2.94%
3,862,371	153.91	Police and Crime Commissioner Precept	4,244,310	165.91	7.80%
<b>45,346,664</b>	<b>1,807.00</b>	<b>Total Council Tax</b>	<b>48,806,107</b>	<b>1,907.83</b>	5.58%
	<b>25,095.00</b>	<b>Council Taxbase at Band D</b>		<b>25,582.00</b>	

TABLE OF COUNCIL TAX BANDS AND AMOUNTS :

<b><u>2017-2018</u></b>		<b><i>Relationship</i></b>	<b><i>East Sussex</i></b>	<b><i>Police and Crime</i></b>	<b><i>East Sussex</i></b>	<b><i>Hastings</i></b>		<b>Total</b>
<b><i>Amount</i></b>	<b><i>Band and Value *</i></b>	<b><i>to Band D</i></b>	<b><i>C.C.</i></b>	<b><i>Commissioner</i></b>	<b><i>Fire Authority</i></b>	<b><i>B.C.</i></b>		<b>Amount</b>
£1,204.67	A - up to £40,000	6 / 9	£928.74	£110.61	£60.67	£171.87	£	1,271.89
£1,405.45	B - £40,001 up to £52,000	7 / 9	£1,083.53	£129.04	£70.78	£200.52	£	1,483.87
£1,606.23	C - £52,001 up to £68,000	8 / 9	£1,238.32	£147.48	£80.89	£229.16	£	1,695.85
£1,807.00	D - £68,001 up to £88,000	-	£1,393.11	£165.91	£91.00	£257.81	£	1,907.83
£2,208.55	E - £88,001 up to £120,000	11 / 9	£1,702.69	£202.78	£111.22	£315.10	£	2,331.79
£2,610.11	F - £120,001 up to £160,000	13 / 9	£2,012.27	£239.65	£131.44	£372.39	£	2,755.75
£3,011.67	G - £160,001 up to £320,000	15 / 9	£2,321.85	£276.52	£151.67	£429.68	£	3,179.72
£3,614.00	H - over £320,000	18 / 9	£2,786.22	£331.82	£182.00	£515.62	£	3,815.66
43,141	Number of properties on Council Tax Banding List							43,141
£25,095	Each £1 of Council Tax at Band D will raise						£	25,582

**Appendix A (continued)**

**1. BUSINESS RATES BASELINE**

	<b>Budget 2017-18 Amount</b>	<b>Revised Budget 2017-18 Amount</b>	<b>Budget 2018-19 Amount</b>
	£	£	£
<b>NNDR Income</b>			
Gross rateable value	62,971,867	62,697,362	62,697,362
Small business multiplier	46.6	46.6	48.0
Gross rates receivable	<u>29,344,890</u>	<u>29,216,971</u>	<u>30,094,734</u>
Reliefs and allowances for bad debt and appeals	<u>(8,387,381)</u>	<u>(8,484,191)</u>	<u>(9,030,653)</u>
Net rates less losses	20,957,509	20,732,780	21,064,081
Cost of Collection allowance	<u>(133,508)</u>	<u>(133,508)</u>	<u>(131,620)</u>
<b>NNDR Income</b>	<u>20,824,001</u>	<u>20,599,272</u>	<u>20,932,461</u>
<b>Hastings BC Share (40%)</b>	<b><u>8,329,600</u></b>	<b><u>8,239,709</u></b>	<b><u>8,372,984</u></b>
<b>Tariff Calculation</b>			
Business Rates Baseline for HBC	8,810,215	8,810,215	9,175,012
DCLG calculation of baseline funding level	3,566,924	3,566,924	3,674,085
<b>Tariff</b>	<b><u>5,243,291</u></b>	<b><u>5,243,291</u></b>	<b><u>5,500,927</u></b>
<b>Levy calculation</b>			
Total income	8,329,600	8,239,709	8,372,984
Add proportion of small business relief	659,301	629,627	882,205
Add reliefs attracting Section 31 grant	<u>(486)</u>	<u>8,733</u>	<u>150,176</u>
Adjusted income	8,988,415	8,878,069	9,405,365
Less Tariff	<u>(5,243,291)</u>	<u>(5,243,291)</u>	<u>(5,500,927)</u>
	3,745,124	3,634,778	3,904,438
Baseline funding level	<u>(3,566,924)</u>	<u>(3,566,924)</u>	<u>(3,674,085)</u>
Growth	<u>178,200</u>	<u>67,854</u>	<u>230,353</u>
<b>Levy payable (50% of growth)</b>	<b><u>89,100</u></b>	<b><u>33,927</u></b>	<b><u>115,177</u></b>
<b>Pooling income (50% of levy)</b>	<b><u>0</u></b>	<b><u>0</u></b>	<b><u>(57,589)</u></b>
<b>Safety Net calculation</b>			
Baseline funding level	3,566,924	3,566,924	3,674,085
Threshold (92.5% of baseline funding level)	<u>3,299,405</u>	<u>3,299,405</u>	<u>3,398,529</u>
Adjusted income less Tariff	<u>3,745,124</u>	<u>3,634,778</u>	<u>3,904,438</u>
Difference	<u>445,719</u>	<u>335,373</u>	<u>505,909</u>
<b>Safety Net receivable</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Business Rates Collection</b>			
Business Rates precept	8,329,600	8,329,600	8,372,984
Tariff	<u>(5,243,291)</u>	<u>(5,243,291)</u>	<u>(5,500,927)</u>
Levy	<u>(89,100)</u>	<u>(33,927)</u>	<u>(115,177)</u>
Safety Net	0	0	0
<b>Net Business Rates collection</b>	<b><u>2,997,209</u></b>	<b><u>3,052,382</u></b>	<b><u>2,756,880</u></b>

**2. COLLECTION FUND**

	<b>2017-18 Original Budget</b>	<b>2017-2018 Revised Budget</b>	<b>2018-2019 Estimate Budget</b>
	£	£	£
Council Tax (Surplus)/ Deficit	(232,205)	(232,205)	(125,899)
Non Domestic Rates (Surplus)/ Deficit	236,693	236,693	63,396
<b>Total Collection Fund (Surplus)/ Deficit</b>	<b>4,488</b>	<b>4,488</b>	<b>(62,503)</b>

**INTEREST, MINIMUM REVENUE PROVISION & CONTRIBUTIONS TO RESERVES**

**Appendix B**

	2017-18 Original Budget £000's	2017-18 Revised Budget £000's	2018-19 Estimated Outturn £000's
Net Interest Payments	233	643	1,190
Contributions to Reserves	971	1,017	1,072
Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement)	832	785	1,116
<b>Total</b>	<b>2,036</b>	<b>2,445</b>	<b>3,378</b>
<b>Interest</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Gross Interest Payable	974	1,022	1,655
Gross Interest Received	(187)	(292)	(395)
Income and expenditure in relation to investment properties	(535)	(68)	(70)
Fees	0		
Other charges	(19)	(19)	0
	<b>233</b>	<b>643</b>	<b>1,190</b>
<b>Contributions to Capital Spend from Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Disabled Facilities Grant	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>
<b>Contributions to Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
IT Reserve	214	218	214
Government Grant Reserve	213	84	109
Section 106 Reserve	0	0	0
Transfer to Reserves re: LAMS	3	3	0
Transfer to Specific Reserve re: Selective Licensing	33	202	130
Transfer to Specific Reserve re: Housing Licensing		2	110
R&R General	420	420	420
R&R White Rock Theatre	80	80	80
R&R re: New Vehicles	8	8	8
	<b>971</b>	<b>1,017</b>	<b>1,072</b>
<b>Transfers to/ between Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Transfer from General Reserve to IT Reserve	0	0	0
Transfer to Transition Reserve from Capital Reserve	0	0	0
Transfer to Transition Reserve from General Reserve	0	0	0
Transfer between General Reserve to Community Housing Reserve		244	0
General Reserve	0	0	0
Invest to Save and Efficiency Reserve	0	0	0
	<b>0</b>	<b>244</b>	<b>0</b>
<b>Total Income and Transfers</b>	<b>971</b>	<b>1,261</b>	<b>1,072</b>

## REVENUE BUDGET VARIATION ANALYSIS

## Appendix C

	2017-2018		2018-2019	
	£'000	£'000	£'000	£'000
Original 2017/18 Budget		14,495		14,495
<b><u>Inflation</u></b>				
Pay & Prices		0		513
<b><u>Income Variations</u></b>				
Energy Initiatives		0		(150)
Flexible Support Funding Grant		(18)		10
Fraud and Error Reduction Incentive Scheme		(26)		0
Rents - New Properties		(992)		(1,745)
Cemetery and Crematorium Income		15		0
Bulky Waste Collections		(6)		(6)
Additional Parking Income		(200)		(200)
Development Control		(62)		(30)
Land Charges		30		18
Flexible Housing Support Grant		(15)		(5)
New CCG Funding		123		(1,047)
Selective/ HMO Licensing schemes		(171)		(267)
Syrian Resettlement Scheme (External Funding)		130		98
Social Lettings		8		41
Coastal Communities Fund		(35)		(15)
FLAG - new funding		(14)		(14)
Seafood & Wine		8		(11)
Net Shops		3		3
Cliff Railways		9		(7)
Chalets - Delayed Installation		23		(7)
Licensing (Gambling)		3		3
Fees and Charges		68		28
Fixed Penalty Notices		(9)		3
		(1,129)		(3,298)
<b>Budget Reductions</b>				
Staff Turnover Savings		(103)		(14)
Coastal Protection		(13)		(13)
Navigational Aids		(6)		(6)
Reduction in unfunded pension costs		(9)		(9)
Water Monitoring Costs		(3)		(19)
Recovery of time spent on Housing Company		(13)		(50)
PIER savings (appendix K)		(25)		(24)
		(170)		(134)
<b><u>Growth &amp; Commitments</u></b>				
Finance staffing		(31)		65
Digital By Design Saving achieved in other codes		61		61
Pier closure legal fees 2017-18 only		100		0
Provisions		1,063		(4)
Housing Benefit Payments		0		50
ERP Project		15		20
Surveyors / Professional Fees in relation to acquisitions		171		6
Elections Reprofiling (local in 2018-19)		9		100
Pension Revaluation		0		51
Purchase of new tablets for members		1		17
Additional Staffing		47		74
IT Systems		24		(10)
Community Housing Grant		241		(3)
Local Land Charges		30		5
Homelessness Increase in Accommodation Costs		44		147
Cultural Development		5		10
Planning Policy		111		86
Tourist Information Centre		10		11
White Rock Development Project		24		(55)
Chalets		20		6
White Rock Theatre		5		21
Museum - Resilience Fund		20		(5)
Sports Centres		(18)		13
Cleaning Contract		58		13
		2,041		756
Previous years unspent budgets carried forward into 2017/18		182		(1)
Other Minor Changes		36		60
Internal Recharges		0		0
Invest to save funded items		(47)		53
R&R Reserve funded items		85		(112)
IT Reserve		(30)		27
Severance Reserve		(325)		0
Grant - IER		(22)		(10)
S106 Reserve		(28)		(28)
Parking Investment Reserve		(40)		0
Foreshore Trust Recharges		(9)		(9)
Opening Doors Reserve		27		9
Street Games Reserve		(3)		(16)
Sport For All Reserve		10		1
Active Hastings Reserve		14		(5)
<b>TOTAL - Net Additional/ (Reduced) Council Expenditure</b>		<b>594</b>		<b>(2,194)</b>

## CAPITAL PROGRAMME SUMMARY

	Capital Costs					
	2017/18	2017/18	2018/19	2019/20	2020/21	Total over
	Original	Revised				Prog Period
	£'000	£'000	£'000	£'000	£'000	£,000
Corporate Resources	500	9,584	20,907			30,491
Operational Services	1,618	3,561	7,784	7,210	5,623	24,178
	<b>2,118</b>	<b>13,145</b>	<b>28,691</b>	<b>7,210</b>	<b>5,623</b>	<b>54,669</b>

### Net cost by Service

Corporate Resources	500	9,584	20,907			30,491
Operational Services	1,618	3,561	7,784	7,210	5,623	24,178

**2,118 13,145 28,691 7,210 5,623 54,669**

	Revenue Costs					
	2017/18	2017/18	2018/19	2019/20	2020/21	Full
	Original	Revised				Year
	£'000	£'000	£'000	£'000	£'000	£,000
Corporate Resources	(139)	(256)	(422)	(621)	(621)	(621)
Operational Services	52	89	78	162	468	613
	<b>(87)</b>	<b>(167)</b>	<b>(344)</b>	<b>(459)</b>	<b>(153)</b>	<b>(8)</b>

Corporate Resources	(139)	(256)	(422)	(621)	(621)	(621)
Operational Services	52	89	78	162	468	613

**(87) (167) (344) (459) (153) (8)**

### Net cost by Status

Committed Schemes	c	1,841	11,390	1,145	210	123	12,868
Uncommitted Schemes	u	277	70	250			320
New Schemes	n		1,685	27,296	7,000	5,500	41,481

**2,118 13,145 28,691 7,210 5,623 54,669**

Committed Schemes	(100)	(200)	(115)	(86)	(71)	(77)
Uncommitted Schemes	13	4	18	30	30	30
New Schemes		29	(247)	(403)	(112)	39

**(87) (167) (344) (459) (153) (8)**

### Gross cost of schemes analysed by service

Corporate Resources	500	10,004	20,952			30,956
Operational Services	5,295	7,023	11,986	8,767	7,162	34,938

Appendix E **5,795 17,027 32,938 8,767 7,162 65,894**

**CAPITAL PROGRAMME FINANCING STATEMENT****Appendix E**

	2017/18	2017/18	2018/19	2019/20	2020/21	Total over life of Programme
	£'000	Revised £'000	£'000	£'000	£'000	£'000
<b>Spending</b>						
<b>Capital Spending</b>						
Total Gross Spend	5,795	17,027	32,938	8,767	7,162	65,894
Assumed Slippage	0	0	0	0	0	0
Funding from other HBC sources	0	138	48	7	12	205
Capital Grants and Contributions Received	(3,677)	(3,882)	(4,247)	(1,557)	(1,539)	(11,225)
<b>Capital Requirement</b>	<b>2,118</b>	<b>13,283</b>	<b>28,739</b>	<b>7,217</b>	<b>5,635</b>	<b>54,874</b>
<b>Financing available</b>						
New Capital receipts in year	3,772	790	4,965	50	50	5,855
Bfwd Capital Receipts	5	5	0	3,710	3,634	
Total	3,777	795	4,965	3,760	3,684	13,205
<b>Finance Used</b>						
Capital Reserve / Revenue/R&R reserve	307	311	324	56	12	703
Capital Receipts used from asset sales	936	790	1,255	126	88	2,259
Capital receipts from prior years		5		35	35	75
<b>Total Financing available from internal resources</b>	<b>1,243</b>	<b>1,106</b>	<b>1,579</b>	<b>217</b>	<b>135</b>	<b>3,037</b>
<b>Remaining Financing Requirement</b>	<b>875</b>	<b>12,177</b>	<b>27,160</b>	<b>7,000</b>	<b>5,500</b>	<b>51,837</b>

**Government Grant Reserves**

**Appendix F**

Cost Centre	Description	Holding account	Balance b/f 1 April 2017 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2018 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2019 £ 000's
1055	DCE-Revenues Division	X394	(332)		24	(308)		50	(258)
1054	New Burdens	X896	(10)			(10)			(10)
1985	Coastal Change Pathfinders	X396	(25)	0	0	(25)	0	0	(25)
1988	FLAG	X407	(16)	0	0	(16)	0	0	(16)
4137	Land Auction Pilot	X409	(67)	0	67	0	0	0	0
6657	Active Hastings	X094	(15)		15	0	0	0	0
6666	PCT play grant	X376	(1)		1	0	0	0	0
6651	Street Games	X065	(20)		2	(18)	0	0	(18)
6675	Sports for All	X550	(6)		6	0	0	0	0
6508	Countryside Stewardship	X321	(36)	0	0	(36)	0	0	(36)
6640	Opening Doors - Sport England	X551	(38)	0	27	(11)	0	11	0
<b>Total</b>			<b>(566)</b>	<b>0</b>	<b>142</b>	<b>(424)</b>	<b>0</b>	<b>61</b>	<b>(363)</b>

## Revenue Budget Forward Plan

## Appendix G

Ref	Revenue Budget Forward Plan	2017-18 Revised Budget £000's	2018-19 Budget £000's	2019-20 Projection £000's	2020-21 Projection £000's	2021-22 Projection £000's
1	<b>Net Service Expenditure</b>	<b>15,089</b>	<b>12,301</b>	<b>12,647</b>	<b>13,000</b>	<b>13,360</b>
2	<b>Funding Commitments:-</b>					
3	Pension Fund - Employers increase			54	54	54
4	Election Costs (bi-annually)			(90)		(90)
5	Waste and Street Cleaning Contract			225	300	300
6	<b>Savings/Additional Income Identified</b>					
7	PIER savings (Apx K budget book -net)			(888)	(1,190)	(1,099)
8	Fees and Charges			(60)	(120)	(180)
9	Contingency Provision	29	500	400	400	400
10	Interest (net of Fees ) & other Adjustments	643	1,190	1,190	1,190	1,190
11	Minimum Revenue Provision (excl. Inc Gen Adj)	785	1,116	1,116	1,116	1,116
12	Contribution to Reserves	1,017	1,072	1,072	1,072	1,072
13	Net Use of Earmarked Reserves	(3,198)	(1,766)	(1,766)	(1,766)	(1,766)
14	<b>Net Council Expenditure</b>	<b>14,365</b>	<b>14,413</b>	<b>13,899</b>	<b>14,055</b>	<b>14,357</b>
15	Taxbase	25,095	25,582	25,710	25,838	25,968
16	Council Tax	250.33	257.81	262.97	268.23	273.60
	<b>Funding</b>					
17	From Collection Fund - Council Tax	(6,282)	(6,595)	(6,761)	(6,931)	(7,105)
18	From Collection Fund - Business Rates	(3,052)	(2,757)	(2,757)	(2,757)	(2,757)
19	Revenue Support Grant	(2,038)	(1,542)	(988)	(438)	0
20	New Homes Bonus	(1,009)	(650)	(630)	(348)	(442)
21	New Homes Bonus return funding	(9)	(9)	(9)	(9)	(9)
22	Council Tax Support Admin Grant	(178)	(167)	(154)	(144)	(134)
23	Housing Benefit Admin Grant	(460)	(421)	(389)	(360)	(333)
24	Transition Grant	(6)				
25	NNDR (Surplus) / Deficit	237	63			
26	NNDR Pooling		(58)	(58)	(58)	(58)
27	Business Rates Section 31 Grant	(901)	(1,114)	(1,117)	(1,117)	(1,117)
28	Council Tax Surplus	(232)	(126)	0	0	0
29	<b>Contribution To General Fund</b>	<b>(13,931)</b>	<b>(13,374)</b>	<b>(12,863)</b>	<b>(12,161)</b>	<b>(11,954)</b>
30	<b>Funding Shortfall / (Surplus)</b>	<b>434</b>	<b>1,039</b>	<b>1,036</b>	<b>1,894</b>	<b>2,402</b>
31	<b>Use of General Reserve</b>	0				
32	<b>Use of Transition Reserve</b>	(434)	(839)	(836)	(91)	
33	<b>Use of Resilience and Stability Reserve</b>					
34	<b>Use of Community Safety Reserve</b>		(100)	(100)	(100)	(50)
35	<b>Use of Economic Development Reserve</b>		(100)	(100)	(100)	(100)
36	<b>Net Funding Shortfall / (Surplus)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,603</b>	<b>2,252</b>

## RESERVES

## Appendix H

Account Code (hide for final)	2017 / 18			2018 / 19				
	Balance at 1 April 2017 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2018 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2019 £'000	
General Reserve	V163	(7,644)	(258)	244	<b>(7,658)</b>	0	0	<b>(7,658)</b>
Capital Reserve	V160	(637)	0	124	<b>(513)</b>	0	70	<b>(443)</b>
<b>Earmarked Reserves</b>		0						
Renewal and Repairs Reserve	V162	(1,748)	(508)	764	<b>(1,492)</b>	(508)	872	<b>(1,128)</b>
Risk Management Reserve	V175	(330)	0	20	<b>(310)</b>	0	20	<b>(290)</b>
Information Technology Reserve	V168	(186)	(218)	254	<b>(150)</b>	(214)	311	<b>(53)</b>
On-Street Car Parking Surplus Reserve	V172	(48)	0	0	<b>(48)</b>	0	40	<b>(8)</b>
s106 Reserve	X191	(542)	0	138	<b>(404)</b>	0	92	<b>(312)</b>
VAT Reserve	V150	(257)	0	50	<b>(207)</b>	0	207	<b>0</b>
Government Grant Reserve	Appendix F	(566)	0	142	<b>(424)</b>	0	61	<b>(363)</b>
Monuments in Perpetuity	V140	(48)	0	5	<b>(43)</b>	0	5	<b>(38)</b>
Ore Valley Reserve	V194	(250)	0	0	<b>(250)</b>	0	0	<b>(250)</b>
Mortgage reserve (LAMS)	X410	(148)	(3)	0	<b>(151)</b>	0	0	<b>(151)</b>
Resilience and Stability Reserve	X428	(600)	0	0	<b>(600)</b>	0	0	<b>(600)</b>
Transition Reserve	V152	(2,222)	0	434	<b>(1,788)</b>	0	839	<b>(949)</b>
Redundancy Reserve	V159	(648)	0	0	<b>(648)</b>	0	225	<b>(423)</b>
Community Safety Reserve	V158	(350)	0	0	<b>(350)</b>	0	100	<b>(250)</b>
Economic Development Reserve	V157	(501)	0	0	<b>(501)</b>	0	100	<b>(401)</b>
Registration of Electors - IER Grant	X552	(19)	0	0	<b>(19)</b>	0	0	<b>(19)</b>
Safer Hastings Partnership	X424	(43)	0	0	<b>(43)</b>	0	0	<b>(43)</b>
Disabled Facilities Grant	X553	(431)	(1,698)	1,155	<b>(974)</b>	(1,544)	1,500	<b>(1,018)</b>
Bathing Water Project	X426	(32)	0	32	<b>0</b>	0	0	<b>0</b>
First World War Project	X427	(17)	0	1	<b>(16)</b>	0	0	<b>(16)</b>
Coastal Communities Grant Reserve	X429	(10)	0	10	<b>0</b>	0	0	<b>0</b>
Invest to Save and Efficiency Reserve	X431	(778)	0	276	<b>(502)</b>	0	174	<b>(328)</b>
Clinical Commissioning Group	X432	(1,264)	0	1,163	<b>(101)</b>	0	0	<b>(101)</b>
Carry-forward Reserve	X190	(271)	0	271	<b>(0)</b>	0	0	<b>(0)</b>
Selective Licensing Reserve		0	(202)	149	<b>(53)</b>	(130)	0	<b>(183)</b>
Revenue Hardship Fund	X434	(80)	0	0	<b>(80)</b>	0	0	<b>(80)</b>
Syrian Refugee Resettlement Programme		(36)	(84)	0	<b>(119)</b>	(109)	0	<b>(229)</b>
Housing Licensing Reserve		0	(2)	0	<b>(2)</b>	(110)	0	<b>(112)</b>
Community Housing Fund	X392	0	(244)	244	<b>(0)</b>	0	0	<b>(0)</b>
		(19,706)	(3,217)	5,477	<b>(17,446)</b>	(2,615)	4,615	<b>(15,446)</b>

**EXPENDITURE FUNDED BY USE OF RESERVES**

(expenditure &amp; transfers) / Income &amp; transfers

Cost Centre	2017-18 Original £	2017-18 Revised £	2018-19 Estimate £
<b>General Reserve</b>			
General reserve Saving to/(Use of)	0		
	0		0
Total	0	0	0
<b>Transfers between Reserves</b>			
Selective Licensing Reserve to General Reserve	32,645	149,426	
Bathing Water Reserve Transfer to General Reserve	0	31,830	0
Coastal Communities Grant Reserve to General Reserve		9,794	
General Reserve to Community Housing Fund		244,098	
Government Grant Reserve to General Reserve		67,000	
	32,645	502,147	0
<b>Carry forward Reserve</b>			
Carried forward		(271,000)	
	0	(271,000)	0
<b>Capital Reserve</b>			
2016 - 950th Anniversary (£330k in total over 3 years)	0	(64,000)	0
Various Capital Expenditure to be Financed			
CPO - Empty Homes Strategy -capital	(70,000)	(60,000)	(70,000)
	(70,000)	(124,000)	(70,000)
<b>Disabled Facilities Grant</b>			
Disabled Facilities Grant - Salaries	(60,000)	(60,000)	(60,000)
Disabled Facilities Grant - Capital	(1,000,000)	(1,095,000)	(1,440,000)
	(1,060,000)	(1,155,000)	(1,500,000)
<b>VAT reserve</b>			
Castle Capital Scheme	(237,000)	(50,000)	(207,000)
	(237,000)	(50,000)	(207,000)
	£	£	£
<b>Economic Development Reserve</b>			
General Fund (17/18)	(100,000)	0	(100,000)
	(100,000)	0	(100,000)
<b>Community Safety Reserve</b>			
General Fund	(100,000)	0	(100,000)
	(100,000)	0	(100,000)
<b>Renewal &amp; Repairs Reserve</b>			
(per programme of works - Appendix J)	(626,500)	(735,070)	(626,500)
Capital	0	0	(45,280)
Vehicles	0	0	0
Contingency	(100,000)	(29,410)	(200,000)
	(726,500)	(764,480)	(871,780)
<b>Transition Reserve</b>			
Transfer to General Fund	(354,945)	(433,919)	(838,892)
<b>Resilience and Stability Reserve</b>			
	0	0	0
<b>Information Technology Reserve</b>			
(per programme of works - Appendix I)	(284,000)	(253,750)	(310,750)
	(284,000)	(253,750)	(310,750)
<b>Invest to Save &amp; Efficiency Reserve</b>			
Transfer to General Fund	(178,170)	(275,790)	(173,662)
Transfer to Capital Reserve			
	(178,170)	(275,790)	(173,662)
<b>Redundancy Reserve</b>			
Transfer to General Fund	(225,000)	0	(225,000)
	(225,000)	0	(225,000)

<u>Earmarked Reserves</u>	Cost Centre	2017-18 Original £	2017-18 Revised £	2018-19 Estimate £
<b><u>Government Grant Reserve</u></b>				
capital				
(further details - Appendix F)	various	(58,770)	(75,000)	(61,000)
		<u>(58,770)</u>	<u>(75,000)</u>	<u>(61,000)</u>
<b><u>Monuments in Perpetuity</u></b>				
capital				
Revenue	3102	(5,000)	(5,000)	(5,000)
		<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,000)</u>
<b><u>§106 Reserve</u></b>				
Capital			(138,000)	(48,000)
Revenue	various	(16,000)		(44,100)
		<u>(16,000)</u>	<u>(138,000)</u>	<u>(92,100)</u>
<b><u>On-Street Car Parking Surplus Reserve</u></b>				
Bus Shelter improvements	1501	0		0
Havelock Road Crossing	1504	(40,000)		(40,000)
		<u>(40,000)</u>	<u>0</u>	<u>(40,000)</u>
<b><u>Risk Management Reserve</u></b>				
Risk Management Schemes	5299	(20,000)	(20,000)	(20,000)
		<u>(20,000)</u>	<u>(20,000)</u>	<u>(20,000)</u>
<b><u>Registration of Electors</u></b>				
IER Grant		(18,600)		
		<u>(18,600)</u>	<u>0</u>	<u>0</u>
<b><u>Clinical Commissioning Group</u></b>				
Housing NHS CCG		(1,040,956)	(1,163,480)	0
Lets Get Moving		0		
		<u>(1,040,956)</u>	<u>(1,163,480)</u>	<u>0</u>
<b><u>First World War Reserve</u></b>				
		(3,500)	(1,000)	
		<u>(3,500)</u>	<u>(1,000)</u>	<u>0</u>
<b><u>Community Housing Fund</u></b>				
Housing Administration			(244,000)	0
		<u>0</u>	<u>(244,000)</u>	<u>0</u>
<b>Total use of earmarked and capital reserves *</b>		<u>(4,538,441)</u>	<u>(4,974,419)</u>	<u>(4,615,184)</u>
Revenue use of earmarked reserves		(2,676,496)	(3,197,500)	(1,766,012)
Transfers between Reserves		(32,645)	(502,147)	0
Capital use of earmarked reserves		(1,307,000)	(1,343,000)	(1,810,280)
Transition Reserve and Com / Econ Reserve		(554,945)	(433,919)	(1,038,892)
Total Expenditure & Transfers (Excl General Reserve Use)		<u>(4,571,086)</u>	<u>(5,476,566)</u>	<u>(4,615,184)</u>

**INFORMATION TECHNOLOGY RESERVE**

Appendix I

	2017-18 Original £'000	2017-18 Revised £'000	2018-19 ESTIMATE £'000	2019-20 ESTIMATE £'000	2020-21 ESTIMATE £'000
<b>OPENING BALANCE :</b>					
BALANCE B/FWD. AT 1 APRIL	(186)	(186)	(150)	(53)	(29)
<b>EXPENDITURE :</b>					
VIRTUALISATION (SERVER REFRESH)					
AGGRESSO UPGRADE					
GOVCONNECT	9	9	9	9	9
MICROSOFT LICENSING FOR TEST ENVIRONMENT			15		
RESILIENCE IMPROVMENTS		9.75	9.75	9.75	9.75
ANTI VIRUS				25	
SCANNING AND ARCHIVING PHASE 2	20		20		
PLANNING SYSTEM EDRMS UPGRADES					
KACE SYSTEMS MANAGEMENT SERVER		5			
EMAIL ARCHIVING	20		20		
SERVICE REVIEW EFFICIENCY PROJECTS	80		80	80	80
PC HARDWARE AND SOFTWARE	115	115	115	115	115
MICROSOFT SERVER LICENSING					
JD PROJECT MANAGEMENT					
AH REFURBISHMENT	25				
ROOM BOOKING SYTEM					
SERVER ROOM ELECTRICS					
TERMINAL SERVER FARM REFRESH	15		15		
EXCHANGE SERVER REFRESH			15		
TWO FACTOR AUTHENTICATION REFRESH			12		
STORAGE AREA NETWORK REFRESH		70			
LEGAL CASE MANAGEMENT SYSTEM		10			
WIRELESS NETWORK		25			
DISK BASED BACKUP		10			
	284	254	311	239	214
<b>INCOME :</b>					
CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND	(214)	(214)	(214)	(214)	(214)
ADDITONAL CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND		(4)			
<b>CLOSING BALANCE :</b>					
BALANCE IN-HAND C/FWD. AT 31 MARCH	(116)	(150)	(53)	(29)	(29)

**RENEWAL AND REPAIRS RESERVE****APPENDIX J**

2016-17		2017-18	2017-18	2018-19
Actual		ORIGINAL	REVISED	ESTIMATED
£		BUDGET	BUDGET	BUDGET
		£	£	£
<b><u>OPENING BALANCE:</u></b>				
1,853,643	BALANCE BROUGHT FORWARD	1,470,023	1,748,438	1,491,958
<b><u>INCOME:</u></b>				
508,000	CONTRIBUTIONS TO RESERVE - GENERAL	508,000	508,000	508,000
508,000		508,000	508,000	508,000
<b><u>EXPENDITURE:</u></b>				
613,205	PROGRAMMED REPAIRS AND REDECORATIONS	213,500	217,160	213,500
	OTHER REPAIRS & RENEWALS	413,000	517,910	413,000
613,205	SUB TOTAL	626,500	735,070	626,500
0	CAPITAL EXPENDITURE FUNDED FROM RESERVES	0	0	45,280
0	VEHICLES	0	0	0
0	PROVISION FOR UNEXPECTED ITEMS	100,000	29,410	200,000
613,205		726,500	764,480	871,780
<b><u>CLOSING BALANCE:</u></b>				
1,748,438	BALANCE CARRIED FORWARD	1,251,523	1,491,958	1,128,178

PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE			Appendix J (con't)				
Cost Centre	PROPERTY	DESCRIPTION OF WORK	2017-2018 ORIGINAL BUDGET PLUS C/F	2017-2018 REVISED BUDGET	2018-2019 ESTIMATE	2019-2020 ESTIMATE	2020-2021 ESTIMATE
						£	£
1151	TOWN HALL	Internal / External redecs & repairs	30,000	30,000	30,000	20,000	30,000
1160	ALL BUILDINGS - ASBESTOS	Asbestos surveys and re-inspections	2,000	2,000	2,000	2,000	2,000
1160	ALL BUILDINGS - ASBESTOS	Works arising out of asbestos inspections	1,000	1,000	1,000	1,000	1,000
1160	ALL BUILDINGS - FIRE RISK	Fire risk assessments & works arising	6,000	6,000	12,000	6,000	6,000
1160	ALL BUILDINGS - AIR CONDITIONING	AC energy efficiency certification (every 3 years)	4,000	4,000	4,000	4,000	4,000
1160	ALL BUILDINGS - ENERGY CERTIFICATION	Annual Display Energy Certs for major bldgs	1,000	1,000	1,000	1,000	1,000
1160	ALL BUILDINGS - LEGIONELLA RISK	Automated checks & monitoring inc hygiene assess	39,000	39,000	25,000	30,000	40,000
1160	ALL BUILDINGS - ELECTRICAL TESTING	routine cyclical testing & works arising	6,000	6,000	9,000	6,000	6,000
1160	ALL BUILDINGS - SAFETY ANCHORS	Annual testing of access safety anchors	2,000	2,000	2,500	2,000	2,000
1160	ALL BUILDINGS - AUTOMATIC DOORS	Annual maintenance routine	500	500	500	500	500
2404	BANK BUILDINGS	External redecs to rear elevation	0	0	2,000	0	0
2201	MICRO UNIT FACTORIES	External redecs	0	0	0	0	5,000
2201	FACTORY UNITS	External redecs/roof repairs to empty units	30,000	30,000	30,000	30,000	30,000
2404	FAIRLIGHT PLACE FARM COTTAGES	External redecs.	4,000	0	8,000		
2404	OTHER BUILDINGS (ESTATES MISC.)	Essential upgrades/repairs.	10,000	10,000	10,000	10,000	10,000
2502	WEST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	5,000

PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE			Appendix J (cont)				
Cost Centre	PROPERTY	DESCRIPTION OF WORK	2017-2018	2017-2018	2018-2019	2019-2020	2020-2021
			ORIGINAL BUDGET PLUS C/F	REVISED BUDGET	ESTIMATE	ESTIMATE	ESTIMATE
						£	£
2502	EAST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	5,000
2640	FALAISE SPORTS CENTRE	External redecorations.	0	0	0	25,000	0
3102	CREMATORIUM	Internal / External redecorations.	3,000	5,000	0		
3102	CREMATORIUM - CREMATORS	Rebricking / rehearthing of cremators	10,000	10,000	0	20,000	10,000
3102	CEMETERY	Path health & safety repairs	8,000	8,780	8,000	8,000	8,000
6301	PARKS	Path health & safety repairs	12,000	12,000	12,000	12,000	12,000
5241	FRONT LINE	Concrete health & safety inspection & testing	6,000	6,000	6,000	6,000	6,000
5241	FRONT LINE	Concrete health & safety repair works	10,000	10,000	5,000	5,000	5,000
5241	FRONT LINE	Alcoves, seating, bottle alley - repairs/redecs	9,000	9,000	9,000	9,000	900
6005	FISHERMENS MUSEUM	External redecs/stonework pointing	0	0	0	2,000	0
6100	SUMMERFIELDS SPORTS CENTRE	External redecs	0	0	0	0	6,000
6301	SPORTS PAVILIONS	Int/ext redecs.	10,000	10,000	8,000	10,000	10,000
6301	ALEXANDRA PARK RAILINGS	Phased railing redecorations	5,000	4,880	5,000	5,000	5,000
6301	ST. LEONARDS GARDENS	Lodge - re-decorations	0	0	10,000	0	0
6503	HASTINGS COUNTRY PARK -OPERATIONAL BUILDINGS	Int/ext redecs.	0	0	2,000	0	0
5257	HASTINGS STATION - FISHING BOAT FEATURE	Repairs / redecs	0	0	2,000	0	2,000
5257	TOWN CENTRE UNDERPASS	Decoration	0	0	0	0	2,000
	<b>Total of Programmed work</b>		<b>218,500</b>	<b>217,160</b>	<b>214,000</b>	<b>224,500</b>	<b>214,400</b>

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE				Appendix J (con't)				
Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2017-2018 ORIGINAL BUDGET plus CF	2017-2018 REVISED BUDGET	2018-2019 ESTIMATE	2019-2020 ESTIMATE	2020-2021 ESTIMATE
				£			£	£
1300	OR307	CARLISLE CP	Redecorations	75,000	75,000	35,000	0	0
2201	OR304	THEAKLEN DRIVE ROOFS	Roof re-coating	0	0	0	50,000	0
2502	OR247	EAST HILL LIFT LOWER STATION	Roof replacement	0	0	0	30,000	0
2601	OR250	WHITE ROCK THEATRE	General repair contributions	20,000	20,000	20,000	20,000	20,000
2601	OR251	WHITE ROCK THEATRE	Automation of stage flying system	0	0	0	0	100,000
6301	OR231	CLIFF REPAIR SURVEY	Bi-annual or Sextennial survey	0	0	8,000	0	8,000
6503	OR211	HASTINGS COUNTRY PARK - TACKLEWAY	Health & safety repairs and repointing	0	0	0	1,000	1,000
6301	OR320	RECREATIONAL GROUNDS	Emergency lighting upgrade	4,000	0	0	4,000	0
6100	OR326	INDOOR BOWLS CENTRE	DDA works	0	0	50,000	0	0
6100	OR	INDOOR BOWLS CENTRE	Recovering of bowling green roof coverings	0	0	0	0	200,000
6301	OR327	ROCK A NORE CLIFFS	Rock a Nore Cliff Works	15,000	15,000	0	0	0
5236	OR328	STREET LIGHTS	White Rock Promenade Improvements	14,500	14,500	0	0	0
6100	OR331	SUMMERFIELDS LEISURE CENTRE	Landlord obligation - progressive replacement of existing swimming pool filtration plant	3,000	3,000	0	0	0
6100	f	SUMMERFIELDS LEISURE CENTRE	Installation of UV water hygiene treatment, if req'd and justified by FL due to alterations to regulations.	0	0	0	5000	0
2640		FALAISE FITNESS CENTRE	Improvements to ventilation of gymnasium	15,000	0	30,000	0	0
6000	OR334	JOHNS PLACE MUSEUM	Essential stoneworks repairs - Phase1	16,600	29,000	0	10000	0
3102	OR335	CEMETERY AND CREMATORIUM OFFICES	Exterior stonework repairs	10,000	10,000	0	0	0
2404	OR336	3 PLACE FARM COTTAGES, FAIRLIGHT	Energy efficiency improvements	8,000	0	8,000	0	0
6100	OR337	INDOOR BOWLS CENTRE	External Works (Ramp and Entrance Lobby)	30,000	0	5,000	0	0

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE				Appendix J (con't)				
Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2017-2018 ORIGINAL BUDGET plus CF	2017-2018 REVISED BUDGET	2018-2019 ESTIMATE	2019-2020 ESTIMATE	2020-2021 ESTIMATE
				£			£	£
6301	OR339	CLIFFS	Cliff Repairs arising from engineer's inspections	178,750	200,000	125,000	20,000	20,000
1157	OR340	MURIEL MATTERS HOUSE REPLACEMENT RISING MAIN	Replacement of existing rising main in rear of building to avoid further flooding issues	10,000	20,000	0	0	0
1157	OR341	MURIEL MATTERS HOUSE - HEATING CONTROLS	Control unit £20k plus £10k for valves etc.	30,000	30,000	0	0	0
1157	OR342	MURIEL MATTERS HOUSE - PASSENGER LIFTS	Heavy duty door closing mechanisms	0	0	0	5,000	0
6301	OR343	WHITE ROCK GARDENS - SHED DEMOLITION	Removal of redundant unsafe and easily accessible former irrigation room.	7,000	5,090	0	0	0
2502	OR344	WEST HILL LIFT - RETAINING WALL REPAIRS	Repairs to bulging brickwork retaining wall to east of rails	7,000	2,000	5,000	0	0
2502	OR345	WEST HILL LIFT OLD MOTOR ROOM - STRUCTURAL REPAIRS	Provision of permanent support works to café floor and external area.	20,000	0	2,000	18,000	0
6503	OR346	HCP PATHS WEST SIDE	Resurfacing of existing using Fibredec	17,000	20,000	0	0	0
2502	OR347	WEST HILL LIFT - ATTENDANT'S & STORE AREAS	Works to patio waterproofing prevent water ingress	0	0	0	18,000	0
5241	OR348	PROMENADE SURFACING	Further tarmac repairs to worst areas	10,000	10,000	10,000	20,000	20,000
6301	OR349	ALEX PARK HARMERS LAYBY	Tarmac surface (spend to save)	7,000	7,000	0	0	0
6301	OR350	REPAIRS TO COUNCIL OWNED WALLS	Wall repairs	0	0	0	35,000	0
6301	OR352	ALEX PARK BUCKSHOLE RESERVOIR	Repairs out of 10yr survey, possibly building up channel sides. Impact of dam breaching and other study.	20,000	0	25,000	0	0
6301	OR354	PRICILLA McBEAN SANDSTONE WALLING	Repoint walling	0	0	3,000	0	0
6301	OR357	ALEX PARK PEACE GARDEN	Tarmac path & resin bond surface	6,000	6,730	0	0	0
6301	OR358	SANDHURST RECREATION GROUND	Replace roadside fencing	0	0	8,000	0	0
6301	OR359	WARTLING CLOSE BRIDGE	Replace bridge railings	22,000	22,000	0	0	0
6301	OR360	ALEX PARK HARMERS RESERVOIR OUTFALL	Remove or cap disused outfall tower, fill tunnel and wing walls to make safe.	0	0	25,000	0	0
6503	OR361	HCP ECCLESBOURNE VEHICLE ACCESS	Construct retaining wall and infill path to prevent erosion and loss of access route.	0	0	0	20,000	0
6503	OR362	HCP PLACE FARM FARM YARD	Roadway resurfacing of farmyard	0	0	0	20,000	0
2502	OR363	EAST HILL LIFT LANDSCAPING	Re-landscape and lay new pathway.	0	0	0	0	30,000
6301	OR364	BEXHILL REC WEST	Internal redecoration	0	0	0	0	10,000

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE				Appendix J (con't)				
Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2017-2018 ORIGINAL BUDGET plus CF	2017-2018 REVISED BUDGET	2018-2019 ESTIMATE	2019-2020 ESTIMATE	2020-2021 ESTIMATE
				£			£	£
1157	OR365	MURIEL MATTERS HOUSE	Lightning Protection	0	0	25,000	0	0
6000		JOHNS PLACE MUSEUM	Interior works to extension rooflight	0	0	4,000	0	0
6301		ST LEONARDS GARDENS	Possible remedial works to sewer / drain	0	10,000	0	0	0
2404		ESTATES - EPC UPGRADES	Town Hall Offices, Old Town Hall and Ore Valley Adventure Playground	0	13,000	0	0	0
1300		CASTLE HILL CAR PARK	Health and Safety Works	0	5,590	0	0	0
6301		SUMMERFIELDS WALLED GARDEN	Contribution to wall repairs	0	0	27,000	0	0
6000		HASTINGS MUSEUM - PUBLIC LIFTS	Replace lift hydraulic ram	0	0	8,000	0	0
6000		HASTINGS MUSEUM - LIGHTINIG	Provide LED lightng	0	0	0	40,000	0
3102		CEM & CREM CHAPEL WINDOWS	Repair stonework and lead glazing	0	0	0	20,000	0
1151		TOWN HALL LED LIGHTING	Provide new LED lighting	0	0	0	0	30,000
2502		WEST HILL LIFT - WEST HILL ARCADE GDN	Brickworks repairs	0	0	12,000	0	0
2502		WEST HILL LIFT - ENTRANCE ROOF	Replace railings with galv. steel railings	0	0	0	5,000	0
1300		CARLISLE PARADE UGCP - OLD SEA WALL	Remove paint from stonework	0	0	0	20,000	0
2404		ESTATES - EPC UPGRADES	Alex Pk Depot work shop, office	0	0	0	15,000	0
2404		ESTATES - FALAISE HALL - EPC UPGRADE	Groundsmen mess room	0	0	0	4,000	0
5241		FORESHORE - FORMER LIFEGUARD STORE	Concrete repairs to prom slab	0	0	0	20,000	0
2404		ESTATES - INDUSTRIAL ESTATE SIGNAGE	Renew road and welcome signs	0	0	0	5,000	0
1300		PRIORY STREET MSCP	Structural Survey / Concrete Testing	0	0	20,000	0	0
		<b>Total of Other Work</b>		<b>545,850</b>	<b>517,910</b>	<b>455,000</b>	<b>405,000</b>	<b>439,000</b>

**PIER Outcomes****Appendix K**

	Cost centre	Account	Revised			
			<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>
			£'000	£'000	£'000	£'000
<b>Cross cutting</b>						
IT - Access East Sussex Licensing			(9)	(9)	(9)	(9)
Digital by Design - Paper & printing costs	various			(46)	(46)	(46)
<b>Total Cross Cutting</b>			<u>(9)</u>	<u>(55)</u>	<u>(55)</u>	<u>(55)</u>
<b>Income Strategy</b>						
Property Fund (CCLA)			(80)	(80)	(80)	(80)
Commercial Property (Net of borrowing Costs)			(92)	(373)	(570)	(576)
Housing Company (net contribution)			(20)	(60)	(147)	(200)
Energy (Net of borrowing Costs)			0	(80)	(280)	(540)
<b>Total Income Strategy</b>			<u>(192)</u>	<u>(593)</u>	<u>(1,077)</u>	<u>(1,396)</u>
<b>Other</b>						
Council Tax - Empty Homes premium (200%)	Collection Fund				(10)	(10)
Resort Services Man & Admin	1075		(22)	(21)	(21)	(21)
Civic and Ceremonial	5507			(1)	(1)	(1)
Meteorological Service	5237			(2)	(2)	(2)
Community Awareness	5705			(4)	(4)	(4)
Twining/ Sierra Leone	5720			(1)	(1)	(1)
Raising the Profile - Hastings Week	5722			(1)	(1)	(1)
Raising the Profile - Hastings Carnival	5724			(1)	(1)	(1)
Raising the Profile - Trolley Bus	5727			(2)	(2)	(2)
Raising the Profile - Town Crier	5728			(2)	(2)	(2)
Raising the Profile - Achievers Awards (End)	5730			(1)	(1)	(1)
Raising the Profile - Events - Bonfire Society (-10%)	5725			(0)	(0)	(0)
Cultural Development - Coastal Currents	1945			(20)	(20)	(20)
Theatre - Reduced Contribution	2601			0	(120)	(170)
Community Partnership Fund	5120			0	(12)	(20)
<b>PIER Savings/Income</b>			<b>(223)</b>	<b>(704)</b>	<b>(1,330)</b>	<b>(1,707)</b>
<b>Growth Items</b>						
Planning Policy		1603		61	61	61
Homelessness		4000/4138		156	156	156
Waste and Street Cleaning Costs					225	300
<b>Total Growth</b>			<u>-</u>	<u>217</u>	<u>442</u>	<u>517</u>
<b>Net Overall Savings</b>	<b>Total</b>		<u><b>(223)</b></u>	<u><b>(487)</b></u>	<u><b>(888)</b></u>	<u><b>(1,190)</b></u>

## Hastings Borough Council Efficiencies, Income, and Savings Proposals for 2018/19 onwards and equality impact assessment

	Efficiency, Income or Savings Proposals & Changes for 2016/17	Savings			Likelihood of negative impact on equalities/protected characteristics Low-Medium-High
		2018/19	2019/20	2020/21	
ICT	Reduction in access East Sussex Licensing, dedicated network link no longer required.  <b>Staffing implications: N/A</b>	9,000	9,000	9,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups.
Digital by Design	Paper and print reduction savings from implementation of new digital first-print last approach supported by new SharePoint, new Multi-functional devices (MFDs), new virtual mail room contract and a change in culture: i.e. 'doing it differently'.  <b>Staffing implications: N/A</b>	46,000	46,000	46,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Property fund (CCLA)	Income earned from investments made in external property fund  <b>Staffing implications: N/A</b>	80,000	80,000	80,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Commercial property	Income earned from investments in commercial property (net of borrowing costs)  <b>Staffing implications: N/A</b>	373,000	570,000	576,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Housing company	Net contribution from Housing Company investment  <b>Staffing implications: N/A</b>	60,000	147,000	200,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Energy	Income earned from investment in energy projects (net of borrowing costs)  <b>Staffing implications: N/A</b>	80,000	280,000	540,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.
Council Tax	Empty homes premium (100% increase, is now 200%)  <b>Staffing implications: N/A</b>	-	10,000	10,000	<b>Low</b> unlikely to impact disproportionately on any equality groups.

Resorts services	Management and administration savings following deletion of Resorts Services manager post in 2017 <b>Staffing implications: N/A</b>	21,000	21,000	21,000	Low unlikely to impact disproportionately on any equality groups.
Civic and ceremonial	Reducing transport costs <b>Staffing implications: N/A</b>	1,000	1,000	1,000	Low unlikely to impact disproportionately on any equality groups.
Meteorological service	Paid volunteer coordinator post not replaced, mileage paid to volunteers <b>Staffing implications: N/A</b>	2,000	2,000	2,000	Low unlikely to impact disproportionately on any equality groups.
Community Awareness	25% reduction in budget used for advertising of local events – use alternative methods <b>Staffing implications: N/A</b>	4,000	4,000	4,000	Low unlikely to impact disproportionately on any equality groups.
Twinning/Sierra Leone	Reduce £3k budget for Sierra Leone twinning <b>Staffing implications: N/A</b>	1,000	1,000	1,000	Low unlikely to impact disproportionately on any equality groups.
Raising the Profile	Savings across a number of budgets: Hastings week (£1k) Hastings carnival (£1k) Trolley Bus (£2k) Town Crier (£2k) Achievers Award (£1k) Bonfire (£300) <b>Staffing implications: N/A</b>	6,000	6,000	6,000	Low unlikely to impact disproportionately on any equality groups.
Cultural development – Coastal Currents	As agreed by Council in last year's budget, a final year of pump priming funding was given in 2017/18 to enable the event to become self-financing. <b>Staffing implications: N/A</b>	20,000	20,000	20,000	Low unlikely to impact disproportionately on any equality groups.
White Rock Theatre	Reduced contribution following Cabinet decision to negotiate terms for the extension of the current contract with HQ Theatres & Hospitality for a period of 5 years <b>Staffing implications: N/A</b>	-	120,000	170,000	Low unlikely to impact disproportionately on any equality groups.

Community Partnership Fund	Services have been commissioned for 2017/18 and 2018/19 – there are no further reductions proposed to this budget for 2018/19.  <b>Staffing implications: N/A</b>	0	12,000	20,000	<b>N/A</b> – decision was made last year following a detailed review and services have been commissioned for a two-year period (2017/18 and 2018/19)
<b>Total savings/income</b>		<b>704,000</b>	<b>1,330,000</b>	<b>1,707,000</b>	

**Growth items**

Planning policy	Studies, resources and work required for White Rock Area and Town Centre Area Action Plan, including examination in public and Strategic Flood Risk Assessment  <b>Staffing implications:</b> Increased by 1.3 FTE 1FTE funded by external funding and 0.3FTE (growth) to reinstate to a FTE senior planner.	61,000	61,000	61,000	
Homelessness	Increased costs of temporary accommodation anticipated to meet demand	156,000	156,000	156,000	
Waste and street cleansing	Additional costs anticipated following re-procurement of waste and street cleansing services from June 2019	-	225,000	300,000	

**Appendix L**

**Land and Property Disposal Programme**

**Estimated  
Receipts  
£**

**2017/18**

Upper Wilting Farm  
Stable Flat  
Other  
Less cost of disposal  
Sale of Ex Council Houses

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**790,040**

**2018/19**

Mayfield E  
Former Bathing Pool site  
Harrow Lane Playing Fields  
Land r/o Bexhill Road  
Land North of Bexhill Rd  
Land at Sandrock  
Less cost of disposal  
Sale of Ex Council Houses  
Other

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**4,965,200**

**2019/20**

Sale of Ex Council Houses  
Other

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**50,000**

**2020/21**

Sale of Ex Council Houses  
Other

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**50,000**

**Council Tax – Overall**

**The Council is recommended to resolve as follows:**

- 1 It be noted that the Council has calculated the Council Tax Base 2018/19 for the whole Council area as 25,582 [Item T in the formula is Section 31B of the Local Government Finance Act 1992, as amended (the “Act”)]
- 2 Calculate that the Council Tax requirement for the Council's own purposes for 2018/19 is £6,595,167
- 3 That the following amounts be calculated for the year 2018/19 in accordance with Sections 31 to 36 of the Act:
  - (a) 82,535,118 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils
  - (b) 75,939,951 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act
  - (c) 6,595,295 Being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council in accordance with Section 31A(4) of the Act as its Council Tax requirement for the year. (Item R in the formula in Section 31B of the Act)
  - (d) 257.81 Being the amount at 3(c) above (Item R), all divided by Item T (1(a) above), calculated by the Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year
  - (e) £0 Being the aggregate amount of all special items (Parish precepts) referred to in Section 34(1) of the Act
  - (f) 257.81 Being the amount at 3(d) above less the result given by dividing the amount at 3(e) above by Item T (1(a) above), calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept relates

## Appendix M (cont)

4. To note that the County Council, the Police and Crime Commissioner and the Fire Authority have issued precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992 for each category of dwellings in the Council's area as indicated in the table below.
5. That the Council, in accordance with Sections 30 and 36 of the Local Government Finance Act 1992, hereby sets the aggregate amounts shown in the tables below as the amounts of Council Tax for 2018/19 for each part of its area and for each of the categories of dwellings.

	Valuation Bands							
	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
Hastings Borough Council	171.87	200.52	229.16	257.81	315.10	372.39	429.68	515.62
East Sussex County Council (Including Adult Social Care +3%)	928.74	1,083.53	1,238.32	1,393.11	1,702.69	2,012.27	2,321.85	2,786.22
East Sussex Fire Authority	60.67	70.78	80.89	91.00	111.22	131.44	151.67	182.00
Police and Crime Commissioner	110.61	129.04	147.48	165.91	202.78	239.65	276.52	331.82
Aggregate of Council Tax Requirements	1,271.89	1,483.87	1,695.85	1,907.83	2,331.79	2,755.75	3,179.72	3,815.66

6. The Council's basic amount of Council Tax for 2018/19 is not excessive as determined in accordance with principles approved under Section 52ZB Local Government Finance Act 1992. To be deemed excessive the Borough's Council Tax would need to be increased by 3%, or more than 3%, and also more than £5 in 2018/19.

## CORPORATE SERVICES AND GOVERNANCE

## Appendix O

Reference NO.	2016-17 ACTUAL	SERVICE	2017-18		2018-19 ESTIMATED OUTTURN
			ORIGINAL BUDGET	REVISED BUDGET	
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
CR1	171,096	1023 - Director of Corporate Services and Governance	171,560	171,680	174,880
CR2	327,217	1024 - Corp. Policy, Partnerships and Performance	348,140	329,760	340,150
CR3	195,336	1031 - Electoral Services	195,900	202,960	208,030
CR4	346,747	1022 - Estates Services	341,860	353,970	354,380
CR5	205,171	1029 - Building Surveyors	204,670	206,650	212,260
CR6	388,072	1032 - Legal Services	382,230	431,560	376,230
CR7	234,601	1051 / 1058 - Audit and Investigations Services	212,140	212,530	219,990
CR8	817,888	1052 - Accountancy Services	785,310	828,150	945,870
CR9	2,541,934	1054 / 1055 - Revenues Services	2,502,840	2,411,350	2,576,590
CR10	602,333	1020 - People, Customer and Business Support	608,560	603,190	618,330
CR11	153,239	1090 - Corporate Personnel Expenses	202,560	202,190	203,210
CR12	860,247	5712 - Contact Centre	895,580	871,790	891,630
CR13	248,084	1085 - Transformation Team	162,350	272,990	258,030
CR14	111,436	1151 - Admin Buildings - Town Hall	53,440	53,310	51,430
CR15	426,647	1157 - Admin Buildings - Murial Matters House	424,400	471,620	466,420
CR16	100,806	1160 - Admin Buildings - General Expenses	100,500	98,440	77,960
CR17	43,940	1169 - Admin Buildings - Corporate Archive	47,420	47,460	48,110
CR18	1,162,678	1080 - Corporate Expenses	1,187,440	1,180,840	1,261,460
CR19	705,656	1034 - IT	706,910	712,490	752,600
CR20	336,517	5228 - IT Reserve / Hardware	374,980	345,480	407,580
CR21	39,757	5227 - Land & Property Systems-GIS	40,290	40,440	41,530
	(10,019,403)	Less recharges to other services	(9,949,080)	(10,048,850)	(10,486,670)
	0	Unallocated Balance	0	0	0
CR22	701,391	5510 - Corporate Management Expenses	725,910	1,896,120	773,800
CR23	430,408	5511 - Non Distributed Costs	670,540	662,050	713,280
CR24	1,426,499	4200 / 4250 / 5900 - Benefit Payments and Administration	1,469,180	1,409,990	1,569,200
CR25	713,464	5950 - Council Tax and Business Rates Collection	529,900	499,090	557,820
CR26	(344,730)	2101 - Employment Areas	(346,130)	(352,800)	(347,480)
CR27	(1,210,328)	2201 - Factory Units	(1,173,400)	(1,244,980)	(1,263,690)
CR28	(1,180,835)	2404 - Farms and Other Properties	(1,052,070)	(1,826,840)	(2,718,380)
CR29	26,422	2602 - St Mary in the Castle	26,570	26,610	26,740
CR30	69,359	5299 - Other Expenditure	522,630	130,900	614,220
CR31	192,652	1200 - 1205 - Registration of Electors	208,150	190,510	205,330
CR32	840,364	5501 - Cost of Democracy	829,300	841,380	871,350
CR33	184,448	5503 / 5504 / 5505 - Election Expenses	115,210	127,380	221,360
CR34	25,652	5224 - Local Strategic Partnership	27,260	25,820	26,630
CR35	21,735	3405 - Sustainable Energy & Development	23,910	40,780	(126,570)
CR36	8,540	5513 - Public Consultation	9,090	8,610	8,880
CR37	155,807	5004 - Pier Closure Costs	0	100,000	0
CR38	21,591	1501 - Shelters and Seats	19,030	23,900	19,100
CR39	11,653	1502 - Street Naming and Numbering	8,220	8,210	8,210
CR40	66,687	5236 - Decorative Lighting	79,410	106,640	64,990
CR41	0	5514 - Corporate Systems ERP	0	15,000	20,000
CR42	0	1946 / 1983 / 1989 / 5289-96 / 6668 - Foreshore Trust	0	120	180
	2,160,781		2,692,710	2,688,490	1,244,970

## OPERATIONAL SERVICES

## Appendix O (cont.)

Reference NO.	2016-17 ACTUAL	SERVICE	2017-18		2018-19 ESTIMATED OUTTURN
			ORIGINAL BUDGET	REVISED BUDGET	
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
OS1	703,765	1009 - Environmental Services Management & Administration	631,500	634,800	<b>642,520</b>
OS2	409,518	1071 - Amenities Administration	397,410	411,950	<b>420,950</b>
OS3	950,702	1074 - Waste and Parking Team	890,070	904,790	<b>938,380</b>
OS4	670,076	1072 - Administration - Housing	875,260	1,138,500	<b>918,620</b>
OS5	121,452	1005 - Local Land Planning Management & Admin	130,270	129,750	<b>134,840</b>
OS6	186,011	1015 - Director of Operational Services	181,140	180,450	<b>184,400</b>
OS7	241,146	1070 - Leisure Administration	234,710	248,190	<b>253,850</b>
OS8	230,269	1075 - Resort Services Management and Administration	179,770	160,010	<b>169,900</b>
OS9	319,620	1021 - Regeneration Administration Division	309,120	321,310	<b>333,940</b>
OS10	511,815	1025 - Communications & Marketing	443,030	450,240	<b>467,020</b>
	(4,344,374)	Less recharges to other services	(4,272,280)	(4,579,990)	<b>(4,464,420)</b>
	0	Unallocated Balance	0	0	<b>0</b>
OS11	60,341	1008 - Building Control	53,340	54,410	<b>54,520</b>
OS12	919,854	1600 - Development Control & 1607 Conservation	931,930	908,300	<b>941,320</b>
OS13	(254,319)	5211 - Local Land Charges Register	(235,789)	(178,870)	<b>(212,950)</b>
OS14	512,533	4000 - Homelessness & 4138 Preventing Repossessions	443,030	518,170	<b>604,000</b>
OS15	182,594	4001 - Homelessness Prevention	204,790	213,100	<b>213,880</b>
OS16	(45,563)	4002 - Rough Sleeper Prevention	0	45,560	<b>0</b>
OS17	(35,778)	4004 - Syrian Resettlement Programme	(213,054)	(80,170)	<b>(108,884)</b>
OS18	(34,785)	4025 - Social Lettings	(45,550)	(34,690)	<b>(2,320)</b>
OS19	122,713	4050 - Homelessness Strategy	148,060	164,390	<b>161,320</b>
OS20	55,148	4120 - Housing Register	65,980	86,240	<b>72,260</b>
OS21	61,235	4051 - Deposits funded by ESCC	18,700	23,200	<b>23,200</b>
OS22	25,290	4055 - Youth Homelessness	20,660	29,080	<b>26,820</b>
OS23	5,200	4057 - Anti Poverty	5,200	0	<b>0</b>
OS24	42,000	4060 - POAL Officer	0	0	<b>0</b>
OS25	374,590	4140 - Housing Renewal	409,015	453,770	<b>423,520</b>
OS26	43,155	4143 - Rogue landlords	0	0	<b>0</b>
OS27	(54,216)	4158 - Selective licensing	(32,645)	(182,660)	<b>(126,870)</b>
OS28	71,269	4160 - Housing Licensing	0	(2,000)	<b>(150,270)</b>
OS29	(413,636)	4130 - Housing Solution Services	20,580	32,220	<b>29,840</b>
OS30	27,861	4300 - Coastal Space Enforcement Activities	11,270	14,740	<b>11,820</b>
OS31	3,515	5001 - Dangerous Structures	2,500	2,500	<b>2,500</b>
OS32	5,463	1953 - Coastal Local economic Partnership (LEP)	4,650	4,650	<b>4,650</b>
OS33	402,340	4045 - Housing - NHS Clinical Commissioning Group CCG	1,040,956	1,123,900	<b>0</b>
OS34	26,115	4183 - Sustainable Housing in Inclusive Neighbourhoods	30,670	41,210	<b>33,300</b>
OS35	14,328	4185 - Climate Active Neighbourhoods	12,670	17,980	<b>13,630</b>
	2,117,247	<b>Housing and Built Environment</b>	2,896,963	3,255,030	<b>2,014,846</b>

## OPERATIONAL SERVICES

## Appendix O (cont.)

Reference NO.	2016-17 ACTUAL	SERVICE	2017-18	2017-18	2018-19
			ORIGINAL BUDGET	REVISED BUDGET	ESTIMATED OUTTURN
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
OS36	492,804	1900, 1904 Regeneration Activity	474,090	502,710	<b>436,830</b>
OS37	255,919	1603 - Planning Policy	295,580	408,430	<b>393,420</b>
OS38	201,193	1922 - Cultural Activities	140,110	142,020	<b>143,640</b>
OS39	196,103	1945 - Cultural Development	82,720	88,510	<b>95,180</b>
OS40	127,669	1934 - External Funding Initiatives	88,920	91,320	<b>90,770</b>
OS41	54,109	1980 - Community Cohesion	53,580	53,750	<b>54,600</b>
OS42	(2,892)	1988 - Fisheries Local Action Group (FLAG)	0	(13,890)	<b>(9,210)</b>
OS43	0	1998 - Coastal Communities Fund	0	(35,000)	<b>(15,000)</b>
OS44	35,409	1999 - Employability	0	0	<b>0</b>
OS45	(214)	2020 - Talent Match	0	0	<b>0</b>
OS46	401	2030 - Sea Escapes - CCF III Coastal Communities Fund Revenue	0	0	<b>0</b>
OS47	56	2040 - CHART CLLD - Connecting Hastings and Rother Together Community Led Local Development	(15,800)	(15,800)	<b>(15,800)</b>
OS48	304,328	5120 - Community Partnership	252,190	248,250	<b>249,240</b>
OS49	1,383	5121 - Older and Younger People	0	4,160	<b>0</b>
OS50	10,200	6006 - Youth Activities (Young Persons Council)	5,000	5,000	<b>5,000</b>
OS51	25,465	5116 - 1066 Community Grants	0	0	<b>0</b>
OS52	0	5118 - Town Centre Management (BID)	9,300	9,300	<b>9,300</b>
OS53	0	5119 - Community Development Activity	5,000	5,000	<b>5,000</b>
OS54	18,000	1995 - Image Raising Campaign Project	0	0	<b>0</b>
OS55	148,995	5701 - 1066 Country Campaign	126,010	127,850	<b>130,470</b>
OS56	106,999	5702, 5703 - Tourism Marketing	108,700	106,210	<b>112,990</b>
OS57	144,660	5714 - Tourist Information Centre	106,510	118,740	<b>122,860</b>
OS58	53,657	5705 - Community Awareness	49,870	53,340	<b>54,640</b>
OS59	13,817	5720 - Twinning / Sierra Leone	10,970	11,100	<b>11,410</b>
OS60	139,482	1962, 5719, 5721-5725, 5727-5728, 5730, 5780, 5781 Raising the Profile of Hastings	122,130	128,730	<b>114,320</b>
OS61	(178)	5731 - Norman Castles Interreg Project	0	0	<b>0</b>
OS62	3,293	5237 - Meteorological Expenses	3,920	2,250	<b>1,240</b>
OS63	61,877	5507 - Civic & Ceremonial Expenses	55,890	55,910	<b>57,400</b>
OS64	(4,553)	5740 - Filming	(4,000)	(4,000)	<b>(4,000)</b>
OS65	26,866	1400 - Coastal Protection	31,440	20,980	<b>21,900</b>
OS66	5,402	1410 - Navigational Aids	11,090	4,800	<b>5,010</b>
OS67	3,453	1608 - Env. Schemes Net Shops	10,590	13,790	<b>13,760</b>
OS68	(81,449)	2502 - Cliff Railways	(120,050)	(141,480)	<b>(133,510)</b>
OS69	(17,010)	2510 / 2512 - Castle and Caves	(30,390)	(29,080)	<b>(32,350)</b>
OS70	(155,088)	2514 - Chalets and Beach Huts	(207,720)	(166,780)	<b>(210,570)</b>
OS71	659,313	2601 - White Rock Theatre	663,510	667,010	<b>683,610</b>
OS72	145,748	5241 - Seafront	146,904	142,680	<b>139,044</b>
OS73	442,786	6000 / 6005 / 6008 / 6009 / 6016 - Museums	404,840	424,610	<b>412,970</b>
OS74	4,022	6015 - First World War Project	3,500	1,330	<b>0</b>
OS75	10,147	6150 - Sports Management	17,090	10,340	<b>16,770</b>
OS76	36,535	2640 - Falaise Fitness Centre	36,180	21,760	<b>52,000</b>
OS77	75,467	6100 - Sports Centres	53,980	37,160	<b>68,120</b>
OS78	8,439	6409 - William Parker Athletic Track	8,330	8,560	<b>8,660</b>
OS79	(608)	6640 - Opening Doors	0	27,350	<b>11,040</b>
OS80	89,007	6650 - Sports Development	80,810	84,550	<b>86,050</b>
OS81	25,310	6651 - Street Games	15,510	12,630	<b>0</b>
OS82	(3,912)	6675 - Sports for All	0	10,140	<b>0</b>
OS83	79,755	6657 - Active Hastings	63,130	77,170	<b>62,110</b>
OS84	138,064	6660 - Play Development	134,680	139,320	<b>141,870</b>
OS85	2,600	6666 - Primary Care Trust Play Grant	0	1,250	<b>0</b>
OS86	41,739	6667 - Play Pathfinder	42,340	43,050	<b>43,350</b>
OS87	(9)	6670 - Playground Projects	0	0	<b>0</b>
OS88	28,822	6641 - Lets get Moving (CCG)	0	39,580	<b>0</b>
OS89	23,031	1937 - British BID DCLG - Loan Fund (Business Improvement District)	5,250	5,250	<b>5,250</b>
	3,976,408	<b>Regeneration and Culture</b>	3,341,704	3,549,860	<b>3,439,384</b>

## OPERATIONAL SERVICES

## Appendix O (cont.)

Reference NO.	2016-17 ACTUAL	SERVICE	2017-18		2018-19 ESTIMATED OUTTURN
			ORIGINAL BUDGET	2017-18 REVISED BUDGET	
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
OS90	319,588	3401 - Food Safety	300,190	309,160	<b>309,390</b>
OS91	131,537	3402 / 3404 - Health and Safety	124,770	124,040	<b>125,090</b>
OS92	315,400	3403 - Environmental Protection	322,050	325,620	<b>340,130</b>
OS93	54,371	3407 - Pest Control	56,260	53,070	<b>54,620</b>
OS94	(51,023)	5100 - Local Licensing	(56,290)	(59,910)	<b>(55,990)</b>
OS95	4,521	5105 - Liquor Licensing	480	(8,150)	<b>(2,790)</b>
OS96	21,092	5106 - Gambling Licensing	13,330	11,780	<b>14,560</b>
OS97	48,128	5125 - Stray Dog Contract	45,640	46,210	<b>46,380</b>
OS98	60,027	5223 - Emergency Planning	58,560	61,450	<b>59,910</b>
OS99	(562,082)	1300 / 1350 - Parking	(487,990)	(567,130)	<b>(581,420)</b>
OS100	229,262	1370 - Closed Circuit Television	235,630	235,880	<b>239,760</b>
OS101	1,146	1506 - ESCC Highway Tree Maintenance	(3,000)	(3,000)	<b>(3,000)</b>
OS102	0	1504 - Public Realm	40,000	0	<b>40,000</b>
OS103	1,008,916	3303 - Waste Collection	1,076,820	1,077,350	<b>1,117,820</b>
OS104	218,736	3410 - Recycling	231,200	231,740	<b>245,910</b>
OS105	1,323,307	3313 - Street Cleansing	1,261,410	1,274,590	<b>1,310,550</b>
OS106	(47,116)	3411 - Greenwaste	(58,350)	(54,610)	<b>(49,740)</b>
OS107	424,047	3412 - Waste and Environmental Enforcement Team	422,260	414,220	<b>441,750</b>
OS108	36,686	5205 - Together Action	33,600	38,610	<b>34,260</b>
OS109	120,557	5214 - Safer Hastings Partnership (HBC)	125,600	120,260	<b>133,510</b>
OS110	(2,832)	5219 - Safer Hastings Partnership (External)	0	0	<b>0</b>
OS111	0	5226 - CS Domestic Violence (CCG)	0	0	<b>0</b>
OS112	30,003	1420 - Watercourses	32,300	32,330	<b>33,070</b>
OS113	(459,307)	3102 / 3103 - Cemetery and Crematorium	(517,590)	(476,880)	<b>(545,230)</b>
OS114	22,416	5140 - Travellers Costs	21,850	22,020	<b>22,120</b>
OS115	49,732	5257 - Town Centre	47,490	48,240	<b>51,090</b>
OS116	18,634	5280 - Allotments	14,300	15,120	<b>7,870</b>
OS117	49,547	5281 - Ecology	57,060	52,430	<b>53,300</b>
OS118	147,029	6200 - Arboriculture	140,970	141,170	<b>142,300</b>
OS119	1,542,024	6301 - Parks and Gardens	1,656,640	1,706,600	<b>1,648,730</b>
OS120	111,226	1355 / 6503 - Hastings Country Park	97,650	104,190	<b>85,350</b>
OS121	9,263	6508 - Countryside Stewardship	16,000	16,000	<b>16,000</b>
OS122	364,128	3033 - Public Conveniences	254,860	302,760	<b>266,370</b>
	5,538,963	<b>Environment and Place</b>	5,563,700	5,595,160	<b>5,601,670</b>
	<b>11,632,618</b>	<b>Operational Services Directorate Total</b>	<b>11,802,367</b>	<b>12,400,050</b>	<b>11,055,900</b>

## CAPITAL PROGRAMME SUMMARY

	Capital					Revenue						
	2017/18 Original £'000	2017/18 Revised £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	Total over Budget Period £'000	2017/18 Original £'000	2017/18 Revised £'000	2018/19 £'000	2019/20 £'000	2020/21 £'000	Full Year £'000
<b>Net cost by Service</b>												
Corporate Resources	500	9,584	20,907	-	-	30,491	(139)	(256)	(422)	(621)	(621)	(621)
Operational Services	1,618	3,561	7,784	7,210	5,623	11,345	52	89	78	162	468	613
	<b>2,118</b>	<b>13,145</b>	<b>28,691</b>	<b>7,210</b>	<b>5,623</b>	<b>41,836</b>	<b>(87)</b>	<b>(167)</b>	<b>(344)</b>	<b>(459)</b>	<b>(153)</b>	<b>(8)</b>
<b>Net cost by Status</b>												
Committed Schemes	1,841	11,390	1,145	210	123	12,535	(100)	(200)	(115)	(86)	(71)	(77)
Uncommitted Schemes	277	70	250	-	-	320	13	4	18	30	30	30
New Schemes	-	1,685	27,296	7,000	5,500	28,981	0	29	-247	-403	-112	39
	<b>2,118</b>	<b>13,145</b>	<b>28,691</b>	<b>7,210</b>	<b>5,623</b>	<b>41,836</b>	<b>(87)</b>	<b>(167)</b>	<b>(344)</b>	<b>(459)</b>	<b>(153)</b>	<b>(8)</b>
<b>Gross cost of schemes analysed by service</b>												
Corporate Resources	500	10,004	20,952	-	-	31,456						
Operational Services	5,295	7,023	11,986	8,767	7,162	40,233						
	<b>5,795</b>	<b>17,027</b>	<b>32,938</b>	<b>8,767</b>	<b>7,162</b>	<b>71,689</b>						

## CORPORATE RESOURCES - CAPITAL PROGRAMME

## Appendix P (cont)

		Profile of Council Net Cost										
Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.3.17	2017/18	Revised 2017/18	2018/19	2019/20	2020/21	Subseq. Years	
(1)	(2)	(*) (3) (4)	£'000 (5)	£'000 (6)	£'000 (7)	£'000 (9)	£'000 (9)	£'000 (10)	£'000 (11)	£'000 (11)	£'000 (12)	
ES04-2	Office Accommodation	* c	716	676	676	0	0	0	0	0	0	
CR-05	Ore Valley -Land Purchase	* c	55	55	55	0	0	0	0	0	0	
CR-06	Sandrock Park - Land Purchase	* c	23	23	0	0	23	0	0	0	0	
CR-08	Aquila House Refurbishment	* c	608	608	608	0	0	0	0	0	0	
CR-09	New Factory unit	* c	1,535	1,535	1,495	0	40	0	0	0	0	
CR-10	Town Hall Works	* c	454	454	454	0	0	0	0	0	0	
RP16	CPO property	* c	0	0	0	0	0	0	0	0	0	
CR-11	Aquila House Purchase	* c	4,400	4,400	4,400	0	0	0	0	0	0	
CR-12	Kiosk above Bottle Alley	* c	90	90	60	0	30	0	0	0	0	
CR-13	Factory Block Churchfields Estates	* c	0	0	0	0	0	0	0	0	0	
CR- 15	Land at West Marina	* c	127	127	127	0	0	0	0	0	0	
CR-16	New ERP system	* c	930	465	0	500	440	25	0	0	0	
CR-17	Retail Property purchase	* c	7,707	7,707	7,707	0	0	0	0	0	0	
CR-18	Land on Churchfields Estate	* c	620	620	620	0	0	0	0	0	0	
CR-19	Bexhill Road Retail Park	* c	8,841	8,841	0	0	8,841	0	0	0	0	
CR-20	Conversion of 12/13 York Buildings	* c	682	682	0	0	25	657	0	0	0	
CR-22	Priory Meadow Contribution towards Capital works	* c	250	250	0	0	185	65	0	0	0	
CR-23	Commercial Property Investments	n	20,160	20,160	0	0	0	20,160	0	0	0	
	Schemes Already Committed	c	27,038	26,533	16,202	500	9,584	747	0	0	0	
	Schemes Uncommitted	u	0	0	0	0	0	0	0	0	0	
	New Schemes	n	20,160	20,160	0	0	0	20,160	0	0	0	
Total Capital Expenditure			47,198	46,693	16,202	500	9,584	20,907	0	0	0	
Revenue Costs												
	Schemes Already Committed	c				(139)	(224)	(224)	(224)	(224)	(224)	
	Schemes Uncommitted	u				0	0	0	0	0	0	
	New Schemes	n				0	(198)	(198)	(397)	(397)	(397)	
	No further approval required	*										
Total Revenue Costs						(139)	(422)	(422)	(621)	(621)	(621)	

## Appendix P (cont)

## CORPORATE RESOURCES - CAPITAL PROGRAMME

	Total Cost £'000	Before 31.3.17 £'000	17/18 £'000	Revised 17/18 £'000	18/19 £'000	19/20 £'000	20/21 £'000	Subsequent Years £'000
<b>ES04-2 Office Accommodation</b>								
9411								
Accommodation work not directly related to Aquila House project								
<u>Funding Source</u>								
Council		676	676	0				
Other		40	40	0				
<b>Total Funding</b>		<b>716</b>	<b>716</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
Financing Charge				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Other								
<b>Total Revenue Costs</b>				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CR-06 Sandrock Park - Land Purchase</b>								
9594								
The purchase of land at Sandrock Park								
<u>Funding Source</u>								
Council		23		23				
Other		0						
<b>Total Funding</b>		<b>23</b>	<b>0</b>	<b>0</b>	<b>23</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
MRP				0	0	1	1	1
Interest				0	0	1	1	1
Financing Charge				<b>0</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>3</b>
Other								
<b>Total Revenue Costs</b>				<b>0</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>3</b>
<b>CR-08 Aquila House Refurbishment</b>								
9410								
Refurbishment of Aquila £450,000 also additional repair and IT works undertaken at the same time as contract to be funded by existing repair budgets etc.								
<u>Funding Source</u>								
Council	4	608	608	0				
Other		0						
<b>Total Funding</b>		<b>608</b>	<b>608</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
MRP				0	0	0	0	0
Interest				25	25	25	25	25
Financing Charge				<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Other				(25)	(25)	(25)	(25)	(25)
<b>Total Revenue Costs</b>				<b>0</b>	<b>(25)</b>	<b>(25)</b>	<b>(25)</b>	<b>(25)</b>
<b>CR-09 New Factory unit</b>								
9800								
Construction of additional factory unit in Castleham								
<u>Funding Source</u>								
Council		1,535	1,495	40				
Other		0						
<b>Total Funding</b>		<b>1,535</b>	<b>1,495</b>	<b>0</b>	<b>40</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
MRP				51	51	52	52	52
Interest				61	62	63	63	63
Financing Charge				<b>112</b>	<b>113</b>	<b>115</b>	<b>115</b>	<b>115</b>
Other				(40)	(40)	(40)	(40)	(40)
<b>Total Revenue Costs</b>				<b>72</b>	<b>73</b>	<b>75</b>	<b>75</b>	<b>75</b>
<b>CR-10 Town Hall Works</b>								
9418								
Adapt Town hall for partial rental								
<u>Funding Source</u>								
Council	83	454	454					
Other		0						
<b>Total Funding</b>		<b>454</b>	<b>454</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
Financing Charge				<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>	<b>5</b>
Other				(90)	(90)	(90)	(90)	(90)
<b>Total Revenue Costs</b>				<b>(85)</b>	<b>(85)</b>	<b>(85)</b>	<b>(85)</b>	<b>(85)</b>



	Total Cost £'000	Before 31.3.17 £'000	17/18 £'000	Revised 17/18 £'000	18/19 £'000	19/20 £'000	20/21 £'000	Subsequent Years £'000
<b>9801 Land on Churchfields Estate</b>								
CR-18								
Acquisition of Land								
<u>Funding Source</u>								
Council	620	620			0			
Other	0							
<u>Total Funding</u>	620	620	0	0	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			26	26	26	26	26	26
Other								
<u>Total Revenue Costs</u>			26	26	26	26	26	26
<b>9132 Bexhill Road Retail Park</b>								
CR-19								
Purchase of Commercial Property								
<u>Funding Source</u>								
Council	8,841	0	0	8,841	0			
Other	0							
<u>Total Funding</u>	8,841	0	0	8,841	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	223	445	445	445	445
Other				(325)	(543)	(543)	(543)	(543)
<u>Total Revenue Costs</u>			0	(102)	(98)	(98)	(98)	(98)
<b>9802 Conversion of 12/13 York Buildings</b>								
CR-20								
<u>Funding Source</u>								
Council	682		0	25	657			
Other	0							
<u>Total Funding</u>	682	0	0	25	657	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	1	25	28	28	28
Other					(20)	(28)	(28)	(28)
<u>Total Revenue Costs</u>			0	1	5	0	0	0
<b>9981 Priory Meadow Contribution to Capital Works</b>								
CR-22								
Contribution to ensure continuing rental income								
<u>Funding Source</u>								
Council	250			185	65			
Other	0							
<u>Total Funding</u>	250	0	0	185	65	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	7	12	14	14	14
Other								
<u>Total Revenue Costs</u>			0	7	12	14	14	14
<b>9992 Commercial Property Investments</b>								
CR-23								
Acquisition of Commercial Property								
<u>Funding Source</u>								
Council	20,160				20,160			
Other	0							
<u>Total Funding</u>	20,160	0	0	0	20,160	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	555	1,109	1,109	1,109
Other					(753)	(1,506)	(1,506)	(1,506)
<u>Total Revenue Costs</u>			0	0	(198)	(397)	(397)	(397)

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix P (cont)

		Profile of Council Net Cost								
Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.3.17	Revised 2017/18	2018/19	2019/20	2020/21	Subseq. Years
		(*)	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(1)	(2)	(3) (4)	(5)	(6)	(7)	(10)	(11)	(11)	(11)	(12)
H07	Private Sector Renewal Support	* c	147	0	0	0	0	0	0	0
H08	Disabled Facilities Grant	* c	5,655	0	0	0	0	0	0	0
H15	Empty Homes Strategy - CPO	* c	250	250	71	60	70	49	0	0
PL01	Central St. Leonards Town Heritage Initiative 2	* c	1,371	436	436	0	0	0	0	0
RP04	Restoration of Pelham Crescent/ Pelham Arcade	* c	756	359	166	90	103	0	0	0
RP16	Road at Pelham Arcade	* u	125	75	11	20	44	0	0	0
RP15	Ex Malvern Public House - matched funding	* c	0	0	0	0	0	0	0	0
RP14	Coastal Space Regeneration Project - Phase 2	* c	758	758	0	758	0	0	0	0
CR14	Coastal Space - Phase 3	* c	1,376	609	0	609	0	0	0	0
	Development of Land at Ore Valley	* c	700	0	0	0	0	0	0	0
	Energy Generation	* n	6,000	6,000	0	0	2,000	2,000	2,000	0
	Hastings Housing Company	* n	15,000	15,000	0	1,500	5,000	5,000	3,500	0
ES28	Castle Access/ Interpretation (£100k -15/16*)	u	350	350	94	50	206	0	0	0
RP11	Factory Refurbishment (ACE)	* c	0	0	0	0	0	0	0	0
RP15	White Rock Baths	* c	1,245	173	173	0	0	0	0	0
RP11	Groyne Refurbishment	* c	110	110	0	5	35	35	35	0
ES35	Work on Harbour Arm and New Groynes	* c	2,968	30	0	10	20	0	0	0
ES36	Further Sea Defence works	* c	150	0	0	0	0	0	0	0
ES39	Additional Chalets	* c	85	85	0	85	0	0	0	0
RP09	Public Realm	* c	348	257	47	60	50	50	50	0
ES34	Bottle Alley	* c	295	245	71	174	0	0	0	0
ES24	CCTV Control Room	* c	462	372	363	9	0	0	0	0
ES33	Crematorium and Chapel Enhancements	* c	0	0	0	0	0	0	0	0
ES32	Country Park -Interpretive Centre	c	504	246	74	32	140	0	0	0
ES37	Playgrounds Upgrade Programme	* c	313	246	58	29	45	76	38	0
ES38	Playgrounds Carnoustie & Kensington Close	* c	60	0	0	0	0	0	0	0
OS2	Sea Escapes - CCF III Coastal Communities Fund Capital	* c	371	89	89	0	0	0	0	0
ES40	Purchase of new parking machines and boards	* c	70	70	0	70	0	0	0	0
OS3	Coastal Communities scheme 4	n	414	0	0	0	0	0	0	0
OS4	Buckshole and Shornden Reservoirs	* c	71	71	0	0	71	0	0	0
	Schemes Already Committed	c	17,994	4,335	1,548	1,991	463	210	123	0
	Schemes Uncommitted	u	475	425	105	70	250	0	0	0
	New Schemes	n	21,485	21,071	0	1,500	7,071	7,000	5,500	0
Total Capital Expenditure			39,954	25,831	1,653	3,561	7,784	7,210	5,623	0
Revenue Costs										
	Schemes Already Committed	c				63	121	152	167	161
	Schemes Uncommitted	u				4	18	30	30	30
	New Schemes	n				22	-61	-20	271	422
	No further approval required	*								
Total Revenue Costs						89	78	162	468	613

**OPERATIONAL SERVICES - CAPITAL PROGRAMME**

	Total Cost £'000	Before 31.3.17 £'000	17/18 £'000	Revised 17/18 £'000	18/19 £'000	19/20 £'000	20/21 £'000	Subseq. Years £'000
<b>H07 Private Sector Renewal Support</b>								
9314								
Property grants to bring conditions up to minimum standards.								
<u>Funding Source</u>								
Council	0							
Regional Housing Board Grant+ LEP funding of £46K	147		70	20	50	50	27	
<u>Total Funding</u>	147	0	70	20	50	50	27	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0
<b>H08 Disabled Facilities Grant</b>								
9308								
Property Grants for Disabled Facilities Grant of £1,543K (before £60K salaries )for 2017/18 Awaiting 18/19 figures								
<u>Funding Source</u>								
Council	0							
Government Grant including additional £155K	5,655		1,000	1,155	1,500	1,500	1,500	
<u>Total Funding</u>	5,655	0	1,000	1,155	1,500	1,500	1,500	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0
<b>H15 Empty Homes Strategy - CPO</b>								
9590								
Rolling programme of purchases and disposals								
<u>Funding Source</u>								
Council	250	71	70	60	70	49		
Government Grant	0							
<u>Total Funding</u>	250	71	70	60	70	49	0	0
<u>Revenue Costs</u>								
Financing Charge			4	3	9	14	17	17
Other								
<u>Total Revenue Costs</u>			4	3	9	14	17	17
<b>PL01 Central St. Leonards Town Heritage Initiative 2</b>								
9048								
Contributes to physical regeneration of area in one of the most deprived wards in the South East. Programme enables intervention to prevent the next generation of derelict buildings (including the Congregational Church)								
<u>Funding Source</u>								
Council	436	436		0				
HLF lottery funds £700K;+ £24K-£8K and ERDF funding £250K.	935	935		0				
<u>Total Funding</u>	1,371	1,371	0	0	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0

	Total Cost £'000	Before 31.3.17 £'000	17/18 £'000	Revised 17/18 £'000	18/19 £'000	19/20 £'000	20/21 £'000	Subseq. Years £'000
<b>RP04 Restoration of Pelham Crescent/ Pelham Arcade</b>								
9558								
Feasibility study and grants for restoration works, plus additional phase 2 works / grants to adjoining property								
<u>Funding Source</u>								
Council	359	166	150	90	103			
Historic England(English Heritage) £280K Council reserves £117K	397	293	77	0	104			
<u>Total Funding</u>	756	459	227	90	207	0	0	0
<u>Revenue Costs</u>								
Financing Charge			7	5	13	18	18	18
Other								
<u>Total Revenue Costs</u>			7	5	13	18	18	18
<b>RP16 Road at Pelham Arcade</b>								
9554								
Road above Pelham Arcade								
<u>Funding Source</u>								
Council	75	11	40	20	44			
Other- Freeholder Contributions	50	0	50		50			
<u>Total Funding</u>	125	11	90	20	94	0	0	0
<u>Revenue Costs</u>								
Financing Charge			2	1	4	6	6	6
Other								
<u>Total Revenue Costs</u>			2	1	4	6	6	6
<b>RP15 Ex Malvern Public House - matched funding</b>								
9592								
Original Work re curtailed acquisition and demolition of Malvern Public House - matched funding								
<u>Funding Source</u>								
Council	0	0						
Other	0							
<u>Total Funding</u>	0	0	0	0	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0
<b>RP14 Coastal Space Regeneration Project - Phase 2</b>								
9601								
Acquisition and refurbishment of dwellings in Central St Leonards, in partnership with Optivo. HBC grant funding reduced following reduction of 30 to 26 units								
<u>Funding Source</u>								
Council - Grant	758		875	758				
Council - Loan	0							
Other	0							
<u>Total Funding</u>	758	0	875	758	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			24	21	42	42	42	42
Other								
<u>Total Revenue Costs</u>			24	21	42	42	42	42
<b>CR14 Coastal Space - Phase 3</b>								
9993								
Acquisition and refurbishment of dwellings in Central St Leonards in partnership with Amicus Horizon								
<u>Funding Source</u>								
Council	609			609	0			
Other S106 received re Affordable Housing	100			100	0			
LAP contribution	667			667	0			
<u>Total Funding</u>	1,376	0	0	1,376	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	17	34	34	34	34

	Total Cost £'000	Before 31.3.17 £'000	Revised 17/18 £'000	17/18 £'000	18/19 £'000	19/20 £'000	20/21 £'000	Subseq. Years £'000
Other								
<u>Total Revenue Costs</u>			0	17	34	34	34	34

	Total Cost £'000	Before 31.3.17 £'000	17/18 £'000	Revised 17/18 £'000	18/19 £'000	19/20 £'000	20/21 £'000	Subseq. Years £'000
<b>Development of Land at Ore Valley</b>								
9994	Acquisition of Land at Ore Valley from Hastings & Bexhill Renaissance Limited							
	<u>Funding Source</u>							
	0	0			0			
	700				700			
	<u>700</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>700</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u>Revenue Costs</u>							
			0	0	0	0	0	0
			<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<hr/>								
<b>Energy Generation</b>								
9995								
	<u>Funding Source</u>							
	6,000	0			2,000	2,000	2,000	
	0				0			
	<u>6,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>	<u>0</u>
	<u>Revenue Costs</u>							
			0	0	55	165	275	330
					-280	-540	-540	-540
			<u>0</u>	<u>0</u>	<u>-225</u>	<u>-375</u>	<u>-265</u>	<u>-210</u>
<hr/>								
<b>Hastings Housing Company</b>								
9996								
	<u>Funding Source</u>							
	15,000	0		1,500	5,000	5,000	3,500	
	0				0			
	<u>15,000</u>	<u>0</u>	<u>0</u>	<u>1,500</u>	<u>5,000</u>	<u>5,000</u>	<u>3,500</u>	<u>0</u>
	<u>Revenue Costs</u>							
			0	42	220	495	729	825
				-20	-60	-147	-200	-200
			<u>0</u>	<u>22</u>	<u>160</u>	<u>348</u>	<u>529</u>	<u>625</u>
<hr/>								
ES28	<b>Castle Access/ Interpretation</b>							
9588								
	Improvements to the Castle for the 950th anniversary and £100k for additional works							
	<u>Funding Source</u>							
	350	94	237	50	206			
	0							
	<u>350</u>	<u>94</u>	<u>237</u>	<u>50</u>	<u>206</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u>Revenue Costs</u>							
			11	3	14	24	24	24
			<u>11</u>	<u>3</u>	<u>14</u>	<u>24</u>	<u>24</u>	<u>24</u>
<hr/>								
RP11	<b>Factory Refurbishment (ACE)</b>							
9117								
	Pilot scheme of refurbishment to a factory unit to achieve advanced levels of environmental performance.							
	<u>Funding Source</u>							
	0	0						
	0	0						
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	<u>Revenue Costs</u>							
			0	0	0	0	0	0
			<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
	In addition to the figure above there is £155K in revenue funded by Interreg and £100K funded by partners							

	Total Cost £'000	Before 31.3.17 £'000	17/18 £'000	Revised 17/18 £'000	18/19 £'000	19/20 £'000	20/21 £'000	Subseq. Years £'000
<b>RP15 White Rock Baths</b>								
9593								
Total project on white rock baths excluding tenant fit out - HBC £172k + loan £300k FST 150 ESI £235K								
<u>Funding Source</u>								
Council	173	173						
Loan FST £300K+ £127K	427	427						
Foreshore Trust total £200k ESCC (£235k +£85K)								
CCF £75k + Source (£49k)	645	645						
<u>Total Funding</u>	1,245	1,245	0	0	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0
<b>RP11 Groyne Refurbishment</b>								
9007								
To maintain beach and groins								
<u>Funding Source</u>								
Council	110		5	5	35	35	35	0
Other	0							
<u>Total Funding</u>	110	0	5	5	35	35	35	0
<u>Revenue Costs</u>								
Financing Charge			1	1	3	6	9	10
Other								
<u>Total Revenue Costs</u>			1	1	3	6	9	10
<b>ES35 Work on Harbour Arm and New Groynes</b>								
9006								
DEFRA funded works re above Investigations to take to take place in 14/15 with the majority of the work in 16/17 & 17/18								
<u>Funding Source</u>								
Council	30		30	10	20			
Contribution from DEFRA/EA	2,938	528	2,410	1,210	1,200			
<u>Total Funding</u>	2,968	528	2,440	1,220	1,220	0	0	0
<u>Revenue Costs</u>								
Financing Charge			2	1	2	3	3	3
Other								
<u>Total Revenue Costs</u>			2	1	2	3	3	3
<b>ES36 Further Sea Defence works</b>								
Hastings Pier to South West Outfall								
<u>Funding Source</u>								
Council	0							
Other - DEFRA/EA	150		70	0	150			
<u>Total Funding</u>	150	0	70	0	150	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0

	Total Cost £'000	Before 31.3.17 £'000	17/18 £'000	Revised 17/18 £'000	18/19 £'000	19/20 £'000	20/21 £'000	Subseq. Years £'000
<b>RP09 Public Realm</b>								
9574								
Improvement & Refurbishment of public realm assets								
<u>Funding Source</u>								
Council	257	47	50	60	50	50	50	
Other -Coastal Communities Fund revenue 2015/16 £35,000	91	91						
<u>Total Funding</u>	348	138	50	60	50	50	50	0
<u>Revenue Costs</u>								
Financing Charge			3	3	8	13	17	19
Maintenance of area								
<u>Total Revenue Costs</u>			3	3	8	13	17	19
<b>ES34 Bottle Alley</b>								
9740								
Improvements to Public Realm Bottle Alley lighting and concrete								
<u>Funding Source</u>								
Council	245	71		174	0			
Other -Coastal Revival fund	50	50		0	0			
<u>Total Funding</u>	295	121	0	174	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	8	16	16	16	16
Maintenance of area								
<u>Total Revenue Costs</u>			0	8	16	16	16	16
<b>ES24 CCTV Control Room</b>								
9077								
Replacement of equipment and cost of transfer to an alternative site								
<u>Funding Source</u>								
Council	372	363		9				
ESCC £50k, Sussex Police £20k (was £15K), Sussex Coast College £20k (S106)	90	90						
<u>Total Funding</u>	462	453	0	9	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	1	1	1	1	1
Other								
<u>Total Revenue Costs</u>			0	1	1	1	1	1
<b>Sea Escapes - CCF III Coastal Communities</b>								
<b>Fund Capital</b>								
9650								
Promenade improvements around White rock area partly funded by CCF								
<u>Funding Source</u>								
Council	89	89						
HBC revenue repair budget	0	0						
CCF £100k, FST £133k ( £85k + £12k repairs+£18k additional July 15 Charity Committee meeting + £18k other repair (less £9k spent CC, £ 50K fountain needing further Charity Committee approval) - extra CCF funding	282	282						
<u>Total Funding</u>	371	371	0	0	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0

	Total Cost £'000	Before 31.3.17 £'000	17/18 £'000	Revised 17/18 £'000	18/19 £'000	19/20 £'000	20/21 £'000	Subseq. Years £'000
<b>ES39 Additional Chalets</b>								
9752								
Build new chalets for Income generation								
<u>Funding Source</u>								
Council	85	0		85				
Other	0							
<u>Total Funding</u>	85	0	0	85	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	4	8	8	8	8
Other			(10)	(5)	(30)	(30)	(30)	(30)
<u>Total Revenue Costs</u>			(10)	(1)	(22)	(22)	(22)	(22)
<b>ES33 Crematorium and Chapel Enhancements</b>								
9604								
Provision of upgrade including building alterations works on the memorial and drainage								
<u>Funding Source</u>								
Council	0	0						
Other	0							
<u>Total Funding</u>	0	0	0	0	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0
<b>ES32 Country Park -Interpretive Centre</b>								
9603								
Provision of a new Interpretive Centre. Council funding being provided by sale proceeds of Warren Cottage.								
<u>Funding Source</u>								
Council	246	74	161	32	140			
Other via Interreg -HBC £272k (less costs)	258			0	258			
<u>Total Funding</u>	504	74	161	32	398	0	0	0
<u>Revenue Costs</u>								
Financing Charge			8	2	10	16	16	16
Other								
<u>Total Revenue Costs</u>			8	2	10	16	16	16
<b>ES37 Playgrounds Upgrade Programme</b>								
9750								
Play spaces - contribution to programmed refurbishments								
<u>Funding Source</u>								
Council	246	58		29	45	76	38	
Other S106	67				48	7	12	
<u>Total Funding</u>	313	58	0	29	93	83	50	0
<u>Revenue Costs</u>								
Financing Charge			0	2	5	11	16	7
Other								
<u>Total Revenue Costs</u>			0	2	5	11	16	7
<b>ES38 Playgrounds Carnoustie &amp; Kensington Close</b>								
9751								
Carnoustie Close & Kensington Close Play spaces contribution to upgrades								
<u>Funding Source</u>								
Council	0							
Other S106	60	22		38				
<u>Total Funding</u>	60	22	0	38	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0

	Total Cost £'000	Before 31.3.17 £'000	17/18 £'000	Revised 17/18 £'000	18/19 £'000	19/20 £'000	20/21 £'000	Subseq. Years £'000
<b>ES40 Purchase of new parking machines and boards</b>								
9037								
Installation of new Parking machines and tariff boards								
<u>Funding Source</u>								
Council	70			70				
Other S106	0							
<u>Total Funding</u>	70	0	0	70	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	4	7	7	7	7
Other								
<u>Total Revenue Costs</u>			0	4	7	7	7	7
<b>OS3 Coastal Communities scheme 4</b>								
<b>Promenade fountain WiFi Rock House &amp; Source</b>								
9545								
<u>Funding Source</u>								
Council	0			0				
Other CCF £222k+ £142K FST £50k)	414			272	142			
<u>Total Funding</u>	414	0	0	272	142	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0
<b>OS4 Buckshole and Shornden Reservoirs</b>								
<b>Statutory Protection Works</b>								
9545								
9571								
<u>Funding Source</u>								
Council	71			0	71			
Other	0							
<u>Total Funding</u>	71	0	0	0	71	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	4	7	7	7
Other								
<u>Total Revenue Costs</u>			0	0	4	7	7	7