

# Budget

## 2017-2018

### Management Edition



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## REVENUE BUDGET SUMMARY

## Appendix A

	2016-2017 Original Budget £	2016-2017 Revised Budget £	2017-2018 Estimate Budget £
<b>Directorates</b>			
Corporate Resources	3,020,824	2,511,230	2,692,710
Operational Services	12,346,189	13,056,340	11,802,367
<b>Direct Service Expenditure</b>	<b>15,367,013</b>	<b>15,567,570</b>	<b>14,495,077</b>
Contingency Provision (incl. R&R Reserve)	400,000	340,000	400,000
<b>Total Service Expenditure</b>	<b>15,767,013</b>	<b>15,907,570</b>	<b>14,895,077</b>
Provision for the Repayment of Principal (MRP)	519,642	504,975	831,669
Net Interest (Earnings) / Payments	218,000	178,436	232,753
Total Expenditure	16,504,655	16,590,981	15,959,499
<b>Amount to be met from Grant and Collection Fund</b>			
Government Grant - Revenue Support Grant	(2,835,303)	(2,835,303)	(2,038,000)
New Homes Bonus	(1,387,912)	(1,387,912)	(1,008,963)
New Homes Bonus Return Funding	(8,404)	(8,404)	(8,670)
NNDR (Surplus) / Deficit	638,660	638,660	236,693
Council Tax (Surplus) / Deficit	(164,593)	(164,593)	(232,205)
Disabled Facilities Grant	(1,407,313)	0	0
Housing Benefit Administration Grant	(560,000)	(568,874)	(460,841)
Council Tax Support Admin Grant	(190,000)	(189,698)	(178,467)
Transition Grant	(5,493)	(5,493)	(5,466)
Business Rates	(3,059,860)	(3,104,902)	(2,997,209)
Business Rates - Pooling	(58,124)	(35,603)	0
Business Rates - Section 31 Grant	(605,868)	(647,516)	(723,998)
Council Tax	(6,054,254)	(6,054,254)	(6,282,031)
Total Funding	(15,698,464)	(14,363,892)	(13,699,157)
Funding deficit / (surplus)	806,191	2,227,089	2,260,342
<b>Reserve movements</b>			
Contributions to Capital from Grant and Revenue (Appendix B)	1,377,313	0	0
Contributions to Reserves (e.g. R&R)	996,000	886,539	971,099
Use of Earmarked Reserves (see Appendix H)	(2,297,712)	(3,037,102)	(2,676,496)
Net Contribution to/(from) Reserves	75,601	(2,150,563)	(1,705,397)
<b>Use of Reserves to fund Deficit</b>			
Transfer from Transition Reserve	(581,792)	(76,526)	(354,945)
Transfer to/(from) Specific Reserve	(300,000)	0	(200,000)
Total	(881,792)	(76,526)	(554,945)
<b>General Fund Movement</b>	<b>(0)</b>	<b>0</b>	<b>(0)</b>
Net Council Expenditure	16,580,256	14,440,418	14,254,102

**Appendix A (continued)**

**COUNCIL TAX**

<b><u>2016-2017</u></b>			<b><u>2017-2018</u></b>		
Total	Band D		Total	Band D	Increase
£	£		£	£	%
15,698,464		Budget requirement	13,699,157		
(2,835,303)		Revenue Support Grant	(2,038,000)		
(190,000)		Council Tax Administration Support Grant	(178,467)		
(1,197,912)		New Homes Bonus	(1,008,963)		
474,067		Collection Fund (Surplus) / Deficit	4,488		
(2,835,202)		Other non-ring fenced grants	(1,198,975)		
(3,059,860)		Retained Business Rates	(2,997,209)		
<b>6,054,254</b>	<b>245.33</b>	<b>Borough Council Tax</b>	<b>6,282,031</b>	<b>250.33</b>	2.04%
30,894,388	1,251.90	County Council Precept	32,983,864	1,314.36	4.99%
2,140,076	86.72	Fire Authority Precept	2,218,398	88.40	1.94%
3,674,801	148.91	Police and Crime Commissioner Precept	3,862,371	153.91	3.36%
<b>42,763,519</b>	<b>1,732.86</b>	<b>Total Council Tax</b>	<b>45,346,664</b>	<b>1,807.00</b>	4.28%
	<b>24,281.00</b>	<b>Council Taxbase at Band D</b>		<b>25,095.00</b>	

TABLE OF COUNCIL TAX BANDS AND AMOUNTS :

<b>2016-2017</b>		<b>Relationship</b>	<b>East Sussex</b>	<b>Police and Crime</b>	<b>East Sussex</b>	<b>Hastings</b>	<b>Total</b>
<b>Amount</b>	<b>Band and Value *</b>	<b>to Band D</b>	<b>C.C.</b>	<b>Commissioner</b>	<b>Fire Authority</b>	<b>B.C.</b>	<b>Amount</b>
£1,155.23	A - up to £40,000	6 / 9	£876.24	£102.61	£58.93	£166.89	£ 1,204.67
£1,347.78	B - £40,001 up to £52,000	7 / 9	£1,022.28	£119.71	£68.76	£194.70	£ 1,405.45
£1,540.31	C - £52,001 up to £68,000	8 / 9	£1,168.32	£136.81	£78.58	£222.52	£ 1,606.23
£1,732.86	D - £68,001 up to £88,000	-	£1,314.36	£153.91	£88.40	£250.33	£ 1,807.00
£2,117.94	E - £88,001 up to £120,000	11 / 9	£1,606.44	£188.11	£108.04	£305.96	£ 2,208.55
£2,503.02	F - £120,001 up to £160,000	13 / 9	£1,898.52	£222.31	£127.69	£361.59	£ 2,610.11
£2,888.09	G - £160,001 up to £320,000	15 / 9	£2,190.60	£256.52	£147.33	£417.22	£ 3,011.67
£3,465.72	H - over £320,000	18 / 9	£2,628.72	£307.82	£176.80	£500.66	£ 3,614.00
43,008	Number of properties on Council Tax Banding List						43,141
£24,678.00	Each £1 of Council Tax at Band D will raise						£ 25,095

## Appendix A (continued)

### 1. BUSINESS RATES BASELINE

	Budget 2016-17 Amount £	Revised Budget 2016-17 Amount £	Budget 2017-18 Amount £
<b>NNDR Income</b>			
Gross rateable value	57,926,747	58,082,532	62,971,867
Small business multiplier	48.4	48.4	46.6
Gross rates receivable	28,036,546	28,111,945	29,344,890
Reliefs and allowances for bad debt and appeals	(6,535,811)	(6,943,805)	(8,387,381)
Net rates less losses	21,500,735	21,168,140	20,957,509
Cost of Collection allowance	(133,943)	(133,943)	(133,508)
<b>NNDR Income</b>	<b>21,366,792</b>	<b>21,034,197</b>	<b>20,824,001</b>
<b>Hastings BC Share (40%)</b>	<b>8,546,717</b>	<b>8,413,679</b>	<b>8,329,600</b>

#### Tariff Calculation

Business Rates Baseline for HBC	8,866,168	8,866,168	8,810,215
DCLG calculation of baseline funding level	3,495,559	3,495,559	3,566,924
<b>Tariff</b>	<b>5,370,609</b>	<b>5,370,609</b>	<b>5,243,291</b>

#### Levy calculation

Total income	8,546,717	8,413,679	8,329,600
Add 50% small business relief	503,032	549,648	659,301
Add reliefs attracting Section 31 grant	48,914	45,252	(486)
Adjusted income	9,098,663	9,008,579	8,988,415
Less Tariff	(5,370,609)	(5,370,609)	(5,243,291)
	3,728,054	3,637,970	3,745,124
Baseline funding level	(3,495,559)	(3,495,559)	(3,566,924)
Growth	232,495	142,411	178,200
<b>Levy payable (50% of growth)</b>	<b>116,248</b>	<b>71,206</b>	<b>89,100</b>
<b>Pooling income (50% of levy)</b>	<b>(58,124)</b>	<b>(35,603)</b>	<b>0</b>

#### Safety Net calculation

Baseline funding level	3,495,559	3,495,559	3,566,924
Threshold (92.5% of baseline funding level)	3,233,392	3,233,392	3,299,405
Adjusted income less Tariff	3,728,054	3,637,970	3,745,124
Difference	494,662	404,578	445,719

<b>Safety Net receivable</b>	<b>0</b>	<b>0</b>	<b>0</b>
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#### Business Rates Collection

Business Rates precept	8,546,717	8,546,717	8,329,600
Tariff	(5,370,609)	(5,370,609)	(5,243,291)
Levy	(116,248)	(71,206)	(89,100)
Safety Net	0	0	0

<b>Net Business Rates collection</b>	<b>3,059,860</b>	<b>3,104,902</b>	<b>2,997,209</b>
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### 2. COLLECTION FUND

	2016-2017 Original Budget £	2016-2017 Revised Budget £	2017-2018 Estimate Budget £
Council Tax (Surplus)/ Deficit	(164,593)	(164,593)	(232,205)
Non Domestic Rates (Surplus)/ Deficit	638,660	638,660	236,693
<b>Total Collection Fund (Surplus)/ Deficit</b>	<b>474,067</b>	<b>474,067</b>	<b>4,488</b>

**INTEREST, MINIMUM REVENUE PROVISION & CONTRIBUTIONS TO RESERVES**

**Appendix B**

	2016-17 Original Budget £000's	2016-17 Revised Budget £000's	2017-18 Estimated Outturn £000's
Net Interest Payments	218	178	233
Contributions to Reserves	996	887	971
Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement)	520	505	832
<b>Total</b>	<b>1,734</b>	<b>1,571</b>	<b>2,036</b>
<b>Interest</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Gross Interest Payable	572	675	974
Gross Interest Received	(249)	(223)	(187)
Income and expenditure in relation to investment properties	(67)	(229)	(535)
Fees	13	6	0
Other charges	(51)	(51)	(19)
	<b>218</b>	<b>178</b>	<b>233</b>
<b>Contributions to Capital Spend from Grant and Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Disabled Facilities Grant	1,377	0	0
	<b>1,377</b>	<b>0</b>	<b>0</b>
<b>Contributions to Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
IT Reserve	214	214	214
Government Grant Reserve	0	111	213
Section 106 Reserve	0	0	0
Transfer to Reserves re: LAMS	32	23	3
Transfer to Specific Reserve re: Selective Licensing	233	0	33
R&R General	420	420	420
R&R White Rock Theatre	80	80	80
R&R re: New Vehicles	8	8	8
Registration of Electors - IER Grant	0	19	0
First World War Reserve	9	11	0
	<b>996</b>	<b>887</b>	<b>971</b>
<b>Transfers to/ between Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Transfer from General Reserve to IT Reserve	0	0	0
Transfer to Transition Reserve from Capital Reserve	0	0	0
Transfer to Transition Reserve from General Reserve	0	0	0
	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Income and Transfers</b>	<b>996</b>	<b>887</b>	<b>971</b>

REVENUE BUDGET VARIATION ANALYSIS

Appendix C

Corporate Services

2015-16 ACTUAL	SERVICE	2016-17 ORIGINAL BUDGET	2016-17 REVISED BUDGET	2016-17 VARIANCE	2017-18 ESTIMATED OUTTURN	2017-18 VARIANCE
£'000	<u>SUBJECTIVE SUMMARY FOR CORPORATE SERVICES AND GOVERNANCE</u>	£'000	£'000	£'000	£'000	£'000
5,583	Employees	6,144	5,996	(149)	6,327	182
1,483	Premises	1,733	1,516	(217)	1,457	(276)
46	Transport	51	55	4	54	3
2,446	Supplies and Services	2,463	2,146	(317)	2,298	(164)
1	Third Party Payments	0	0	0	0	0
51,856	Transfer Payments	52,500	50,132	(2,368)	50,132	(2,368)
10,583	Support Services	8,994	8,011	(982)	7,855	(1,139)
1,769	Capital Finances	0	0	0	0	0
<b>73,767</b>	<b>Expenditure</b>	<b>71,886</b>	<b>67,856</b>	<b>(4,030)</b>	<b>68,124</b>	<b>(3,762)</b>
(57,367)	Income	(57,273)	(55,217)	2,056	(55,082)	2,191
(13,518)	Recharges Out	(11,192)	(10,128)	1,064	(9,949)	1,243
<b>2,882</b>	<b>Net Expenditure</b>	<b>3,421</b>	<b>2,511</b>	<b>(910)</b>	<b>3,093</b>	<b>(328)</b>

Operational Services

2015-16 ACTUAL	SERVICE	2016-17 ORIGINAL BUDGET	2016-17 REVISED BUDGET	2016-17 VARIANCE	2017-18 ESTIMATED OUTTURN	2017-18 VARIANCE
£'000	<u>SUBJECTIVE SUMMARY FOR OPERATIONAL SERVICES</u>	£'000	£'000	£'000	£'000	£'000
7,562	Employees	7,266	7,292	26	6,865	(402)
2,731	Premises	3,034	2,979	(55)	2,812	(222)
199	Transport	192	159	(33)	146	(46)
4,564	Supplies and Services	3,828	5,362	1,534	5,454	1,627
3,516	Third Party Payments	3,588	3,625	38	3,679	91
0	Transfer Payments	0	0	0	0	0
8,892	Support Services	6,950	6,693	(257)	6,457	(493)
3,669	Capital Finances	0	0	0	0	0
<b>31,132</b>	<b>Expenditure</b>	<b>24,857</b>	<b>26,110</b>	<b>1,253</b>	<b>25,413</b>	<b>556</b>
(13,798)	Income	(7,759)	(8,537)	(778)	(9,243)	(1,484)
(2,162)	Recharges Out	(4,752)	(4,580)	172	(4,366)	385
<b>15,172</b>	<b>Net Expenditure</b>	<b>12,346</b>	<b>12,994</b>	<b>648</b>	<b>11,803</b>	<b>(543)</b>

## CAPITAL PROGRAMME SUMMARY

	Capital Costs					Total over Prog Period £'000
	2016/17 Original £'000	2016/17 Revised £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	
	Corporate Resources	6,049	14,529	500		
Operational Services	1,860	781	1,618	764	116	2,399
	<b>7,909</b>	<b>15,310</b>	<b>2,118</b>	<b>764</b>	<b>116</b>	<b>17,428</b>

### Net cost by Service

Corporate Resources	6,049	14,529	500			15,029
Operational Services	1,860	781	1,618	764	116	2,399

**7,909 15,310 2,118 764 116 17,428**

### Net cost by Status

Committed Schemes	7,580	15,008	1,341	764	116	16,349
Uncommitted Schemes	329	105	277			382
New Schemes		197	500			697

**7,909 15,310 2,118 764 116 17,428**

### Gross cost of schemes analysed by service

Corporate Resources	6,049	14,569	500			21,118
Operational Services	4,444	2,795	5,295	2,681	1,128	16,343

**Appendix E 10,493 17,364 5,795 2,681 1,128 37,461**

	Revenue Costs					Full Year £'000
	2016/17 Original £'000	2016/17 Revised £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	
		(236)	(177)	(177)	(159)	
	74	94	94	177	257	257
	<b>(162)</b>	<b>(83)</b>	<b>(83)</b>	<b>18</b>	<b>98</b>	<b>98</b>

	(236)	(177)	(177)	(159)	(159)	(159)
	74	94	94	177	257	257

**(162) (83) (83) 18 98 98**

	(177)	(139)	(139)	(69)	11	11
	15	22	22	35	35	35
		34	34	52	52	52

**(162) (83) (83) 18 98 98**

**CAPITAL PROGRAMME FINANCING STATEMENT****Appendix E**

	2016/17	2016/17	2017/18	2018/19	2019/20	Total over life of Programme
	£'000	Revised £'000	£'000	£'000	£'000	£'000
<b>Spending</b>						
<b>Capital Spending</b>						
Total Gross Spend	10,493	17,364	5,795	2,681	1,128	26,968
Assumed Slippage	0	0	0	0	0	0
Funding from other HBC sources	20	69	0	100	0	169
Capital Grants and Contributions Received	(2,584)	(2,054)	(3,677)	(1,917)	(1,012)	(8,660)
<b>Capital Requirement</b>	<b>7,929</b>	<b>15,379</b>	<b>2,118</b>	<b>864</b>	<b>116</b>	<b>18,477</b>
<b>Financing available</b>						
New Capital receipts in year	530	969	3,772	530	50	5,321
Bfwd Capital Receipts	283	0	5	2,841	3,286	0
Total	813	969	3,777	3,371	3,336	5,321
<b>Finance Used</b>						
Capital Reserve / Revenue/R&R reserve	690	1,040	307	779	31	2,157
Capital Receipts used from asset sales	472	1,114	936	85	85	2,220
Capital receipts from prior years	0	0	0	0	0	0
<b>Total Financing available from internal resources</b>	<b>1,162</b>	<b>2,154</b>	<b>1,243</b>	<b>864</b>	<b>116</b>	<b>4,377</b>
<b>Remaining Financing Requirement</b>	<b>6,767</b>	<b>13,225</b>	<b>875</b>	<b>0</b>	<b>0</b>	<b>14,100</b>
<b>Net Interest Cost of the Capital Programme</b>						
Minimum Revenue Provision (MRP) based on Net Capital Financing Requirement over the Programme Period	146	146	276	306	276	890
	15	15	67	67	67	164
<b>Summary: Financial Implications of the Capital Programme:</b>						
Interest & MRP	161	161	343	373	343	1,220
Other Revenue Costs / (Savings)	0	0	0	0	0	0
<b>Total additional costs</b>	<b>161</b>	<b>161</b>	<b>343</b>	<b>373</b>	<b>343</b>	<b>1,220</b>

Government Grant Reserves

Appendix F

Cost Centre	Description	Holding account	Balance b/f 1 April 2016 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2017 £ 000's	Income & Transfers £ 000's	Expenditure & Transfers £ 000's	Balance c/f 31 March 2018 £ 000's
1055	DCE-Revenues Division	X394	(332)		30	(302)		50	(252)
1054	New Burdens	X896	(10)			(10)			(10)
1945	Getting Hastings Ready	X406	(1)		1	(0)			(0)
1985	Coastal Change Pathfinders	X396	(25)			(25)			(25)
1988	FLAG	X407	(16)			(16)			(16)
4137	Land Auction Pilot	X409	(67)			(67)			(67)
4138	Preventing Repossessions	X408	0			0			0
5107	Tobacco control	X368	(7)		7	0			0
6000	Museums & Art Galleries	X083	0			0			0
6009	Exhibitions museums - K990	X052	(1)		1	0			0
6301	Parks & Gardens - K990	X096	0			0			0
6652	British Heart Foundation Project	X371	0			0			0
6657	Active Hastings	X094	(33)		29	(4)		4	(0)
6666	PCT play grant	X376	(4)			(4)			(4)
6667	Play Pathfinder	X375	0			0			0
6669	Active Women	X377	0			0			0
6651	Street Games	X065	(28)		22	(6)		5	(1)
1927/45	East Sussex Arts Partnership	X036	(10)		10	0			0
6675	Sports for All	X550	(6)			(6)			(6)
6508	Countryside Stewardship	X321	(36)		36	(0)			(0)
4004	Syrian Resettlement Programme	NEW	0	(111)		(111)	(213)		(324)
6640	Opening Doors - Sport England	X551	(38)		1	(37)			(37)
<b>Total</b>			<b>(614)</b>	<b>(111)</b>	<b>137</b>	<b>(588)</b>	<b>(213)</b>	<b>59</b>	<b>(743)</b>

# Revenue Budget Forward Plan

# Appendix G

Ref	<u>2016-17</u> <u>Revised</u> <u>Budget</u> <u>£000's</u>	<u>2017-18</u> <u>Budget</u> <u>£000's</u>	Forward Inflation assumption	<u>2018-19</u> <u>Projection</u> <u>£000's</u>	<u>2019-20</u> <u>Projection</u> <u>£000's</u>	
1	<b>Net Service Expenditure</b>	15,568	14,495	2.00%	14,865	15,242
2	Pension Fund - Employers Contribution Increase				50	100
3	Election Costs (bi-annually)				70	0
4	Add back White Rock area development				(50)	(50)
5	PIER savings - various				(53)	(382)
6	Fees and Charges				(40)	(80)
7	Pebsham Landfill Site income				25	25
8	Loans - Discounts and Premia				19	19
9	Contingency Provision	340	400		400	400
10	Interest Payments (net of earnings)	178	233		233	233
11	Minimum Revenue Provision	505	832		850	850
12	Contribution to Reserves	887	971		960	960
13	Net Use of Earmarked Reserves	(3,037)	(2,676)		(2,676)	(2,676)
14	<b>Net Council Expenditure</b>	<b>14,440</b>	<b>14,254</b>		<b>14,652</b>	<b>14,641</b>
15	Taxbase	24,678	25,095	0.40%	25,195	25,296
16	Council Tax	245.33	250.33	1.99%	255.33	260.41
17	<b>From Collection Fund - Council Tax</b>	(6,054)	(6,282)		(6,433)	(6,587)
18	<b>From Collection Fund - Business Rates</b>	(3,105)	(2,997)		(3,105)	(3,105)
19	Revenue Support Grant	(2,835)	(2,038)		(1,542)	(988)
20	Efficiency Support Grant	0	0		0	0
21	New Homes Bonus	(1,388)	(1,009)		(762)	(762)
22	New Homes Bonus return funding	(8)	(9)		(9)	(9)
23	Council Tax Support Admin Grant	(190)	(178)		(161)	(145)
24	Housing Benefit Admin Grant	(569)	(461)		(415)	(373)
25	Transition Grant	(5)	(5)		0	0
26	NNDR (Surplus) / Deficit	639	237		0	0
27	NNDR Pooling	(36)	0		0	0
28	Business Rates Section 31 Grant	(648)	(724)		(550)	(550)
29	Council Tax Surplus	(165)	(232)		0	0
30	<b>Contribution To General Fund</b>	<b>(14,364)</b>	<b>(13,699)</b>		<b>(12,976)</b>	<b>(12,519)</b>
31	<b>Funding Shortfall / (surplus)</b>	<b>77</b>	<b>555</b>		<b>1,676</b>	<b>2,122</b>
32	Use of General Reserve			Carry forwards		
33	Use of General Reserve			Tfr to / (from)		
34	Use of Transition Reserve	(77)	(355)		(750)	(750)
35	Use of Resilience and Stability Reserve					
36	Use of Community Safety Reserve		(100)		(100)	(100)
37	Use of Economic Development Reserve		(100)		(100)	(100)
38	<b>Net Funding Shortfall / (Surplus)</b>	<b>0</b>	<b>(0)</b>		<b>726</b>	<b>1,172</b>

## RESERVES

## Appendix H

	2016 / 17			2017 / 18			
	Balance at 1 April 2016 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2017 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2018 £'000
General Reserve	(7,537)	0	15	<b>(7,522)</b>	(33)	0	<b>(7,555)</b>
Capital Reserve	(725)	(72)	372	<b>(425)</b>	0	70	<b>(355)</b>
<b>Earmarked Reserves</b>	0						
Renewal and Repairs Reserve	(1,854)	(508)	892	<b>(1,470)</b>	(508)	727	<b>(1,252)</b>
Risk Management Reserve	(340)	0	20	<b>(320)</b>	0	20	<b>(300)</b>
Information Technology Reserve	(218)	(214)	268	<b>(164)</b>	(214)	284	<b>(94)</b>
On-Street Car Parking Surplus Reserve	(65)	0	23	<b>(42)</b>	0	40	<b>(2)</b>
s106 reserve	(546)	0	65	<b>(481)</b>	0	16	<b>(465)</b>
VAT reserve	(257)	0	0	<b>(257)</b>	0	237	<b>(20)</b>
Government Grant Reserve	(614)	(111)	137	<b>(588)</b>	(213)	59	<b>(743)</b>
Monuments in perpetuity	(51)	0	5	<b>(46)</b>	0	5	<b>(41)</b>
Ore Valley Reserve	(250)	0	0	<b>(250)</b>	0	0	<b>(250)</b>
Mortgage reserve (LAMS)	(125)	(23)	0	<b>(148)</b>	(3)	0	<b>(152)</b>
Resilience and Stability Reserve	(600)	0	0	<b>(600)</b>	0	0	<b>(600)</b>
Transition Reserve	(2,222)	0	77	<b>(2,145)</b>	0	355	<b>(1,791)</b>
Redundancy Reserve	(648)	0	0	<b>(648)</b>	0	225	<b>(423)</b>
Community Safety Reserve	(350)	0	0	<b>(350)</b>	0	100	<b>(250)</b>
Economic Development Reserve	(504)	0	1	<b>(503)</b>	0	100	<b>(403)</b>
Registration of Electors - IER Grant	0	(19)	0	<b>(19)</b>	0	19	<b>0</b>
Safer Hastings Partnership	(41)	0	8	<b>(32)</b>	0	0	<b>(32)</b>
Disabled Facilities Grant	0	(1,407)	960	<b>(447)</b>	(1,407)	1,060	<b>(795)</b>
Bathing Water Project	(32)	0	32	<b>0</b>	0	0	<b>0</b>
First World War Project	(5)	(11)	0	<b>(17)</b>	0	4	<b>(13)</b>
Coastal Communities Grant Reserve	(10)	0	0	<b>(10)</b>	0	0	<b>(10)</b>
Invest to save and efficiency reserve	(952)	0	353	<b>(599)</b>	0	178	<b>(421)</b>
Clinical Commissioning Group	(1,695)	0	651	<b>(1,044)</b>	0	1,041	<b>(3)</b>
Young Peoples Council	(10)	0	10	<b>(0)</b>	0	0	<b>(0)</b>
Carry-forward reserve	(457)	0	457	<b>0</b>	0	0	<b>0</b>
Selective Licensing Reserve	0	0	0	<b>0</b>	(33)	33	<b>0</b>
Revenue Hardship Fund	(80)	0	0	<b>(80)</b>	0	0	<b>(80)</b>
	<b>(20,187)</b>	<b>(2,366)</b>	<b>4,346</b>	<b>(18,207)</b>	<b>(2,411)</b>	<b>4,571</b>	<b>(16,047)</b>

**EXPENDITURE FUNDED BY USE OF RESERVES**

<b>Cost Centre</b>	<b>2016-17 Original £</b>	<b>2016-17 Revised £</b>	<b>2017-18 Estimate £</b>
<b><u>General Reserve</u></b>			
General Reserve Saving to/(use of)	0	0	0
Capital Expenditure (CCTV)		(15,000)	0
Total	0	(15,000)	0
<b><u>Transfers between Reserves</u></b>			
Selective Licensing Reserve to General Reserve	102,000	0	32,645
	102,000	0	32,645
<b><u>Carry forward Reserve</u></b>			
Carried forward		(457,331)	
		(457,331)	
<b><u>Capital Reserve</u></b>			
2016 - 950th Anniversary (£330k in total over 3 years)	(84,979)	(189,870)	0
Various Capital Expenditure to be Financed	(65,000)	(162,000)	
CPO - Empty Homes Strategy -capital	(70,000)	(20,000)	(70,000)
	(219,979)	(371,870)	(70,000)
<b><u>Disabled Facilities Grant</u></b>			
Disabled Facilities Grant - Salaries	0	(60,000)	(60,000)
Disabled Facilities Grant - Capital	0	(900,000)	(1,000,000)
	0	(960,000)	(1,060,000)
<b><u>VAT reserve</u></b>			
Castle Capital Scheme	(214,000)	0	(237,000)
	(214,000)	0	(237,000)
	£	£	£
<b><u>Economic Development Reserve</u></b>			
General Fund (17/18)	(1,000)	(1,160)	(100,000)
	(1,000)	(1,160)	(100,000)
<b><u>Community Safety Reserve</u></b>			
General Fund	0	0	(100,000)
	0	0	(100,000)
<b><u>Renewal &amp; Repairs Reserve</u></b>			
(per programme of works - Appendix J)	(780,100)	(772,120)	(626,500)
Capital	0	(35,000)	
Vehicles	0		
Contingency	(100,000)	(84,500)	(100,000)
	(880,100)	(891,620)	(726,500)
<b><u>Transition Reserve</u></b>			
Transfer to General Fund	(581,792)	(76,526)	(354,945)
<b><u>Resilience and Stability Reserve</u></b>			
	(300,000)	0	0
<b><u>Information Technology Reserve</u></b>			
(per programme of works - Appendix I)	(333,000)	(268,000)	(284,000)
	(333,000)	(268,000)	(284,000)
<b><u>Invest to Save &amp; Efficiency Reserve</u></b>			
Transfer to General Fund	(249,151)	(292,240)	(178,170)
Transfer to Capital Reserve	0	(61,000)	
	(249,151)	(353,240)	(178,170)
<b><u>Redundancy Reserve</u></b>			
Transfer to General Fund	(225,000)	0	(225,000)
	(225,000)	0	(225,000)

<u>Earmarked Reserves</u>	<b>Cost Centre</b>	<b>2016-17 Original £</b>	<b>2016-17 Revised £</b>	<b>2017-18 Estimate £</b>
<b><u>Government Grant Reserve</u></b>				
capital (further details - Appendix F)	various	(170,000)	(136,720)	(58,770)
		<u>(170,000)</u>	<u>(136,720)</u>	<u>(58,770)</u>
<b><u>Monuments in Perpetuity</u></b>				
capital				
Revenue	3102	(5,000)	(5,000)	(5,000)
		<u>(5,000)</u>	<u>(5,000)</u>	<u>(5,000)</u>
<b><u>s106 Reserve</u></b>				
Capital		(47,000)	(39,000)	
Revenue	various	(62,000)	(26,030)	(16,000)
		<u>(109,000)</u>	<u>(65,030)</u>	<u>(16,000)</u>
<b><u>On-Street Car Parking Surplus Reserve</u></b>				
Bus Shelter improvements	1501	(22,770)	(22,770)	0
Havelock Road Crossing	1504			(40,000)
		<u>(22,770)</u>	<u>(22,770)</u>	<u>(40,000)</u>
<b><u>Risk Management Reserve</u></b>				
Risk Management Schemes	5299	(20,000)	(20,000)	(20,000)
		<u>(20,000)</u>	<u>(20,000)</u>	<u>(20,000)</u>
<b><u>Registration of Electors</u></b>				
IER Grant				(18,600)
		<u>0</u>	<u>0</u>	<u>(18,600)</u>
<b><u>Young Peoples Council</u></b>				
		<u>(8,000)</u>	<u>(10,200)</u>	
<b><u>Safer Hastings Partnership</u></b>				
			<u>(8,080)</u>	<u>0</u>
<b><u>Bathing Water Project</u></b>				
		<u>0</u>	<u>(31,830)</u>	<u>0</u>
<b><u>Clinical Commissioning Group</u></b>				
Housing NHS CCG		(298,210)	(582,851)	(1,040,956)
Lets Get Moving		(16,480)	(68,400)	0
		<u>(314,690)</u>	<u>(651,251)</u>	<u>(1,040,956)</u>
<b><u>First World War Reserve</u></b>				
		<u>0</u>	<u>0</u>	<u>(3,500)</u>
		<u>0</u>	<u>0</u>	<u>(3,500)</u>
<b>Total use of earmarked and capital reserves *</b>		<u>(3,653,482)</u>	<u>(4,330,628)</u>	<u>(4,538,441)</u>
Revenue use of earmarked reserves		(2,297,712)	(3,037,102)	(2,676,496)
Transfers between Reserves		(102,000)	0	(32,645)
Capital use of earmarked reserves		(480,979)	(1,217,000)	(1,307,000)
Transition Reserve and Com / Econ Reserve		(881,792)	(76,526)	(554,945)
Total Expenditure & Transfers (Excl General Reserve Use)		<u>(3,762,483)</u>	<u>(4,330,628)</u>	<u>(4,571,086)</u>



**RENEWAL AND REPAIRS RESERVE****APPENDIX J**

2015-16		2016-17 ORIGINAL BUDGET £	2016-17 REVISED BUDGET £	2017-18 ESTIMATED BUDGET £
Actual £				
<b><u>OPENING BALANCE:</u></b>				
1,756,712	BALANCE BROUGHT FORWARD	1,555,172	1,853,643	1,470,023
<b><u>INCOME:</u></b>				
508,000	CONTRIBUTIONS TO RESERVE - GENERAL	508,000	508,000	508,000
508,000		508,000	508,000	508,000
<b><u>EXPENDITURE:</u></b>				
411,069	PROGRAMMED REPAIRS AND REDECORATIONS	280,100	354,220	213,500
	OTHER REPAIRS & RENEWALS	500,000	417,900	413,000
411,069	SUB TOTAL	780,100	772,120	626,500
0	CAPITAL EXPENDITURE FUNDED FROM RESERVES	0	35,000	0
0	VEHICLES	0	0	0
0	PROVISION FOR UNEXPECTED ITEMS	100,000	84,500	100,000
411,069		880,100	891,620	726,500
<b><u>CLOSING BALANCE:</u></b>				
1,853,643	BALANCE CARRIED FORWARD	1,183,072	1,470,023	1,251,523



**PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (con't)**

				2016-2017	2016-17	2017-2018	2018-2019	2019-2020	2020-2021
Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	ORIGINAL BUDGET	REVISED BUDGET	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
							£	£	£
5241	OR255	FRONT LINE	Concrete health & safety repair works	10,000	16,000	5,000	5,000	5,000	5,000
5241	PR025	FRONT LINE	Alcoves, seating, bottle alley - repairs/redecs	10,000	15,700	9,000	9,000	9,000	900
6005	PR029	FISHERMENS MUSEUM	External redecs/stonework pointing	2,000	2,000	0	0		
6100	PR033	SUMMERFIELDS SPORTS CENTRE	External redecs	5,000	0	0	0	0	6,000
6301	PR026	SPORTS PAVILIONS	Int/ext redecs.	10,000	10,000	10,000	10,000	10,000	10,000
6301	PR044	ALEXANDRA PARK RAILINGS	Phased railing redecorations	10,000	10,000	5,000	5,000	5,000	5,000
6301	PR046	ST. LEONARDS GARDENS	Lodge - re-decorations	0	0		10,000	0	0
6503	PR027	HASTINGS COUNTRY PARK -OPERATIONAL BUILDINGS	Int/ext redecs.	5,000	5,000	0	0	0	0
6503	PR028	HASTINGS C P - VISITOR CENTRE	Int/ext redecs.	0	0	0	0	0	0
5257	PR030	HASTINGS STATION - FISHING BOAT FEATURE	Repairs / redecs	2,000	2,280	0	0	0	0
5257	PR031	TOWN CENTRE UNDERPASS	Decoration	0	0	0	0	0	2,000
		<b>Total of Programmed work</b>		<b>280,100</b>	<b>354,220</b>	<b>213,500</b>	<b>244,500</b>	<b>187,500</b>	<b>202,400</b>

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE				Appendix J (con't)					
Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2016-2017 ORIGINAL BUDGET £	2016-2017 REVISED BUDGET £	2017-2018 ESTIMATE £	2018-2019 ESTIMATE £	2019-2020 ESTIMATE £	2020-2021 ESTIMATE £
1151	OR300	TOWN HALL	LIGHTNING PROTECTION	0	21,000	0	0	0	0
1300	OR307	CARLISLE CP	Redecorations	40,000	40,000	35,000	35,000	0	0
2201	OR304	THEAKLEN DRIVE	ROOFS	0	8,000	0	50,000	0	0
2502	OR247	EAST HILL LIFT	LOWER STATION	0	0	0	0	20,000	0
2510	OR220	THE CASTLE	Repair works	5,000	5,000	0	0	0	0
2601	OR250	WHITE ROCK THEATRE	General repair contributions	0	0	20,000	20,000	20,000	20,000
2601	OR251	WHITE ROCK THEATRE	Automation of stage flying system	0	0	0	100,000	0	0
6000	OR256	JOHNS PLACE MUSEUM	Repairs, H & S upgrades	0	15,590	0	0	0	0
6301	OR231	CLIFF REPAIR SURVEY	Sextennial survey	0	0	0	8,000	0	8,000
6503	OR211	HASTINGS COUNTRY PARK - TACKLEWAY	Health & safety repairs and repointing	1,000	1,000	0	1,000	0	1,000
6301	OR320	RECREATIONAL GROUNDS	Emergency lighting upgrade	0	4,000	0	0	0	0
6503	OR322	COUNTRY PARK	Access for all trail path resurfacing	0	25,000	0	17,000	0	0
6100	OR326	INDOOR BOWLS CENTRE	DDA works	50,000	0	0	50,000	0	0
6100	OR	INDOOR BOWLS CENTRE	Recovering of bowling green roof coverings	0	0	0	0	0	200,000
6301	OR327	ROCK A NORE CLIFFS	Rock a Nore Cliff Works	0	33,400	0	0	0	0
5236	OR328	STREET LIGHTS	White Rock Promenade Improvements	0	14,500	0	0	0	0
2502	OR329	WEST HILL LIFT	Former Ice House historic fabric and environmental surveys and support works	1,000	2,370	0	0	0	0
6100	OR330	SUMMERFIELDS LEISURE CENTRE	Landlord obligation - replacement of existing cold water storage tank following receipt of poor tank condition report	20,000	10,000	0	0	0	0
6100	OR331	SUMMERFIELDS LEISURE CENTRE	Landlord obligation - progressive replacement of existing swimming pool filtration plant	20,000	30,000	0	0	0	0
6100		SUMMERFIELDS LEISURE CENTRE	Installation of UV water hygiene treatment, if req'd and justified by FL due to alterations to regulations.	0	0	0	15,000	0	0
2640		FALAISE FITNESS CENTRE	Improvements to ventilation of gymnasium	0	0	15,000	0	0	0

		<b>OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE</b>						<b>Appendix J (con't)</b>	
				2016-2017	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	ORIGINAL BUDGET	REVISED BUDGET	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
				£	£	£	£	£	£
2640	OR332	FALAISE FITNESS CENTRE	Landlord obligation - replacement of entrance doors and formation of internal lobby.	16,000	16,000	0	0	0	0
2601	OR333	WHITE ROCK THEATRE	Replacement heating boilers	40,000	0	0	0	0	0
6000	OR334	JOHNS PLACE MUSEUM	Essential stoneworks repairs - Phase1	40,000	37,040	15,000	0	0	0
3102	OR335	CEMETERY AND CREMATORIUM OFFICES	Exterior stonework repairs	10,000	10,000	10,000	0	0	0
2404	OR336	3 PLACE FARM COTTAGES, FAIRLIGHT	Energy efficiency improvements	17,000	17,000	0	0	0	0
6100	OR337	INDOOR BOWLS CENTRE	External Works (Ramp and Entrance Lobby)	30,000	18,000	12,000	0	0	0
2201	OR338	1-5 MAUNSELL ROAD, INDUSTRIAL UNITS	Overcoating of profiled steel roof sheeting to extend life.	10,000	10,000	0	0	0	0
6301	OR339	CLIFFS	Cliff Repairs arising from engineer's inspections	200,000	100,000	150,000	150,000	20,000	20,000
1157	OR340	MURIEL MATTERS HOUSE REPLACEMENT RISING MAIN	Replacement of existing rising main in rear of building to avoid further flooding issues	0	0	10,000	0	0	0
1157	OR341	MURIEL MATTERS HOUSE - HEATING CONTROLS	Control unit £20k plus £10k for valves etc.	0	0	30,000	0	0	0
1157	OR342	MURIEL MATTERS HOUSE - PASSENGER LIFTS	Heavy duty door closing mechanisms	0	0	0	0	5,000	0
6301	OR343	WHITE ROCK GARDENS - SHED DEMOLITION	Removal of redundant unsafe and easily accessible former irrigation room.	0	0	7,000	0	0	0
2502	OR344	WEST HILL LIFT - RETAINING WALL REPAIRS	Repairs to bulging brickwork retaining wall to east of rails	0	0	7,000	0	0	0
2502	OR345	WEST HILL LIFT OLD MOTOR ROOM - STRUCTURAL REPAIRS	Provision of permanent support works to café floor and external area.	0	0	20,000	0	0	0
6503	OR346	HCP PATHS WEST SIDE	Resurfacing of existing using Fibredec	0	0	17,000	0	0	0
2502	OR347	WEST HILL LIFT - ATTENDANT'S & STORE AREAS	Works to patio waterproofing prevent water ingress	0	0	0	18,000	0	0
5241	OR348	PROMENADE SURFACING	Further tarmac repairs to worst areas	0	0	10,000	10,000	20,000	20,000
6301	OR349	ALEX PARK HARMERS LAYBY	Tarmac surface (spend to save)	0	0	7,000	0	0	0
6301	OR350	GLOUCESTER COTTAGE WALL	Rebuild party wall - subject to clarification of ownership	0	0	0	20,000	0	0
6301	OR351	ST CLEMENTS CHURCHYARD REAR WALL	Rebuild wall to High Street properties	0	0	0	15,000	0	0
6301	OR352	ALEX PARK BUCKSHOLE RESERVOIR	Repairs out of 10yr survey, possibly building up channel sides	0	0	20,000	0	0	0
6301	OR353	ALEX PARK BUCKSHOLE RESERVOIR	Discharge valve replacement	0	0	0	20,000	0	0

OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE				Appendix J (con't)					
				2016-2017	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	ORIGINAL BUDGET	REVISED BUDGET	ESTIMATE	ESTIMATE	ESTIMATE	ESTIMATE
				£	£	£	£	£	£
6301	OR354	PRICILLA McBEAN SANDSTONE WALLING	Repoint walling	0	0	0	3,000	0	0
6301	OR355	WHITE ROCK GARDENS WEST PATH	Removal of path and reinstatement of grass	0	0	0	3,000	0	0
6301	OR356	ALEX PARK SIGNAGE	Map board updates to include cycle paths	0	0	0	8,000	0	0
6301	OR357	ALEX PARK PEACE GARDEN	Tarmac path & resin bond surface	0	0	6,000	0	0	0
6301	OR358	SANDHURST RECREATION GROUND	Replace roadside fencing	0	0	0	8,000	0	0
6301	OR359	WARTLING CLOSE BRIDGE	Replace bridge railings	0	0	22,000	0	0	0
6301	OR360	ALEX PARK HARMERS RESERVOIR OUTFALL	Remove or cap disused outfall tower, fill tunnel and wing walls to make safe.	0	0	0	25,000	0	0
6503	OR361	HCP ECCLESBOURNE VEHICLE ACCESS	Construct retaining wall and infill path to prevent erosion and lose of access route.	0	0	0	20,000	0	0
6503	OR362	HCP PLACE FARM FARM YARD	Roadway resurfacing of farmyard	0	0	0	20,000	0	0
2502	OR363	EAST HILL LIFT LANDSCAPING	Re-landscape and lay new pathway.	0	0	0	30,000	0	0
6301	OR364	BEXHILL REC WEST	Internal redecoration	0	0	0	10,000	0	0
1157	OR365	MURIEL MATTERS HOUSE	Lightning Protection	0	0	0	25,000	0	0
		<b>Total of Other Work</b>		<b>500,000</b>	<b>417,900</b>	<b>413,000</b>	<b>681,000</b>	<b>85,000</b>	<b>269,000</b>



### HBC Efficiencies, Income and Savings proposals for 2017/18 onwards and equality impact assessment summary

Activity/ Budget	Efficiency, Income or Savings proposals for 2017/18	Savings			Likelihood of negative impact on equalities/ protected characteristics Low – Medium – High
		2017/18 £	2018/19 £	2019/20 £	
Council Tax	Council Tax – to remove the 50% discount for Prescribed Class D properties (i.e. vacant residential properties that are undergoing “major repair work” or “structural alteration) with effect from April 2017. Will also be a staff time saving (currently c.17hrs p.w.) which will be re-directed to maximising Business Rates income rather than visiting pre/post work completion.	17,000	17,000	17,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Public notices	Alternative provider sought to provide some public notices at a reduced cost	10,000	10,000	10,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Public Conveniences	<p>Following a review of public conveniences provision in the town to inform the re-tendering of the public conveniences cleaning contract from April 2017, savings have been identified and a number of public conveniences have been identified for alternative opening hours or closure:</p> <ul style="list-style-type: none"> <li>• Closing Harold Place toilets and an alternative regeneration use established for the site (£32k closure and £32k cleaning and staffing) (also opportunity saving of £60k refurbishment costs that would have been required in near future)</li> <li>• Closing Ore Village centre public conveniences (£14k) (NB investigating an offer by a local group to clean and maintain these toilets)</li> <li>• Introducing 3 Seasonal Closures at Alexandra Park Bowls, Rock a Nore, &amp; Falaise Road (£2k)</li> <li>• Procurement savings on cleaning contract £40k (excl Harold Place)</li> </ul> <p><b>Staffing implications: Not for HBC staff</b></p>	120,000	120,000	120,000	<p><b>MEDIUM</b> Evidence of regular usage, anti-social behaviour, costs of repair and alternative provision in the immediate surrounding area was used to inform the review prior to procurement.</p> <p>In summary:</p> <ul style="list-style-type: none"> <li>• Harold Place: Alternative disabled WC within 200m of Harold Place (Pelham Place). Other public toilets are available in Priors Meadow (internal and external provision)</li> <li>• Ore Village – no disabled toilet provision in the village</li> <li>• Falaise Road – Alternative disabled WC within 150m at Bowls Club.</li> <li>• Bowls WC – Alternative</li> </ul>

					<p>disabled WC within 250m at the Pavilion.</p> <ul style="list-style-type: none"> <li>• Rock a Nore – Alternative disabled WC within 200m at The Stade.</li> </ul> <p>NB the Council's 'changing places' toilet (an adult sized, height adjustable changing bench with a ceiling tracked hoist) remains available at the Stade.</p>
Building Cleaning Contract	<p>Following a review of the councils building cleaning requirements and subsequent tendering of the contract, savings have been identified from 1<sup>st</sup> April 2017.</p> <p><b>Staffing implications:</b> N/A for HBC</p>	41,000	41,000	41,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Environmental Health	<p>Following a review, restructure the roles and responsibilities of the team and delete the role of the Deputy Environmental Health Manager.</p> <p><b>Staffing implications:</b> 0.9 FTE</p>	38,000	38,000	38,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Housing Options	<p>Following a review, reduce the overall staffing structure by 1FTE, the work has been absorbed into the role of the Housing Needs and Policy Manager.</p> <p><b>Staffing implications:</b> 1FTE vacant</p>	37,000	37,000	37,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Digital by Design	<p>Savings have been identified following investment in a new digital platform Firmstep and a transformation programme to review how services are designed and delivered, with a focus on digital delivery</p> <ul style="list-style-type: none"> <li>• Reduction in software costs <ul style="list-style-type: none"> <li>○ Confirm Licensing £4,200</li> <li>○ Anite software module £4,500</li> <li>○ Internet link connectivity contract renegotiated £3,600</li> </ul> </li> </ul>	26,300	26,300	26,300	<b>Low</b> – a review of Digital Inclusion was completed by the Overview and Scrutiny Committee in March 2016. This set out actions we will take to ensure our digital by design approach is inclusive.

	<ul style="list-style-type: none"> <li>○ Multi-function device (printing/scanning etc.) contract renewal July 2017</li> <li>○ Revenues and Benefits disaster recovery cost reduction following new server implementation £8,000</li> <li>○ Oracle hardware support reduction £6,000</li> <li>● Reduction in paper and printing costs*: <ul style="list-style-type: none"> <li>○ Shred it savings</li> <li>* Service managers have identified £31k of savings within supplies and services budgets for 2017/18 – these have been accounted for in service budgets)</li> </ul> </li> <li>● Further minimum reduction in paper and printing costs through implementation of 'Analogue Reduction Strategy' during 17/18: <ul style="list-style-type: none"> <li>○ Photocopying savings (Uniflow)</li> <li>○ Programme to eliminate paper usage</li> <li>○ Virtual Mail Room implementation</li> </ul> </li> <li>● Reduction in staffing requirements: <ul style="list-style-type: none"> <li>○ Housing Renewal technical post – work absorbed by changes to DFG process 1FTE post (vacant post)</li> <li>○ People and Business Support (PBS)/Community Contact Centre – following a restructure, delete 1FTE CCC Team Leader post and (vacant) and make £18,000 net savings on changes to two other vacant posts (in PBS and Policy) equivalent to 0.8FTE</li> <li>○ 0.5 FTE reduction in TIC staffing requirements following move of Licensing Applications on-line from April 2017</li> </ul> </li> </ul> <p><b>Staffing implications:</b> net 3.3 FTE</p>	3,500	3,500	3,500	
		20,000	20,000	20,000	
		30,000	30,000	30,000	
		32,000	32,000	32,000	
		18,000	18,000	18,000	
		14,000	14,000	14,000	

Regeneration	<p>a) From June 2017, delete the vacant Economic Development/ Regeneration Officer post The remaining Economic Development/Regeneration officers will focus on services supporting growth/retention of two key economic sectors: visitor economy and advanced manufacturing/high tech.</p> <p>b) Reduce the economic development activity budget</p> <p>c) Net savings from vacant p/t admin post</p> <p><b>Staffing implications: 1 FTE</b></p>	33,000	33,000	33,000	<p><b>Medium:</b> If the Community Led Local Development (CLLD) programme bid is successful, there is potential for the council to play a different but active and influential role in the programme of workforce skills development and linking people to local employment possibilities.</p>
External funding/ Programme Compliance	<p>Restructure the posts that support external funding:</p> <ul style="list-style-type: none"> <li>• Reduce the 1 FTE External funding officer post to 0.5FTE (no impact - current post-holder already reduced hours to 0.5FTE)</li> <li>• Delete one of the two Programme compliance and monitoring officer posts (1 FTE)</li> </ul> <p>Focus dedicated resources on funding for:</p> <ol style="list-style-type: none"> <li>a. economic and cultural development,</li> <li>b. public realm/environmental improvements;</li> <li>c. economic inclusion;</li> <li>d. Seafront strategy and White Rock area priorities</li> </ol> <p><b>Staffing implications:</b> 0.5FTE – vacant post 1FTE - re-deployment or redundancy</p>	20,000	20,000	20,000	
Tourist Information Centre	<p>A review of the TIC operation is underway. Initial proposals include reducing opening times and staffing levels.</p> <p><b>Staffing implications:</b> From October 2017 0.5 FTE – deployment or redundancy</p>	14,000	14,000	14,000	
Events budget	<p>Increase income to off-set reduction in events budget – increase entry costs to the Seafood and Wine Festival</p> <p><b>Staffing implications: N/A</b></p>	10,000	10,000	10,000	

Civic and Ceremonial	Alternative venue for Annual Council saving hire costs, changes to Mayoral travel arrangements outside of the borough.  <b>Staffing implications:</b> N/A	8,000	8,000	8,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Marketing	Reduction in non-staffing marketing budget  <b>Staffing implications:</b> N/A	9,000	9,000	9,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Marketing and Communications	Delete fixed term Communications Manager post (1FTE) at end of term: use some savings to fund a restructure within the team and to fund an ongoing seasonal Fish Fairs officer post (0.6)  Staffing implications: net 0.4 FTE	29,000	29,000	29,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Cultural regeneration	Reduction in activity budget  <b>Staffing implications:</b> N/A	6,000	6,000	6,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
White Rock Theatre	Net savings from cessation of subsidy to the theatre when the current contract ends in January 2019, an assumption has been made that there will be some allocation made for arts activity.  <b>Staffing implications:</b> no direct HBC staffing implications	0	0	370,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Planning Policy	Reduce one senior planner post by 0.3FTE and reduce the external consultants budget to achieve the savings  <b>Staffing implications:</b> 0.3FTE – re-deployment or redundancy	30,000	30,000	30,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Community Partnership Funding	The Budget set by HBC in 2016/17 identified the following savings in the profile of CPF spend for commissioned activity.	18,000 24,000	36,000 6,000	54,000 -	<b>Medium</b> - may impact adversely/ disproportionately on groups working with equality groups.

	<p>A further proposal is to increase the saving from CPF budget for 2017/18 to match the commissioning programme for two years.</p> <p>A budget of £208,000p.a. remains for 17/18 and 18/19</p>				<p>Following a review and consultation on the future of CPF funding, the Council is focussing on priority needs groups and areas of commissioned activity:</p> <ul style="list-style-type: none"> <li>a. Housing, Legal, Welfare and Debt Advice</li> <li>b. Domestic Violence Support</li> <li>c. Advice and support to organisations (voluntary sector infrastructure support)</li> <li>d. Rough Sleepers Outreach Support</li> <li>e. Advice and support to migrant and newly settled communities</li> </ul> <p>It is acknowledged that some groups who were previously supported will no longer be eligible to apply under this criteria, however the council will continue to signpost them to agencies such as Hastings Voluntary Action who can assist them to seek alternative funding or support to become sustainable.</p> <p>The details of the review and consultation are included in the Cabinet report September 2016, available from the Council's website</p> <p><a href="https://hastingsintranet.moderngov.co.uk/ieListDocuments.aspx?CId=130&amp;MId=2066&amp;Ver=4">https://hastingsintranet.moderngov.co.uk/ieListDocuments.aspx?CId=130&amp;MId=2066&amp;Ver=4</a></p>
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**Growth items (funded by other reductions across Regeneration services)**

Activity		2017/18	2018/19	2019/20
Cultural Development Manager	Building on the successful delivery of the Root 1066 festival employ the fixed terms Strategic Cultural Development Specialist as a permanent Cultural Development Manager  <b>Staffing Implications: + 1FTE</b>	63,000	63,000	63,000
Community Development Activity	Small activity budget to support community regeneration activity.	5,000	5,000	5,000
Coastal Currents Activity Budget	One-year pump priming budget to enable Coastal Currents festival to become self-financing	20,000	-	-

**FIO Other savings/income – already agreed and being implemented**

Muriel Matters House (MMH)	Purchase of Council's main civic and operational building led to savings on: <ul style="list-style-type: none"> <li>• borrowing costs vs rent liability</li> <li>• service charges which would have been due</li> </ul>	50,000 25,000	50,000 25,000	50,000 25,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Energy savings	Reductions in costs following smarter procurement and likelihood of less energy use in Muriel Matters House following refurbishment and better insulation	50,000	50,000	50,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
MMH room rentals	Weekly rental of Council Chamber and committee rooms to Coroners Court service - income	15,000	15,000	15,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Town Hall room rentals	Income from rentals of office space in Town Hall	6,000	6,000	6,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups
Chalets	Income from investment in new chalets – invest to save already agreed	40,000	40,000	40,000	<b>Low</b> – unlikely to impact disproportionately on any equality groups

**Land and Property Disposal Programme**

**Estimated  
Receipts  
£**

**2016/17**

Mayfield E  
Robsack A  
Land at Summerfields  
Land at Highfield Drive  
Land at Fairlihght Place and Hurrell Road  
Less cost of disposal  
Sale of Ex Council Houses  
Other

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**969,000**

**2017/18**

Upper Wilting Farm  
Harrow Lane Playing Fields  
Former Bathing Pool site  
Land at Bexhill Road  
Land at Sandrock  
Land r/o Bexhill Road  
Less cost of disposal  
Sale of Ex Council Houses

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**3,772,000**

**2018/19**

Mayfield E  
Less cost of disposal  
Sale of Ex Council Houses  
Other

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**530,000**

**2019/20**

Sale of Ex Council Houses  
Other

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**50,000**

## Off Street Pay &amp; Display Parking Charges – 2017 / 2018

Parking Place	Current Charges				Parking Place	Proposed Charges			
	1 Nov. - 31 March		1 April – 31 Oct			1 Nov. - 31 March		1 April – 31 Oct	
Castle Hill Road Pelham Place	1	£1.30	1	£1.50	Castle Hill Road Pelham Place Charging Hours 07:00 to 21:00	1	<b>£1.50</b>	1	<b>£1.70</b>
	2	£2.60	2	£3.00		2	<b>£3.00</b>	2	<b>£3.20</b>
	3	£3.50	3	£4.10		3	<b>£4.10</b>	3	<b>£4.30</b>
	5	£5.80	5	£6.30		5	<b>£6.30</b>	5	<b>£6.50</b>
	10	£6.90	10	£7.40		10	<b>£7.40</b>	10	<b>£7.70</b>
	24	£7.40	24	£8.40		24	<b>£8.40</b>	24	<b>£9.00</b>
Rock a Nore Road	1	£1.10	1	£1.50	Rock a Nore Road Charging Hours 07:00 to 21:00	1	<b>£1.10</b>	1	<b>£1.70</b>
	2	£2.10	2	£3.00		2	<b>£2.10</b>	2	<b>£3.20</b>
	3	£3.20	3	£4.20		3	<b>£3.20</b>	3	<b>£4.30</b>
	5	£3.20	5	£6.30		5	<b>£3.20</b>	5	<b>£6.50</b>
	10	£3.20	10	£7.40		10	<b>£3.20</b>	10	<b>£7.70</b>
	24	£3.20	24	£8.40		24	<b>£3.20</b>	24	<b>£9.00</b>
Marina	1	£1.00	1	£1.10	Marina Charging Hours 07:00 to 21:00	1	<b>£1.10</b>	1	<b>£1.20</b>
	2	£1.50	2	£1.60		2	<b>£1.60</b>	2	<b>£1.70</b>
	3	£2.10	3	£2.40		3	<b>£2.40</b>	3	<b>£2.50</b>
	5	£3.20	5	£3.20		5	<b>£3.20</b>	5	<b>£3.30</b>
	10	£4.80	10	£4.80		10	<b>£4.80</b>	10	<b>£5.20</b>
	24	£5.80	24	£5.80		24	<b>£5.80</b>	24	<b>£6.00</b>
Priory Street m/s Carlisle Parade	1	£1.20	1	£1.20	Priory Street m/s Carlisle Parade Charging Hours 07:00 to 21:00  Sunday £1.00 All Day	1	<b>£1.20</b>	1	<b>£1.30</b>
	2	£1.90	2	£1.90		2	<b>£1.90</b>	2	<b>£2.00</b>
	3	£2.50	3	£2.50		3	<b>£2.50</b>	3	<b>£2.70</b>
	5	£3.70	5	£3.70		5	<b>£3.70</b>	5	<b>£3.90</b>
	10	£5.80	10	£6.50		10	<b>£6.50</b>	10	<b>£6.70</b>
	24	£7.40	24	£7.40		24	<b>£7.40</b>	24	<b>£8.00</b>
Cornwallis Street	1	£1.20	1	£1.20	Cornwallis Street Charging Hours 07:00 to 21:00	1	<b>£1.30</b>	1	<b>£1.30</b>
	2	£1.90	2	£1.90		2	<b>£2.00</b>	2	<b>£2.00</b>
	3	£2.50	3	£2.50		3	<b>£2.60</b>	3	<b>£2.60</b>
	4	£3.60	4	£3.60		4	<b>£3.80</b>	4	<b>£3.80</b>
Pier Underground St Margaret's Rd	1	£0.60	1	£0.60	Pier Underground St Margaret's Rd Charging Hours 07:00 to 21:00	1	<b>£0.70</b>	1	<b>£0.80</b>
	2	£0.80	2	£0.80		2	<b>£0.90</b>	2	<b>£1.00</b>
	3	£1.10	3	£1.10		3	<b>£1.20</b>	3	<b>£1.30</b>
	5	£1.60	5	£1.60		5	<b>£1.60</b>	5	<b>£1.70</b>
	10	£2.10	10	£2.10		10	<b>£2.20</b>	10	<b>£2.40</b>
	24	£2.40	24	£2.40		24	<b>£2.60</b>	24	<b>£3.00</b>
Crystal Square	1	£0.60	1	£0.60	Crystal Square	1	<b>£0.70</b>	1	<b>£0.70</b>
	2	£1.10	2	£1.10		2	<b>£1.20</b>	2	<b>£1.20</b>
	3	£1.60	3	£1.60		3	<b>£1.70</b>	3	<b>£1.70</b>
	4	£2.10	4	£2.10		4	<b>£2.20</b>	4	<b>£2.20</b>
Falaise Road Falaise Hall Summerfields	1	£0.20	1	£0.20	Falaise Road Falaise Hall Summerfields	1	<b>£0.30</b>	1	<b>£0.30</b>
	2	£0.40	2	£0.40		2	<b>£0.50</b>	2	<b>£0.50</b>
	3	£0.50	3	£0.50		3	<b>£0.60</b>	3	<b>£0.60</b>
	4	£0.80	4	£0.80		4	<b>£1.00</b>	4	<b>£1.00</b>
The Bourne	1	£1.30	1	£1.40	The Bourne Charging Hours 07:00 to 21:00	1	<b>£1.50</b>	1	<b>£1.70</b>
	2	£2.60	2	£2.80		2	<b>£3.00</b>	2	<b>£3.20</b>
	3	£3.50	3	£4.00		3	<b>£4.10</b>	3	<b>£4.30</b>
	5	£5.80	5	£5.80		5	<b>£6.30</b>	5	<b>£6.50</b>
	10	£6.90	10	£7.40		10	<b>£7.40</b>	10	<b>£7.70</b>
	24	£7.40	24	£8.40		24	<b>£8.40</b>	24	<b>£9.00</b>
Russell Street	7 Spaces Previously Permit but unsold to be converted to Pay by Phone Parking.			Russell Street Charging Hours 07:00 to 21:00	1	<b>£1.30</b>	1	<b>£1.30</b>	
					2	<b>£2.00</b>	2	<b>£2.00</b>	
					3	<b>£2.60</b>	3	<b>£2.60</b>	
					4	<b>£3.80</b>	4	<b>£3.80</b>	
Hastings Country Park	All Day (8am – 6pm)		£2.00	Hastings Country Park (8am - 4pm)	2	<b>£2.00</b>	2	<b>£2.00</b>	
					8	<b>£3.00</b>	8	<b>£3.00</b>	

## Off Street Parking Season Permit Charges 2017/18

## Hastings Borough Council Season Permits

Type	Current Charge	Proposed Charge
Annual Season	£675.00	<b>£710.00</b>
Quarterly Season	£195.00	<b>£205.00</b>
Monthly Season	£70.00	<b>£75.00</b>
Weekly Season	£25.00	<b>£30.00</b>
Carlisle Parade Underground Car Park Motorcycle bay	£52.00	<b>Delete – Not viable as never purchased.</b>
Reserved Space Annual Only	£870.00	<b>£900.00</b>
Russell Street Reserved Spaces Annual Only	£675.00	<b>£675.00</b>
Restricted Zone Annual	£440.00	<b>£470.00</b>
Restricted Zone Quarterly	£135.00	<b>£145.00</b>
Restricted Zone Monthly	£45.00	<b>£50.00</b>
Bourne, High Street and Grand Parade Residents Annual	£350.00	<b>£380.00</b>
Bourne, High Street and Grand Parade Residents Quarterly	£110.00	<b>£115.00</b>
Grand Parade Motorcycle Permit	50% of car permit rate	50% of car permit rate
Priory Street Restricted Zone Motorcycle Permit	25% of car permit rate	25% of car permit rate
Country Park Annual	£25.00	<b>£35.00</b>
Hastings Country Park	£25.00	<b>£35.00</b>

**Council Tax – Overall**

**The Council is recommended to resolve as follows:**

- 1 It be noted that the Council has calculated the Council Tax Base 2017/18 for the whole Council area as 25,095 [Item T in the formula is Section 31B of the Local Government Finance Act 1992, as amended (the “Act”)]
- 2 Calculate that the Council Tax requirement for the Council’s own purposes for 2017/18 is £6,282,031
- 3 That the following amounts be calculated for the year 2017/18 in accordance with Sections 31 to 36 of the Act:
  - (a) 87,333,593 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils
  - (b) 81,051,562 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act
  - (c) 6,282,031 Being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council in accordance with Section 31A(4) of the Act as its Council Tax requirement for the year. (Item R in the formula in Section 31B of the Act)
  - (d) 250.33 Being the amount at 3(c) above (Item R), all divided by Item T (1(a) above), calculated by the Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year
  - (e) £0 Being the aggregate amount of all special items (Parish precepts) referred to in Section 34(1) of the Act
  - (f) 250.33 Being the amount at 3(d) above less the result given by dividing the amount at 3(e) above by Item T (1(a) above), calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept relates

## Appendix M (cont)

4. To note that the County Council, the Police and Crime Commissioner and the Fire Authority have issued precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992 for each category of dwellings in the Council's area as indicated in the table below.
5. That the Council, in accordance with Sections 30 and 36 of the Local Government Finance Act 1992, hereby sets the aggregate amounts shown in the tables below as the amounts of Council Tax for 2017/18 for each part of its area and for each of the categories of dwellings.

	Valuation Bands							
	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
Hastings Borough Council	166.89	194.70	222.52	250.33	305.96	361.59	417.22	500.66
East Sussex County Council (EST) (Including Adult Social Care +3%)	876.24	1,022.28	1,168.32	1,314.36	1,606.44	1,898.52	2,190.60	2,628.72
East Sussex Fire Authority (EST)	58.93	68.76	78.58	88.40	108.04	127.69	147.33	176.80
Police and Crime Commissioner (EST)	102.61	119.71	136.81	153.91	188.11	222.31	256.52	307.82
Aggregate of Council Tax Requirements	1,204.67	1,405.45	1,606.23	1,807.00	2,208.55	2,610.11	3,011.67	3,614.00

6. The Council's basic amount of Council Tax for 2017/18 is not excessive as determined in accordance with principles approved under Section 52ZB Local Government Finance Act 1992. To be deemed excessive the Borough's Council Tax would need to be increased by 2%, or more than 2%, and also more than £5 in 2017/18.

**CORPORATE SERVICES AND GOVERNANCE**

**Appendix P**

Reference NO.	2015-16 ACTUAL	SERVICE	2016-17	2016-17	2017-18 ESTIMATED OUTTURN
			ORIGINAL BUDGET	REVISED BUDGET	
	£	<b><u>SUMMARY OF REVENUE ESTIMATES</u></b>	£	£	£
CR1	197,569	1023 - Director of Corporate Services and Governance	177,256	171,150	<b>171,560</b>
CR2	368,981	1024 - Corp. Policy, Partnerships and Performance	371,412	330,630	<b>348,140</b>
CR3	296,163	1031 - Electoral Services	233,142	195,430	<b>195,900</b>
CR4	429,928	1022 - Estates Services	368,222	347,660	<b>341,860</b>
CR5	295,574	1029 - Building Surveyors	262,540	206,830	<b>204,670</b>
CR6	464,109	1032 - Legal Services	396,708	383,560	<b>382,230</b>
CR7	235,761	1051 / 1058 - Audit and Investigations Services	218,337	219,260	<b>212,140</b>
CR8	968,813	1052 - Accountancy Services	854,450	806,460	<b>785,310</b>
CR9	3,091,352	1054 / 1055 - Revenues Services	2,718,799	2,555,920	<b>2,502,840</b>
		1020 - Personnel and Organisational Development and			
CR10	757,631	Business Support	659,357	627,350	<b>608,560</b>
CR11	173,187	1090 - Corporate Personnel Expenses	175,817	173,800	<b>202,560</b>
CR12	1,116,509	5712 - Contact Centre	955,627	866,930	<b>899,330</b>
CR13	266,702	1085 - Digital by Design	160,690	249,550	<b>162,350</b>
CR14	149,807	1151 - Admin Buildings - Town Hall	84,331	109,340	<b>53,440</b>
CR15	1,756,765	1157 - Admin Buildings - Muriel Matters House	745,120	436,670	<b>424,400</b>
CR16	99,457	1160 - Admin Buildings - General Expenses	104,110	111,330	<b>100,500</b>
CR17	246,133	1169 - Admin Buildings - Corporate Archive	86,720	46,290	<b>47,420</b>
CR18	1,319,504	1080 - Corporate Expenses	1,356,060	1,185,210	<b>1,187,440</b>
CR19	931,807	1034 - IT	793,061	709,050	<b>706,910</b>
CR20	309,260	5228 - IT Reserve / Hardware	430,080	359,350	<b>374,980</b>
CR21	45,381	5227 - Land & Property Systems-GIS	43,800	39,870	<b>40,290</b>
	(13,520,392)	Less recharges to other services	(11,195,639)	(10,131,640)	<b>(9,952,830)</b>
	0	Unallocated Balance	0	0	<b>0</b>
CR22	745,665	5510 - Corporate Management Expenses	640,646	749,570	<b>725,910</b>
CR23	86,621	5511 - Non Distributed Costs	431,190	430,380	<b>670,540</b>
CR24	1,464,968	4200 / 4250 / 5900 - Benefit Payments and Administration	1,672,969	1,506,810	<b>1,469,180</b>
CR25	883,063	5950 - Council Tax and Business Rates Collection	623,350	548,690	<b>529,900</b>
CR26	(335,725)	2101 - Employment Areas	(335,430)	(338,510)	<b>(346,130)</b>
CR27	(999,313)	2201 - Factory Units	(1,198,730)	(1,183,530)	<b>(1,173,400)</b>
CR28	(816,549)	2404 - Farms and Other Properties	(1,080,920)	(1,059,620)	<b>(1,052,070)</b>
CR29	145,754	2602 - St Mary in the Castle	22,970	26,620	<b>26,570</b>
CR30	88,264	5299 - Other Expenditure	584,030	331,610	<b>522,630</b>
CR31	177,906	1200 - 1205 - Registration of Electors	155,023	184,280	<b>208,150</b>
CR32	1,061,694	5501 - Cost of Democracy	1,058,121	856,720	<b>829,300</b>
CR33	118,427	5503 / 5504 / 5505 - Election Expenses	147,004	168,640	<b>115,210</b>
CR34	26,480	5224 - Local Strategic Partnership	32,150	25,890	<b>27,260</b>
CR35	19,390	3405 - Sustainable Development	23,701	22,830	<b>23,910</b>
CR36	8,265	5513 - Public Consultation	11,860	8,630	<b>9,090</b>
CR37	923	1935 / 1997 - Climate Change Project / Ecofab Project	0	790	<b>0</b>
CR38	27,333	5004 - Pier Closure Costs	100,000	100,000	<b>0</b>
CR39	19,881	1501 - Shelters and Seats	22,770	26,490	<b>19,030</b>
CR40	13,113	1502 - Naming and Numbering	11,010	11,010	<b>8,220</b>
CR41	145,828	5236 - Decorative Lighting	99,110	93,930	<b>79,410</b>
CR42	(0)	1946 / 1983 / 1989 / 5289-96 / 6668 - Foreshore Trust	0	0	<b>0</b>
	2,881,987		3,020,824	2,511,230	<b>2,692,710</b>

OPERATIONAL SERVICES

Appendix P (cont.)

Reference NO.	2015-16 ACTUAL	SERVICE	2016-17	2016-17	2017-18
			ORIGINAL BUDGET	REVISED BUDGET	ESTIMATED OUTTURN
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
OS1	843,468	1009 - Environmental Services Management & Administration	726,799	675,030	<b>631,500</b>
OS2	550,566	1071 - Amenities Administration	376,112	410,590	<b>397,410</b>
OS3	956,051	1074 - Waste and Parking Team	871,168	920,530	<b>890,070</b>
OS4	1,235,868	1072 - Administration - Housing	941,412	916,510	<b>875,260</b>
OS5	181,538	1005 - Local Land Planning Management & Admin	152,139	129,110	<b>130,270</b>
OS6	392,956	1015 - Director of Operational Services	311,277	183,580	<b>181,140</b>
OS7	311,296	1070 - Leisure Administration	287,040	240,900	<b>234,710</b>
OS8	235,384	1075 - Resort Services Management and Administration	223,162	182,330	<b>179,770</b>
OS9	510,176	1021 - Regeneration Administration Division	308,119	319,880	<b>309,120</b>
OS10	712,173	1025 - Communications & Marketing	529,840	509,710	<b>443,030</b>
	(5,936,283)	Less recharges to other services	(4,727,068)	(4,488,170)	<b>(4,272,280)</b>
	(6,807)	Unallocated Balance	0	0	<b>0</b>
OS11	91,966	1008 - Building Control	67,690	66,500	<b>53,340</b>
OS12	1,256,696	1600 - Development Control & 1607 Conservation	791,127	991,490	<b>931,930</b>
OS13	(185,987)	5211 - Local Land Charges Register	(185,580)	(212,710)	<b>(235,789)</b>
OS14	445,654	4000 - Homelessness & 4138 Preventing Repossessions	393,136	443,380	<b>443,030</b>
OS15	270,307	4001 - Homelessness Prevention	230,240	204,020	<b>204,790</b>
OS16	80,330	4025 - Social Lettings	59,566	(13,010)	<b>(45,550)</b>
OS17	168,955	4050 - Homelessness Strategy	202,458	201,720	<b>148,060</b>
OS18	141,365	4120 - Housing Register	122,300	72,060	<b>65,980</b>
OS19	298	4051 - Deposits funded by ESCC	34,450	49,390	<b>18,700</b>
OS20	43,654	4055 - Youth Homelessness	0	22,310	<b>20,660</b>
OS21	3,173	4057 - Anti Poverty	5,200	5,200	<b>5,200</b>
OS22	25	4060 - POAL Officer	0	0	<b>0</b>
OS23	(8,276)	4137 - Land Auction Pilot	22,000	0	<b>0</b>
OS24	666,734	4140 - Housing Renewal	665,347	435,870	<b>409,015</b>
OS25	(671)	4143 - Rogue landlords	0	72,140	<b>0</b>
OS26	205,756	4158 - Selective licensing	(233,291)	25,430	<b>(32,645)</b>
OS27	(63,101)	4160 - Housing Licensing	(108,700)	71,640	<b>0</b>
OS28	23,628	4130 - Housing Solution Services	9,100	40,870	<b>20,580</b>
OS29	72,886	4300 - Coastal Space Enforcement Activities	48,900	31,090	<b>11,270</b>
OS30	15,406	5001 - Dangerous Structures	2,500	2,500	<b>2,500</b>
OS31	3,244	1953 - Coastal Local economic Partnership (LEP)	0	4,650	<b>4,650</b>
OS32	101,590	4045 - Housing - NHS Clinical Commissioning Group CCG	298,210	582,850	<b>1,040,956</b>
OS33	0	4183 - Sustainable Housing in Inclusive Neighbourhoods	0	32,460	<b>30,670</b>
OS34	0	4185 - Climate Active Neighbourhoods	0	13,110	<b>12,670</b>
OS35	0	4004 - Syrian Resettlement Programme	0	(111,170)	<b>(213,054)</b>
OS36	0	4002 - Rough Sleeper Prevention	0	0	<b>0</b>
	3,333,631	<b>Housing and Built Environment</b>	2,424,653	3,031,790	<b>2,896,963</b>

OPERATIONAL SERVICES

Appendix P (cont.)

Reference NO.	2015-16 ACTUAL	SERVICE	2016-17	2016-17	2017-18 ESTIMATED OUTTURN
			ORIGINAL BUDGET	REVISED BUDGET	
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
OS37	436,278	1900, 1904 Regeneration Activity	492,819	528,640	474,090
OS38	310,564	1603 - Planning Policy	373,340	367,720	295,580
OS39	164,980	1922 - Cultural Activities	184,780	201,830	140,110
OS40	50,246	1945 - Cultural Development	116,800	200,770	82,720
OS41	2,130	1928 - Regional Growth Fund Four - SUCCESS Programme	0	0	0
OS42	(392)	1931 - Answers in the Carbon Economy	0	0	0
OS43	162,937	1934 - External Funding Initiatives	169,080	145,280	88,920
OS44	(8,045)	1939 - Safe Ice	0	0	0
OS45	57,414	1980 - Community Cohesion	51,000	54,280	53,580
OS46	(15,861)	1988 - Fisheries Local Action Group (FLAG)	0	0	0
OS47	(5,849)	1998 - Coastal Communities Fund	0	0	0
OS48	22,369	1999 - Employability	36,700	36,610	0
OS49	(994)	2020 - Talent Match	0	(230)	0
OS50	51	2030 - Sea Escapes - CCF III Coastal Communities Fund Revenue	0	0	0
OS51	364,445	5120 - Community Partnership	302,417	303,390	252,190
OS52	(5,494)	5121 - Older and Younger People	0	5,550	0
OS53	9,799	6006 - Youth Activities (Young Persons Council)	8,200	10,200	5,000
OS54	0	5118 - Town Centre Management	0	0	9,300
OS55	0	5119 - Community Development Activity	0	0	5,000
OS56	11,567	1995 - Image Raising Campaign Project	5,000	18,000	0
OS57	154,371	5701 - 1066 Country Campaign	134,560	137,490	126,010
OS58	236,914	5702, 5703 - Tourism Marketing	157,910	108,160	108,700
OS59	141,919	5714 - Tourist Information Centre	108,628	140,970	106,510
OS60	70,745	5705 - Community Awareness	49,750	54,040	49,870
OS61	13,042	5720 - Twinning / Sierra Leone	10,610	12,180	10,970
OS62	105,716	1962, 5719, 5721-5725, 5727-5728, 5730, 5780, 5781 Raising the Profile of Hastings	110,040	141,860	122,130
OS63	(484)	5731 - Norman Castles Interreg Project	0	0	0
OS64	3,495	5237 - Meteorological Expenses	4,800	3,800	3,920
OS65	75,663	5507 - Civic & Ceremonial Expenses	75,500	65,630	55,890
OS66	1,099	5740 - Filming	(4,000)	(4,000)	(4,000)
OS67	338,025	1400 - Coastal Protection	26,920	32,200	31,440
OS68	11,051	1410 - Navigational Aids	10,060	11,430	11,090
OS69	13,584	1608 - Env. Schemes Net Shops	10,160	10,700	10,590
OS70	49,409	2502 - Cliff Railways	(87,538)	(87,830)	(120,050)
OS71	(13,471)	2510 / 2512 - Castle and Caves	(32,860)	(29,160)	(30,390)
OS72	(125,925)	2514 - Chalets and Beach Huts	(141,540)	(157,160)	(207,720)
OS73	732,031	2601 - White Rock Theatre	681,420	622,580	663,510
OS74	512,580	5241 - Seafront	169,204	154,010	146,904
OS75	520,792	6000 / 6005 / 6008 / 6009 / - Museums and Art Galleries	458,280	459,440	404,840
OS76	4,289	6015 - First World War Project	(8,700)	(11,290)	3,500
OS77	58,021	6150 - Sports Management	33,810	16,960	17,090
OS78	59,637	2640 - Falaise Fitness Centre	40,150	37,400	36,180
OS79	139,970	6100 - Sports Centres	165,000	100,220	53,980
OS80	5,000	6409 - William Parker Athletic Track	5,000	8,430	8,330
OS81	115,529	6650 - Sports Development	104,280	82,510	80,810
OS82	37,177	6651 - Street Games	46,910	32,900	15,510
OS83	3,445	6675 - Sports for All	0	0	0
OS84	107,831	6657 - Active Hastings	95,740	90,900	63,130
OS85	162,384	6660 - Play Development	151,980	136,680	134,680
OS86	0	6666 - Primary Care Trust Play Grant	3,850	3,850	0
OS87	90,062	6667 - Play Pathfinder	81,200	42,660	42,340
OS88	0	6670 - Playground Projects	0	0	0
OS89	0	2040 - CHART CLLD - Connecting Hastings and Rother Together Community Led Local Development	0	0	(15,800)
OS90	0	5116 - 1066 Community Grants	0	30,000	0
OS91	(38,076)	6640 - Opening Doors	1,390	1,350	0
OS92	5,000	6641 - Lets get Moving (CCG)	16,480	68,400	0
OS93	11,386	1937 - British BID DCLG - Loan Fund (Business Improvement District)	0	18,830	5,250
OS94	60,000	1956 - Hastings Pier CPO	0	0	0
OS95	(334)	1984 - Classroom on the Coast	0	0	0
OS96	40,000	5003 - Hastings Pier Charity - Additional Grant	0	0	0
	5,258,022	<b>Regeneration and Culture</b>	4,219,130	4,208,180	3,341,704

OPERATIONAL SERVICES

Appendix P (cont.)

Reference NO.	2015-16 ACTUAL	SERVICE	2016-17		2017-18 ESTIMATED OUTTURN
			ORIGINAL BUDGET	2016-17 REVISED BUDGET	
	£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£
OS97	303,753	3401 - Food Safety	270,440	308,630	<b>300,190</b>
OS98	119,311	3402 / 3404 - Health and Safety	103,518	128,550	<b>124,770</b>
OS99	325,211	3403 - Environmental Protection	307,139	336,230	<b>322,050</b>
OS100	59,774	3407 - Pest Control	54,370	58,340	<b>56,260</b>
OS101	(53,290)	5100 - Local Licensing	(41,190)	(49,490)	<b>(56,290)</b>
OS102	18,585	5105 - Liquor Licensing	11,680	1,930	<b>480</b>
OS103	25,378	5106 - Gambling Licensing	27,120	14,420	<b>13,330</b>
OS104	37,337	5125 - Stray Dog Contract	34,820	46,600	<b>45,640</b>
OS105	38,309	5223 - Emergency Planning	38,240	60,320	<b>58,560</b>
OS106	(236,270)	1300 / 1350 - Parking	(434,260)	(451,390)	<b>(487,990)</b>
OS107	272,894	1370 - Closed Circuit Television	253,700	225,960	<b>235,630</b>
OS108	(7,651)	1506 - ESCC Highway Tree Maintenance	(3,000)	(3,000)	<b>(3,000)</b>
OS109	5,031	1504 - Public Realm	0	0	<b>40,000</b>
OS110	1,181,343	3303 - Waste Collection	1,009,770	1,062,220	<b>1,076,820</b>
OS111	139,326	3410 - Recycling	211,800	226,260	<b>231,200</b>
OS112	1,236,409	3313 - Street Cleansing	1,242,370	1,239,930	<b>1,261,410</b>
OS113	(8,045)	3411 - Greenwaste	(16,660)	(32,010)	<b>(58,350)</b>
OS114	515,534	3412 - Waste and Environmental Enforcement Team	474,028	421,050	<b>422,260</b>
OS115	21,452	5205 - Together Action	28,270	41,100	<b>33,600</b>
OS116	128,245	5214 - Safer Hastings Partnership (HBC)	110,241	119,370	<b>125,600</b>
OS117	7,227	5219 - Safer Hastings Partnership (External)	0	8,080	<b>0</b>
OS118	0	5226 - CS Domestic Violence (CCG)	0	0	<b>0</b>
OS119	24,112	1420 - Watercourses	24,820	32,600	<b>32,300</b>
OS120	(334,405)	3102 / 3103 - Cemetery and Crematorium	(438,414)	(426,510)	<b>(517,590)</b>
OS121	28,485	5140 - Travellers Costs	29,520	22,430	<b>21,850</b>
OS122	30,621	5250 - Town Centre	29,480	50,260	<b>47,490</b>
OS123	73,363	5280 - Allotments	74,630	18,460	<b>14,300</b>
OS124	79,929	5281 - Ecology	97,948	58,330	<b>57,060</b>
OS125	158,074	6200 - Arboriculture	158,399	141,760	<b>140,970</b>
OS126	1,614,535	6301 - Parks and Gardens	1,532,231	1,604,260	<b>1,656,640</b>
OS127	127,133	6308 - Bathing Water Quality	0	31,830	<b>0</b>
OS128	194,757	1355 / 6503 - Hastings Country Park	146,926	113,890	<b>97,650</b>
OS129	32,399	6508 - Countryside Stewardship	20,850	51,720	<b>16,000</b>
OS130	428,223	3033 - Public Conveniences	343,620	354,240	<b>254,860</b>
	6,587,090	<b>Environment and Place</b>	5,702,406	5,816,370	5,563,700
	<b>15,171,936</b>	<b>Operational Services Directorate Total</b>	<b>12,346,189</b>	<b>13,056,340</b>	<b>11,802,367</b>

**CAPITAL PROGRAMME SUMMARY**

	Capital					Revenue						
	2016/17 Original £'000	2016/17 Revised £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	Total over Prog Period £'000	2016/17 Original £'000	2016/17 Revised £'000	2017/18 £'000	2018/19 £'000	2019/20 £'000	Full Year £'000
<b>Net cost by Service</b>												
Corporate Resources	6,049	14,529	500	-	-	15,029	(236)	(177)	(177)	(159)	(159)	(159)
Operational Services	1,860	781	1,618	764	116	2,399	74	94	94	177	257	257
	<b>7,909</b>	<b>15,310</b>	<b>2,118</b>	<b>764</b>	<b>116</b>	<b>17,428</b>	<b>(162)</b>	<b>(83)</b>	<b>(83)</b>	<b>18</b>	<b>98</b>	<b>98</b>
<b>Net cost by Status</b>												
Committed Schemes	7,580	15,008	1,341	764	116	16,349	(177)	(139)	(139)	(69)	11	11
Uncommitted Schemes	329	105	277	-	-	382	15	22	22	35	35	35
New Schemes	-	197	500	-	-	697	0	34	34	52	52	52
	<b>7,909</b>	<b>15,310</b>	<b>2,118</b>	<b>764</b>	<b>116</b>	<b>17,428</b>	<b>(162)</b>	<b>(83)</b>	<b>(83)</b>	<b>18</b>	<b>98</b>	<b>98</b>
<b>Gross cost of schemes analysed by service</b>												
Corporate Resources	6,049	14,569	500	-	-	21,118						
Operational Services	4,444	2,795	5,295	2,681	1,128	16,343						
	<b>10,493</b>	<b>17,364</b>	<b>5,795</b>	<b>2,681</b>	<b>1,128</b>	<b>37,461</b>						

## CORPORATE RESOURCES - CAPITAL PROGRAMME

## Appendix Q (cont)

		Profile of Council Net Cost										
Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.3.16	2016/17	Revised		2017/18	2018/19	2019/20	Subseq. Years
(1)	(2)	(*) (3) (4)	£'000 (5)	£'000 (6)	£'000 (7)	£'000 (9)	£'000 (9)	£'000 (10)	£'000 (11)	£'000 (11)	£'000 (12)	
ES04-2	Office Accommodation	* c	716	676	629	0	47	0	0	0	0	
CR-05	Ore Valley -Land Purchase	* c	55	55	55	0	0	0	0	0	0	
CR-06	Sandrock Park - Land Purchase	* c	23	23	0	0	23	0	0	0	0	
CR-08	Aquila House Refurbishment	* c	609	609	608	0	1	0	0	0	0	
CR-09	New Factory unit	* c	1,440	1,440	87	1,200	1,353	0	0	0	0	
CR-10	Town Hall Works	* c	457	457	428	0	29	0	0	0	0	
RP16	CPO property	* c	150	150	0	0	150	0	0	0	0	
CR-11	Aquila House Purchase	* c	4,400	4,400	0	4,400	4,400	0	0	0	0	
CR-12	Kiosk above Bottle Alley	* c	79	79	0	79	79	0	0	0	0	
CR-13	Factory Block Churchfields Estates	* c	0	0	0	370	0	0	0	0	0	
CR- 15	Land at West Marina	0 n	127	127	0	0	127	0	0	0	0	
CR-16	New ERP system	0 n	500	500	0	0	0	500	0	0	0	
CR-17	Retail Property purchase	* c	7,700	7,700	0	0	7,700	0	0	0	0	
CR-18	Land on Churchfields Estate	* c	620	620	0	0	620	0	0	0	0	
	Schemes Already Committed	c	16,249	16,209	1,807	6,049	14,402	0	0	0	0	
	Schemes Uncommitted	u	0	0	0	0	0	0	0	0	0	
	New Schemes	n	627	627	0	0	127	500	0	0	0	
Total Capital Expenditure			16,876	16,836	1,807	6,049	14,529	500	0	0	0	
Revenue Costs												
	Schemes Already Committed	c				(236)	(271)	(204)	(204)	(204)	(204)	
	Schemes Uncommitted	u				0	0	0	0	0	0	
	New Schemes	n				0	4	27	45	45	45	
	No further approval required	*										
Total Revenue Costs						(236)	(267)	(177)	(159)	(159)	(159)	

## CORPORATE RESOURCES - CAPITAL PROGRAMME

	Total Cost £'000	Before 31.3.16 £'000	16/17 £'000	Revised 16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000	Subsequent Years £'000
<b>ES04-2 Office Accommodation</b>								
9411								
Accommodation work not directly related to Aquila House project								
<u>Funding Source</u>								
Council	676	629		47				
Other	40			40				
<u>Total Funding</u>	716	629	0	87	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	3	5	5	5	5
Other								
<u>Total Revenue Costs</u>			0	3	5	5	5	5
<b>CR-06 Sandrock Park - Land Purchase</b>								
9594								
The purchase of land at Sandrock Park								
<u>Funding Source</u>								
Council	23			23				
Other	0							
<u>Total Funding</u>	23	0	0	23	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	2	3	3	3	3
Other								
<u>Total Revenue Costs</u>			0	2	3	3	3	3
<b>CR-08 Aquila House Refurbishment</b>								
9410								
Refurbishment of Aquila £450,000 also additional repair and IT works undertaken at the same time as contract to be funded by existing repair budgets etc.								
<u>Funding Source</u>								
Council	4	609	608	1				
Other		0						
<u>Total Funding</u>		609	608	1	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	1	1	1	1	1
Other			(25)	(25)	(25)	(25)	(25)	(25)
<u>Total Revenue Costs</u>			(25)	(24)	(24)	(24)	(24)	(24)
<b>CR-09 New Factory unit</b>								
9800								
Construction of additional factory unit in Castleham road to be financed by loan								
<u>Funding Source</u>								
Council	1,440	87	1,200	1,353				
Other	0							
<u>Total Funding</u>	1,440	87	1,200	1,353	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			40	45	90	90	90	90
Other			(19)	(19)	(38)	(38)	(38)	(38)
<u>Total Revenue Costs</u>			21	26	52	52	52	52
<b>CR-10 Town Hall Works</b>								
9418								
Adapt Town hall for partial rental								
<u>Funding Source</u>								
Council	83	457	428	29				
Other		0						
<u>Total Funding</u>		457	428	29	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	3	5	5	5	5
Other			(83)	(90)	(90)	(90)	(90)	(90)
<u>Total Revenue Costs</u>			(83)	(87)	(85)	(85)	(85)	(85)

	Total Cost £'000	Before 31.3.16 £'000	16/17 £'000	Revised 16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000	Subsequent Years £'000
<b>RP16 CPO property</b>								
9700 Spring Cottage acquired by CPO and sold								
<u>Funding Source</u>								
Council	150	0	0	150				
Other	0							
<b>Total Funding</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>150</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<b>Total Revenue Costs</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>9407 Aquila House Purchase</b>								
CR-11 Purchase of the freehold of Aquila House								
<u>Funding Source</u>								
Council	4,400		4,400	4,400				
Other	0							
<b>Total Funding</b>	<b>4,400</b>	<b>0</b>	<b>4,400</b>	<b>4,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
Financing Charge			126	126	251	251	251	251
Other			(279)	(279)	(279)	(279)	(279)	(279)
<b>Total Revenue Costs</b>			<b>(153)</b>	<b>(153)</b>	<b>(28)</b>	<b>(28)</b>	<b>(28)</b>	<b>(28)</b>
<b>9741 Kiosk above Bottle Alley</b>								
CR-12 Construction of circular kiosk in line with the HBC Seafront Strategy								
<u>Funding Source</u>								
Council	79		79	79				
Other	0							
<b>Total Funding</b>	<b>79</b>	<b>0</b>	<b>79</b>	<b>79</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
Financing Charge			3	3	5	5	5	5
Other			(2)	(4)	(8)	(8)	(8)	(8)
<b>Total Revenue Costs</b>			<b>1</b>	<b>(1)</b>	<b>(3)</b>	<b>(3)</b>	<b>(3)</b>	<b>(3)</b>
<b>9801 Factory Block Churchfields Estates</b>								
CR-13 Purchase of long leasehold interest in above								
<u>Funding Source</u>								
Council	0		370	0				
Other	0							
<b>Total Funding</b>	<b>0</b>	<b>0</b>	<b>370</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
Financing Charge			11	0	0	0	0	0
Other			(8)					
<b>Total Revenue Costs</b>			<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>CR- 15 Land at West Marina</b>								
Land at West Marina from the Hastings and St Leonards Charitable Trust								
<u>Funding Source</u>								
Council	127			127				
Other	0							
<b>Total Funding</b>	<b>127</b>	<b>0</b>	<b>0</b>	<b>127</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
Financing Charge			0	4	8	8	8	8
Other								
<b>Total Revenue Costs</b>			<b>0</b>	<b>4</b>	<b>8</b>	<b>8</b>	<b>8</b>	<b>8</b>
<b>New CR-16 New ERP system</b>								
Purchase and development of new Enterprise Resource Planning system								
<u>Funding Source</u>								
Council	500			500				
Other	0							
<b>Total Funding</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>500</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
Financing Charge			0	0	19	37	37	37
Other								
<b>Total Revenue Costs</b>			<b>0</b>	<b>0</b>	<b>19</b>	<b>37</b>	<b>37</b>	<b>37</b>

	Total Cost £'000	Before 31.3.16 £'000	16/17 £'000	Revised 16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000	Subsequent Years £'000
9130 <b>Retail Property purchase</b>								
CR-17								
Purchase of new property for income generation								
<u>Funding Source</u>								
Council	7,700			7,700	0			
Other	0							
<u>Total Funding</u>	7,700	0	0	7,700	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	104	312	312	312	312
Other				(153)	(460)	(460)	(460)	(460)
<u>Total Revenue Costs</u>			0	(49)	(148)	(148)	(148)	(148)
<hr/>								
New								
CR-18								
<b>Land on Churchfields Estate</b>								
Acquisition of Land								
<u>Funding Source</u>								
Council	620			620				
Other	0							
<u>Total Funding</u>	620	0	0	620	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	13	26	26	26	26
Other								
<u>Total Revenue Costs</u>			0	13	26	26	26	26

OPERATIONAL SERVICES - CAPITAL PROGRAMME

Appendix Q (cont)

		Profile of Council Net Cost								
Scheme Ref.	Scheme	Class	Total Gross Cost	Total Net Cost	Before 31.3.16	Revised 2016/17	2017/18	2018/19	2019/20	Subseq. Years
(1)	(2)	(3) (4)	(5)	(6)	(7)	(10)	(11)	(11)	(11)	(12)
		(*)	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
H07	Private Sector Renewal Support	* c	157	0	0	0	0	0	0	0
H08	Disabled Facilities Grant	* c	3,900	0	0	0	0	0	0	0
H15	Empty Homes Strategy - CPO	* c	250	250	59	20	70	70	31	0
PL01	Central St. Leonards Town Heritage Initiative 2	* c	1,372	437	511	-74	0	0	0	0
RP04	Restoration of Pelham Crescent/ Pelham Arcade	* c	756	359	115	94	150	0	0	0
RP16	Road at Pelham Arcade	* u	125	75	0	35	40	0	0	0
RP15	Ex Malvern Public House - matched funding	* c	54	54	54	0	0	0	0	0
RP14	Coastal Space Regeneration Project - Phase II	* c	875	875	0	0	875	0	0	0
CR14	Coastal Space - Phase 3	* c	1,376	609	0	0	0	609	0	0
RP12	Hastings Pier - including matched funding	* c	310	310	310	0	0	0	0	0
ES28	Castle Access/ Interpretation (£100k -15/16*)	* u	350	350	43	70	237	0	0	0
RP11	Factory Refurbishment (ACE)	* c	584	133	133	0	0	0	0	0
RP15	White Rock Baths	* c	1,246	174	133	41	0	0	0	0
RP11	Groyne Refurbishment	* c	75	75	0	0	5	35	35	0
ES35	Work on Harbour Arm and New Groynes	* c	2,968	30	0	0	30	0	0	0
ES36	Further Sea Defence works	* c	150	0	0	0	0	0	0	0
ES39	Additional Chalets	* c	61	61	0	61	0	0	0	0
RP09	Public Realm	* c	346	255	79	26	50	50	50	0
ES34	Bottle Alley	* c	269	219	60	159	0	0	0	0
ES24	CCTV Control Room	* c	451	361	211	150	0	0	0	0
ES33	Crematorium and Chapel Enhancements	* c	113	113	113	0	0	0	0	0
ES32	Country Park -Interpretive Centre	* c	250	250	49	40	161	0	0	0
ES37	Playgrounds Upgrade Programme	* c	87	87	44	43	0	0	0	0
ES38	Playgrounds Carnoustie & Kensington Close	* c	60	0	0	0	0	0	0	0
OS2	Sea Escapes - CCF III Coastal Communities Fund Capital	* c	366	46	0	46	0	0	0	0
ES40	Purchase of new parking machines and boards	n	70	70	0	70	0	0	0	0
	Schemes Already Committed	c	16,076	4,698	1,871	606	1,341	764	116	0
	Schemes Uncommitted	u	475	425	43	105	277	0	0	0
	New Schemes	n	70	70	0	70	0	0	0	0
Total Capital Expenditure			16,621	5,193	1,914	781	1,618	764	116	0
Revenue Costs										
	Schemes Already Committed	c				31	65	215	0	215
	Schemes Uncommitted	u				6	22	35	0	35
	New Schemes	n				4	7	7	0	7
	No further approval required	*								
Total Revenue Costs						41	94	257	0	257

**OPERATIONAL SERVICES - CAPITAL PROGRAMME**

	Total Cost £'000	Before 31.3.16 £'000	Revised 16/17 £'000	Revised 16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000	Subseq. Years £'000
<b>H07 Private Sector Renewal Support</b>								
9314								
Property grants to bring conditions up to minimum standards.								
<u>Funding Source</u>								
Council	0							
Regional Housing Board Grant+ LEP funding of £46K	157		71	5	70	70	12	
<u>Total Funding</u>	157	0	71	5	70	70	12	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0
<b>H08 Disabled Facilities Grant</b>								
9308								
Property Grants for disabled facilities (£1,534,547 for 17/18 advised in April 2017)								
<u>Funding Source</u>								
Council	0							
Government Grant /ESCC	3,900		1,377	900	1,000	1,000	1,000	
<u>Total Funding</u>	3,900	0	1,377	900	1,000	1,000	1,000	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0
<b>H15 Empty Homes Strategy - CPO</b>								
9590								
Rolling programme of purchases and disposals								
<u>Funding Source</u>								
Council	250	59	70	20	70	70	31	
Government Grant	0							
<u>Total Funding</u>	250	59	70	20	70	70	31	0
<u>Revenue Costs</u>								
Financing Charge			6	1	5	12	16	18
Other								
<u>Total Revenue Costs</u>			6	1	5	12	16	18
<b>PL01 Central St. Leonards Town Heritage Initiative 2</b>								
9048								
Contributes to physical regeneration of area in one of the most deprived wards in the South East. Programme enables intervention to prevent the next generation of derelict buildings (including the Congregational Church)								
<u>Funding Source</u>								
Council	437	511	63	(74)				
HLF lottery funds £700k;+ £24k-£8K and ERDF funding £250k. +	935	756	62	179				
<u>Total Funding</u>	1,372	1,267	125	105	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			3	(4)	(7)	(7)	(7)	(7)
Other								
<u>Total Revenue Costs</u>			3	(4)	(7)	(7)	(7)	(7)

	Total Cost £'000	Before 31.3.16 £'000	Revised 16/17 £'000	Revised 16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000	Subseq. Years £'000
<b>RP04 Restoration of Pelham Crescent/ Pelham Arcade</b>								
9558								
Feasibility study and grants for restoration works, plus additional phase 2 works / grants to adjoining property								
<u>Funding Source</u>								
Council	359	115	175	94	150			
English Heritage £280K Council reserves £117K	397	284	150	36	77			
<b>Total Funding</b>	<b>756</b>	<b>399</b>	<b>325</b>	<b>130</b>	<b>227</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
Financing Charge			<b>8</b>	<b>5</b>	<b>16</b>	<b>22</b>	<b>22</b>	<b>22</b>
Other								
<b>Total Revenue Costs</b>			<b>8</b>	<b>5</b>	<b>16</b>	<b>22</b>	<b>22</b>	<b>22</b>
<b>RP16 Road at Pelham Arcade</b>								
9554								
Road above Pelham Arcade								
<u>Funding Source</u>								
Council	75	0	65	35	40			
Other- Freeholder Contributions	50	0	50	0	50			
<b>Total Funding</b>	<b>125</b>	<b>0</b>	<b>115</b>	<b>35</b>	<b>90</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
Financing Charge			<b>3</b>	<b>2</b>	<b>5</b>	<b>7</b>	<b>7</b>	<b>7</b>
Other								
<b>Total Revenue Costs</b>			<b>3</b>	<b>2</b>	<b>5</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>RP15 Ex Malvern Public House - matched funding</b>								
9592								
Original Work re curtailed acquisition and demolition of Malvern Public House - matched funding								
<u>Funding Source</u>								
Council	54	54						
Other	0							
<b>Total Funding</b>	<b>54</b>	<b>54</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
Financing Charge			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
Other								
<b>Total Revenue Costs</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>RP14 Coastal Space Regeneration Project - Phase II</b>								
9601								
Acquisition and refurbishment of dwellings in Central St Leonards, in partnership with Amicus Horizon. HBC grant funding								
<u>Funding Source</u>								
Council - Grant	875		875	0	875			
Council - Loan	0							
Other	0							
<b>Total Funding</b>	<b>875</b>	<b>0</b>	<b>875</b>	<b>0</b>	<b>875</b>	<b>0</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
Financing Charge			24	0	24	48	48	95
Other								
<b>Total Revenue Costs</b>			<b>24</b>	<b>0</b>	<b>24</b>	<b>48</b>	<b>48</b>	<b>95</b>
<b>CR14 Coastal Space - Phase 3</b>								
Acquisition and refurbishment of dwellings in Central St Leonards in partnership with Amicus Horizon								
<u>Funding Source</u>								
Council	609					609		
Other S106 received re Affordable Housing	100					100		
LAP contribution	667					667		
<b>Total Funding</b>	<b>1,376</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,376</b>	<b>0</b>	<b>0</b>
<u>Revenue Costs</u>								
Financing Charge			<b>0</b>	<b>0</b>	<b>0</b>	<b>17</b>	<b>34</b>	<b>34</b>
Other								
<b>Total Revenue Costs</b>			<b>0</b>	<b>0</b>	<b>0</b>	<b>17</b>	<b>34</b>	<b>34</b>

	Total Cost £'000	Before 31.3.16 £'000	Revised 16/17 £'000	Revised 16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000	Subseq. Years £'000
<b>ES28 Castle Access/ Interpretation</b> 9588								
Improvements to the Castle for the 950th anniversary and £100k for additional works								
<u>Funding Source</u>								
Council	350	43	264	70	237			
Heritage Lottery Fund	0							
<u>Total Funding</u>	350	43	264	70	237	0	0	0
<u>Revenue Costs</u>								
Financing Charge			12	4	17	28	28	28
Other								
<u>Total Revenue Costs</u>			12	4	17	28	28	28
<b>RP11 Factory Refurbishment (ACE)</b> 9117								
Pilot scheme of refurbishment to a factory unit to achieve advanced levels of environmental performance.								
<u>Funding Source</u>								
Council (ABG/reserves Estates R&R £42)	133	133						
Interreg (£416K less £155K in revenue 12/13 ) / LAA £87K	451	451						
<u>Total Funding</u>	584	584	0	0	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0
In addition to the figure above there is £155K in revenue funded by Interreg and £100K funded by partners								
<b>RP15 White Rock Baths</b> 9593								
Total project on white rock baths excluding tenant fit out - HBC £172k + loan £300k FST 150 ESI £235K								
<u>Funding Source</u>								
Council	174	133		41				
Loan FST £300K+ £127K	427	427		0				
Foreshore Trust total £200k ESCC (£235k +£85K) CCF £75k + Source (£49k)	645	645		0				
<u>Total Funding</u>	1,246	1,205	0	41	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	2	4	4	4	4
Other								
<u>Total Revenue Costs</u>			0	2	4	4	4	4
<b>RP11 Groyne Refurbishment</b> 9007								
To maintain beach and groins								
<u>Funding Source</u>								
Council	75		35	0	5	35	35	0
Other	0							
<u>Total Funding</u>	75	0	35	0	5	35	35	0
<u>Revenue Costs</u>								
Financing Charge			2	0	1	3	6	7
Other								
<u>Total Revenue Costs</u>			2	0	1	3	6	7

	Total Cost £'000	Before 31.3.16 £'000	Revised 16/17 £'000	Revised 16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000	Subseq. Years £'000
<b>ES35 Work on Harbour Arm and New Groynes</b>								
9006								
DEFRA funded works re above Investigations to take to take place in 14/15 with the majority of the work in 16/17 & 17/18								
<u>Funding Source</u>								
Council	30				30			
Contribution from DEFRA/EA	2,938	78	550	450	2,410			
<u>Total Funding</u>	2,968	78	550	450	2,440	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	2	3	3	3
Other								
<u>Total Revenue Costs</u>			0	0	2	3	3	3
<b>ES36 Further Sea Defence works</b>								
Works at Pier West and Bulverhythe								
<u>Funding Source</u>								
Council	0							
Other - DEFRA/EA	150				70	80		
<u>Total Funding</u>	150	0	0	0	70	80	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0
<b>RP09 Public Realm</b>								
9574								
Improvement & Refurbishment of public realm assets								
<u>Funding Source</u>								
Council	255	79	50	26	50	50	50	
Other -Coastal Communities Fund revenue 2015/16 £35,000	91	56		35				
<u>Total Funding</u>	346	135	50	61	50	50	50	0
<u>Revenue Costs</u>								
Financing Charge			3	2	5	10	14	16
Maintenance of area								
<u>Total Revenue Costs</u>			3	2	5	10	14	16
<b>ES34 Bottle Alley</b>								
9740								
Improvements to Public Realm Bottle Alley lighting and concrete								
<u>Funding Source</u>								
Council	219	60		159				
Other -Coastal Revival fund	50	50						
<u>Total Funding</u>	269	110	0	159	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	8	15	15	15	15
Maintenance of area								
<u>Total Revenue Costs</u>			0	8	15	15	15	15

	Total Cost £'000	Before 31.3.16 £'000	16/17 £'000	Revised 16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000	Subseq. Years £'000
<b>ES24 CCTV Control Room</b>								
9077								
Replacement of equipment and cost of transfer to an alternative site								
<u>Funding Source</u>								
Council	361	211		150				
ESCC £50k, Sussex Police £20k (was £15K), Sussex Coast College £20k (S106)	90	40		50				
<u>Total Funding</u>	451	251	0	200	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	7	14	14	14	14
Other								
<u>Total Revenue Costs</u>			0	7	14	14	14	14
<b>Sea Escapes - CCF III Coastal Communities</b>								
<b>Fund Capital</b>								
OS2								
9650								
Promenade improvements around White rock area partly funded by CCF								
<u>Funding Source</u>								
Council	46		46	46				
HBC revenue repair budget	30			30				
CCF £100k, FST £133k ( £85k + £12k repairs+£18k additional July 15 Charity Committee meeting + £18k other repair (less £9k spent CC, £ 50K fountain needing further Charity Committee approval) - extra CCF funding	290		154	290				
<u>Total Funding</u>	366	0	200	366	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			3	3	5	5	5	5
Other								
<u>Total Revenue Costs</u>			3	3	5	5	5	5
<b>Additional Chalets</b>								
ES39								
New								
Build new chalets for Income generation								
<u>Funding Source</u>								
Council	61	0		61				
Other	0							
<u>Total Funding</u>	61	0	0	61	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	3	6	6	6	6
Other					(40)	(40)	(40)	(40)
<u>Total Revenue Costs</u>			0	3	(34)	(34)	(34)	(34)
<b>Crematorium and Chapel Enhancements</b>								
ES33								
9604								
Provision of upgrade including building alterations works on the memorial and drainage								
<u>Funding Source</u>								
Council	113	113						
Other	0							
<u>Total Funding</u>	113	113	0	0	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0

	Total Cost £'000	Before 31.3.16 £'000	Revised 16/17 £'000	Revised 16/17 £'000	17/18 £'000	18/19 £'000	19/20 £'000	Subseq. Years £'000
<b>ES32 Country Park -Interpretive Centre</b>								
9603								
Provision of a new Interpretive Centre. Council funding being provided by sale proceeds of Warren Cottage.								
<u>Funding Source</u>								
Council	250	49	177	40	161			
Other via Groundworks	0		150					
<u>Total Funding</u>	250	49	327	40	161	0	0	0
<u>Revenue Costs</u>								
Financing Charge			8	2	11	19	19	19
Other								
<u>Total Revenue Costs</u>			8	2	11	19	19	19
<b>ES37 Playgrounds Upgrade Programme</b>								
9750								
Hare Way, Mare Bay, Highwater View, Bexhill Road and other play spaces contribution to upgrades								
<u>Funding Source</u>								
Council	87	44	40	43				
Other	0							
<u>Total Funding</u>	87	44	40	43	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			2	2	4	4	4	4
Other								
<u>Total Revenue Costs</u>			2	2	4	4	4	4
<b>ES38 Playgrounds Carnoustie &amp; Kensington Close</b>								
9751								
Carnoustie Close & Kensington Close Play spaces contribution to upgrades								
<u>Funding Source</u>								
Council	0							
Other S106	60	21	20	39				
<u>Total Funding</u>	60	21	20	39	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	0	0	0	0	0
Other								
<u>Total Revenue Costs</u>			0	0	0	0	0	0
<b>ES39 Purchase of new parking machines and boards</b>								
Installation of new Parking machines and tariff boards								
<u>Funding Source</u>								
Council	70			70				
Other S106	0							
<u>Total Funding</u>	70	0	0	70	0	0	0	0
<u>Revenue Costs</u>								
Financing Charge			0	4	7	7	7	7
Other								
<u>Total Revenue Costs</u>			0	4	7	7	7	7