

# Budget

## 2023-2024



**Financial Services**

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# Appendices to Budget Report

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## **REVENUE BUDGET SUMMARY**

## **Appendix A**

	<b>2022-2023 Original Budget £</b>	<b>2022-2023 Forecast Outturn £</b>	<b>2023-2024 Estimate Budget £</b>
<b>Direct Service Expenditure</b>	13,231,580	17,217,677	14,526,575
Contingency Provision (incl. R&R Reserve)	300,000	0	300,000
<b>Total Service Expenditure</b>	13,531,580	17,217,677	14,826,575
Provision for the Repayment of Principal (MRP)	1,741,200	920,000	995,000
Net Interest (Earnings) / Payments	1,579,758	985,000	1,933,000
<b>Total Expenditure</b>	16,852,538	19,122,677	17,754,575

### **Amount to be met from Grant and Collection Fund**

Government Grant - Revenue Support Grant	(1,040,990)	(1,040,990)	(1,308,581)
Lower Tier Services Grant	(174,732)	(174,732)	(154,478)
2022/23 Services Grant	(263,308)	(263,308)	0
New Homes Bonus	(158,442)	(158,442)	(16,240)
NNDR (Surplus) / Deficit	379,224	379,224	1,619,265
Council Tax (Surplus) / Deficit	(48,151)	(48,151)	(206,799)
Housing Benefit Administration Grant	(425,209)	(425,209)	(425,209)
Council Tax Support Admin Grant	(156,974)	(156,974)	(156,974)
Business Rates	(2,020,635)	(2,302,577)	(2,829,893)
Business Rates - Pooling	(117,950)	0	(192,707)
Business Rates - Section 31 Grant	(2,265,513)	(1,788,384)	(2,645,426)
Council Tax	(7,390,176)	(7,390,176)	(7,679,553)
<b>Total Funding</b>	<b>(13,682,855)</b>	<b>(13,369,718)</b>	<b>(13,996,594)</b>
Funding deficit / (surplus)	3,169,683	5,752,959	3,757,981

### **Reserve movements**

Contributions to Reserves (e.g. R&R)	689,000	689,000	689,000
Use of Earmarked Reserves (see Appendix H)	(1,528,500)	(3,082,010)	(1,916,300)
Net Contribution to/(from) Reserves	(839,500)	(2,393,010)	(1,227,300)
<b><u>Use of Reserves to fund Deficit</u></b>			
Transfer to/(from) General Reserve	(2,230,183)	(3,259,949)	(1,630,681)
Transfer to/(from) Specific Reserve	(100,000)	(100,000)	(900,000)
<b>Total</b>	<b>(2,330,183)</b>	<b>(3,359,949)</b>	<b>(2,530,681)</b>
<b>General Fund Movement</b>	<b>0</b>	<b>0</b>	<b>0</b>
Net Council Expenditure	16,013,038	16,729,667	16,527,275

**COUNCIL TAX**

<b><u>2022-2023</u></b>			<b><u>2023-2024</u></b>			
Total £	Band D £		Total £	Band D £	Increase %	
13,682,855		Budget requirement	13,996,594			
(1,040,990)		Revenue Support Grant	(1,308,581)			
(156,974)		Council Tax Administration Support Grant	(156,974)			
(158,442)		New Homes Bonus	(16,240)			
331,073		Collection Fund (Surplus) / Deficit	1,412,466			
(3,246,711)		Other non-ring fenced grants	(3,417,819)			
(2,020,635)		Retained Business Rates	(2,829,893)			
<b>7,390,176</b>	<b>281.67</b>	<b>Borough Council Tax</b>	<b>7,679,553</b>	<b>290.09</b>	2.99%	8.42
42,329,202	1,613.34	County Council Precept	44,839,967	1,693.80	4.99%	80.46
2,607,171	99.37	Fire Authority Precept	2,762,987	104.37	5.03%	5.00
5,900,964	224.91	Police and Crime Commissioner Precept	6,351,137	239.91	6.67%	15.00
<b>58,227,512</b>	<b>2,219.29</b>	<b>Total Council Tax</b>	<b>61,633,644</b>	<b>2,328.17</b>	4.91%	
	<b>26,237</b>	<b>Council Taxbase at Band D</b>		<b>26,473</b>		

TABLE OF COUNCIL TAX BANDS AND AMOUNTS :

<b><u>2022-2023</u></b>		<b><i>Relationship to Band D</i></b>	<b><i>East Sussex County Council</i></b>	<b><i>Police and Crime Commissioner</i></b>	<b><i>East Sussex Fire Authority</i></b>	<b><i>Hastings Borough Council</i></b>	<b><u>2023-2024</u></b>	
<b><i>Total Amount</i></b>	<b><i>Band and Value</i></b>						<b><i>Total Amount</i></b>	
£1,479.53	A - up to £40,000	6 / 9	£1,129.20	£159.94	£69.58	£193.39	£1,552.11	
£1,726.12	B - £40,001 up to £52,000	7 / 9	£1,317.40	£186.60	£81.18	£225.63	£1,810.81	
£1,972.70	C - £52,001 up to £68,000	8 / 9	£1,505.60	£213.25	£92.77	£257.86	£2,069.48	
£2,219.29	D - £68,001 up to £88,000	-	£1,693.80	£239.91	£104.37	£290.09	£2,328.17	
£2,712.46	E - £88,001 up to £120,000	11 / 9	£2,070.20	£293.22	£127.56	£354.55	£2,845.53	
£3,205.64	F - £120,001 up to £160,000	13 / 9	£2,446.60	£346.54	£150.76	£419.02	£3,362.92	
£3,698.82	G - £160,001 up to £320,000	15 / 9	£2,823.00	£399.85	£173.95	£483.48	£3,880.28	
£4,438.58	H - over £320,000	18 / 9	£3,387.60	£479.82	£208.74	£580.18	£4,656.34	
43,842	Number of properties on Council Tax Banding List						44,024	
£26,237	Each £1 of Council Tax at Band D will raise						£26,473	

**Appendix A (continued)**

**1. BUSINESS RATES BASELINE**

	<b>Budget 2022-23 Amount £</b>	<b>Revised Budget 2022-23 Amount £</b>	<b>Budget 2023-24 Amount £</b>
<b>NNDR Income</b>			
Gross rateable value	62,828,825	62,100,371	66,424,683
Small business multiplier	49.9	49.9	49.9
Gross rates receivable	31,351,584	30,988,085	33,145,917
Reliefs and allowances for bad debt and appeals	(11,414,083)	(10,935,481)	(9,520,089)
Net rates less losses	19,937,501	20,052,604	23,625,828
Cost of Collection allowance	(127,653)	(127,653)	(150,464)
<b>NNDR Income</b>	<b>19,809,848</b>	<b>19,924,951</b>	<b>23,475,364</b>
<b>Hastings BC Share (40%)</b>	<b>7,923,939</b>	<b>7,969,981</b>	<b>9,390,146</b>
<b>Tariff Calculation</b>			
Business Rates Baseline for HBC	9,486,922	9,486,922	10,137,291
DCLG calculation of baseline funding level	3,819,518	3,819,518	3,962,452
Adjustment for Revised budget	0	0	0
<b>Tariff</b>	<b>5,667,404</b>	<b>5,667,404</b>	<b>6,174,839</b>
<b>Levy calculation</b>			
Total income	7,923,939	7,969,981	9,390,146
Add 50% small business relief	1,112,800	1,121,931	1,145,131
Add reliefs attracting Section 31 grant	921,981	376,791	372,841
Adjusted income	9,958,720	9,468,703	10,908,118
Less Tariff	(5,667,404)	(5,667,404)	(6,174,839)
	4,291,316	3,801,299	4,733,279
Baseline funding level	(3,819,518)	(3,819,518)	(3,962,452)
Growth	471,798	(18,219)	770,827
<b>Levy payable (50%)</b>	<b>235,899</b>	<b>0</b>	<b>385,414</b>
<b>Pooling income (50% of levy / additional pool share)</b>	<b>(117,950)</b>	<b>0</b>	<b>(192,707)</b>
<b>Safety Net calculation</b>			
Baseline funding level	3,819,518	3,819,518	3,962,452
Threshold (92.5% of baseline funding level)	3,533,054	3,533,054	3,665,268
Adjusted income less Tariff	4,291,316	3,801,299	4,733,279
Difference	758,262	268,245	1,068,011
<b>Safety Net receivable</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Business Rates Collection</b>			
Business Rates precept	7,923,939	7,969,981	9,390,146
Tariff	(5,667,404)	(5,667,404)	(6,174,839)
Levy	(235,899)	0	(385,414)
Safety Net	0	0	0
<b>Net Business Rates collection</b>	<b>2,020,636</b>	<b>2,302,577</b>	<b>2,829,893</b>
<b>Section 31 income</b>	<b>2,265,513</b>	<b>1,788,384</b>	<b>2,645,426</b>

**2. COLLECTION FUND**

	<b>2022-23 Original Budget £</b>	<b>2022-23 Revised Budget £</b>	<b>2023-24 Estimate Budget £</b>
Council Tax (Surplus) / Deficit	(48,151)	(48,151)	(206,799)
Non Domestic Rates (Surplus) / Deficit	5,970,059	5,970,059	1,619,265
<b>Total Collection Fund (Surplus) / Deficit</b>	<b>5,921,908</b>	<b>5,921,908</b>	<b>1,412,466</b>

**INTEREST, MINIMUM REVENUE PROVISION &  
CONTRIBUTIONS TO RESERVES**

**Appendix B**

	<b>2022-23 Original Budget £000's</b>	<b>2022-23 Forecast Outturn £000's</b>	<b>2023-24 Original Budget £000's</b>
Net Interest Payments	1,580	985	1,933
Contributions to Reserves	689	689	689
Minimum Revenue Provision (Statutory provision for principal repayment arising from borrowing requirement)	1,723	920	995
<b>Total</b>	<b>3,992</b>	<b>2,594</b>	<b>3,617</b>
<b>Interest</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
Gross Interest Payable	2,137	1,847	2,811
Gross Interest Received	(503)	(808)	(824)
Income and expenditure in relation to investment properties	(64)	(64)	(64)
Fees	10	10	10
	<b>1,580</b>	<b>985</b>	<b>1,933</b>
<b>Contributions to Reserves</b>	<b>£000's</b>	<b>£000's</b>	<b>£000's</b>
IT Reserve	189	189	189
R&R General	420	420	420
R&R White Rock Theatre	80	80	80
	<b>689</b>	<b>689</b>	<b>689</b>
<b>Total Contributions To Reserves</b>	<b>689</b>	<b>689</b>	<b>689</b>

**SUMMARISED FULL BUDGET VARIATION ANALYSIS****Appendix C**

	<b>2023/24 Budget</b>	
	<b>£</b>	<b>£</b>
2022/23 Budget Surplus / (Deficit)		(2,330,183)
<b>Growth Items</b>		
Pay Inflation	(440,000)	
Homelessness	(2,300,610)	
External Audit Costs	(78,600)	
PIER Growth - See Appendix K	(270,750)	
Development Control increase in 2.0 FTE	(74,000)	
R&R Reserve funded items	(214,600)	
Contract Indexation	(192,400)	
		<hr/>
		(3,570,960)
<b>Savings</b>		
PIER Savings - See Appendix K	1,428,300	
Income from Capital Programme	500,000	
		<hr/>
		1,928,300
<b>Other changes</b>		
Fees and Charges		166,330
Decrease in MRP		746,200
Additional interest costs		(353,242)
Government Grant - Revenue Support Grant		267,592
Lower Tier Services Grant		(20,254)
New Homes Bonus		(142,202)
NNDR Reduced Deficit		(1,240,041)
Council Tax (Surplus) / Deficit		158,648
Business Rates		809,257
Business Rates - Pooling		74,758
Business Rates - Section 31 Grant		379,913
Council Tax Income Change		289,377
Factory Units and Other Properties Rental income		184,000
White Rock Theatre		100,300
No Local Election 2023-24		75,000
Local Plan		69,800
(Increase) / Decrease Other Net Changes		(123,273)
<b>Unfunded Deficit</b>		<hr/>
		(2,530,681)
<b>Use of Reserves to fund deficit</b>		
Transfer from General Reserve	1,630,681	
Transfer to/(from) Specific Reserve	900,000	
		<hr/>
		2,530,681
<b>Balance</b>		<hr/>
		0





Capital Programme

Appendix D (continued)

Scheme Ref	Cost Code	Description	Total Budget	Before 31.3.22	Carry Forwards / Adjs	Original Budget 22/23	2022/23 Spend to date	Revised 22/23	23/24	24/25	25/26	Subsequent Years	
			£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000	£'000	£'000
CR-16	71224	<b>New ERP system</b>											
		<u>Funding Source</u>											
		Council											
		Other											
		<u>Total Funding</u>	1,017	1,017	0	0	0	0	0	0	0	0	
H07	71227	<b>Private Sector Renewal Support</b>											
		<u>Funding Source</u>											
		Council											
		Other											
		<u>Total Funding</u>	40	34	6	0	6	6	0	0	0	0	
H08	71228	<b>Disabled Facilities Grant</b>											
		<u>Funding Source</u>											
		Council											
		Other											
		<u>Total Funding</u>	14,914	4,759	-125	2,056	743	1,931	2,056	2,056	2,056	2,056	
H15	71229	<b>Empty Homes Strategy - CPO</b>											
		<u>Funding Source</u>											
		Council											
		Other											
		<u>Total Funding</u>	100	100	-50	50	0	0	0	0	0	0	
RP04	71231	<b>Restoration Pelham Crescent/ Pelham Arcade</b>											
		<u>Funding Source</u>											
		Council											
		Other											
		<u>Total Funding</u>	1,039	589	-33	33	0	0	350	100	0	0	
RP16	71232	<b>Road at Pelham Arcade</b>											
		<u>Funding Source</u>											
		Council											
		Other											
		<u>Total Funding</u>	1,416	53	42	561	0	603	60	700	0	0	
RP11	71240	<b>Groyne Refurbishment</b>											
		<u>Funding Source</u>											
		Council											
		Other											
		<u>Total Funding</u>	105	0	0	0	0	0	35	35	35	0	
ES35	71241	<b>Work on Harbour Arm and New Groynes</b>											
		<u>Funding Source</u>											
		Council											
		Other											
		<u>Total Funding</u>	2,965	2,699	1	265	64	266	0	0	0	0	

Capital Programme

Appendix D (continued)

Scheme Ref	Cost Code	Description	Total Budget	Before 31.3.22	Carry Forwards / Adjs	Original Budget 22/23	2022/23 Spend to date	Revised 22/23	23/24	24/25	25/26	Subsequent Years	
			£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000	£'000	£'000
ES36	71242	<b>Further Sea Defence works</b>											
		<u>Funding Source</u>											
		Council		0	0	0	0	0	0	0	0	0	0
		Other		150	116	0	34	2	34	0	0	0	0
		<u>Total Funding</u>		150	116	0	34	2	34	0	0	0	
RP09	71244	<b>Public Realm</b>											
		<u>Funding Source</u>											
		Council		88	88	0	0	0	0	0	0	0	0
		Other		106	106	0	0	0	0	0	0	0	0
		<u>Total Funding</u>		194	194	0	0	0	0	0	0	0	
ES32	71248	<b>Country Park - Interpretive Centre</b>											
		<u>Funding Source</u>											
		Council		444	444	0	0	0	0	0	0	0	0
		Other		705	705	0	0	0	0	0	0	0	0
		<u>Total Funding</u>		1,149	1,149	0	0	0	0	0	0	0	
ES37	71249	<b>Playgrounds Upgrade Programme</b>											
		<u>Funding Source</u>											
		Council		205	122	45	38	32	83	0	0	0	0
		Other		100	100	0	0	0	0	0	0	0	0
		<u>Total Funding</u>		305	222	45	38	32	83	0	0	0	
CR-19	71253	<b>Conversion of 12/13 York Buildings</b>											
		<u>Funding Source</u>											
		Council		1,011	921	-206	0	16	16	74	0	0	0
		Other		0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>		1,011	921	-206	0	16	16	74	0	0	
OS 28	71254	<b>Hastings Housing Company</b>											
		<u>Funding Source</u>											
		Council		5,428	5,428	0	0	0	0	0	0	0	0
		Other		0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>		5,428	5,428	0	0	0	0	0	0	0	
OS 26	71255	<b>DSO - Waste and Cleansing service - Vehicles</b>											
		<u>Funding Source</u>											
		Council		771	771	0	0	0	0	0	0	0	0
		Other		0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>		771	771	0	0	0	0	0	0	0	
OS06	71256	<b>Energy - Solar Panels</b>											
		<u>Funding Source</u>											
		Council		1,700	62	100	538	0	638	500	500	0	0
		Other		0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>		1,700	62	100	538	0	638	500	500	0	
OS4	71258	<b>Buckshole Reservoir</b>											
		<u>Funding Source</u>											
		Council		1,413	422	165	666	869	991	0	0	0	0
		Other		0	0	0	0	0	0	0	0	0	0
		<u>Total Funding</u>		1,413	422	165	666	869	991	0	0	0	

Capital Programme

Appendix D (continued)

Scheme Ref	Cost Code	Description	Total Budget	Before 31.3.22	Carry Forwards / Adjs	Original Budget 22/23	2022/23 Spend to date	Revised 22/23	23/24	24/25	25/26	Subsequent Years
			£'000	£'000	£'000	£'000		£'000	£'000	£'000	£'000	£'000
CR-22	71259	<b>Priory Meadow Contribution to Capital Works</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<b>Total Funding</b>	700	162	0	250	0	250	288	0	0	0
			0	0	0	0	0	0	0	0	0	0
			700	162	0	250	0	0	288	0	0	0
CR-32	71261	<b>Development of 311-323 Bexhill Rd (Aldi &amp; Others)</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<b>Total Funding</b>	9,389	9,389	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0	0	0
			9,389	9,389	0	0	0	0	0	0	0	0
OS12	71265	<b>Priory Street Multi Storey Car Park</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<b>Total Funding</b>	1,545	145	0	0	0	0	0	0	0	1,400
			3	3	0	0	0	0	0	0	0	0
			1,548	148	0	0	0	0	0	0	0	1,400
OS-05	71266	<b>Purchase of Temporary Homelessness Accommodation</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<b>Total Funding</b>	5,703	5,703	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0	0	0
			5,703	5,703	0	0	0	0	0	0	0	0
OS07	71267	<b>Energy Generation - Unallocated</b>										0
		<u>Funding Source</u>										
		Council										
		Other										
		<b>Total Funding</b>	4,300	0	0	0	0	0	2,300	2,000	0	0
			0	0	0	0	0	0	0	0	0	0
			4,300	0	0	0	0	0	2,300	2,000	0	0
OS 27	71268	<b>DSO Waste and Cleansing service - Depot Works &amp; Equipment</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<b>Total Funding</b>	136	136	0	0	0	0	0	0	0	0
			0	0	0	0	0	0	0	0	0	0
			136	136	0	0	0	0	0	0	0	0
OS13	71271	<b>Lower Bexhill Road</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<b>Total Funding</b>	93	93	0	0	0	0	0	0	0	0
			1,819	1,818	21	3,061	1	1	0	0	0	0
			1,912	1,911	21	3,061	1	1	0	0	0	0
CR-26	71272	<b>Churchfields Business Centre</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<b>Total Funding</b>	2,950	131	624	2,195	2,480	2,819	0	0	0	0
			1,550	989	-554	1,115	561	561	0	0	0	0
			4,500	1,120	70	3,310	3,041	3,380	0	0	0	0



Capital Programme

Appendix D (continued)

Scheme Ref	Cost Code	Description	Total Budget £'000	Before 31.3.22 £'000	Carry Forwards / Adjs £'000	Original Budget 22/23 £'000	2022/23 Spend to date	Revised 22/23 £'000	23/24 £'000	24/25 £'000	25/26 £'000	Subsequent Years £'000	
OS-30	71284	<b>Next Steps Accommodation Pathway</b>											
		<u>Funding Source</u>											
		Council	Next Steps Accommodation Pathway	426	0	426	0	0	426	0	0	0	0
		Other	Government Grant	1,429	141	1,288	0	25	1,288	0	0	0	0
		<u>Total Funding</u>	1,855	141	1,714	0	25	1,714	0	0	0	0	
CR-34	71285	<b>Castleham Industrial Units</b>											
		<u>Funding Source</u>											
		Council	Over-Roofing Units 6,7,8 & 9/10 - 5/10/22 Budget increased to £325k. Approved at Cabinet 03/10/22	325	0	185	140	0	325	0	0	0	0
		Other		0	0	0	0	0	0	0	0	0	
		<u>Total Funding</u>	325	0	185	140	0	325	0	0	0	0	
OS31	71288	<b>Bexhill Road South (Housing &amp; Car Park)</b>											
		<u>Funding Source</u>											
		Council	Development of 16 plus affordable units & Car Park refurbishment	3,575	0	0	1,075	0	1,075	2,500	0	0	0
		Other		0	0	0	0	0	0	0	0	0	
		<u>Total Funding</u>	3,575	0	0	1,075	0	1,075	2,500	0	0	0	
OS32	71289	<b>Mayfield E (Housing)</b>											
		<u>Funding Source</u>											
		Council	Development of 38 affordable Units	8,000	0	-1,000	1,000	0	0	4,500	3,500	0	0
		Other		0	0	0	0	0	0	0	0	0	
		<u>Total Funding</u>	8,000	0	-1,000	1,000	0	0	4,500	3,500	0	0	
OS33	71290	<b>MUGA Refurbishments</b>											
		<u>Funding Source</u>											
		Council	2 Refurbishments - Alexandra Pk plus one other (External funding also being sought)	80	0	0	80	37	80	0	0	0	0
		Other		0	0	0	0	0	0	0	0	0	
		<u>Total Funding</u>	80	0	0	80	37	80	0	0	0	0	
OS34	71291	<b>TFC - Enterprise &amp; employment infrastructure</b>											
		<u>Funding Source</u>											
		Council	Towns Fund - Enterprise & Infrastructure	0	0	0	0	0	0	0	0	0	0
		Other		117	0	117	0	117	117	0	0	0	0
		<u>Total Funding</u>	117	0	117	0	117	117	0	0	0	0	
OS35	71293	<b>TFC - Hastings Castle world heritage destination</b>											
		<u>Funding Source</u>											
		Council	Towns Fund - Castle & Heritage	0	0	0	0	0	0	0	0	0	0
		Other		111	0	111	0	111	111	0	0	0	0
		<u>Total Funding</u>	111	0	111	0	111	111	0	0	0	0	
OS36	71294	<b>TFC - Town to sea creative quarter</b>											
		<u>Funding Source</u>											
		Council	Towns Fund - Town to Sea	0	0	0	0	0	0	0	0	0	0
		Other		959	0	959	0	959	959	0	0	0	0
		<u>Total Funding</u>	959	0	959	0	959	959	0	0	0	0	

Capital Programme

Appendix D (continued)

Scheme Ref	Cost Code	Description	Total Budget £'000	Before 31.3.22 £'000	Carry Forwards / Adjs £'000	Original Budget 22/23 £'000	2022/23 Spend to date	Revised 22/23 £'000	23/24 £'000	24/25 £'000	25/26 £'000	Subsequent Years £'000
OS37	71295	<b>TFC - Town centre core</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS38	71296	<b>TFC - Town centre public realm &amp; green connections</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS39	71297	<b>TFC - Town living</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS40	71299	<b>RSI Mobile Health Unit</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS49		<b>Grounds Maintenance Equipment</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS50		<b>Roof refurbishment Programme</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS58		<b>Cliff Railways</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
OS63		<b>Housing Acquisition Programme</b>										
		<u>Funding Source</u>										
		Council										
		Other										
		<u>Total Funding</u>										
<b>Totals</b>												
		Council	82,959	36,285	-7,807	14,854	3,687	7,429	25,789	11,521	535	1,400
		Other	31,282	13,306	2,718	6,892	3,475	6,529	3,533	3,803	2,056	2,056
		<u>Total Funding</u>	114,241	49,591	-5,089	21,746	7,162	13,958	29,322	15,324	2,591	3,456

## **CAPITAL PROGRAMME FINANCING STATEMENT**

## **Appendix E**

	<b>2022/23 Original £'000</b>	<b>2022/23 Forecast £'000</b>	<b>2023/24 Estimate £'000</b>	<b>2024/25 Estimate £'000</b>	<b>2025/26 Estimate £'000</b>	<b>Total over life of Programme £'000</b>
<b><u>Spending</u></b>						
<b><u>Capital Spending</u></b>						
Total Gross Spend	21,746	13,958	29,322	15,324	2,591	61,194
<b><u>Funded By</u></b>						
Capital Grants & Contributions	6,892	6,529	3,533	3,803	2,056	15,920
Reserves	0	0	0	0	0	0
S106	38	83	0	0	0	83
Capital Receipts	5,500	5,500	952	50	50	6,552
Borrowing	9,316	1,846	24,837	11,471	485	38,639
<b>Total</b>	<b>21,746</b>	<b>13,958</b>	<b>29,322</b>	<b>15,324</b>	<b>2,591</b>	<b>61,194</b>

**Land and Property Disposal Programme**

	<b>Estimated Receipts £</b>
<b><u>2023/24</u></b>	
Sale of Ex Council Houses	
Other	
	<hr/> <b>952,000</b>
<b><u>2024/25</u></b>	
Sale of Ex Council Houses	
Other	
	<hr/> <b>50,000</b>
<b><u>2025/26</u></b>	
Sale of Ex Council Houses	
Other	
	<hr/> <b>50,000</b>
<b><u>2026/27</u></b>	
Sale of Ex Council Houses	
Other	
	<hr/> <b>50,000</b>
<b><u>2027/28</u></b>	
Sale of Ex Council Houses	
Other	
	<hr/> <b>50,000</b>

**Revenue Budget Forward Plan**

Revenue Budget Forward Plan	2022-23 Projection £000's	2023-24 Projection £000's	2024-25 Projection £000's	2025-26 Projection £000's	2026-27 Projection £000's
Opening Service Expenditure		16,184	14,818	13,483	11,747
Additional Growth Items		271	(124)	0	0
Savings/Additional Income Identified		(1,428)	(1,260)	(1,535)	(1,000)
Income - re Schemes in Capital Programme		(500)	(215)	(431)	0
<b>Direct Service Expenditure (Net)</b>	<b>17,217</b>	<b>14,527</b>	<b>13,219</b>	<b>11,517</b>	<b>10,747</b>
<b>Funding Commitments:-</b>					
Reimbursement of Election Costs (bi-annually)		0	(70)	0	0
Fees and Charges		0	(367)	(587)	(734)
<b>Other:</b>					
Contingency Provision	0	300	300	300	300
Interest (net of Fees ) & other Adjustments	985	1,933	3,009	2,994	3,103
Minimum Revenue Provision (excl. Inc Gen Adj)	920	995	1,397	1,760	1,760
Contribution to Reserves	689	689	689	689	689
Net Use of Earmarked Reserves	(3,082)	(1,916)	(1,916)	(1,916)	(1,916)
<b>Net Council Expenditure</b>	<b>16,729</b>	<b>16,528</b>	<b>16,261</b>	<b>14,757</b>	<b>13,949</b>
Taxbase	26,237	26,473	26,738	27,005	27,275
Council Tax	281.67	290.09	295.86	301.75	307.76
<b>Funding</b>					
From Collection Fund - Council Tax	(7,390)	(7,680)	(7,911)	(8,149)	(8,394)
From Collection Fund - Business Rates	(2,303)	(2,830)	(2,887)	(2,944)	(3,003)
Revenue Support Grant	(1,041)	(1,309)	(1,309)	(1,309)	(1,309)
2022/23 Services Grant	(263)	0	0	0	0
Lower Tier Services Grant	(175)	(154)	(154)	(154)	(154)
New Homes Bonus	(158)	(16)	0	0	0
Council Tax Support Admin Grant	(157)	(157)	(157)	(157)	(157)
Housing Benefit Admin Grant	(425)	(425)	(425)	(425)	(425)
NNDR (Surplus) / Deficit	379	1,619	0	0	0
NNDR Pooling	0	(193)	(193)	(193)	(193)
Business Rates Section 31 Grant	(1,788)	(2,645)	(1,500)	(1,530)	(1,561)
Council Tax - Section 31 Grant	0	0	0	0	0
Council Tax Surplus	(48)	(207)	(207)	(207)	(207)
<b>Contribution To General Fund</b>	<b>(13,369)</b>	<b>(13,997)</b>	<b>(14,742)</b>	<b>(15,068)</b>	<b>(15,403)</b>
<b>Funding Shortfall / (Surplus)</b>	<b>3,360</b>	<b>2,531</b>	<b>1,518</b>	<b>(311)</b>	<b>(1,454)</b>
<b>(Use of) / Trf to General Reserve</b>	<b>(3,260)</b>	<b>(1,631)</b>	<b>(1,518)</b>	<b>311</b>	<b>1,454</b>
<b>Use of Resilience and Stability Reserve</b>	<b>(100)</b>	<b>(900)</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Net Funding Shortfall / (Surplus)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>General Reserve Balance (31st March)</b>	<b>6,438</b>	<b>4,807</b>	<b>3,289</b>	<b>3,600</b>	<b>5,053</b>

**RESERVES**

Appendix H

	2022/23			2023/24			
	Balance at 1 April 2022 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2023 £'000	Income & Transfers £'000	Expenditure & Transfers £'000	Balance at 31 Mar 2024 £'000
General Reserve	(9,698)	(161)	3,260	<b>(6,599)</b>	0	1,631	<b>(4,968)</b>
Capital Reserve	(150)	0	0	<b>(150)</b>	0	0	<b>(150)</b>
<b><u>Earmarked Reserves</u></b>							
Renewal and Repairs Reserve	(1,471)	(500)	1,038	<b>(933)</b>	(500)	862	<b>(571)</b>
Risk Management Reserve	(315)	0	15	<b>(300)</b>	0	15	<b>(285)</b>
Information Technology Reserve	(206)	(189)	214	<b>(181)</b>	(189)	214	<b>(156)</b>
On-Street Car Parking Surplus Reserve	(40)	0	40	<b>0</b>	0	0	<b>0</b>
Section 106 Reserve (Revenue)	(418)	0	49	<b>(369)</b>	0	54	<b>(315)</b>
DCE-Revenues Division	(394)	0	219	<b>(175)</b>	0	175	<b>0</b>
Local Authority Parks Improvement	(6)	0	6	<b>0</b>	0	0	<b>0</b>
Countryside Stewardship	(22)	0	8	<b>(14)</b>	0	8	<b>(6)</b>
Monuments in Perpetuity	(46)	0	1	<b>(45)</b>	0	1	<b>(44)</b>
Ore Valley Reserve	(250)	0	0	<b>(250)</b>	0	0	<b>(250)</b>
Resilience and Stability Reserve	(1,000)	0	100	<b>(900)</b>	0	900	<b>0</b>
Redundancy Reserve	(665)	0	100	<b>(565)</b>	0	225	<b>(340)</b>
Safer Hastings Partnership	(100)	0	9	<b>(91)</b>	0	0	<b>(91)</b>
Disabled Facilities Grant	(1,374)	(2,056)	2,056	<b>(1,374)</b>	(2,056)	2,056	<b>(1,374)</b>
Invest to Save and Efficiency Reserve	(127)	0	46	<b>(81)</b>	0	12	<b>(69)</b>
Carry-forward Reserve	(933)	0	933	<b>0</b>	0	0	<b>0</b>
Controlling Migration	(116)	0	116	<b>0</b>	0	0	<b>0</b>
Towns Fund	(236)	(65)	0	<b>(301)</b>	0	0	<b>(301)</b>
Selective Licensing Reserve (inc. redundancy)	(144)	0	144	<b>0</b>	0	0	<b>0</b>
Revenue Hardship Fund	(80)	0	0	<b>(80)</b>	0	80	<b>0</b>
Syrian Refugee Resettlement Programme	(17)	0	17	<b>0</b>	0	0	<b>0</b>
Housing Licensing Reserve	(390)	0	185	<b>(205)</b>	0	205	<b>0</b>
Community Housing Fund	(55)	0	43	<b>(12)</b>	0	0	<b>(12)</b>
Business Rates Section 31 Reserve	(12,352)	0	5,591	<b>(6,761)</b>	0	6,761	<b>0</b>
	<b>(30,605)</b>	<b>(2,971)</b>	<b>14,190</b>	<b>(19,386)</b>	<b>(2,745)</b>	<b>13,199</b>	<b>(8,932)</b>

**EXPENDITURE FUNDED BY USE OF RESERVES**

(expenditure &amp; transfers) / Income &amp; transfers

	<b>Cost Centre / Account</b>	<b>2022/23 Original £</b>	<b>2022/23 Forecast £</b>	<b>2023/24 Estimate £</b>
<b>General Reserve</b>	Q1012			
General reserve Saving to/(Use of)		(2,230,183)	(3,259,949)	(1,630,681)
Total		<u>(2,230,183)</u>	<u>(3,259,949)</u>	<u>(1,630,681)</u>
<b>Transfers between Reserves</b>				
Selective Licensing Reserve to General Reserve	Q1042	0	(144,000)	0
Syrian Refugee Reserve to General Reserve	Q1033	0	(17,000)	0
		<u>0</u>	<u>(161,000)</u>	<u>0</u>
<b>Carry Forward Reserve</b>	Q1004			
Carried forward		0	(933,000)	0
		<u>0</u>	<u>(933,000)</u>	<u>0</u>
<b>Capital Reserve</b>	Q1017			
Various Capital Expenditure to be Financed				
CPO - Empty Homes Strategy -capital		(50,000)	0	0
		<u>(50,000)</u>	<u>0</u>	<u>0</u>
<b>Disabled Facilities Grant</b>	Q1008			
Disabled Facilities Grant - Salaries		(60,000)	(60,000)	(65,000)
Disabled Facilities Grant - Capital		(1,996,000)	(1,996,000)	(1,991,000)
		<u>(2,056,000)</u>	<u>(2,056,000)</u>	<u>(2,056,000)</u>
<b>Renewal &amp; Repairs Reserve</b>	Q1026			
(per programme of works - Appendix J)		(547,700)	(1,037,700)	(762,300)
Contingency		(100,000)	0	(100,000)
		<u>(647,700)</u>	<u>(1,037,700)</u>	<u>(862,300)</u>
<b>On-Street Car Parking Surplus Reserve</b>	Q1003			
		0	(40,000)	0
		<u>0</u>	<u>(40,000)</u>	<u>0</u>
<b>Resilience and Stability Reserve</b>	Q1031			
		(100,000)	(100,000)	(900,000)
		<u>(100,000)</u>	<u>(100,000)</u>	<u>(900,000)</u>
<b>Information Technology Reserve</b>	Q1013			
(per programme of works - Appendix I)		(214,000)	(214,000)	(214,000)
		<u>(214,000)</u>	<u>(214,000)</u>	<u>(214,000)</u>
<b>Invest to Save &amp; Efficiency Reserve</b>	Q1015			
Transfer to General Fund		(11,700)	(46,000)	(12,000)
Transfer to Capital Reserve		0	0	0
		<u>(11,700)</u>	<u>(46,000)</u>	<u>(12,000)</u>
<b>Redundancy Reserve</b>	Q1024			
Transfer to General Fund		(225,000)	(100,000)	(225,000)
		<u>(225,000)</u>	<u>(100,000)</u>	<u>(225,000)</u>
<b>DCE-Revenues Division</b>	Q1028			
Revenue		(72,000)	(219,000)	(175,000)
		<u>(72,000)</u>	<u>(219,000)</u>	<u>(175,000)</u>
<b>Local Authority Parks Improvement</b>	Q1043			
Revenue		0	(6,000)	0
		<u>0</u>	<u>(6,000)</u>	<u>0</u>
<b>Countryside Stewardship</b>	Q1007			
Revenue		0	(8,000)	(8,000)
		<u>0</u>	<u>(8,000)</u>	<u>(8,000)</u>
<b>Monuments in Perpetuity</b>	Q1023			
Revenue	20303	(1,000)	(1,000)	(1,000)
		<u>(1,000)</u>	<u>(1,000)</u>	<u>(1,000)</u>
<b>S106 Reserve</b>				
Capital	Q2451	0	0	0
Revenue	Q1029	(49,000)	(49,000)	(54,000)
		<u>(49,000)</u>	<u>(49,000)</u>	<u>(54,000)</u>

<b><u>Earmarked Reserves</u></b>	<b>Cost Centre</b>	<b>2022/23 Original £</b>	<b>2022/23 Forecast £</b>	<b>2023/24 Estimate £</b>
<b><u>Risk Management Reserve</u></b>				
Risk Management Schemes	Q1014			
	20135	(15,000)	(15,000)	(15,000)
		<u>(15,000)</u>	<u>(15,000)</u>	<u>(15,000)</u>
<b><u>Safer Hastings partnership</u></b>	Q1038			
		0	(9,000)	0
		<u>0</u>	<u>(9,000)</u>	<u>0</u>
<b><u>Selective Licensing</u></b>	Q1042			
Selective Licensing surplus / deficit	20195	0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<b><u>Housing Licensing Reserve</u></b>	Q1036			
Housing Licensing Reserve		(172,310)	(185,310)	(205,000)
		<u>(172,310)</u>	<u>(185,310)</u>	<u>(205,000)</u>
<b><u>Syrian Refugee Resettlement Programme</u></b>	Q1033			
		0	0	0
		<u>0</u>	<u>0</u>	<u>0</u>
<b><u>Community Housing Fund</u></b>	Q1037			
Housing Administration		0	(43,000)	0
		<u>0</u>	<u>(43,000)</u>	<u>0</u>
<b><u>Controlling Migration</u></b>	Q1044			
		0	(116,000)	0
		<u>0</u>	<u>(116,000)</u>	<u>0</u>
<b><u>Revenue Hardship Fund</u></b>	Q1027			
		0	0	(80,000)
		<u>0</u>	<u>0</u>	<u>(80,000)</u>
<b><u>Towns Fund</u></b>	Q1045			
		(53,090)	65,000	0
		<u>(53,090)</u>	<u>65,000</u>	<u>0</u>
<b><u>Business Rates Section 31 Reserve</u></b>	Q2498			
		(5,590,835)	(5,590,835)	(6,760,835)
		<u>(5,590,835)</u>	<u>(5,590,835)</u>	<u>(6,760,835)</u>
<b>Total use of earmarked and capital reserves</b>	A	<u>(9,257,635)</u>	<u>(14,189,794)</u>	<u>(13,198,816)</u>
Revenue use of earmarked reserves		(4,881,452)	(8,672,845)	(8,677,135)
Transfers between Reserves		0	(161,000)	0
Capital use of earmarked reserves		(2,046,000)	(1,996,000)	(1,991,000)
General Reserve		(2,230,183)	(3,259,949)	(1,630,681)
Resilience and Stability Reserve		(100,000)	(100,000)	(900,000)
Total Expenditure & Transfers	B	<u>(9,257,635)</u>	<u>(14,189,794)</u>	<u>(13,198,816)</u>

**INFORMATION TECHNOLOGY RESERVE****Appendix I**

	2022-23 Original £'000	2022-23 Forecast Outturn £'000	2023-24 ESTIMATE £'000	2024-25 ESTIMATE £'000	2025-26 ESTIMATE £'000
<b>OPENING BALANCE :</b>					
BALANCE B/FWD. AT 1 APRIL	(203)	(206)	(181)	(156)	(131)
<b>EXPENDITURE :</b>					
GOVCONNECT	9	9	9	9	9
MICROSOFT LICENSING FOR TEST ENVIRONMENT	0	0	0	0	0
RESILIENCE IMPROVEMENTS	0	0	0	0	0
ANTI VIRUS	0	0	0	0	0
KACE SYSTEMS MANAGEMENT SERVER	0	0	0	0	0
SERVICE REVIEW EFFICIENCY PROJECTS	90	90	90	90	90
PC HARDWARE AND SOFTWARE	115	115	115	115	115
MICROSOFT 365	0	0	0	0	0
SERVER OPERATING SYSTEMS UPGRADES	0	0	0	0	0
UPS UPGRADES	0	0	0	0	0
COMMVault UPGRADE	0	0	0	0	0
CONTRACT COMPLIANCE SYSTEM UPGRADE	0	0	0	0	0
VIRTUALISATION WARRANTY REDRESH	0	0	0	0	0
SAN WARRANTY REFRESH	0	0	0	0	0
SAN ADDITIONAL STORAGE	0	0	0	0	0
SOFTWARE ASSET MANAGEMENT	0	0	0	0	0
	<b>214</b>	<b>214</b>	<b>214</b>	<b>214</b>	<b>214</b>
<b>INCOME :</b>					
CONTRIBUTIONS TO RESERVE - FROM GENERAL FUND	(189)	(189)	(189)	(189)	(189)
<b>CLOSING BALANCE :</b>					
BALANCE IN-HAND C/FWD. AT 31 MARCH	(178)	(181)	(156)	(131)	(106)

**RENEWAL AND REPAIRS RESERVE****APPENDIX J**

2021-22		2022-23	2022-23	2023-24
Actual		ORIGINAL	FORECAST	ESTIMATED
£		BUDGET	OUTTURN	BUDGET
		£	£	£
<b><u>OPENING BALANCE:</u></b>				
1,628,909	BALANCE BROUGHT FORWARD	895,500	1,470,883	933,183
<b><u>INCOME:</u></b>				
500,000	CONTRIBUTIONS TO RESERVE - GENERAL	500,000	500,000	500,000
500,000		500,000	500,000	500,000
<b><u>EXPENDITURE:</u></b>				
452,026	PROGRAMMED REPAIRS AND REDECORATIONS	222,500	268,100	243,800
206,000	OTHER REPAIRS & RENEWALS	325,200	769,600	518,500
<b>658,026</b>	<b>SUB TOTAL</b>	<b>547,700</b>	<b>1,037,700</b>	<b>762,300</b>
0	PROVISION FOR UNEXPECTED ITEMS	100,000	0	100,000
658,026		647,700	1,037,700	862,300
<b><u>CLOSING BALANCE:</u></b>				
1,470,883	BALANCE CARRIED FORWARD	747,800	933,183	570,883

**PROGRAMMED REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (con't)**

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2022-2023	2022-2023	2023-2024	2024-2025	2025-2026
				ORIGINAL BUDGET £	FORECAST OUTTURN £	ESTIMATE £	ESTIMATE £	ESTIMATE £
20116	PR001	TOWN HALL	Isolated internal / external redecs & repairs. MEWP high level stonework H&S inspection	30,000	25,000	30,000	30,000	30,000
20118	PR047	ALL BUILDINGS - ASBESTOS	Asbestos surveys and re-inspections	2,000	2,000	2,000	2,000	2,000
20118	PR048	ALL BUILDINGS - ASBESTOS	Works arising out of asbestos inspections	1,000	1,000	1,000	1,000	1,000
20118	PR049	ALL BUILDINGS - FIRE RISK	Fire risk assessments & works arising	6,000	6,000	6,000	6,000	6,000
20118	PR051	ALL BUILDINGS - AIR CONDITIONING	AC energy efficiency certification (every 3 years)	4,000	4,000	4,000	4,000	4,000
20118	PR52	ALL BUILDINGS - ENERGY CERTIFICATION	Annual Display Energy Certs for major bldgs	1,000	300	300	300	300
20118	PR54	ALL BUILDINGS - LEGIONELLA RISK	Automated checks & monitoring inc hygiene assess	25,000	25,000	25,000	25,000	25,000
20118	PR55	ALL BUILDINGS - ELECTRICAL TESTING	routine cyclical testing & works arising	6,000	6,000	7,000	7,000	7,000
20118	PR57	ALL BUILDINGS - SAFETY ANCHORS	Annual testing of access safety anchors	2,000	3,300	3,000	3,000	3,000
20118	PR58	ALL BUILDINGS - AUTOMATIC DOORS	Annual maintenance routine	500	500	500	500	500
20131	PR037	FACTORY UNITS	External redecs/roof repairs to empty units	0	0	30,000	30,000	30,000
20132	PR041	OTHER BUILDINGS (ESTATES MISC.)	Essential upgrades/repairs.	0	0	10,000	10,000	10,000
20245	PR023	WEST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	5,000
20245	PR024	EAST HILL CLIFF RAILWAYS	Redecorations & repairs	5,000	5,000	5,000	5,000	5,000
20258	PR034	FALAISE FITNESS CENTRE	External redecorations.	25,000	25,000	0	0	0
20303	PR013	CREMATORIUM	Internal / External redecorations. Main GF offices	0	0	5,000	5,000	5,000
20303	PR014	CREMATORIUM - CREMATOR FT2	Rehearthng & rebricking of cremator FT2	7,000	7,000	7,000	7,000	7,000
20303	PR014	CREMATORIUM - CREMATOR FT3	Rebricking / rehearthng of cremator FT3	46,000	46,000	0	0	0
20303	PR52a	CEMETERY	Path health & safety repairs	8,000	8,000	8,000	8,000	8,000
20310	PR52	PARKS	Path health & safety repairs	10,000	10,000	10,000	10,000	10,000
20250	OR210	FRONT LINE	Concrete health & safety inspection & testing	6,000	6,000	6,000	6,000	6,000
20250	OR255	FRONT LINE	Concrete health & safety repair works	9,000	9,000	20,000	20,000	20,000
20250	PR025	FRONT LINE	Alcoves, seating, bottle alley - repairs/redecs	9,000	9,000	9,000	9,000	9,000
20250	OR348	PROMENADE SURFACING	Further tarmac repairs to worst areas	0	50,000	30,000	30,000	30,000
20252	PR029	FISHERMENS MUSEUM	External redecs/stonework pointing	2,000	2,000	3,000	3,000	3,000
20310	PR026	SPORTS PAVILIONS	Int/ext redecs.	8,000	8,000	8,000	8,000	8,000
20310	PR044	ALEXANDRA PARK RAILINGS	Phased railing redecorations	5,000	5,000	5,000	5,000	5,000
20306	PR030	HASTINGS STATION FISHING BOAT FEAT	Survey repairs / redecs	0	0	4,000	4,000	4,000
		<b>Total of Programmed work</b>		<b>222,500</b>	<b>268,100</b>	<b>243,800</b>	<b>243,800</b>	<b>243,800</b>

Proposals	Savings/ Income £000		
	2023/24 £	2024/25 £	2025/26 £
<b>Savings identified during the PIER process for the 2023/24 budget supporting information set out in appendix L</b>			
<b>REVIEW and REDUCE:</b> On-going programme to review and reduce service costs and staffing expenditure (combination of approaches) to a total of £1m over three years. Posts to be deleted by start of 23/24 are all either vacant or are voluntary severance requests	£275,000	£500,000	£1,000,000
<b>REDUCE and COST AVOIDANCE:</b> Temporary Accommodation Costs Reduction Strategy	£1,000,000	£2,000,000	£3,000,000
<b>Total</b>	<b>£1,275,000</b>	<b>£2,500,000</b>	<b>£4,000,000</b>
<b>STOP:</b> Emergency Planning – Stop satellite phone and One Voice IT system	£3,300	£3,300	£3,300
<b>REDUCE:</b> Communications – Saving on printing, etc.	£500	£500	£500
<b>STOP:</b> Cemetery and Crematorium external cleaning contract	£2,500	£2,500	£2,500
<b>REDUCE:</b> Provision of live meeting streaming - continue only Full Council, Audit, O&S and Planning meetings.	£5,000	£5,000	£5,000
<b>REVIEW grants/delivery of events: No changes in 2023/24 or first half of 2024/25.</b>			
St Leonards Festival £8k	£0	£0	TBC
Chess congress £10k	£0	TBC	TBC
Old Town Carnival £4k	£0	£0	TBC
Jack in the Green £5k TBC (£3k reduction already agreed last year)	£0	£0	TBC
Hastings Week £1k	£0	TBC	TBC
<b>STOP:</b> Support for 2023 Town Crier's competition	£2,000	£2,000	£2,000
<b>STOP:</b> Contribution to 1066 Country Campaign marketing campaign and focus on Hastings-only marketing divert staffing to marketing Hastings as a destination.	£50,000	£50,000	£50,000
<b>REVIEW and REDUCE:</b> Museum running costs and seek a strategic partnership solution to the sustainable future of the museum	£25,000	£25,000	£25,000
<b>REDUCE:</b> Contribution to Hastings Contemporary (currently £30k p.a.)	£5,000	£10,000	£15,000
<b>REVIEW:</b> Options for cost effective provision of public toilets and meeting spiralling vandalism costs	£0	£20,000	£40,000
<b>REDUCE:</b> Maintenance costs of decorative lighting across the borough (total net cost is currently £72k)	£40,000	£50,000	£60,000
<b>REDUCE:</b> Expenditure/seek commercial sponsorship for Christmas trees (£7,500 budget)	£5,000	£5,000	£5,000
<b>STOP:</b> Funding Visitor Information Centre at SCCH (net cost £30k) and divert 50% of the budget to marketing Hastings as a destination	£15,000	£30,000	£20,000
<b>Total</b>	<b>£153,300</b>	<b>£203,300</b>	<b>£228,300</b>
<b>Growth Items and Budget adjustments</b>			
Emergency Planning – budget for out of hours on call payments (silver/gold/rest centre) adjusted to meet needs	£4,000	£4,000	£4,000
Local Plan evidence research required earlier than profiled to enable plan to be submitted to Examination in Public stage	£50,000	£0	£0
Green Investment Fund Created (1% of HBC net budget) to invest in climate emergency activity - to include officer resources, activity and investment in alternative fuels for the waste fleet	£150,000	£150,000	£150,000
Funding for external support and advice required to review the council's governance system - as per motion agreed by Full Council 15th Dec 2022	£30,000	£0	£0
Establish a Hastings specific Tourism & Marketing function with savings from 1066 and VIC closure after Summer 2023 season	£15,000	£30,000	£20,000
Pilot to tackle anti-social behaviour in urban and countryside parks (post will be part-year 24/25 and 25/26)	£0	£21,750	£21,750
New temporary part-time post to promote Voter ID requirements recently introduced by government. Including a Temporary part time post from October 2023.	£21,750	£0	£0
<b>Total</b>	<b>£270,750</b>	<b>£205,750</b>	<b>£195,750</b>
<b>NET Total of Savings / (Growth)</b>	<b>£1,157,550</b>	<b>£2,497,550</b>	<b>£4,032,550</b>

**HBC draft 2023/24 Budget Savings additional supporting information  
(NB to be read in conjunction with Appendix K)**

Savings proposals	Further details	Initial Equality Impact Assessment (Likely impact on protected characteristics – Low/Med/High)
<p><b>1. REVIEW and REDUCE: On-going programme to review and reduce service costs and staffing expenditure to a total of £1m over three years.</b></p>	<p>Whilst the council's budget is impacted by the extremely high costs of temporary accommodation (TA), our income is not enough to cover our expenditure.</p> <p>The work to reduce the costs of TA is our biggest priority (see below), however the full effects of our efforts will not be realised for 2-3 years. We therefore have a gap to cover. During this time, we will need to further reduce the costs of our services by £1m over 3 years.</p> <p>These cost reductions will be made through a combination of shrinking the overall council size, increased income generation, where possible using external funding paying to pay for activities and core staff, and further efficiencies. There will inevitably at this scale need to be further service reduction, and this burden will inevitably fall hardest on areas we do not have a legal duty to provide, regardless of how valuable they are to the council and local people.</p> <p>The savings identified for 2023/24 include estimated savings from Phase 1 of the senior management restructure (approx. £100k net saving) and capping the Planning Services staff budget (i.e. no budget for consultants if vacancies occur)</p> <p>The savings proposed for 2023/24 include deletion of the following vacant posts:</p> <ul style="list-style-type: none"> <li>•Customer Services Officer (CCC) 1 FTE</li> <li>•Senior enforcement post in planning 1 FTE</li> <li>•Climate Change manager 1 FTE</li> <li>•4 of the 8 vacant Street Cleansing posts 4 FTE</li> <li>•Continuous Improvement and Democratic Services Manager 1 FTE</li> <li>•Regeneration Manager 1 FTE</li> <li>•Senior Transformation Manager 1 FTE</li> </ul> <p>Further savings may be realised as part of the Phase 2 of the organisational restructure and as other service reviews are undertaken during the year - these will form part of a separate consultation exercise.</p> <p>In addition, savings have/will be identified from deletion of vacant posts as part of the restructures in Revenues and Benefits and Finance, and reduced hours in HR due to a flexi-retirement.</p>	<p>Low negative impact – whilst reductions in staffing will impact on the level of services and activities provided, these have not be identified as having a specific impact on any groups of people with a protected characteristic.</p>

Savings proposals	Further details	Initial Equality Impact Assessment (Likely impact on protected characteristics – Low/Med/High)
<b>REDUCE and COST AVOIDANCE:</b> <b>Temporary Accommodation Costs Reduction Strategy</b>	<p>The Housing and Homelessness Task Force have identified a strategy to tackle the costs of high cost nightly paid temporary accommodation.</p> <p>This work will include: investing in new resources (4 new posts) to bring down the backlog of cases awaiting decision; update policies and practices to support our objectives; enable more preventative work (2 new posts) to help people maintain existing tenancies; increase the supply of HBC owned TA (i.e. cheaper); source cheaper alternative TA options, and, in the medium term, address the key issue of there not enough being an adequate supply of affordable housing.</p> <p>This is an ambitious 3 year programme and will continue to require a laser like focus of the whole HBC team to help tackle this issue, because the success of this strategy will mean the council is able to stabilise its budget and enjoy a sustainable future.</p>	High positive impact for the most vulnerable people in the town.
<b>STOP: Emergency Planning – stop satellite phone and One Voice IT system</b>		No impact on any groups of people with a protected characteristic.
<b>REDUCE: Communications – saving on printing, etc.</b>		Low impact – reducing the budget following a decline in the requirement for printed material, will continue to provide written versions where necessary.
<b>REDUCE: Community safety – reduce funding for community safety initiatives</b>		Low impact – alternative external funding is being sought for initiatives.
<b>STOP: Cemetery and Crematorium external cleaning contract</b>		No impact – undertaken in-house.
<b>REDUCE provision of live meeting streaming – continue only Full Council, Audit, O&amp;S and Planning Committee</b>		Low impact – recordings of meetings will continue to be available after the meetings.

Savings proposals	Further details	Initial Equality Impact Assessment (Likely impact on protected characteristics – Low/Med/High)
REVIEW current levels of grants and support for events		Unknown until review completed - no impact in 2023/24
STOP support for 2023 Town Crier's competition		No impact on any groups of people with a protected characteristic.
STOP: Contribution to 1066 Country Campaign marketing campaign and focus on Hastings-only marketing divert staffing to marketing Hastings as a destination.		No impact on any groups of people with a protected characteristic.
REVIEW and REDUCE Museum running costs by 10% and seek a strategic partnership solution to the sustainable future of the Museum		No impact on any groups of people with a protected characteristic.
REDUCE – contribution to Hastings Contemporary (currently £30k p.a.)		No impact on any groups of people with a protected characteristic.
REVIEW – options for cost effective provision of public toilets and meeting spiraling vandalism costs		Unknown until review undertaken.
REDUCE: Maintenance costs of decorative lighting across the borough (total net cost is currently £72k)		No impact on any groups of people with a protected characteristic.
REDUCE: expenditure/seek commercial sponsorship for Christmas trees (£7,500 budget)		No impact on any groups of people with a protected characteristic.

Savings proposals	Further details	Initial Equality Impact Assessment (Likely impact on protected characteristics – Low/Med/High)
<b>STOP: Funding Visitor Information Centre at SCCH (net cost £30k) and divert budget to marketing Hastings as a destination.</b>		No impact on any groups of people with a protected characteristic.

**OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (con't)**

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2022-2023	2022-2023	2023-2024	2024-2025	2025-2026
				ORIGINAL BUDGET £	FORECAST OUTTURN £	ESTIMATE £	ESTIMATE £	ESTIMATE £
20245	OR247	EAST HILL LIFT LOWER STATION	Roof replacement	30,000	0	0	0	0
20249	OR250	WHITE ROCK THEATRE	General repair contributions	20,000	33,500	20,000	0	0
20249	OR251	WHITE ROCK THEATRE	Contribution to large plant / boiler replacement	0	1,000	0	0	0
20310	OR231	CLIFF REPAIR SURVEY	Biennial or Sextennial survey	15,000	23,000	0	0	0
20313	OR211	HASTINGS COUNTRY PARK - TACKLEWA	Health & safety repairs and repointing	1,000	1,000	0	0	0
20259	OR326	INDOOR BOWLS CENTRE	Equality Act works	0	18,900	0	0	0
20259	OR332	SUMMERFIELDS LEISURE CENTRE	Installation of UV water hygiene treatment, if req'd and justified by FL due to alterations to regulations.	5,000	0	0	0	0
20251	OR334	JOHNS PLACE MUSEUM	Essential stoneworks repairs to interior of window openings	9,000	0	5,000	4,000	0
20310	OR339	CLIFFS	Cliff Repairs arising from engineer's inspections	100,000	143,200	100,000	0	0
20117	OR340	MURIEL MATTERS HOUSE REPLACEMENT RISING MAIN	Replacement of existing rising main in rear of building to avoid further flooding issues	0	18,000	0	0	0
20117	OR342	MURIEL MATTERS HOUSE - PASSENGER LIFTS	Heavy duty door closing mechanisms	5,000	0	0	0	0
20245	OR347	WEST HILL LIFT - ATTENDANT'S & STORE AREAS	Works to patio waterproofing to prevent water ingress	18,000	18,000	0	0	0
20250	OR348	PROMENADE SURFACING	Further tarmac repairs to worst areas	50,000	0	0	0	0
20245	OR374	WEST HILL LIFT - ENTRANCE ROOF	Replace railings with galv. steel railings	0	5,000	0	0	0
20310	OR385	ALEXANDRA PARK	Information Shelter lower decoration	0	400	0	0	0
20310	OR392	ALEXANDRA PARK	Lower Stream Culvert Wall	0	3,500	0	0	0
20310	OR395	WHITE ROCK GARDENS	Demolition of old toilet block	0	8,800	0	0	0
20245	OR405	EAST HILL CLIFF RAILWAY - UPPER STATION	Pedestrian paths resurfacing - deterioration of existing patched up surface creating trip hazards	0	10,000	0	0	0
20303	OR410	CEMETERY CHAPEL	Front window and stone reveal repairs	0	20,000	0	0	0
20313	OR411	HASTINGS COUNTRY PARK	Surface dressing to Coastguard Lane tarmac/asphalt path surfacing	0	27,700	0	0	0
20246	OR412	HASTINGS CASTLE	Curtain wall consolidation following emergency stabilisation works	0	25,000	20,000	0	0
20259	OR416	SUMMERFIELDS LEISURE CENTRE	Re-tiling of edge of pool	0	100,000	0	0	0
20310	OR422	WEST MARINA GARDENS	Timber repairs & redecorate	0	2,000	0	0	0
20310	OR426	GENSING GARDENS	Sandstone wall repairs	0	2,600	0	0	0
20313	OR430	HASTINGS COUNTRY PARK YARD	Clear historic waste	0	6,000	0	0	0
20287	OR431	CARLISLE PARADE UNDERGROUND CAR PARK	Replacement of lighting	0	10,000	0	0	0
20251	OR432	HASTINGS MUSEUM & ART GALLERY	Lightning protection upgrade	0	5,000	0	0	0
20117	OR434	MURIEL MATTERS HOUSE	Heating pipe insulation	0	8,300	0	0	0
20313	OR435	HASTINGS COUNTRY PARK PATHS - EAST COASTGUARD LANE	Reapply 'Fibredec' last laid in 2015	0	25,000	0	0	0
20117	OR436	MURIEL MATTERS HOUSE	Repairs to rear car park waterproofing	17,200	17,200	0	0	0
20250	OR439	MILLSTONE FOUNTAIN	Replace inlet grille & improve internals	0	2,000	0	0	0
20250	OR440	BOTTLE ALLEY UPPER	Railing replacement - heritage railings poor	0	25,000	0	0	0

**OTHER REPAIRS AND REDECORATIONS FINANCED BY THE RENEWAL AND REPAIRS RESERVE**

**Appendix J (con't)**

Cost Centre	Reference	PROPERTY	DESCRIPTION OF WORK	2022-2023	2022-2023	2023-2024	2024-2025	2025-2026
				ORIGINAL BUDGET £	FORECAST OUTTURN £	ESTIMATE £	ESTIMATE £	ESTIMATE £
20245	OR441	EAST HILL LIFT PUBLIC CONVENIENCE	Interior refit due to dampness	10,000	10,000	0	0	0
20310	OR442	GENSING GARDENS WALL	Rebuild wall in Conservation Area.	0	60,000	30,000	0	0
20310	OR443	BEXHILL EAST SPORTS PAVILION	Full roof replacement	0	34,000	0	0	0
20310	OR445	WHITE ROCK GARDENS	Major repair works to west boundary wall	0	7,500	12,500	0	0
20148	OR448	BUS SHELTERS	Repair & Replacement Programme	15,000	18,000	15,000	0	0
20251	OR449	HASTINGS MUSEUM & ART GALLERY	Replace existing heating boiler	30,000	0	0	0	0
20246	OR452	Hastings Castle	Wall reduction and soil retention	0	0	20,000	0	0
20117	OR453	MMH	Space heating boiler replacement	0	0	30,000	0	0
20245	OR454	East Hill Lift Top Station	Remove and rebuild turrets	0	0	60,000	0	0
20250	OR455	White Rock Baths (Source P)	Concrete survey and making safe defects	0	0	10,000	0	0
20287	OR456	Grand Parade Car Park	Concrete survey and making safe defects	0	0	9,000	0	0
20310	OR457	Warrior Square Gardens	Replacement amenity lighting	0	0	3,000	0	0
20310	OR458	Marine Court	Replacement amenity lighting	0	0	20,000	0	0
20117	OR459	Muriel Matters House	Replacement of heating boilers	0	50,000	0	0	0
20287	OR460	Priory Street MSCP	Repair/lace damaged boundary wall at rear of the closed PC	0	0	15,000	0	0
20303	OR461	Cem & Crem Office	External damp works and repairs	0	0	12,000	0	0
20303	OR462	Cem & Crem Office	Internal works to create new filing room	0	0	15,000	0	0
20303	OR463	Crem flue	Replacement of flue (out of 22/23 or 23/24 contingency?)	0	30,000	0	0	0
20250	OR464	Promenade	Localised repairs to railings (pending wider scheme)	0	0	10,000	0	0
20250	OR465	Bottle Alley Lower	Redecoration of ceiling, columns, soffits and fascias	0	0	25,000	0	0
20250	OR466	Promenade	Targeted localised surface repairs in places otherwise not identified in survey as highest priority.	0	0	8,000	0	0
20313	OR467	Hastings Country Park Farm Yard	Recycling key clamp repairs.	0	0	15,000	0	0
20310	OR468	Sandhurst Recreation Ground Pavilions	Buildings in poor condition. Insurance settlement of £10.7k received and not used.	0	0	11,000	0	0
20310	OR469	Clive Vale Reservoirs	Bankside issues	0	0	6,000	0	0
20310	OR470	Old St. Helens Church	Repairs to vandalism	0	0	10,000	0	0
20310	OR471	Alexandra Park yard, condition works to building and yard (for new GM DSO)	Yard buildings and yard area condition works	0	0	20,000	0	0
20310	OR472	Ore Closed Churchyard, Winchelsea Road,	Removal of wall and repairs to pillar	0	0	6,000	0	0
20310	OR473	Recommended works to the Buckshole Reservoir Tower	Stillwater, recommended repair works to the Buckshole Reservoir valve tower	0	0	11,000	0	0
		<b>Total of Other Work</b>		<b>325,200</b>	<b>769,600</b>	<b>518,500</b>	<b>4,000</b>	<b>0</b>

**Council Tax – Overall**

**The Council is recommended to resolve as follows:**

- 1 It be noted that the Council has calculated the
- 2 Calculate that the Council Tax requirement for the Council's own purposes for 2023/24 is £7,679,640
- 3 That the following amounts be calculated for the year 2023/24 in accordance with Sections 31 to 36 of the Act:
  - (a) 75,315,294 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(2) of the Act taking into account all precepts issued to it by Parish Councils
  - (b) 67,635,654 Being the aggregate of the amounts which the Council estimates for the items set out in Section 31A(3) of the Act
  - (c) 7,679,553 Being the amount by which the aggregate at 3(a) above exceeds the aggregate at 3(b) above, calculated by the Council in accordance with Section 31A(4) of the Act as its Council Tax requirement for the year. (Item R in the formula in Section 31B of the Act)
  - (d) 290.09 Being the amount at 3(c) above (Item R), all divided by Item T (1(a) above), calculated by the Council, in accordance with Section 31B of the Act, as the basic amount of its Council Tax for the year
  - (e) £0 Being the aggregate amount of all special items (Parish precepts) referred to in Section 34(1) of the Act
  - (f) 290.09 Being the amount at 3(d) above less the result given by dividing the amount at 3(e) above by Item T (1(a) above), calculated by the Council, in accordance with Section 34(2) of the Act, as the basic amount of its Council Tax for the year for dwellings in those parts of its area to which no Parish precept relates
- 4 To note that the County Council, the Police and Crime Commissioner and the Fire Authority have issued precepts to the Council in accordance with Section 40 of the Local Government Finance Act 1992 for each category of dwellings in the Council's area as indicated in the table below.
- 5 That the Council, in accordance with Sections 30 and 36 of the Local Government Finance Act 1992, hereby sets the aggregate amounts shown in the tables below as the amounts of Council Tax for 2023/24 for each part of its area and for each of the categories of dwellings.

	Valuation Bands							
	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
Hastings Borough Council	193.39	225.63	257.86	290.09	354.55	419.02	483.48	580.18
East Sussex County Council (Including Adult Social Care)	1,129.20	1,317.40	1,505.60	1,693.80	2,070.20	2,446.60	2,823.00	3,387.60
East Sussex Fire Authority	69.58	81.18	92.77	104.37	127.56	150.76	173.95	208.74
Police and Crime	159.94	186.6	213.25	239.91	293.22	346.54	399.85	479.82
Aggregate of Council Tax Requirement	1,552.11	1,810.81	2,069.48	2,328.17	2,845.53	3,362.92	3,880.28	4,656.34

- 6 The Council's basic amount of Council Tax for 2023/24 is not excessive as determined in accordance with principles approved under Section 52ZB Local Government Finance Act 1992. To be deemed excessive the Borough's Council Tax would need to be increased by 3%, or more than 3%, and also more than £5 in 2023/24

**Council Service Expenditure**

**Appendix O**

2021-22 ACTUAL	SERVICE	2022-23 BUDGET	2022-23 FORECAST OUTTURN	2022-23 FORECAST VARIANCE	2023-24 ESTIMATED TOTAL EXPENDITURE	2023-24 TOTAL INCOME	2023-24 ESTIMATED BUDGET	2023-24 BUDGET TO 2022-23 BUDGET VARIANCE
£	<u>SUMMARY OF REVENUE ESTIMATES</u>	£	£	£	£	£	£	£
216,696	20101 - Managing Director	<b>220,650</b>	223,885	3,235	232,590	0	<b>232,590</b>	<b>11,940</b>
272,472	20102 - Corp. Policy, Partnerships and Performance	<b>248,610</b>	230,310	(18,300)	238,430	0	<b>238,430</b>	<b>(10,180)</b>
223,892	20103 - Electoral Services	<b>229,350</b>	235,300	5,950	270,830	0	<b>270,830</b>	<b>41,480</b>
386,426	20104 - Estates Services	<b>406,280</b>	415,320	9,040	438,110	0	<b>438,110</b>	<b>31,830</b>
220,392	20105 - Building Surveyors	<b>220,450</b>	231,610	11,160	242,590	0	<b>242,590</b>	<b>22,140</b>
427,956	20106 - Legal Services	<b>543,350</b>	541,650	(1,700)	628,570	(40,000)	<b>588,570</b>	<b>45,220</b>
232,483	20107 - Internal Audit Services	<b>226,290</b>	233,970	7,680	245,500	0	<b>245,500</b>	<b>19,210</b>
8,015	20108 - Fraud and Investigations	<b>9,610</b>	10,320	710	10,600	0	<b>10,600</b>	<b>990</b>
1,015,946	20109 - Accountancy Services	<b>1,046,990</b>	1,041,180	(5,810)	1,104,060	(2,500)	<b>1,101,560</b>	<b>54,570</b>
2,221,942	20110 - Revenues Services	<b>2,177,900</b>	2,427,900	250,000	2,420,350	(98,950)	<b>2,321,400</b>	<b>143,500</b>
555,113	20111 - People, Customer and Business Support	<b>625,560</b>	621,260	(4,300)	669,890	0	<b>669,890</b>	<b>44,330</b>
165,877	20112 - Corporate Personnel Expenses	<b>166,240</b>	169,640	3,400	171,590	0	<b>171,590</b>	<b>5,350</b>
723,304	20113 - Contact Centre	<b>749,950</b>	777,700	27,750	848,800	0	<b>848,800</b>	<b>98,850</b>
209,309	20115 - Transformation Team	<b>198,580</b>	207,490	8,910	216,400	0	<b>216,400</b>	<b>17,820</b>
55,523	20116 - Admin Buildings - Town Hall	<b>25,630</b>	42,540	16,910	168,210	(128,200)	<b>40,010</b>	<b>14,380</b>
414,079	20117 - Admin Buildings - Muriel Matters House	<b>434,430</b>	432,460	(1,970)	517,240	(154,090)	<b>363,150</b>	<b>(71,280)</b>
58,043	20118 - Admin Buildings - General Expenses	<b>72,030</b>	72,390	360	74,600	0	<b>74,600</b>	<b>2,570</b>
1,333,906	20120 - Corporate Expenses	<b>1,235,070</b>	1,373,540	138,470	1,422,710	0	<b>1,422,710</b>	<b>187,640</b>
684,474	20121 - IT	<b>706,680</b>	728,010	21,330	782,830	0	<b>782,830</b>	<b>76,150</b>
318,559	20122 - IT Reserve / Hardware	<b>304,940</b>	307,820	2,880	314,780	0	<b>314,780</b>	<b>9,840</b>
48,111	20123 - Land & Property Systems-GIS	<b>48,760</b>	49,300	540	51,290	0	<b>51,290</b>	<b>2,530</b>
892,081	20172 - Administration - Housing	<b>910,520</b>	989,560	79,040	976,090	0	<b>976,090</b>	<b>65,570</b>
80,679	20173 - Local Land Planning Management & Admin	<b>82,880</b>	60,450	(22,430)	104,870	(12,000)	<b>92,870</b>	<b>9,990</b>
0	20174 (1015) - Director of Operational Services	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
288,411	20175 (1070) - Leisure Administration	<b>289,420</b>	303,330	13,910	316,580	0	<b>316,580</b>	<b>27,160</b>
214,474	20176 (1075) - Resort Services Management and Administration	<b>211,510</b>	227,810	16,300	238,980	0	<b>238,980</b>	<b>27,470</b>
508,750	20177 - Regeneration Administration Division	<b>509,900</b>	547,410	37,510	572,640	0	<b>572,640</b>	<b>62,740</b>
310,187	20178 - Marketing	<b>304,610</b>	364,990	60,380	384,040	0	<b>384,040</b>	<b>79,430</b>
926,918	20169 - Environmental Services Management &	<b>941,580</b>	1,013,890	72,310	964,730	0	<b>964,730</b>	<b>23,150</b>
418,408	20170 - Amenities Administration	<b>423,470</b>	418,750	(4,720)	439,870	0	<b>439,870</b>	<b>16,400</b>
474,443	20316 - Waste Service - Management and Admin	<b>474,420</b>	494,540	20,120	510,390	0	<b>510,390</b>	<b>35,970</b>
806,189	20317 - Parking Service - Management and Admin	<b>823,090</b>	835,650	12,560	889,790	(1,300)	<b>888,490</b>	<b>65,400</b>
(14,772,197)	Less recharges to other services	<b>(15,153,730)</b>	(15,629,975)	(476,245)		(16,009,160)	<b>(16,009,160)</b>	<b>(855,430)</b>
(59,138)	Unallocated Balance	<b>(284,980)</b>	0	284,980	16,467,950	(16,446,200)	<b>21,750</b>	<b>306,730</b>
803,177	20124 - Corporate Management Expenses	<b>822,000</b>	928,665	106,665	(729,110)	0	<b>(729,110)</b>	<b>(1,551,110)</b>

**Council Service Expenditure**

**Appendix O**

2021-22 ACTUAL	SERVICE	2022-23 BUDGET	2022-23 FORECAST OUTTURN	2022-23 FORECAST VARIANCE	2023-24 ESTIMATED TOTAL EXPENDITURE	2023-24 TOTAL INCOME	2023-24 ESTIMATED BUDGET	2023-24 BUDGET TO 2022-23 BUDGET VARIANCE
<b>£</b>	<b>SUMMARY OF REVENUE ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
686,057	20125 - Non Distributed Costs	<b>655,660</b>	637,050	(18,610)	179,770	0	<b>179,770</b>	<b>(475,890)</b>
(438,267)	20126 - Housing Benefit Payments	<b>(116,590)</b>	(116,590)	0	28,571,590	(28,688,180)	<b>(116,590)</b>	<b>0</b>
1,146,222	20127 - Housing Benefit Administration	<b>1,096,170</b>	1,221,680	125,510	1,168,640	0	<b>1,168,640</b>	<b>72,470</b>
365,731	20128 - Council Tax Benefit - administration	<b>349,770</b>	389,830	40,060	372,920	0	<b>372,920</b>	<b>23,150</b>
385,688	20129 - Council Tax and Business Rates Collection	<b>544,350</b>	630,720	86,370	841,390	(244,170)	<b>597,220</b>	<b>52,870</b>
(362,539)	20130 - Employment Areas	<b>(375,910)</b>	(376,350)	(440)	60,330	(435,300)	<b>(374,970)</b>	<b>940</b>
(1,612,746)	20131 - Factory Units	<b>(1,428,160)</b>	(1,427,940)	220	380,260	(1,794,300)	<b>(1,414,040)</b>	<b>14,120</b>
(2,989,997)	20132 - Farms and Other Properties	<b>(3,146,280)</b>	(3,088,720)	57,560	698,930	(3,861,350)	<b>(3,162,420)</b>	<b>(16,140)</b>
5,968	20132 - St Mary in the Castle	<b>16,070</b>	16,290	220	16,500	0	<b>16,500</b>	<b>430</b>
401,939	20135 - Other Expenditure	<b>419,220</b>	376,100	(43,120)	431,620	0	<b>431,620</b>	<b>12,400</b>
223,300	20136 / 20137 - Registration of Electors	<b>222,690</b>	227,168	4,478	240,540	(3,500)	<b>237,040</b>	<b>14,350</b>
953,222	20138 - Cost of Democracy	<b>960,680</b>	963,110	2,430	1,002,310	0	<b>1,002,310</b>	<b>41,630</b>
171,348	20139 - Borough Election Expenses	<b>204,150</b>	199,080	(5,070)	131,600	0	<b>131,600</b>	<b>(72,550)</b>
(10,077)	20140 - General Election Expenses	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
(29,786)	20141 - County Council Election Expenses	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
3,292	20143 - Police and Crime Commissioner Election Expenses	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
0	20144 - Local Strategic Partnership	<b>19,470</b>	0	(19,470)	0	0	<b>0</b>	<b>(19,470)</b>
0	20145 - Sustainable Energy & Development	<b>15,410</b>	0	(15,410)	0	0	<b>0</b>	<b>(15,410)</b>
0	20146 - Public Consultation	<b>6,490</b>	0	(6,490)	0	0	<b>0</b>	<b>(6,490)</b>
19,516	20148 - Shelters and Seats	<b>42,790</b>	52,150	9,360	43,100	0	<b>43,100</b>	<b>310</b>
9,927	20149 - Street Naming and Numbering	<b>11,860</b>	11,870	10	14,070	0	<b>14,070</b>	<b>2,210</b>
83,940	20150 - Decorative Lighting	<b>88,540</b>	165,310	76,770	90,640	0	<b>90,640</b>	<b>2,100</b>
124,179	20324 - Communications and Design	<b>121,270</b>	130,600	9,330	145,070	(2,500)	<b>142,570</b>	<b>21,300</b>
5,063	20151 / 20152 / 20155-61 - Foreshore Trust	<b>8,900</b>	8,900	0	8,940	0	<b>8,940</b>	<b>40</b>
26,787	20152 / 20152 / 20155-61 - Foreshore Trust	<b>11,920</b>	11,920	0	22,220	(10,500)	<b>11,720</b>	<b>(200)</b>
0	20153 / 20152 / 20155-61 - Foreshore Trust	<b>(2,300)</b>	(2,300)	0	200	(2,500)	<b>(2,300)</b>	<b>0</b>
0	20154 / 20152 / 20155-61 - Foreshore Trust	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
(42,714)	20155 / 20152 / 20155-61 - Foreshore Trust	<b>(343,820)</b>	(343,820)	0	(94,980)	(247,440)	<b>(342,420)</b>	<b>1,400</b>
0	20156 / 20152 / 20155-61 - Foreshore Trust	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
0	20157 / 20152 / 20155-61 - Foreshore Trust	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
10,000	20158 / 20152 / 20155-61 - Foreshore Trust	<b>299,000</b>	299,000	0	299,000	0	<b>299,000</b>	<b>0</b>
3,052	20159 / 20152 / 20155-61 - Foreshore Trust	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
0	20160 / 20152 / 20155-61 - Foreshore Trust	<b>25,000</b>	25,000	0	25,000	0	<b>25,000</b>	<b>0</b>
77	20161 / 20152 / 20155-61 - Foreshore Trust	<b>1,300</b>	1,300	0	1,550	(250)	<b>1,300</b>	<b>0</b>
633,357	20180 - Development Control	<b>854,930</b>	1,162,304	307,374	1,332,470	(350,000)	<b>982,470</b>	<b>127,540</b>
(123,352)	20181 - Local Land Charges Register	<b>(113,600)</b>	(117,706)	(4,106)	118,690	(220,000)	<b>(101,310)</b>	<b>12,290</b>

**Council Service Expenditure**

**Appendix O**

2021-22 ACTUAL	SERVICE	2022-23 BUDGET	2022-23 FORECAST OUTTURN	2022-23 FORECAST VARIANCE	2023-24 ESTIMATED TOTAL EXPENDITURE	2023-24 TOTAL INCOME	2023-24 ESTIMATED BUDGET	2023-24 BUDGET TO 2022-23 BUDGET VARIANCE
<b>£</b>	<b>SUMMARY OF REVENUE ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
1,825,392	20182 - Homelessness	<b>2,908,000</b>	4,961,918	2,053,918	8,978,120	(3,749,470)	<b>5,228,650</b>	<b>2,320,650</b>
(1)	20183 - Homelessness Reduction Grant	<b>0</b>	36	36	376,580	(376,580)	<b>0</b>	<b>0</b>
233,854	20207 - Rough Sleeper Prevention	<b>0</b>	(0)	(0)	1,428,490	(1,428,490)	<b>0</b>	<b>0</b>
89,493	20184 - Social Lettings	<b>151,260</b>	150,895	(365)	456,220	(376,400)	<b>79,820</b>	<b>(71,440)</b>
89,319	20185 - Homelessness Strategy	<b>104,670</b>	95,867	(8,803)	105,420	0	<b>105,420</b>	<b>750</b>
65,785	20186 - Housing Register	<b>75,150</b>	80,370	5,220	79,430	0	<b>79,430</b>	<b>4,280</b>
(1)	20187 - Funded Deposits	<b>(41,420)</b>	(41,440)	(20)	162,070	(162,090)	<b>(20)</b>	<b>41,400</b>
(9,458)	20188 - Youth Homelessness	<b>22,190</b>	17,423	(4,767)	78,680	(58,400)	<b>20,280</b>	<b>(1,910)</b>
62,561	20193 - Controlling Migration Fund	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
50,891	20179 - Building Control	<b>62,470</b>	63,550	1,080	63,560	0	<b>63,560</b>	<b>1,090</b>
7,616	20197 - Housing Solution Services	<b>11,580</b>	8,636	(2,944)	71,570	(57,000)	<b>14,570</b>	<b>2,990</b>
106,415	20191 - Housing Renewal	<b>396,370</b>	498,986	102,616	435,140	(15,000)	<b>420,140</b>	<b>23,770</b>
359,002	20195 - Selective licensing	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
(69,015)	20196 - Housing Licensing	<b>193,980</b>	164,548	(29,432)	212,350	0	<b>212,350</b>	<b>18,370</b>
36,080	20200 - Dangerous Structures	<b>2,500</b>	259,390	256,890	0	0	<b>0</b>	<b>(2,500)</b>
720	20198 - Housing - Works in Default	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
0	20346 - Housing Support Fund	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
0	20348 - Homelessness Prevention	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
0	20349 - Homes for Ukrainian Refugees	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
0	20350 - Housing Development Projects	<b>0</b>	110,000	110,000	0	0	<b>0</b>	<b>0</b>
0	20351 - HBC Owned TA	<b>0</b>	0	0	102,900	0	<b>102,900</b>	<b>102,900</b>
13,968	20206 - Syrian Resettlement Programme	<b>(82,640)</b>	(88,514)	(5,874)	42,840	(53,275)	<b>(10,435)</b>	<b>72,205</b>
(2,178)	20322 - Housing Company	<b>0</b>	250	250	0	0	<b>0</b>	<b>0</b>
0	20344 - Afghan Resettlement Programme	<b>(47,020)</b>	(47,020)	0	126,000	(126,000)	<b>0</b>	<b>47,020</b>
1	20204 - Housing - NHS Clinical Commissioning Group	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
(0)	20334 - CHART - Live, Work, Thrive	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
0	20342 - CHART - Resettlement Employability Project	<b>0</b>	649	649	72,530	(72,530)	<b>0</b>	<b>0</b>
5,435	20204 - Sustainable Housing in Inclusive Neighbourhoods	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
137,953	20208 - Regeneration Activity	<b>324,960</b>	481,580	156,620	356,240	0	<b>356,240</b>	<b>31,280</b>
240,179	20211 - Planning Policy	<b>297,190</b>	252,904	(44,286)	317,770	0	<b>317,770</b>	<b>20,580</b>
24,703	20341 - Local Plan	<b>201,820</b>	326,020	124,200	132,000	0	<b>132,000</b>	<b>(69,820)</b>
129,884	20212 - Cultural Activities	<b>133,440</b>	107,730	(25,710)	163,690	(30,000)	<b>133,690</b>	<b>250</b>
90,698	20214 - External Funding Initiatives	<b>102,140</b>	89,939	(12,201)	106,160	0	<b>106,160</b>	<b>4,020</b>
32,163	20215 - Community Cohesion	<b>33,500</b>	32,720	(780)	32,980	0	<b>32,980</b>	<b>(520)</b>
5,000	20221 - Youth Activities (Young Persons Council)	<b>5,000</b>	5,000	0	5,000	0	<b>5,000</b>	<b>0</b>
102,135	20321 - Renewable Energy Solutions	<b>104,710</b>	46,436	(58,274)	119,960	(4,000)	<b>115,960</b>	<b>11,250</b>
50,208	20209 - White Rock & Bohemia Area Development	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>

**Council Service Expenditure**

**Appendix O**

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<b>£</b>	<b>SUMMARY OF REVENUE ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
(29,522)	20166 - Towns Fund	<b>28,000</b>	(24,826)	(52,826)	320,000	(320,000)	0	<b>(28,000)</b>
0	20325 - DESTI Smart	<b>0</b>	1,806	1,806	0	0	0	<b>0</b>
(1,304)	20335 - LGF Wayfinding	<b>0</b>	0	0	0	0	0	<b>0</b>
(13,490)	20336 - Reopening High Street Fund	<b>0</b>	(2)	(2)	0	0	0	<b>0</b>
30,264	20269 - CHART CLLD - Connecting Hastings and Rother Together Community Led Local Development	<b>67,000</b>	67,000	0	0	0	0	<b>(67,000)</b>
0	20320 - CHART ESF	<b>0</b>	0	0	0	0	0	<b>0</b>
1	20333 - CHART Churchfield	<b>0</b>	0	0	0	0	0	<b>0</b>
159,764	20222 (5701) - 1066 Country Campaign	<b>160,570</b>	222,329	61,759	274,620	(72,000)	<b>202,620</b>	<b>42,050</b>
2,916	20224 - Battle Marketing	<b>0</b>	0	0	0	0	0	<b>0</b>
153,533	20225 - TIC Tourist Information Centre	<b>40,850</b>	40,790	(60)	40,850	0	<b>40,850</b>	<b>0</b>
1,645	20226 (5705) - Community Awareness	<b>1,900</b>	(3,287)	(5,187)	4,700	(5,000)	<b>(300)</b>	<b>(2,200)</b>
3,804	20230 - R.T.P. - Hastings Week	<b>5,430</b>	5,710	280	6,980	0	<b>6,980</b>	<b>1,550</b>
5,186	20231 - R.T.P. - Jack-in-the-Green	<b>13,930</b>	13,143	(787)	12,280	0	<b>12,280</b>	<b>(1,650)</b>
6,692	20232 - R.T.P. - Old Town Carnival	<b>8,060</b>	8,729	669	9,610	0	<b>9,610</b>	<b>1,550</b>
13,692	20233 - Raising the Profile of Hastings	<b>21,930</b>	23,210	1,280	23,480	0	<b>23,480</b>	<b>1,550</b>
4,404	20234 - R.T.P. - Trolley Bus	<b>5,930</b>	0	(5,930)	0	0	<b>0</b>	<b>(5,930)</b>
6,148	20235 - R.T.P. - Town Crier	<b>5,890</b>	7,759	1,869	7,440	0	<b>7,440</b>	<b>1,550</b>
5,622	20228 - Seafood and Wine	<b>3,410</b>	4,839	1,429	50,860	(50,400)	<b>460</b>	<b>(2,950)</b>
6,376	20237 - Midsummer Fish Festival	<b>6,090</b>	16,064	9,974	24,800	(24,800)	<b>0</b>	<b>(6,090)</b>
3	20238 - Herring Fair	<b>0</b>	0	0	0	0	0	<b>0</b>
4,059	20239 - Meteorological Expenses	<b>4,580</b>	5,800	1,220	6,030	0	<b>6,030</b>	<b>1,450</b>
14,946	20240 (5507) - Civic & Ceremonial Expenses	<b>14,400</b>	15,361	961	15,600	0	<b>15,600</b>	<b>1,200</b>
(7,838)	20241 (5740) - Filming	<b>(10,000)</b>	(19,153)	(9,153)	31,010	(36,000)	<b>(4,990)</b>	<b>5,010</b>
24,860	20242 - Coastal Protection	<b>25,000</b>	20,870	(4,130)	21,820	0	<b>21,820</b>	<b>(3,180)</b>
3,396	20243 - Navigational Aids	<b>3,620</b>	5,322	1,702	5,820	0	<b>5,820</b>	<b>2,200</b>
7,680	20244 - Env. Schemes Net Shops	<b>19,310</b>	24,880	5,570	20,110	0	<b>20,110</b>	<b>800</b>
(22,360)	20245 - Cliff Railways	<b>(105,580)</b>	(169,615)	(64,035)	356,860	(412,800)	<b>(55,940)</b>	<b>49,640</b>
(9,295)	20246 - Hastings Castle	<b>(8,150)</b>	(7,240)	910	66,310	(32,750)	<b>33,560</b>	<b>41,710</b>
(10,000)	20247 - St Clements Caves	<b>(10,000)</b>	(10,000)	0	0	(10,000)	<b>(10,000)</b>	<b>0</b>
(195,985)	20248 - Chalets and Beach Huts	<b>(222,340)</b>	(220,251)	2,089	95,490	(321,000)	<b>(225,510)</b>	<b>(3,170)</b>
253,746	20249 - White Rock Theatre	<b>253,240</b>	253,650	410	153,710	0	<b>153,710</b>	<b>(99,530)</b>
176,518	20250 - Seafront	<b>218,700</b>	236,570	17,870	342,170	(56,100)	<b>286,070</b>	<b>67,370</b>
(15,765)	20257 - Sports Management	<b>(13,910)</b>	(16,272)	(2,362)	39,150	(50,000)	<b>(10,850)</b>	<b>3,060</b>
430,273	20251 - Museums	<b>448,440</b>	430,876	(17,564)	485,350	(25,000)	<b>460,350</b>	<b>11,910</b>
8,664	20252 - Fishermans Museum	<b>10,360</b>	10,770	410	12,020	0	<b>12,020</b>	<b>1,660</b>
(4,293)	20327 - Museum & Schools Project	<b>0</b>	4,200	4,200	0	0	<b>0</b>	<b>0</b>

**Council Service Expenditure**

**Appendix O**

2021-22 ACTUAL	SERVICE	2022-23 BUDGET	2022-23 FORECAST OUTTURN	2022-23 FORECAST VARIANCE	2023-24 ESTIMATED TOTAL EXPENDITURE	2023-24 TOTAL INCOME	2023-24 ESTIMATED BUDGET	2023-24 BUDGET TO 2022-23 BUDGET VARIANCE
<b>£</b>	<b>SUMMARY OF REVENUE ESTIMATES</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
44,576	20258 - Falaise Fitness Centre	<b>71,090</b>	72,280	1,190	49,230	0	<b>49,230</b>	<b>(21,860)</b>
24,138	20259 - Sports Centres	<b>71,060</b>	110,043	38,983	112,430	(43,000)	<b>69,430</b>	<b>(1,630)</b>
184,578	20264 (6657) - Active Hastings & Play Development	<b>160,380</b>	168,740	8,360	428,240	(243,350)	<b>184,890</b>	<b>24,510</b>
37,288	20267 - Play Pathfinder	<b>40,420</b>	42,220	1,800	43,930	0	<b>43,930</b>	<b>3,510</b>
(11,337)	20271 - CHART Active Hastings	<b>0</b>	(8,037)	(8,037)	0	0	<b>0</b>	<b>0</b>
0	20217 - Coastal Communities Fund	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
5,016	20219 - Community Partnership	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
0	20272 (6641) - Lets get Moving (CCG)	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
0	20273 (1937) - British BID DCLG - Loan Fund (Business Improvement District)	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>
283,453	20276 - Food Safety	<b>288,710</b>	307,190	18,480	292,330	0	<b>292,330</b>	<b>3,620</b>
109,179	20277 - Health and Safety Enforcement	<b>109,110</b>	120,380	11,270	114,950	(2,550)	<b>112,400</b>	<b>3,290</b>
38,255	20278 - Health and Safety Corporate	<b>37,770</b>	39,730	1,960	38,390	0	<b>38,390</b>	<b>620</b>
300,060	20279 - Environmental Protection	<b>303,050</b>	322,390	19,340	314,710	(5,130)	<b>309,580</b>	<b>6,530</b>
46,731	20280 - Pest Control	<b>53,590</b>	56,254	2,664	60,270	(4,240)	<b>56,030</b>	<b>2,440</b>
24,968	20281 - Local Licensing	<b>52,170</b>	63,776	11,606	279,570	(210,000)	<b>69,570</b>	<b>17,400</b>
(1,280)	20282 - Scrap Metal Licensing	<b>(380)</b>	(380)	0	0	(380)	<b>(380)</b>	<b>0</b>
(73,582)	20283 - Liquor Licensing	<b>(78,100)</b>	(77,370)	730	6,560	(84,400)	<b>(77,840)</b>	<b>260</b>
(13,409)	20284 - Gambling Licensing	<b>(16,400)</b>	(16,260)	140	1,150	(17,500)	<b>(16,350)</b>	<b>50</b>
44,870	20285 - Stray Dog Contract	<b>44,640</b>	45,570	930	55,520	(500)	<b>55,020</b>	<b>10,380</b>
67,879	20286 - Emergency Planning	<b>67,470</b>	72,440	4,970	68,660	0	<b>68,660</b>	<b>1,190</b>
(745,858)	20287 - Off Street Parking	<b>(774,450)</b>	(578,670)	195,780	2,051,270	(2,847,300)	<b>(796,030)</b>	<b>(21,580)</b>
(1,156)	20288 - Horntye Car Park	<b>(3,360)</b>	(3,360)	0	13,640	(17,000)	<b>(3,360)</b>	<b>0</b>
7,719	20289 - Abandoned Vehicles	<b>4,730</b>	4,740	10	4,990	0	<b>4,990</b>	<b>260</b>
83,895	20290 - Closed Circuit Television	<b>75,030</b>	88,750	13,720	89,260	0	<b>89,260</b>	<b>14,230</b>
(8,123)	20291 - ESCC Highway Tree Maintenance	<b>(3,000)</b>	2,000	5,000	22,000	(25,000)	<b>(3,000)</b>	<b>0</b>
971	20119 - DSO Operational Building	<b>53,420</b>	50,810	(2,610)	53,880	0	<b>53,880</b>	<b>460</b>
1,303,334	20293 - Waste Collection	<b>1,387,810</b>	1,414,050	26,240	1,584,670	(100,000)	<b>1,484,670</b>	<b>96,860</b>
854,631	20294 - Recycling	<b>903,260</b>	907,180	3,920	951,320	0	<b>951,320</b>	<b>48,060</b>
132,378	20295 - Street Cleansing	<b>116,770</b>	152,270	35,500	156,610	0	<b>156,610</b>	<b>39,840</b>
1,172,320	20323 - Waste and Street Cleansing (DSO)	<b>1,346,910</b>	1,263,833	(83,077)	1,375,470	(15,000)	<b>1,360,470</b>	<b>13,560</b>
(324,285)	20296 - Greenwaste	<b>(298,440)</b>	(344,940)	(46,500)	204,060	(520,000)	<b>(315,940)</b>	<b>(17,500)</b>
340,221	20297 - Waste and Environmental Enforcement Team	<b>327,900</b>	353,320	25,420	366,910	(20,000)	<b>346,910</b>	<b>19,010</b>
33,742	20298 - Together Action	<b>37,760</b>	34,730	(3,030)	35,500	0	<b>35,500</b>	<b>(2,260)</b>
86,224	20299 - Safer Hastings Partnership (HBC)	<b>89,450</b>	86,297	(3,153)	93,240	0	<b>93,240</b>	<b>3,790</b>
(12,043)	20300 - Safer Hastings Partnership (External)	<b>0</b>	9,500	9,500	64,500	(64,500)	<b>0</b>	<b>0</b>
0	20337 - Safer Streets	<b>0</b>	0	0	0	0	<b>0</b>	<b>0</b>

**Council Service Expenditure**

**Appendix O**

2021-22 ACTUAL	SERVICE	2022-23 BUDGET	2022-23 FORECAST OUTTURN	2022-23 FORECAST VARIANCE	2023-24 ESTIMATED TOTAL EXPENDITURE	2023-24 TOTAL INCOME	2023-24 ESTIMATED BUDGET	2023-24 BUDGET TO 2022-23 BUDGET VARIANCE
£	<b>SUMMARY OF REVENUE ESTIMATES</b>	£	£	£	£	£	£	£
0	20345 - Violence Against Women and Girls	0	0	0	0	0	0	0
32,897	20302 - Watercourses	34,710	36,280	1,570	36,320	0	36,320	1,610
(611,448)	20303 / 20304 - Cemetery and Crematorium	(631,460)	(533,249)	98,211	861,980	(1,477,600)	(615,620)	15,840
19,943	20304 - Welfare Funerals	8,240	8,240	0	40,380	(32,140)	8,240	0
25,986	20305 - Travellers Costs	26,300	26,220	(80)	26,600	0	26,600	300
38,125	20306 - Town Centre	36,510	36,560	50	42,070	0	42,070	5,560
27,406	20307 - Allotments	23,580	21,050	(2,530)	63,660	(42,960)	20,700	(2,880)
15,905	20308 - Ecology	18,730	18,600	(130)	19,180	0	19,180	450
146,901	20309 - Arboriculture	156,970	193,849	36,879	181,570	0	181,570	24,600
1,332,719	20310 - Parks and Gardens	1,329,700	1,573,987	244,287	1,651,900	(125,500)	1,526,400	196,700
(56,638)	20312 - Hastings Country Park Car Parks	(50,130)	(50,130)	0	2,000	(52,130)	(50,130)	0
169,286	20313 - Hastings Country Park	163,050	217,530	54,480	159,640	0	159,640	(3,410)
49,421	20314 - Countryside Stewardship	24,000	24,000	0	95,500	(71,500)	24,000	0
337,097	20315 - Public Conveniences	375,520	348,040	(27,480)	352,990	(1,500)	351,490	(24,030)
(11,058)	20338 - Hastings Country Park Grant Funded Works	0	0	0	0	0	0	0
16,535	20339 - Hastings Country Park Visitor Centre	20,000	20,000	0	26,000	(6,000)	20,000	0
0	20330 - Local Parks Improvement Funding (GGR)	0	5,700	5,700	0	0	0	0
<b>10,654,800</b>	<b>DIRECT SERVICE EXPENDITURE</b>	<b>12,946,600</b>	<b>17,217,677</b>	<b>4,271,077</b>	<b>80,787,030</b>	<b>(66,260,455)</b>	<b>14,526,575</b>	<b>1,579,975</b>